ADOPTED BUDGET

City of North Las Vegas, Nevada

Fiscal Year 2017-2018

CITY OF
NORTH LAS VEGAS

Your Community of Choice

City of North Las Vegas

Adopted Budget

Fiscal Year 2017-18

College of Southern Nevada unveils it's North Las Vegas Campus

Dr. Qiong X. Liu,
P.E., PTOE
City Manager

2250 Las Vegas Blvd. N.
North Las Vegas, Nevada 89030
(702) 633-1000 • TDD (800) 326-6868
ADA (702) 633-1510

www.cityofnorthlasvegas.com

For the twelfth year, the Government Finance Officers Association of the United States and Canada (GFOA) presented its Distinguished Budget Presentation Award to the City of North Las Vegas, Nevada for its FY 2017 budget, fiscal year beginning July 1, 2016. In order to receive this award, a governmental entity must publish a document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year and reflects the commitment of the City and our staff to meeting the highest principles of governmental budgeting.

CITY OF NORTH LAS VEGAS
MAYOR AND COUNCIL

Mayor and Council at adoption of 2018 budget

John J. Lee
Mayor

Isaac E. Barron
Councilman
Ward 1

Pamela Goynes-Brown
Councilwoman
Ward 2

Anita G. Wood
Councilwoman
Ward 3

Richard J. Cherchio
Councilman
Ward 4

Mayor and Council to implement 2018 budget

John J. Lee
Mayor

Isaac E. Barron
Councilman
Ward 1

Pamela Goynes-Brown
Councilwoman
Ward 2

Scott Black
Councilman
Ward 3

Richard J. Cherchio
Councilman
Ward 4

Qiong Liu
City Manager

Darren Adair
Chief Financial Officer

CITY OF
NORTH LAS VEGAS
Your Community of Choice

CITY OF
NORTH LAS VEGAS
Your Community of Choice

This page was intentionally left blank.

Table of Contents

Introduction Page i
Distinguished Budget Presentation Award FY 2017 ii
City Council Members iii
Table of Contents v
Budget Message ix
Contact Information/Acknowledgements xxiii

Budget Overview

Budget Overview Contents 1
City Facilities Map 2
About the City of North Las Vegas 3
Ward Map 4
City Management Structure 5
Economic and Demographic Information 6
About the Budget and the Budget Process 16
Budget Calendar 19
Budget Basis and Financial Structure 20
Financial Management Policies 22
Debt Management 26
Debt Capacity and Statutory Debt Limitation 29
Summary of Debt Service Requirements 31

All Funds Summary

All Funds Summary Contents 33
All Funds Summary 34
Fund Balance Variances 38
Long term Outlook 39
Revenue Analysis 40
Property Taxes 43
Intergovernmental Revenue 48
Charges for Services 49
Miscellaneous Revenue 49
Interfund Transfers 50
Expenditure Analysis 51
Expenditures by Function & Department 53
Expenditures by Object 53
Personnel Summary Analysis 55

General Fund

General Fund Contents....57
Statement of Revenue, Expenditures, and Changes in Fund Balance Trend....59
General Fund Summary of Revenues....60
General Fund Revenue Analysis....61
Property Taxes....61
Licenses, Permits and Franchise Fees....62
Charges for Services....63
Intergovernmental Revenue....64
Consolidated Tax Revenue....64
Fines and Miscellaneous Revenue....65
Transfers from Other Funds....66
Expenditures by Object....67
Expenditures by Function....68
Transfers to Other Funds....69
General Fund Ten Year History....70

Other Funds

Other Fund Contents....75
Fund Numbers and Descriptions....76
Special Revenue Fund Descriptions....77
Special Revenue Funds FY 2017-18 Summary....78
Public Safety Tax....79
More Cops Sales Tax....80
Public Safety Support....82
Street Maintenance, Parks, and Fire Stations....85
Fuel Taxes - Roadway Operations Fund....87
Special Purpose Funds....88
Municipal Court Support....90
North Las Vegas Library District....92
North Las Vegas Redevelopment Agency....93
Community Development....96
Park Construction Tax....98
Park District Map....99
Parks and Recreation Support....100
Debt Service Fund....102
Capital Projects Fund....103
Reconciliation of Capital Project Funds to the CIP....107
Proprietary Funds....108
Water Utility Fund....111
Wastewater Utility Fund....116
Municipal Golf Course Fund....120
Internal Service Funds....122
Motor Equipment Fund....122
Internal Service Fund Vehicle Charges....123
FY 2017-18 Vehicle Replacement Charges....125
Self Insurance Fund....126

Departmental Budgets

Departmental Budgets Contents 127
Budget Divisions within Departments by Funding Source 128
Mayor and City Council 132
City Manager 134
City Attorney 142
City Clerk 147
Land Development & Community Services 153
Finance 163
Fire Department 170
Human Resources 176
North Las Vegas Library District 179
Municipal Court 183
Neighborhood & Leisure Services 187
Police Department 195
Public Works 203
Utilities Department 210
General Expenses 221
Interfund Transfer Reconciliation 222

Strategic Plan

Strategic Plan Contents 225
Strategic Plan 2018 to 2022 227

Capital Improvement Program (CIP)

Capital Improvement Program Contents 237
Capital Improvement Descriptions 239
Capital Improvement Operating Impacts 245
Capital Improvements Financial Summary 247
FY 2017-18 Capital Improvement Projects 248
Approved Capital Improvement Plan FY 2018 to 2022 267

Statistical Section and Glossary

Statistical Section Contents 275
Notice of Public Hearing 277
Salary Tables by Grade 278
Alphabetical Listing of City Positions 283
Employee Benefit Rate Table 287
List of Acronyms 288
Glossary 289
Core Values 296

CITY OF
NORTH LAS VEGAS
Your Community of Choice

This page was intentionally left blank.

Mayor
John J. Lee

Council Members
Isaac E. Barron
Pamela A. Goynes-Brown
Scott Black
Richard J. Cherchio

City Manager
Dr. Qiong X. Liu, P.E., PTOE

Budget Message
June 1, 2017

Honorable Mayor and Members of the City Council

We are pleased to present to you the fiscal 2018 program of services as adopted May 17, 2017. This budget document represents the City's unwavering dedication to provide its citizens with sound fiscal management that facilitates the highest levels of service and a strong quality of life.

Cautious optimism regarding the local economy continues to be realized as the economic leading indicators are showing positive trending. Perhaps the most telling economic indicator is the unemployment rate, which has continued its decline. As of March 2017, the unemployment rate declined to 4.8%, the 73rd consecutive month of year over year declines. Virtually all business sectors have been experiencing positive jobs growth with education, Leisure & Hospitality, Trade/Transport/Utilities, and professional sectors leading the way. The ongoing improvements to job growth has helped facilitate the recovery of the housing market in the Las Vegas Valley. As of February 2017, the median family home price was up 8.9% year over year attributable to the tight housing being reduced to only a 3 month supply (6 months is considered a balanced market). Tourism and gaming have remained steady from its record breaking visitor volume in 2016, thus sustaining healthy levels of visitor spending.

While positive economic signs do continue to exist, the city must continue to exhibit fiscally responsible behavior with the ongoing goal of recurring revenues meeting or exceeding that of recurring expenses. The 2018 Budget was able to keep General Fund total revenues in line with expenditures by a nominal amount of $451K. While the General Fund was able to maintain an 8% or greater fund balance, the goal is to improve the ongoing fund balance to at least 18%. By maintaining an 18% fund balance, the City would be better equipped to handle unforeseen circumstances such as an economic down turn or natural disaster. To achieve this goal, opportunities will continue to be explored, efficiencies maximized, staffing levels reviewed, and expenditures analyzed to put forth the most comprehensive and cost effective financial plan feasible. Other ongoing issues considered while developing the budget and future financial planning include:

a) Increasing staff needed to support economic growth and required service levels.
b) Infrastructure expansion, maintenance and replacement.
c) Continue to improve long term financial stability, increasing creditor and analyst confidence.
d) Establish reserves for financial stabilization and unfunded liabilities.

The Boom Years

July 1st, 2016 the City's certified population is 240,708, and comprises approximately 101.054 square miles. The City has reached the milestone of doubling in size within the last fifteen years when April 2000 identified the City's population as 115,531. According to the U.S. Census Bureau, the City of North Las Vegas was the 3rd ranked city in the United States for cumulative growth between April 2000 and July 2008. The North Las Vegas population grew by 88.0% during that time period, with an average annual growth rate of 8.2%. The year 2009 was the first time the City's ranking fell below the top five since it first

appeared on the list in 2000. As North Las Vegas is approximately 43% built-out, there still remains significant room for future residential, commercial and industrial growth and expansion.

Organization of the Adopted Budget

This budget message is intended to provide our Residents, City Council and Stakeholders with a broad overview of the adopted budget with associated significant changes and issues. The Budget Overview section provides statistical information concerning the City and related local economy, financial policies and debt management information. The All Funds Summary and General Fund Summary sections offer detailed analysis of revenues, expenditures, and changes in fund balance, with primary focus on the General Fund. The General Fund rightly receives the greatest attention during the budget review process inasmuch as this fund provides the essential core services to the citizenry and is the largest of any city fund that is potentially subject to unexpected revenue fluctuations.

Following the General Fund other tabbed sections included are Other Fund summaries, Departmental Budgets, Strategic Plan Summary, the Capital Improvement Program Summary and lastly, a Statistical and Glossary Section. Within the Departmental Budgets section, Staff, City Council, and Citizens are provided an overview of the costs of each city service or function as well as the funding source for each program. Each departmental budget includes a mission statement and description of services provided, a multi-year summary of financial and staffing tables. Continuing to further improve this document, the format was changed to showcase the departments efforts towards achieving Councils' Strategic Plan, by directly aligning this year's highlights, the 2018 departmental goals and department performance measures to the Council goals.

Budget Summary and Highlights

The fiscal 2018 operating budget amounts to $410.7 million and is supplemented with $190.9 million in capital improvement projects to produce a total financial program of $601.6 million. The operating budget provides an increase of $56.3 million, or 15.9% increase from the 2017 projection and a $31.3 million, or 19.6% increase over the fiscal year 2017 projected capital project spending plan.

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Operating Budget	330,924,326	366,738,238	354,403,451	410,654,282	56,250,831	15.9
Capital Improvement Projects	53,014,491	149,497,635	159,590,934	190,922,216	31,331,282	19.6
Total Budget	**383,938,817**	**516,235,873**	**513,994,385**	**601,576,498**	**87,582,113**	**17.0**

The following highlights are included in the fiscal 2018 budget:

Finance

- The City's portion of the overall $3.3544 tax rate will remain unchanged at $1.1637.
- The City's assessed valuation of property increased by 5.4% from FY 2017, but property tax revenue increased by only 3.0% over 2017 projection due to abatements.
- Appropriations for $190.9 million in capital projects identified in the fiscal 2018 Capital Improvement Program (CIP) are included.
- General Fund ending fund balance is projected to be 12.9% of total expenditures and other uses, meeting the requirement per Resolution #2471.
- Provides periodic comparative annual financial forecasts that reflect the status of budgetary control in terms of meeting annual financial goals and targeted objectives.

Information Technology

- Provides for an additional $1.9 million in Technology improvements. CIP projects include a Business License, Land Management, Permitting Application for $1.6 million, Council Chamber Video Production System and Dais Equipment for $82,000 and $258,000 in technology refresh (includes Infrastructure, Personal Computing Devices, Servers and Telephony).

Parks

$ Invests an additional $12.6 million. $1.2 million in renovation of existing parks and maintenance and repairs to the golf course, sports fields and recreation centers. $570,000 for various improvements to Craig Ranch Regional Park, $855,300 for Kiel Ranch Park Ph II & III, $9.5 million in land acquisitions and $535,000 to complete the park conversion project.

Public Safety - Fire

$ Provides $2.0 million for CIP Projects for the Fire Department, which includes equipment replacements of $578,000 used by fire fighters such as radios, SCBA (breathing apparatuses), turnouts, $1.3 million for Truck Replacement Unit 1604, and $130,000 for Fire Station remodel/replacement needs.

Public Safety - Police

$ CIP projects for Police totals $2.7 million. $1.6 million for Radio Replacement, $698,000 to Upgrade Police Department Core Systems, $350,000 for Firearms Range Bullet Traps and $48,800 for Taser Replacement Program.

Public Works

$ The Public Works program includes over $325.4 million in capital expenditures. Highlights include various flood control improvement projects totaling $59.9 million, and various transportation projects for $58.7 million, Municipal facility repair and vehicle replacements of $6.5 million and most significantly SID funded Apex Infrastructure development for $200.0 million, (not included in the budget as this will likely be handled as a pass through).

Utilities

$ Approximately $44.9 million is allocated for Water and Wastewater Fund capital expenditures, including $4.5 million for Sun Valley and West Cheyenne Well Rehabilitation, $3.5 million for Reservoir Repainting, $800,000 for water and sewer line oversizing, $1.9 million for various Water Rehabilitation, repairs and upgrades, $31.6 million for Northern Beltway SID 65 Utilities Infrastructure, and $2.6 million for various other Wastewater rehabilitation and repairs.

General Staffing

$ In the initial 2018 tentative budget was a plan to increase staffing levels necessary to meet, maintain and increase City services as steady population growth continues (approximately 2% annually last three years). As part of the preliminary tentative budget, the City would have needed to identify a $6.1 million reduction plan to allow the City to hire to the Department Director's recommended minimum staffing level. The minimum identified staffing needs of 191.7 FTE's all funds (126.7 General fund) has been reduced to 57.5 all funds, with 18 additional FTE's within the General fund to maintain a 12.9% ending fund balance within the General fund.

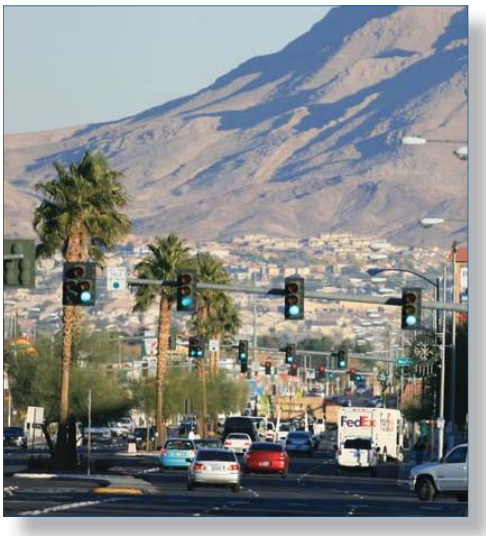
Other Issues Affecting the Budget

At this pivotal time for the City as numerous development opportunities begin to take place, the greatest concern is having sufficient staffing levels to meet the demands of new residential, commercial and industrial growth. While the 2018 budget includes an increase in staffing to directly address the growing service needs, efforts have been made to find efficiencies in other areas to help offset hiring costs by:

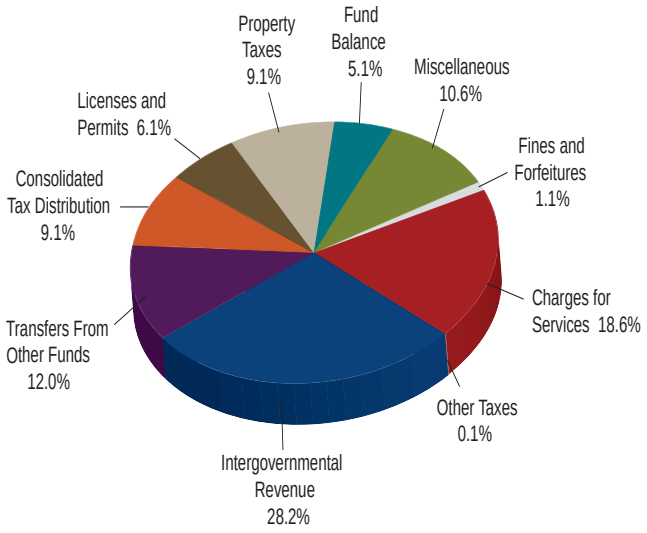
a) Contractual negotiations that benefit both the City and employees.
b) Re-evaluating outside contracts for cost and service efficiencies.
c) Expanding efforts to invest and redefine the downtown area to promote further development.
d) Identifying additional revenue sources.
e) Researching innovative approaches to combat rising health care costs.

Revenues and Other Sources $601,576,498

The City expects to receive $570.9 million in revenue, combined with the use of $30.7 million in fund balance for total resources available of $601.6 million in fiscal 2018. This is an increase of $87.6 million as compared to 2017 projections. This increase is mainly due to Clark County Flood Control funded projects increase of $24.5 million, BLM funded land acquisitions of $9.5 million, and $3.3 million new Sales Tax revenue for the Clark County Crime Prevention Act of 2016, shown in Intergovernmental Revenues. $26.1 million increase in transfers in from Water and Wastewater as a result of new funds created within the Water and Wastewater financial structure to be used to track the CIP projects (this is also reflected in the Transfers out on the expenditure side, which nets to zero). The spending down of fund balance/reserves is a direct result of the City's investment in capital improvements to Water and Wastewater infrastructure ($23.3M), Redevelopment efforts in downtown improvements ($2.8M), addressing the City's aging fleet ($6.1M), and Public Safety equipment and Police and Court system updates ($5.2M), resulting in an overall net decrease of $30.7M all funds. The beginning fund balance and cash equivalents is estimated at $244.0 million as of July 1, 2017.



Downtown North Las Vegas



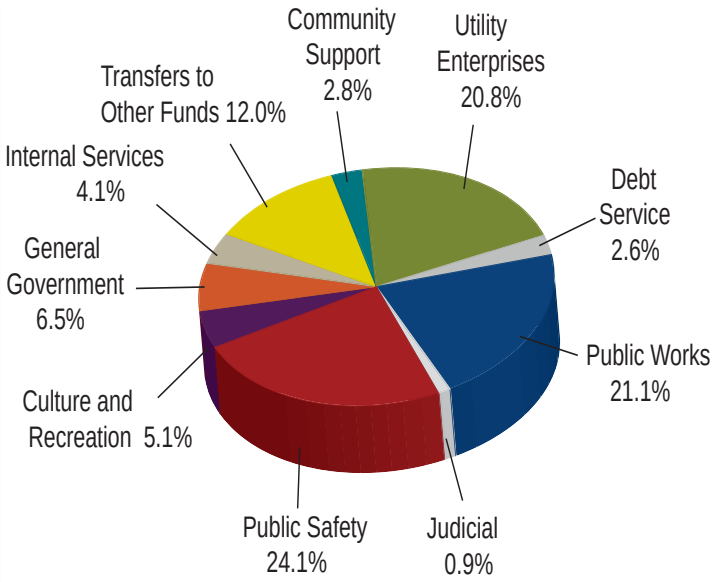
Total Revenues by Source

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Property Taxes	52,588,149	53,025,659	53,221,003	54,796,404	1,575,401	3.0
Other Taxes	991,203	775,000	975,295	835,000	(140,295)	(14.4)
Licenses and Permits	36,778,344	38,856,567	36,408,640	36,606,250	197,610	0.5
Intergovernmental Revenue	72,330,323	125,647,251	130,473,575	169,420,893	38,947,318	29.9
Consolidated Tax Distribution	49,903,290	52,089,973	52,089,973	54,705,350	2,615,377	5.0
Charges for Services	109,555,666	108,491,185	108,491,297	112,033,517	3,542,220	3.3
Fines and Forfeitures	8,823,580	7,740,500	6,750,500	6,730,500	(20,000)	(0.3)
Miscellaneous	50,416,973	75,670,280	74,996,200	63,727,235	(11,268,965)	(15.0)
Other Financing Sources	5,026,290	25,000	25,000	25,000		
Transfers From Other Funds	43,789,083	39,294,254	39,463,491	71,995,363	32,531,872	82.4
Fund Balance / Reserves		14,620,204	11,099,411	30,700,986	19,601,575	176.6
Total Revenues	**430,202,900**	**516,235,873**	**513,994,385**	**601,576,498**	**87,582,113**	**17.0**

Expenditures by Function $601,576,498

The fiscal 2018 program amounts to $601.6 million and represents a $87.6 million increase from the fiscal year 2017 projections. The City continues to keep expenditures flat wherever possible with the focus on increasing staffing needs, in particular within the public safety and developmental service areas. The large decrease seen in General Government is the $34.6 million SID reported in 2017, which may be handled as a pass through going forward and is not included in the 2018 budget. The other major increases shown in both Public Works and Utilities reflect the City's commitment to address the needs of existing and expanding infrastructure requirements to keep up with the City's growth. Further information can be found in the "CIP" section of this document.

Residential Streets of North Las Vegas
Camino Eldorado & Tropical Parkway



Total Expenditures by Function

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
General Government	26,981,238	68,652,545	65,457,152	38,996,928	(26,460,224)	(40.4)
Judicial	5,589,968	6,035,522	5,889,932	5,546,654	(343,278)	(5.8)
Public Safety	129,564,410	142,599,012	137,583,096	145,258,919	7,675,823	5.6
Public Works	45,847,754	94,460,774	94,337,144	126,970,432	32,633,288	34.6
Culture & Recreation	18,714,490	19,869,721	19,288,748	30,763,013	11,474,265	59.5
Community Support	6,449,700	14,232,046	13,793,719	16,833,025	3,039,306	22.0
Utility Enterprises	74,019,523	95,324,463	100,731,067	124,740,735	24,009,668	23.8
Internal Services	21,027,410	23,764,190	25,464,190	24,608,650	(855,540)	(3.4)
Debt Service	11,455,241	11,503,346	11,503,546	15,362,779	3,859,233	33.5
Transfers to Other Funds	43,789,083	39,294,254	39,463,491	71,995,363	32,531,872	82.4
Contingency/Attrition	500,000	500,000	482,300	500,000	17,700	3.7
Total Expenditures by Function	**383,938,817**	**516,235,873**	**513,994,385**	**601,576,498**	**87,582,113**	**17.0**

Linking the Budget with the Strategic Plan

The key characteristic of a budget is to provide linkage with city goals or priorities. The City must be receptive to the needs of its citizenry and proactive in the management of growth, development, and revitalization in order to promote a safe and vibrant environment throughout the community. The following five goals represent areas of strategic importance, which must be addressed in order for the Strategic Plan 2018 to 2022 to be realized. These goals provide overall direction and serve as a basis for decisions considered during the budget process. Below is a summary view of some significant accomplishments in fiscal year 2017 towards achieving the City's goals. By way of reference, please see the Departmental Budget Section for a more complete list of accomplishments which the City and it's dedicated employees have attained.

Goal 1: *Financially sustainable City government, providing services of the highest quality.*

Goals achieved:

- Council, City Management, Chief Financial Officer and Staff reduced 7-year structural deficit from $152M identified in 2014 through 2021 to $0.
- City Manager, Chief Financial Officer and Department Directors balanced 2018 General Fund Budget with revenues exceeding expenditures by $450,571.
- City Attorney's office applied for and received grant funding through the U.S. Department of Justice, Office on Violence Against Women STOP 2016 Formula Grant, which allowed us to retain our victim witness advocate.
- City Attorney's office collected over $600,000 as credits to debts owed by defendants/debtors plus over $1.1 million to be paid over time.
- City Clerk's office moved City Elections to vote centers, using 10 vote centers on Primary Election Day for Citywide election and 4 vote centers for General Election Day for Ward 3 Only General Election, thereby providing residents with more flexible voting opportunities and reducing election costs.
- City Clerk's office developed a quicker way to produce agenda meeting booklets that are mailed to the public.
- Land Development and Community Services (LDCS) adopted and implemented an ordinance amendment to allow the auditing of businesses.
- LDCS-Business License added a full-time auditor position to implement the audit program and billed $71,075 in audits to date.

- LDCS-Graffiti realized cost savings for graffiti removal from applying graffiti-resistant protective coatings on City infrastructure and buildings.

- LDCS-Fire Prevention created an accounting system for the mandated annual operational inspections to increase revenues and accountability. Improved Fire Prevention staff efficiency by creating a new invoicing process.

- Finance Budget prepared comprehensive summary presentation of Financial overview from January 2014 including the proposed budget for 2018 and addressing the challenges ahead, which was presented by the Chief Financial Officer in May at a Public Hearing to City Council and the Citizens of North Las Vegas.

- The City's Financial S&P Bond Rating upgraded to BB+.

- Finance Accounting received Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for the 2016 Comprehensive Annual Financial Report (CAFR). This is the 35th consecutive year for which the City has received this award.

- Finance Budget received the Distinguished Budget Presentation Award for its FY 2017 Budget, the 12th year the City has received this award.

- Finance Information Technology replacing Public Works Business License, Permitting, and Management Applications, (10%) complete.

- Finance Information Technology replaced Neighborhood and Leisure Services registration, sports leagues, and facility booking, (100%) complete.

- Finance Purchasing started using Nevada Government E-marketplace for online Bid processing.

- Finance Purchasing negotiated over 250 contracts.

- Finance Risk Management conducted 110 Infrastructure Recovery Actions.

- Fire Department increased amount of patient transports resulting in cost recovery to the City.

- Fire Department completed 37,230 hours of fire training.

- Library received a $93,000 grant to upgrade all public access computers at the Alexander and Aliante library branches.

- Library installed bank card machines at all branches to make it easier for patrons to pay for fines and room reservations.

- Neighborhood & Leisure Services processed and completed six (6) annexations encompassing approximately 311+/- acres. Additional acreage to the City and more vacant and industrial land would be available for economic development. These annexations increase the City square miles by .4869; the total City boundary is 101.054 square miles.

- The City of North Las Vegas, along with Clark County, has worked in collaboration to financially support establishing Nevada Partners' regional workforce development center. In doing so, Nevada Partners is able to assist with responding to the job demand projected to come online in the near future and more importantly address the current employment needs of the region’s most vulnerable populations, including victims of domestic violence, youth aging out of foster care, veterans, ex-offenders and the homeless.

- Police Department finalized the integration of state legislation for the grant funded field fingerprinting project.
- Police Department successfully upgraded 50 tasers replacing outdated non-supported devices for Police Officers.
- Public Works Fleet started a pilot program that is expected to reduce Fleet fuel consumption by at least 6%.
- Public Works Traffic began a pilot program for new lighting technologies (dimming, video monitoring, traffic counts, etc.).
- Utilities Department worked with the Administration to secure passage of Assembly Bill 8 in the Nevada 2017 Legislative Session, which gives municipalities the ability to issue Tax Liens on delinquent water and sewer accounts.
- Utilities Department secured preliminary approval to refinance $50 million in WRF debt and finance an additional $10 million infrastructure project, all through the State Revolving Loan Fund at a substantial discount over market interest rates.
- Utilities Department implemented new Landscape Watering Restrictions that were approved by the Southern Nevada Water Authority.
- Utilities Department replaced or repaired 405 water laterals due to leaks.
- Utilities Department installed an outdoor utility bill payment kiosk and replaced two existing indoor kiosks. The new outdoor kiosk provides customers with the ability to pay 24-7. All of the kiosks now offer the customers a faster and improved payment experience.
- Utilities Department increased the number of open water accounts from 84,361 in July 2015, 85,601 in July 2016 and estimated 86,400 in July 2017.
- Utilities Department: All Pretreatment staff and Supervisor achieved higher grade level certificates as Industrial Waste Inspectors from Nevada Water Environment Association (NWEA).

From left, Senior Deputy City Attorney Claudia Aguayo, Chief Deputy City Attorney Bethany Rudd Sanchez and, City Attorney Micaela Moore, in library on June 6 at the City of North Las Vegas' city attorney's office. Moore, Sanchez, Aguayo and Jose Valenzuela — who also was honored — were four of the 27 people selected in this category, the Nevada Business Magazine's 2017 Legal Elite list. North Las Vegas had the most recipients from a single office on the list, City Attorney Moore said.

Goal 2: *Growing diverse local economy.*

Goals achieved:

- City Manager Economic Development Division announces Hyperloop One leased 105,000 sq ft of Metal Works space in Pauls Corp Lone Mountain Corp Center.
- City Manager Economic Development Division announces Developer VanTrust has completed and leased more than 2.2 Million Sq. Ft. of industrial space to brands like Amazon, Fanatics and Honest Company located at the newly constructed NorthGate Industrial Park.
- City Manager announced the NorthGate Industrial Park at full buildout will total 3.2 Million Sq. Ft. on 170 acre site and is anticipated to create 4,500 new jobs for North Las Vegas.
- City Manager Economic Development Division announced KB and Pardee Homes acquired 100 acres of land for $20.3 Million to build at The Villages of Tule Springs.
- Hyperloop One continues to be successful with their operations of the propulsion open air test track and a new 20,000 Sq. Ft. structure at their site in the Apex Industrial Park.
- BLM job creation land of 150 acres next to the Veteran's Affairs Hospital has completed a preliminary master site plan and the patent on the entire 645 acres received in the Tule Springs Bill is planned for fall 2017, which allows the city to begin appraisals on the land in establishing fair market value and preparing for new development.
- Lake Mead Village West located in the Downtown Redevelopment Agency has programmed space along White and Williams streets for what is currently being called Milestone Park at Lake Mead Village West. A SNPLMA application has been completed for first phase funding. The park will be the center of civic and cultural amenities connecting the Historic Washington Continuation School purchased by the agency and the proposed NLV Library that would occupy the former Canyon Electric building owned by the RDA. The park is planned to have open green space, history walls, and interative science displays and art.

City tour of Hyperloop One's test site.

Amazon facility expected to open summer 2017.

Fanatics to hire 200 people for NLV warehouse.

- City Manager Economic Development Division announces Prologis purchased 110 acres at the North Beltway Industrial Park and has delivered a build to suit of 525,200 Sq. Ft. to Bed Bath & Beyond (325 new jobs created) and has started construction on the second building of 621,857 Sq. Ft.

- Agora Realty in the downtown redevelopment area continues to renovate their Fiesta Plaza Retail Center. Conns Home Plus Store has opened, they've signed national retailer Ross to 25,000 Sq. Ft. of retail space and La Bonita will double their footprint to 57,000 Sq. Ft. and move next to Conns.

- Conceptual planning with BunnyFish Studio Architects was completed for revitalizing the downtown redevelopment agency and to provide programming ideas for the agency's assets. This planning project has helped give form to cultivating new development in the Lake Mead Corridor being referred to as Lake Mead Village West.

- Vegas Trade Village broke ground on the 35 acre project that will help transform the area.

- City Manager announces Dignity Health Hospital completed construction and is opening their doors in June 2017 to a state-of-the-art 50,000 Sq. Ft. micro-hospital.

- City Attorney's office assisted with initiation of medical marijuana establishment procedures for licensing and land use entitlements.

- City Clerk's office completed 365 records requests within the State mandated time frame to include providing overall management of the process Citywide, providing necessary information to support economic development and local medical services.

- LDCS-Planning negotiated an amendment to the Huanghai (Vegas Trade Village) Development Agreement, a 35-acre, mixed-use development.

- LDCS-Planning finalized all development criteria and agreements for the Villages at Tule Springs.

- Finance assisted with the formation of the Northern Beltway Commercial Area Special Improvement District No. 65.

- Fire Department developed 2016-2021 Strategic Plan to address the future needs of our growing City.

- Library signed a MOU with Nevada Workforce Connections to house full service One-Stop Career Centers in our Library branches.

- Library subscribed to Brainfuse database that offers job search support, and resume writing help.

- Police Department took steps in training and operations to help the fight against opiate diversion.

- Police Department increased recruitment efforts to fill vacant positions.

- Public Works used local vendors when possible/practical.

Amazon Northgate tour.

Villages at Tule Springs construction site.

Goal 3: *Safest, most beautiful City in the Las Vegas Valley.*

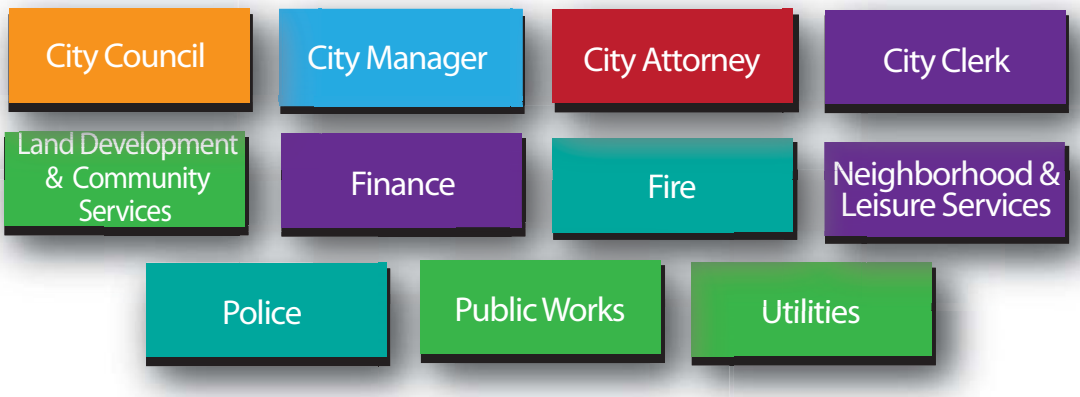
Goals achieved:

- City Manager reports North Las Vegas was highlighted as one of the safest cities in Nevada based on Lendedu's "What are the Safest Cities in Each State" report dated May 9, 2017.
- City Attorney's Victim Witness Advocates represented the City as a provider at the Sake of the City Walk where over 1,000 men walked to end domestic violence and human trafficking.
- City Attorney's Victim Witness Advocates participated in the Project Homeless Connect event sponsored by the Nevada Homeless Alliance which is a service and resource for the homeless and low income. Provided services aim to break down barriers to housing and self sufficiency, including, but not limited to shelter, health care, legal issues, job readiness, food and behavioral health.
- City Clerk’s office worked in collaboration with all city departments, processing a total of 768 agenda items, 46 Ordinances, 17 Resolutions, 9,638 public hearing notices, letters to applicants, property owners/representatives, publications in the Review Journal and Signage notices, thereby strengthening communities and building expanded parks, library, police, and fire services.
- LDCS-Planning submitted an application and received a recommendation for funding for a City-wide pedestrian and bicycle plan from the RTC, Unified Planning Work Program.
- LDCS-Code Enforcement worked with regional organizations and City departments to address the needs of the homeless and to eliminate dangerous encampments.
- LDCS-Code Enforcement provided public presentations to neighborhood and community partners to collaborate on efforts to improve beautification throughout the City.
- Finance Information Technology implemented Next Generation Firewall, (100%) completed.
- Fire Department secured grant funding to hire 18 firefighter/paramedics.
- Fire Department placed an additional Rescue in service to serve the citizens of North Las Vegas.
- Municipal Court held 28,599 Court Hearings.
- Municipal Court served 60,779 Customers in Customer Service.
- Municipal Court assisted an additional 82,743 Customers served by phone.

Firefighter gear waiting for the new recruits.

- Neighborhood & Leisure Services obtained Rotary Club donations to beautify Rotary Tot Lot.
- Neighborhood & Leisure Services obtained Wells Fargo donations to beautify Brooks Tot Lot.
- Police Department continued established relationships with Community stakeholders and started new partnership with the Rose Gardens senior project.
- Police Department revised the Police Communications Dispatcher Training Manual.
- Public Works installed first illuminated street name signs.
- Public Works installed high visibility pedestrian crossings.
- Utilities Department reduced OSHA 300 recordable accidents from 8 in 2016 to 0 in 2017.
- Utilities Department met all National Pollutant Discharge Elimination System permit requirements for discharge into the Las Vegas Wash.
- Utilities Department maintained 100 % Water Quality Standards.

Goal 4: *Upgraded City facilities and infrastructure.*



Goals achieved:

- City Attorney's office advised Public Works on RFP's and agreements for proposed infrastructure projects.
- City Attorney's office assisted with the creation of special improvement districts.
- City Attorney's office prepared legal documents to facilitate infrastructure development in Apex.
- City Clerk reviewed the need for upgraded Council Chamber video production hardware and software and received Council approval for a Capital Improvement Project to upgrade the equipment.
- LDCS amended the Comprehensive Master Plan to include a Complete Streets Policy.

Wells Fargo donations help beautify Brooks Tot Lot.

- LDCS developed and implemented an annual facility permit for all City-owned facilities to reduce time in plan review and permitting processes, as well as to allow immediate remediation of building maintenance with little interruption to daily operations.
- LDCS obtained approximately $9,000,000 in SNPLMA funds for land acquisitions at Craig Ranch and Kiel Ranch Parks.
- Finance Budget assisted Public Works with the development of the $734.2M 2018-2022 Capital Improvement Plan for further development of the City's infrastructure, streets and parks.
- Finance Information Technology implemented Virtual Desktop Infrastructure at Alexander and Aliante Libraries, (100%) complete.
- Fire Department completed the refresh of Fire Stations 52 and 55.
- Fire Department upgraded radios throughout the department to ensure firefighters have sufficient means of communication and to maintain safety.
- Fire Department held a firefighter recruit academy for 19 new firefighter/paramedics.
- Neighborhood & Leisure Services installed a new box office at the Amp at Craig Ranch, and also installed permanent seating at the Amp at Craig Ranch.
- Police Department began Implementation to upgrade Core Police Applications and interfaces.
- Police Department completed installation of work card fingerprint system and customized features.
- Public Works began assessment of Opticom system throughout the City.
- Utilities Department advanced engineering on the Apex Wastewater System to 60 percent design completion.
- Utilities Department installed new SCADA Software (Wonderware) and worked with IT to establish a dedicated private network upgrading cyber security.

Goal 5: *Distinctive image and community identity.*

Goals achieved:

- City Administration expanded the City's social media reach; increased followers by 35-50% depending on platform.
- City Attorney's office spoke about the prosecution of traffic violations to over 100+ attendees of the Joining Forces Conference.

- City Attorney, Micaela Rustia Moore, was a speaker at VIP Night at the North Las Vegas Police Department's Hispanic Citizens Academy.
- Chief Deputy City Attorney, Bethany Rudd Sanchez, was selected as a 2016 Nevada Business Magazine Legal Elite.
- City Clerk's office in Spring of 2017 transitioned advisory boards to City's agenda management system and recreated 578 advisory board, committee, and commission agendas using SIRE; the effect of this change is that the public no longer has to go to one site to get advisory board agenda information and another site to get Council agenda information.
- LDCS participated in national and regional model code development with International Code Council through staff representation in the various code development committees.
- LDCS created Self Certification Plan Review Program to provide a streamlined development process. Two Self-Certification Program sessions were held.
- Fire Department participated in a total of 239 community outreach events, reaching 697,195 people.
- Fire Department participated in over 2,100 hours of community service.
- Fire Department hosted valley-wide Large Scale disaster exercises.
- Library's updating of technology and adding new services, have made great strides in gaining the loyalty and confidence of our residents.
- Neighborhood & Leisure Services hosted traveling Vietnam Veterans memorial wall presented at Craig Ranch Regional Park.
- Neighborhood & Leisure Services Aquatic program expanded to include Karaoke at the Pool and Movies at the Pool events.
- Neighborhood & Leisure Services established reoccurring events at Craig Ranch Regional Park with: Pigs for Kids, Hempfest, San Gennaro, NXL Paintball, Patriot Fest and various 5k runs.
- Police Department implemented the North Las Vegas Police Department Chief's Advisory Board.
- Police Department held a North Las Vegas Police Department Hispanic Citizens Academy.
- Utilities Department participated in National Night Out, distributing water to participants and provided Utility services information.
- Utilities Department conducted Water Reclamation tours for local schools and businesses.

NLV Fire Department Honor Guard performs at the traveling Vietnam Veterans memorial wall presented at Craig Ranch Regional Park.

North LasVegas Police Department's Explorers.

Acknowledgements

We express appreciation to members of the management staff for their careful and painstaking efforts in maintaining, with minimal adjustments to their budgets, that reflect vital service needs and program priorities of their departments. Their work and dedication are evident in planning and meeting the challenges ahead. Through this process, each department strengthens it's understanding and relationship to the collective needs and contributions that each provides to the residents.

The programs and services provided for in this budget document reflect policies and direction provided by City Council towards establishing the financial framework for a successful year and sustainable future.

Respectfully submitted,

Dr. Qiong X. Liu, P.E., PTOE
City Manager

Darren Adair,
Chief Financial Officer

Contact Information

City Attorney - Civil	(702) 633-1050
City Attorney - Criminal	(702) 633-2100
City Clerk	(702) 633-1030
City Manager	(702) 633-1005
Code Enforcement	(702) 633-1677
Community Development & Compliance	(702) 633-1537
Finance Department	(702) 633-1460
Fire Department	(702) 633-1102
Human Resources Department	(702) 633-1501
Library District	(702) 633-1070
Mayor and Council	(702) 633-1007
Municipal Court	(702) 633-1130
Neighborhood & Leisure Services	(702) 633-1171
Permit Application Center	(702) 633-1536
Police Department	(702) 633-9111
Public Works Department	(702) 633-1200
Utilities Department	(702) 633-1275
Web Site	www.cityofnorthlasvegas.com

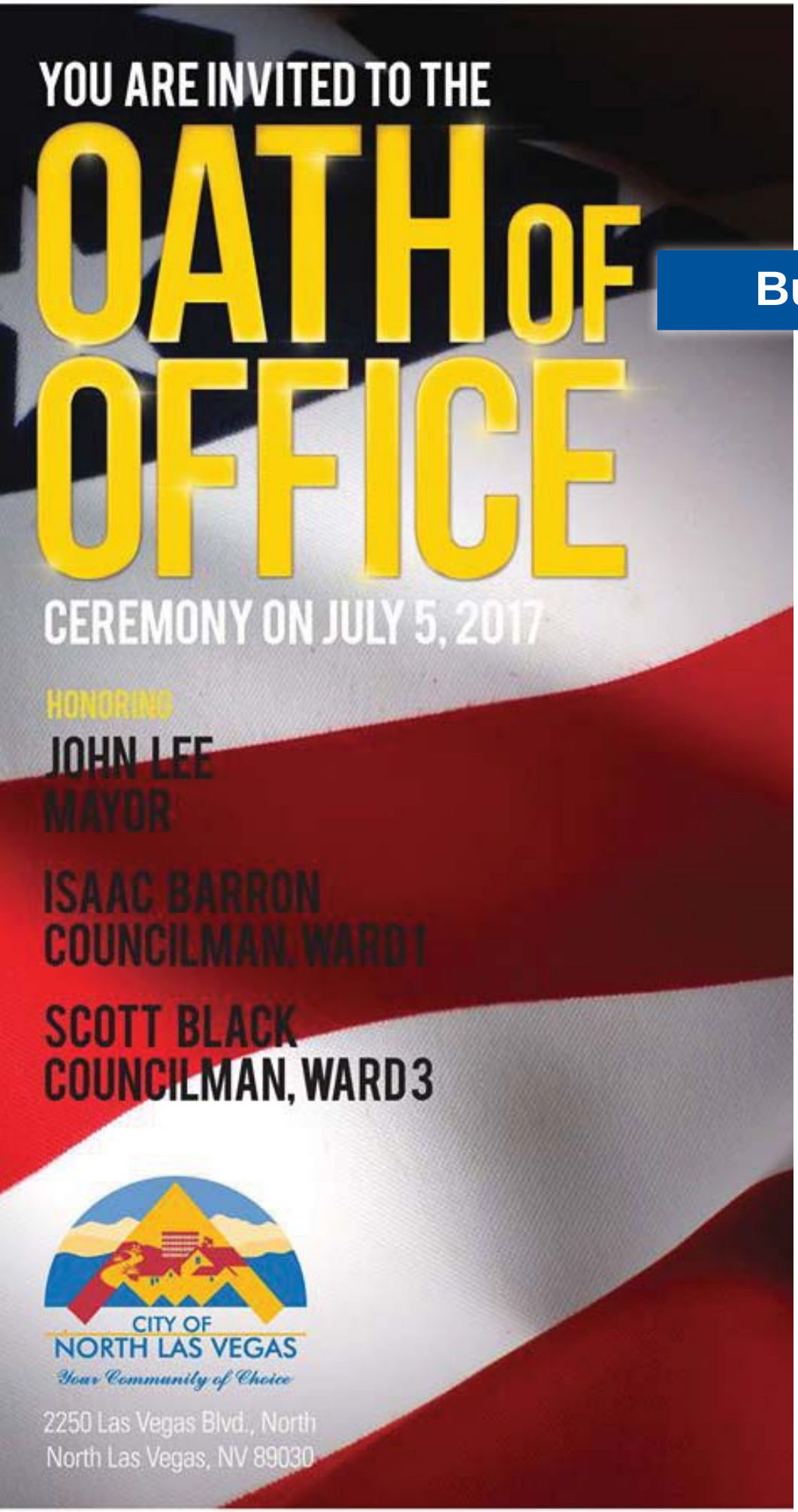
Acknowledgements

The City of North Las Vegas Adopted Budget is published each June by the Budget Division of the Finance Department:

Darren Adair, Chief Financial Officer
Linda Poleski, Budget Manager
Justin O'Brien, Financial Analyst II

A special thank you to the City of North Las Vegas Design and Print Center for their participation and support in producing this document, as well as, all Department Directors and staff for their assistance in sharing their accomplishments and visions.

This page was intentionally left blank.



CITY OF NORTH LAS VEGAS

Your Community of Choice

Budget Overview

In This Section

This section includes two topics that help the reader gain an overall understanding of the City of North Las Vegas. First is background information about the city including economic and demographic data. Next is the discussion about the budget process and the financial management policies of the city.

City Facilities Map 2

About the City of North Las Vegas 3

Ward Map 4

City Management Structure 5

Economic and Demographic Information 6

About the Budget and the Budget Process ... 16

Budget Calendar 19

Budget Basis and Financial Structure 20

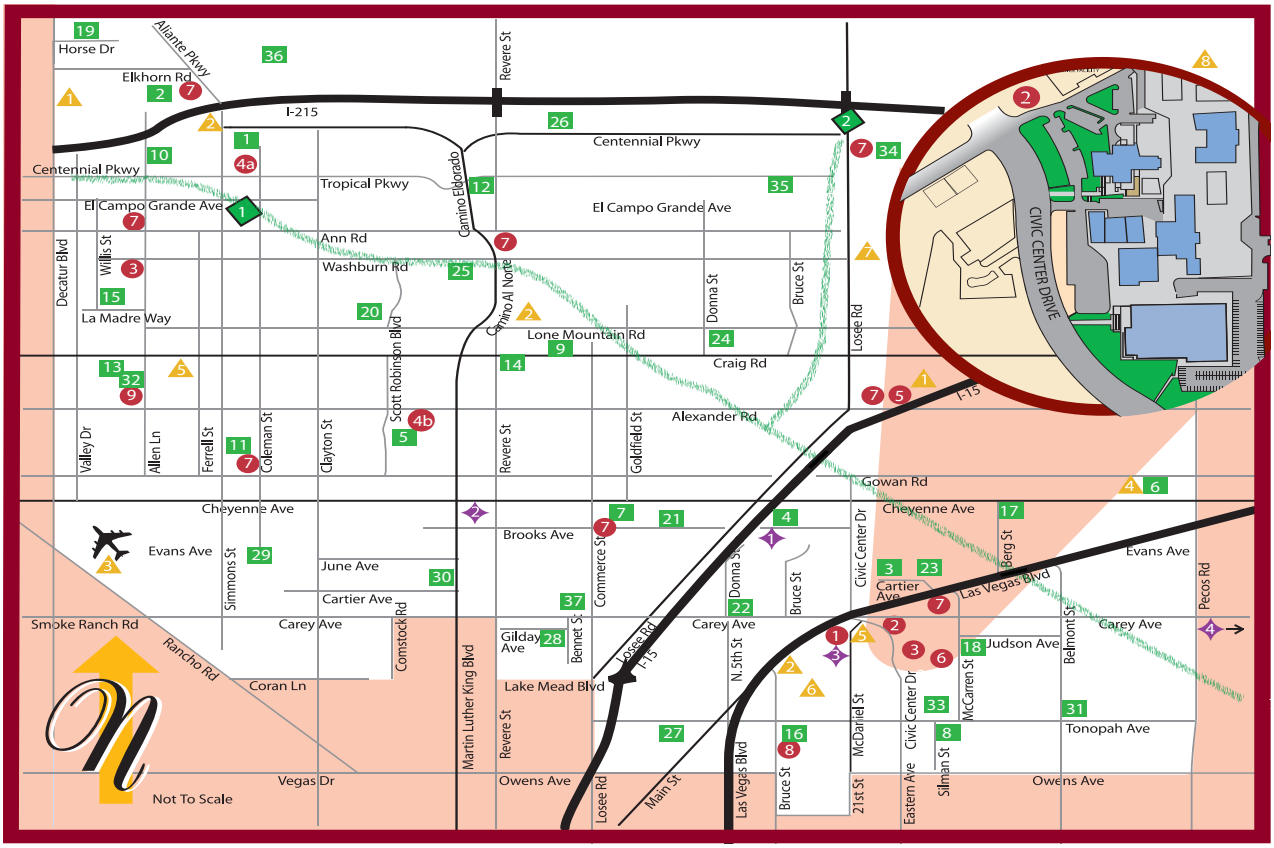
Financial Management Policies 22

Debt Management 26

Debt Capacity & Statutory Debt Limit 29

Summary of Debt Service Requirements 31

City of North Las Vegas Facility and Services Map



City Facilities and Services

1. City Hall
2. Justice Facility
3. Police Stations

4a. Aliante Library
4b. Alexander Library

5. Fire Administration Building
6. Business License
7. Fire Stations
8. Neighborhood Recreation Center
9. Silver Mesa Recreation Center

Other

1. Department of Motor Vehicles
2. Post Offices
3. North Las Vegas Airport
4. Community College of Southern Nevada
5. North Las Vegas Chamber of Commerce
6. North Vista Hospital
7. Shadow Creek Golf Course
8. VA Hospital

City Parks and Pools

1. Aliante - Nature Discovery Park
2. Aviary Park
3. Boris Terrace Park
4. Brooks Tot Lot
5. Cheyenne Ridge Park
6. Cheyenne Sports Complex
7. City View Park
8. College Park
9. Craig Ranch Regional Park
10. Deer Springs Park
11. Desert Horizons Park
12. Eldorado Park
13. Nicholas E. Flores Jr. Park
14. Gold Crest Park
15. Theron H. Goynes Park
16. Hartke Park & Pool NRC
17. Hebert Memorial Park
18. Joe Kneip Park
19. McCool Regional Park
20. Monte Vista Park
21. Municipal Golf Course
22. Petitti Park/Pool
23. Rotary Tot Lot
24. Richard Tam Park
25. Sandstone Ridge Park
26. Seastrand Park
27. Tonopah Park
28. Valley View Park
29. Annie L. Walker Park
30. Prentiss Walker Memorial Pool & Park
31. Tom Williams School Park
32. Silver Mesa Recreation Center & Pool
33. Desert Demonstration Garden
34. Skyview Multi-Gen Center
35. Tropical Breeze Park
36. Aliante Golf Course
37. Kiel Ranch Park

Utilities

1. Water, City of North Las Vegas
2. Southwest Gas
3. Nevada Energy
4. Wastewater Reclamation Facility

Trails

1. Lower Las Vegas Wash Trail
2. Upper Las Vegas Trail

ABOUT THE CITY

The City of North Las Vegas stretches across the northern rim of the Las Vegas Valley in Clark County, Nevada and encompasses approximately 101.054 square miles. It is situated on the northern city limits of the City of Las Vegas, the county seat, and is the fourth[1] most populated, incorporated city in Nevada. The City provides its citizens with police and fire protection, wastewater and water systems, parks, two golf courses, streets, a municipal court and other general governmental services. The economy of the North Las Vegas area is based on commerce, tourism, industry and government.

City Government

The City of North Las Vegas was incorporated on May 1, 1946. The City operates under the provisions of an act cited as Chapter 573, Statutes of Nevada, 1971, as amended. It maintains a Council-Manager form of government. The Mayor is elected on an at-large, non-partisan basis to serve a four-year term. Effective January 1, 2000, North Las Vegas Council wards were created. The four Council members must live within, and are elected by, their ward. Terms of office are staggered so that City-wide elections are held every two years for either two or three of the five offices.

The five-member City Council is the policy-making body of the City. By a majority vote, the Council may enact and enforce ordinances and orders and pass resolutions necessary for the operation of municipal government and management of City affairs. Council members also actively serve in leadership positions for numerous intergovernmental agencies and associations to further the interests of the City.

1 Nevada State Demographer July 1, 2016 estimates

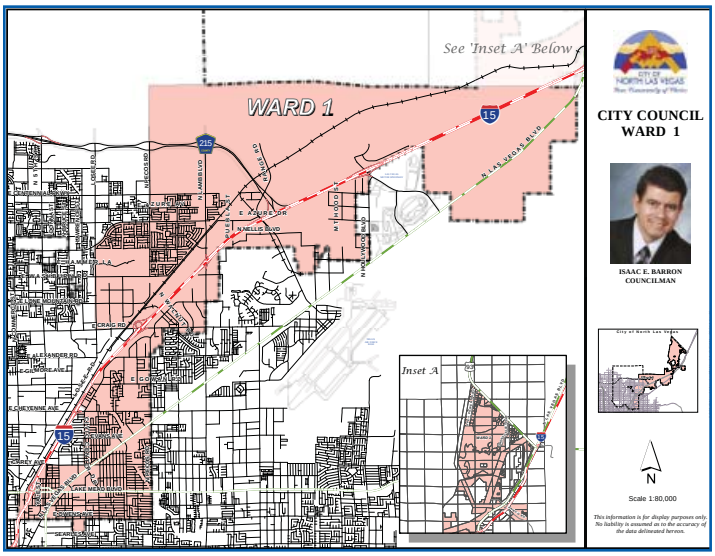
Councilman Isaac E. Barron sworn into office by Congresswoman Dina Titus.

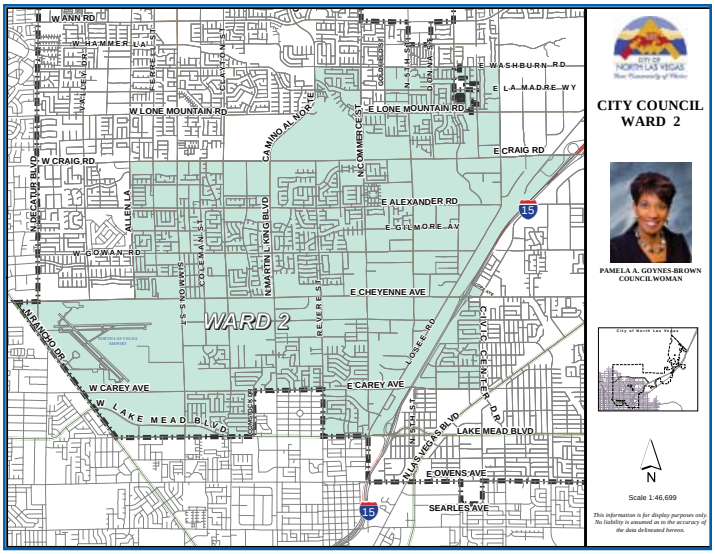
Councilman Scott Black being sworn into office.

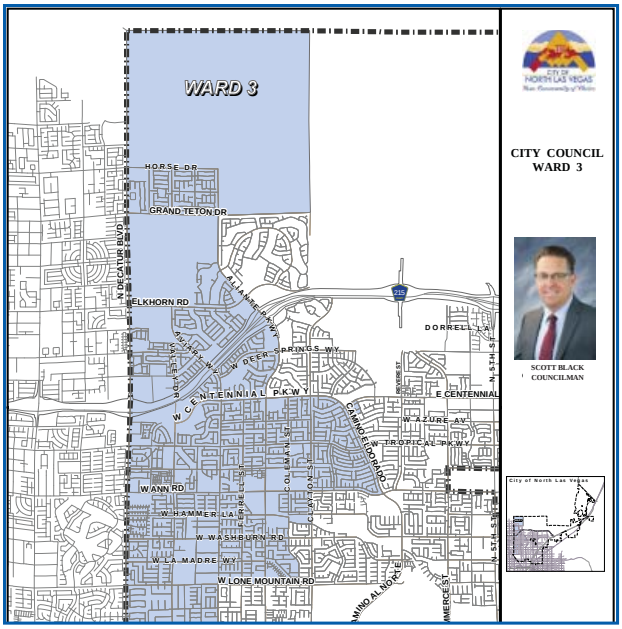
The current Mayor and members of the City Council and their terms of office are as follows:

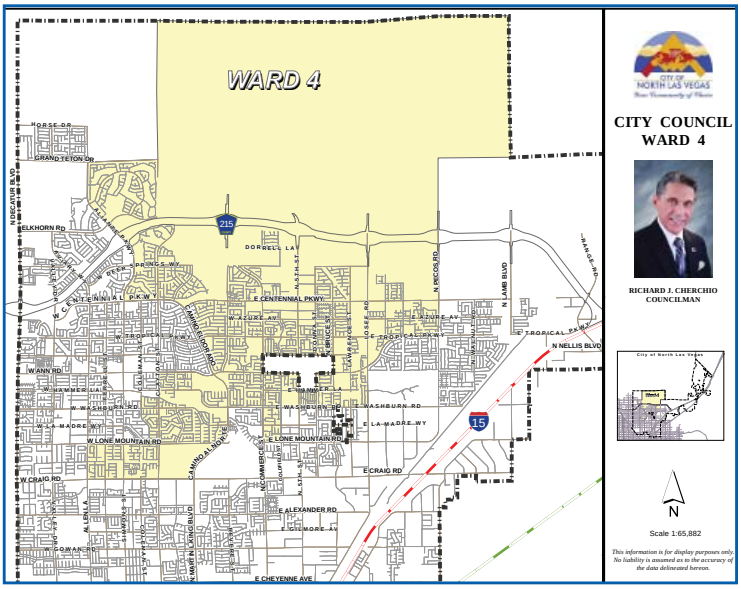
Name	Ward Represented	Term Expires
John J. Lee, Mayor	At Large	June 2021
Isaac E. Barron, Mayor Pro Tempore	Ward 1	June 2021
Pamela A. Goynes-Brown	Ward 2	June 2019
Scott Black	Ward 3	June 2021
Richard Cherchio	Ward 4	June 2019

September 2014, Ordinance 2687 was adopted repealing Ordinance 2620 of the North Las Vegas Municipal Code establishing four wards based on current population as determined by the last preceding National Census.



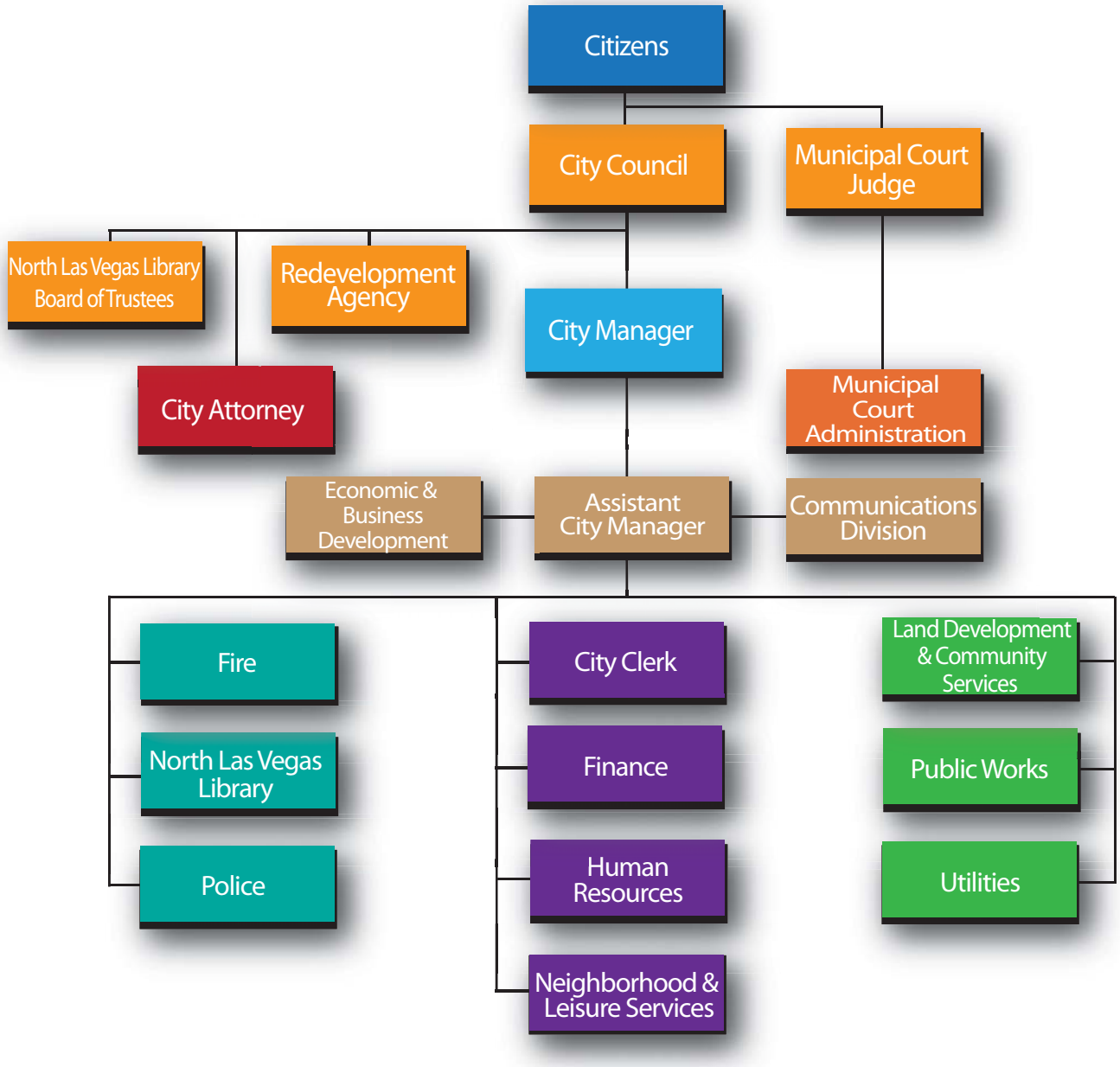






City Management Structure

The City Manager and City Attorney are appointed by, and report to, the City Council. The City Manager's administration consists of the City Manager, Economic & Business Development, Assistant City Manager, and twelve departments: City Attorney, City Clerk, Land Development & Community Services, Finance, Fire, Human Resources, Municipal Court Administration, Neighborhood & Leisure Services, Police, Public Works, Utilities, and the Library District. In addition to General Government activities, the City Council exercises oversight responsibility for the North Las Vegas Library District and the North Las Vegas Redevelopment Agency; consequently, these activities have been included in this financial report as blended component units. The 2017-18 Budget includes 1,241.2 funded, full-time equivalent employees.



Economic and Demographic Information

To a considerable degree, the City is an integral part of the Clark County economy. Residents of North Las Vegas are employed, shop and recreate in the City as well as in Las Vegas, Henderson, Boulder City and unincorporated areas of Clark County. Conversely, people who are employed, shop and recreate in North Las Vegas may live in the surrounding areas.

Cumulative Estimates of Resident Population Change (Population of 100,000 or more)

Rank	City, State	Population July 1, 2008	Population April 1, 2000	% Increase 2000 to 2008
1.	McKinney, TX	121,211	54,427	122.7%
2.	Gilbert, AZ	216,449	114,701	88.7%
3.	North Las Vegas, NV	217,253	115,531	88.0%
4.	Port St. Lucie, FL	154,353	88,883	73.7%
5.	Victorville, CA	110,318	64,058	72.2%
6.	Round Rock, TX	104,446	61,594	69.6%
7.	Elk Grove, CA	133,003	81,103	64.0%
8.	Cape Coral, FL	156,835	102,468	53.1%
9.	Miramar, FL	108,484	72,739	49.1%
10.	Peoria, AZ	157,960	108,917	45.0%

Source: U.S. Census Bureau: July 1, 2008

Population: Growth Trend

According to the U.S. Census Bureau, the City of North Las Vegas was the 3rd ranked city for cumulative growth between April 2000 and July 2008. The North Las Vegas population grew by 88.0% during that time period, with an average annual growth rate of 8.2%. Additionally, the U.S. Census Bureau ranked the City as the 19th fastest growing city between July 1, 2007 and July 1, 2008, with an estimated growth rate of 2.0%. The double digit growth has abated for now, however growth continues at a slower but steady pace.
The City's population for July 1, 2016 is 240,708, a slight increase of 2.3% over 2015, but an overall increase of 108% from July 1, 2000.

Population: Projections

Year	Population	% Increase
2007	210,472	6.0%
2008	214,661	2.0%
2009	215,022	0.2%
2010	217,482	1.1%
2011	223,873	2.9%
2012	222,009	-0.8%
2013	226,199	1.9%
2014	230,491	1.9%
2015	235,395	2.1%
2016	240,708	2.3%
2025	279,390	
2035	335,622	
Build Out	410,000	

Source: State Certified Population as of July 1 each year Note: Build out number includes land not yet released by the Bureau of Land Management

North Las Vegas is a culturally diverse city, as indicated by the results of Census 2010

	North Las Vegas	Nevada	USA
White	47.4%	66.2%	72.4%
Black or African American	19.9%	8.1%	12.6%
American Indian / Alaska Native	0.8%	1.2%	0.9%
Asian	6.3%	7.2%	4.8%
Native Hawaiian / Pacific Islander	0.8%	0.6%	0.2%
Hispanic or Latino origin	38.8%	26.5%	16.3%
Two or more races	5.8%	4.7%	2.9%

Sources: U.S. Census Bureau, Census 2010

Zip Code Profiles

The City of North Las Vegas currently has fourteen zip codes - 89030, 89031, 89032, 89033*, 89081, 89084, 89085, 89086, 89087*, 89165*, 89101**, 89115**, 89124**, and 89130**.

Category	89030	89031	89032	89081	89084	89085	89086	Citywide+
Total Housing Units	15,066	23,394	15,849	11,894	9,743	1,370	2,098	79,414
Population	54,445	69,607	45,910	35,806	26,499	3,710	5,085	241,062
Age:								
Under 18	33.3%	27.3%	27.5%	30.7%	26.1%	32.7%	31.4%	29.9%
18-24	11.4%	10.1%	10.4%	9.9%	7.8%	8.1%	10.5%	9.7%
25-34	15.0%	14.5%	14.3%	18.2%	13.0%	14.7%	20.5%	15.7%
35-44	13.2%	15.1%	13.5%	16.1%	15.6%	19.3%	15.5%	15.5%
45-54	11.3%	13.6%	13.0%	11.6%	12.0%	11.3%	10.4%	11.9%
55-64	7.8%	10.2%	10.6%	7.3%	11.8%	8.0%	6.6%	8.9%
65+	8.0%	9.2%	10.7%	6.3%	13.7%	6.0%	5.1%	8.4%
Education:								
No High School Diploma	53.3%	37.4%	37.9%	40.6%	33.9%	6.0%	14.6%	32.0%
High School Diploma (GED)	26.8%	30.1%	35.4%	33.5%	22.4%	28.4%	24.6%	28.7%
Some college	12.4%	27.4%	25.5%	25.6%	26.0%	29.7%	34.4%	25.9%
Associate degree	3.3%	10.3%	7.0%	9.3%	14.3%	13.3%	8.2%	9.4%
Bachelor degree	3.3%	11.5%	8.2%	11.4%	19.6%	16.4%	9.2%	11.4%
Post/Professional degree	0.9%	5.9%	4.4%	6.4%	11.1%	6.1%	9.1%	6.3%
Gender:								
Male	51.4%	49.4%	48.8%	49.2%	49.1%	48.9%	49.5%	49.5%
Female	48.6%	50.6%	51.2%	50.8%	50.9%	51.1%	50.5%	50.5%
Type of Dwelling:								
Single-family	53.6%	89.3%	73.2%	81.7%	85.6%	100.0%	47.2%	75.8%
Apartment	14.3%	5.1%	18.1%	14.9%	6.3%	0.0%	52.8%	15.9%
Condo/Townhouse/Plexes	27.0%	5.6%	8.7%	3.4%	8.0%	0.0%	0.0%	7.5%
Mobile Home	5.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.7%
Household Income:								
Under $15,000	21.5%	5.7%	12.4%	8.5%	5.9%	4.5%	6.2%	9.2%
$15,000-24,999	17.2%	6.3%	10.1%	7.5%	4.0%	1.1%	9.8%	8.0%
$25,000-34,999	16.4%	9.4%	10.9%	9.4%	6.6%	1.8%	14.9%	9.9%
$35,000-49,999	15.4%	15.3%	15.1%	15.8%	12.7%	11.0%	16.9%	14.6%
$50,000-74,999	17.9%	24.9%	23.1%	21.5%	20.1%	24.6%	25.6%	22.5%
$75,000-99,999	6.2%	17.7%	13.7%	16.6%	15.6%	29.1%	12.8%	16.0%
$100,000+	5.3%	20.7%	14.7%	20.6%	35.0%	27.9%	13.9%	19.7%
Median	$31,583	$61,901	$51,478	$58,959	$75,744	$80,056	$51,738	$58,780
Occupancy Status:								
Owner	41.9%	71.7%	59.7%	59.9%	69.0%	79.0%	43.0%	60.6%
Renter	58.1%	28.3%	40.3%	40.1%	31.0%	21.0%	57.0%	39.4%
Average Household Size	3.9	3.14	3.11	3.17	2.86	2.8	2.99	3.14

Category	North Las Vegas	Las Vegas	Henderson	Unincorp Clark County	Boulder City	Mesquite
Size	101	135	105	7,442	208	32
Population	244,793	640,174	299,279	984,068	16,570	20,325
Pop. Density (per Sq. mile)	2,429	4,760	2,850	132	80	634
FY2018 G.F. Budget (millions)	$137.10	$550.74	$253.42	$1,328.45	$36.39	N/A
2018 Operating Tax Rate	$1.16	$0.77	$0.71	$0.61	$0.26	$0.55
2018 Combined Prop Tax Rate	$3.35	$3.28	$2.90	$2.93	$2.61	$2.77
Assessed Value FY 18 (billions)	$6.39	$17.40	$12.25	$78.89	$0.75	$0.72

Sources: 2017 Las Vegas Perspective,
Nevada State Department of Taxation

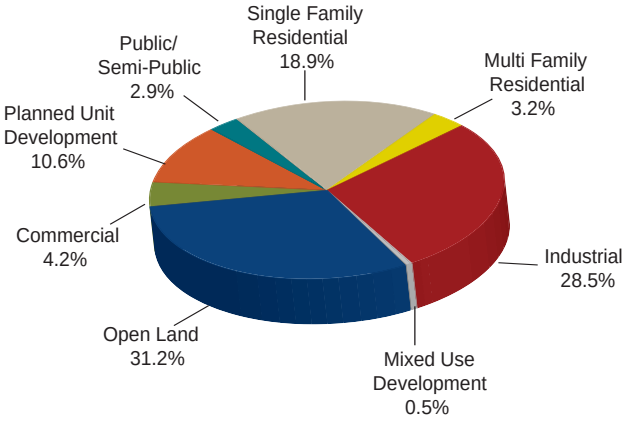
+ Citywide total includes only the 89030, 89031, 89032, 89081, 89084, 89085, and 89086 zip codes.
* Profile information not yet available.
** Zip code only partially in North Las Vegas, profile information is not available.

Master Planned Communities

North Las Vegas currently has several master planned communities in various stages of completion. These communities have set the standard for future developments. New master planned communities include Eldorado, Sedona Ranch, Villages of Tule Springs, Valley Vista, and Aliante.

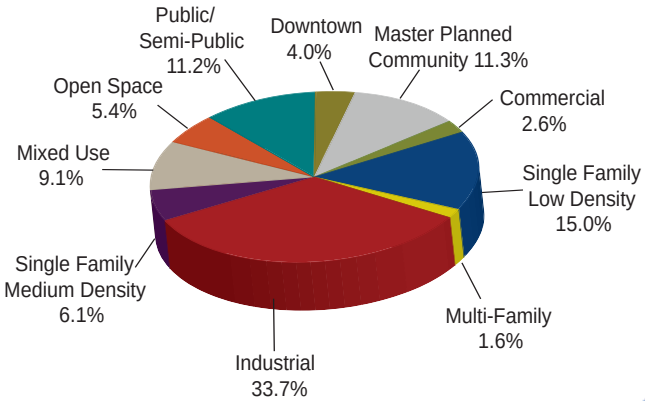
Current Land Use

Approximately 43% of the land in North Las Vegas is developed. The largest percentage of land is zoned Open Land, which is typically a holding zone that has the potential to allow for a wide range of development in the future.



Future Land Use

This chart shows the City's future land use at build out. The greatest percentage of land has been designated for Industrial use. Over the past four years, the City has annexed approximately 18 square-miles of industrial land at the northeastern part of the city.



Source: City of North Las Vegas Community Services & Development Department; percentages calculated from the City's current Zoning Map.
Most Planned Unit Developments are medium density residential or commercial.

Economic Indicators

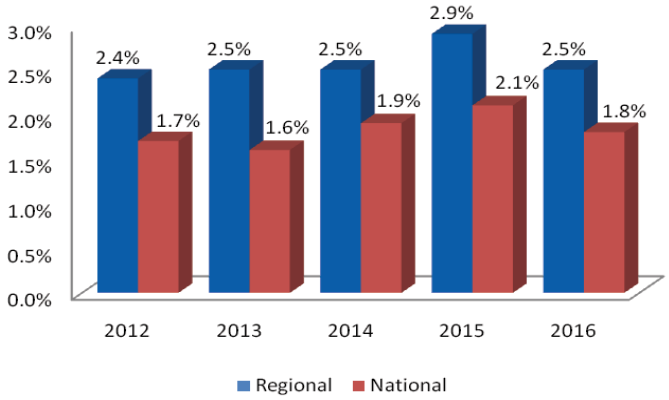
Southern Nevada's economy is anticipated to continue to strengthen through 2017. The following economic indicators for the City of North Las Vegas and the metropolitan Las Vegas area are based on statistics available primarily from 1) the Greater Las Vegas Association of Realtors, 2) the 2017 Las Vegas Perspective, 3) the Nevada Department of Taxation, 4) the Nevada Gaming Control Board, 5) and the Las Vegas Convention and Visitors Authority.

Employment

Nevada's unemployment rate fell to 4.8% in March of 2017, the 73rd consectuive month of year over year declines. Nevada also boasts the fourth fastest private sector job growth in the country. Construction has seen the largest percentage job growth at 7.4% year to date, while leisure and hospitality has seen the largest nominal jobs growth with 8,400 jobs added year to date. Future projected growth is subject to uncertainties from Washington D.C. as health care, regulatory stimulus, and other issues could all impact the growth trajectory.

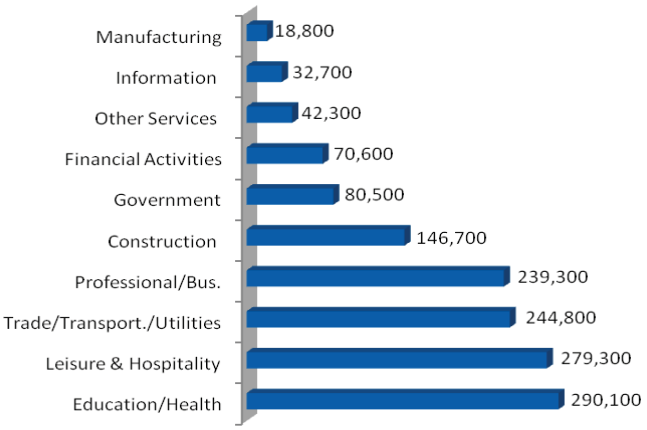
Sources: Las Vegas Review Journal

Regional vs. National Employment Growth



Sources: United States Bureau of Labor Statistics; Applied Analysis; Las Vegas Global Economic Alliance

Regional Employment Growth Past Five Years (Net Gains)



Sources: United States Bureau of Labor Statistics; Applied Analysis; Las Vegas Global Economic Alliance

Housing Prices

The Las Vegas housing market picture continues to improve with a February 2017 median price of a single family home of $240,000 in the Las Vegas Valley. This is up 8.9% from one year prior. An increasing local population, improving job market, and overall confidence in the local economy, has created an increasingly tight housing supply of only 3 months. A balanced market is considered to be 6 months. Short sales are occuring in 6.6 percent of all sales, down from 8.6% a year ago. Even though the housing market has seen tremendous growth since the great recession, the Las Vegas valley still has the smallest percentage (0.6%) of homes in the country whose values have recouped their post bubble losses.

Source: Greater Las Vegas Association of Realtors, Las Vegas Review Journal

Retail

The struggles of traditional retail brick and mortar stores are being increasingly replaced by an expanding online presence with online retailers such as Amazon leading the way. Clark County's taxable sales were $20.4 billion in the first half of fiscal 2017, an increase of 3.5% over the same period in fiscal 2016. Sales taxes are a component of six revenue sources deposited in the "local government tax distribution fund" and then distributed by the County subject to statutory formula.

Taxable Sales 1/

Fiscal Year Ended June 30	Clark County Total	Percent Change	State Total	Percent Change
2007	36,262,388,158	1.5%	49,427,707,106	1.7%
2008	35,930,373,796	-0.9%	48,196,848,945	-2.5%
2009	31,378,241,926	-12.7%	42,086,614,338	-12.7%
2010	27,969,288,365	-10.9%	37,772,066,777	-10.3%
2011	29,046,719,719	3.9%	39,935,010,577	5.7%
2012	31,080,880,557	7.0%	42,954,750,131	7.6%
2013	32,566,664,630	4.8%	45,203,408,413	5.2%
2014	35,040,891,695	7.6%	47,440,345,167	4.9%
2015	37,497,073,742	7.0%	50,347,535,591	6.1%
2016	39,242,730,088	x.x%	52,788,295,421	X./X%
July to December 2015	19,738,318,159	-	26,604,170,071	-
July to December 2016	20,424,114,986	3.5%	28,171,724,178	5.9%

Source: State of Nevada - Department of Taxation 1/ - Subject to revision

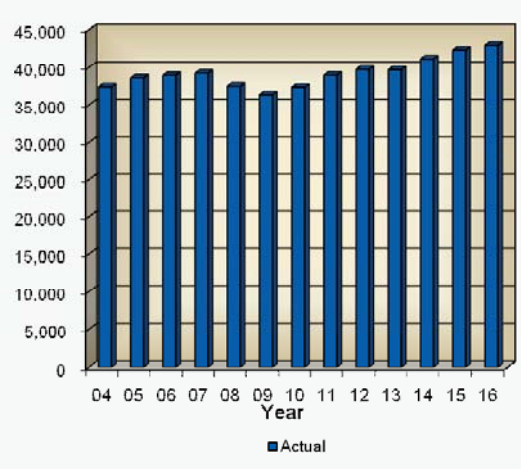
Tourism & Gaming

Visitor spending in calendar year 2016 was up across all key areas including spending on food & beverage, transportation, shopping, and sightseeing. This in short was due to record breaking visitor volume of 42.9 million, a 1.5% increase over 2015. Through March of 2017, visitor volume has experienced a slight decrease of 0.9%, although revenue per available room was up 8.3%.

Clark County Gaming revenue as of year end 2016 increased 1.0% over 2015 to $9.7 billion. Through March year to date, gaming revenue was up 5.6% over 2016. With encouraging data coming from tourism and local airport traffic, it is anticipated that gaming revenue will continue to see a slow and steady increase.

Sources: Las Vegas Convention Center & Visitors Authority

Las Vegas Visitor Volume
(in thousands)
Calendar Years 2004-2016

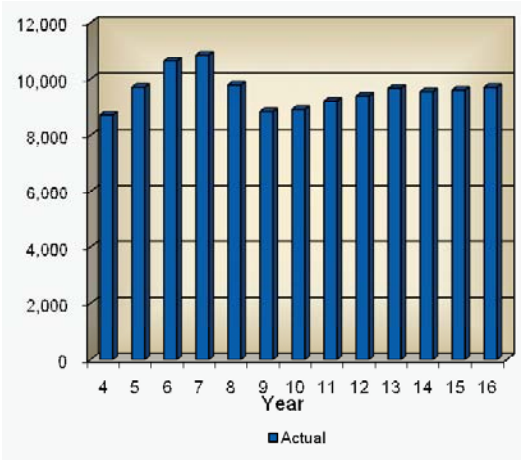


Construction Trends

Construction permit activity through mid-May 2017 stayed on par with the previous year, with commercial and industrial activity showing signs of considerable growth. Although current statistics show only 19% growth in number of permits, total project valuation paints a different picture. First quarter 2017 yields $145 million in total commercial project valuation compared to $97 million in 2016. Growth of large commercial and industrial projects shows very little sign of slowing down.

New residential permit activity remains stable and healthy, but is expected to jump significantly upon start of the new Tule Springs community in the Northwest section of the City later this year."

Clark County Gross Gaming Revenues
(in millions)
Calendar Years 2004-2016



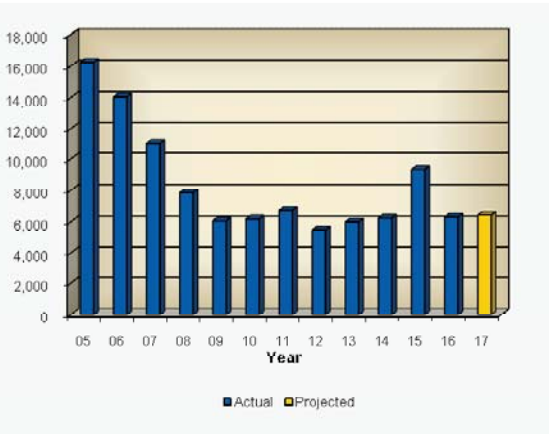
Building Permits

Year	Total Building Permits	% Difference	Commercial Industrial Permits	% Difference
2005	16,262		616	
2006	14,049	-13.6%	783	27.1%
2007	11,085	-21.1%	820	4.7%
2008	7,854	-29.1%	530	-35.4%
2009	6,076	-22.6%	393	-25.8%
2010	6,196	2.0%	332	-15.5%
2011	6,732	8.7%	329	-0.9%
2012	5,494	-18.4%	285	-13.4%
2013	6,003	9.3%	330	15.8%
2014	6,246	4.0%	343	3.9%
2015	9,351	49.7%	361	5.2%
2016	6,308	-32.5%	407	12.7%
*2017	6,429	1.9%	483	18.7%

*Projected

Source: City of North Las Vegas Public Works Department (Building Safety Division)

Building Permit History



Transformation Happens Here

Economic Development

The City of North Las Vegas has earned the reputation of being one of the premier municipalities in the country for development. Intellectual capital and innovation are the trends in companies choosing to do business in North Las Vegas. Companies such as; Bigelow Aerospace, Hyperloop One, Amazon, Honest Company, and Fanatics. Our business friendly culture, the availability of real estate, land and infrastructure improvements make development turn-key critical to the success and growth of the city.

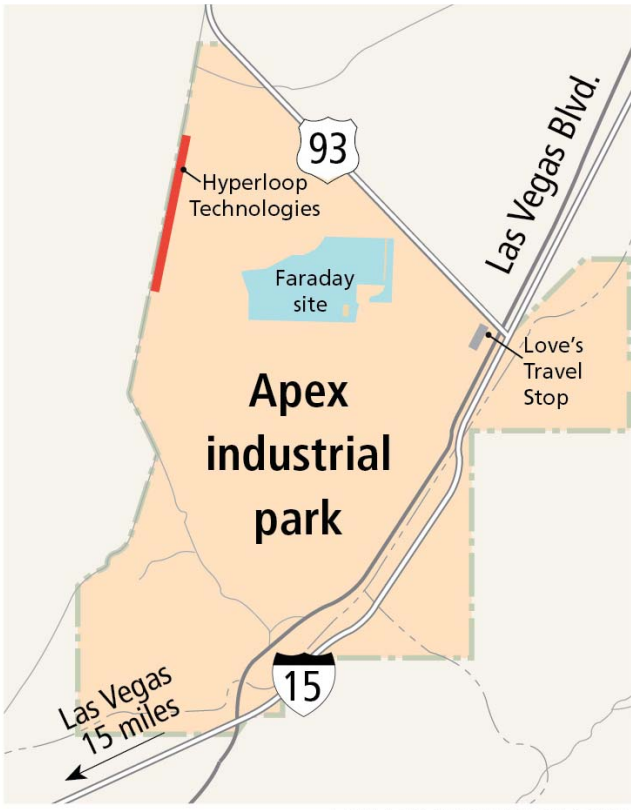
North Las Vegas also boasts proximity to major transportation corridors, railways and two airports. This gives North Las Vegas businesses easy access to large and growing markets across the Western United States, including California, Arizona and Utah. Its master-planned communities, including Eldorado, Sedona Ranch, Villages of Tule Springs, Valley Vista and Aliante, provide a variety of quality homes and amenities that allow people to live comfortably and conveniently near work, parks, schools, amenities and services.

Labor and Workforce

Traditionally, manufacturing and warehouse distribution companies have dominated the local market. However, high-tech businesses, including leaders in solar, technology, and custom manufacturing facilities are moving to North Las Vegas in greater numbers. New power centers and neighborhood shopping centers present commercial services jobs, while the nearby Nellis Air Force Base, casinos and hotels continue to offer excellent career opportunities.

New Growth and Industrial Park Development

North Las Vegas prides itself in nurturing existing companies, while working with regional partners on incentives for new companies. The City has several industrial parks, ranging in size from 50 to 7,000 acres. Among them, The Apex Industrial Park is one of the most important areas in the region with the largest parcels of contiguous land available. Apex offers access to municipal ground water, high pressure gas, and an abundance of power supplied by five power generation stations. The NorthGate Industrial Park with immediate access to I-15 via Lamb Blvd Interchange will offer 3.2 million sq. ft. of industrial space with 32' minimum clear height, rear loading configurations and it's attracting the likes of fortune 500 companies. The Golden Triangle Industrial Park, near Losee and Craig road, offers existing warehouse and distribution facilities, including office space, docks, and easy access to transportation corridors. The North Beltway Industrial Park, near the 215 Beltway and Tropical is also a new area of development opening up approximately 900 acres with great Interstate access. Most industrial park areas are within easy access to Interstate 15, and some offer rail access. The City continues to attract new business, and work with existing businesses on expansion.



LAS VEGAS REVIEW-JOURNAL

Vegas Trade Village - Upon completion, this seven phase, 35 acre mixed use project is expected to grow into a live-work environment complete with a 20,000 square foot convention center, apartment complex, four restaurants, convenient store, and a 12 room hotel. Huanghi, an international development company building the project, anticipates the property to be a place where manufacturers can live, eat, and conduct business all in one location. The development is anticipated to create both short and long term employment for the area.
Sources: Las Vegas Review Journal

Sources: Las Vegas Sun; Artist rendering

Amazon - Located in the Northgate Distribution Center off Interstate 15, Amazon, a major online retailer, is currently constructing a massive 800,000 square foot warehouse fulfillment center that will service the Southwest and the rest of the country. Approximately 1,000 full time employees are anticipated to be hired to service the fulfillment center. It is anticipated that the facility will be open in time to capitalize on the holiday season.
Sources: Las Vegas Review Journal

Keith Earnest EVP of VanTrust Real Estate LLC (left) and North Las Vegas Councilman Richard Cherchio touring the new Amazon warehouse under construction.

Fanatics - Already under construction, Fanatics is constructing a 400,000 square foot distribution center just southwest of Interstate 15 and the 215 Beltway. Fanatics, the market leader for authentic, officially licensed sports merchandise, offering the world's largest collection of gear from every pro and college team, is planning to hire 189 workers in the first year of operation. Construction is anticipated to be completed this summer.
Source: Las Vegas Review Journal

Tectonics Industries - Choosing North Las Vegas over other major cities such as Detroit and Chicago, Tectonics is expanding their operation. Tectonics is a provider of solutions in the engineering, printing, fabrication and installation of graphic displays. The company has agreed to hire an additional 26 employees over a two year period at an average hourly wage of more than $23, and invest $3.1 million in capital equipment .

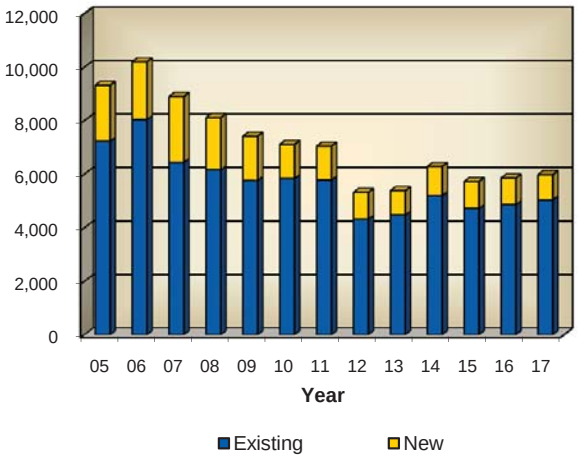
Source: Las Global Economic Alliance

BUSINESS LICENSING

The City's Business License Division is a great resource for entrepreneurs and established businesses who wish to operate in North Las Vegas. Business License specialists field inquiries for and about existing businesses and assist applicants in obtaining and renewing business licenses. Complaints regarding businesses operating in the City are received and investigated by the Business License Division. The Business License Division recently launched a regional business license initiative to develop a multi-jurisdictional license. This initiative, which is limited to contractors, allows businesses who provide services to regional clients to operate with a single license from their primary jurisdiction.

This license identifies the additional jurisdictions in which the contractor operates, and allows the primary jurisdiction to collect license fees on their behalf. The jurisdictions participating in this regional effort are North Las Vegas, Henderson, Las Vegas and unincorporated Clark County.
This system saves businesses time and money, while reducing the City's administrative costs.

Business License History



Redevelopment Development

The North Las Vegas Redevelopment Agency is a governmental organization that was created in November 1990 by the City of North Las Vegas to help improve mature areas of the city and the quality of life for all who live, work, and play within the Downtown Redevelopment Area. The agency supports the revitalization of under used properties and encourages the creation of new commercial and retail redevelopment opportunities. A primary goal of the Redevelopment Agency Board is to help revitalize the economy in mature neighborhoods throughout the City. Through a carefully balanced series of investments and initiatives, the Redevelopment Agency supports numerous programs and projects targeting the revitalization of the City's downtown commercial and residential neighborhoods.

The downtown redevelopment agency is actively working on realizing the vision of a transformation plan utilizing assets owned by the agency to spur catalytic development in the Lake Mead Corridor between the I-15 and Las Vegas Boulevard. This revitalization will allow for new development that generates job creation, higher wages, new amenities, retail and housing. Plus, connectivity to additional educational, cultural and community space.

The Redevelopment Agency Board consists of members of the North Las Vegas City Council and the City Manager serves as executive director.

BroadAcres Marketplace & Events Center - After completing a comprehensive property renovation, including additional nearby acquisitions and improvements totaling more than $4 million, Broadacres continued with the completion of a live-entertainment complex. The complex, on Las Vegas Boulevard North, included a full-scale sound stage, a conference facility and a complementary food and beverage center.

Fiesta Plaza - Agora Realty's purchase of the 23-acre shopping center located on Lake Mead Boulevard between Civic Center Drive and McDaniel Street, is making significant investment downtown -anchored by Conn's Home Plus Store, La Bonita expanded grocery store and Ross Dress for Less. Agora has made major improvements in the past 12 months transforming this shopping plaza into a commercial hub for downtown residents by bringing in national retailers to anchor the center. The group plans to add a children's park and finish the center with multiple shops featuring food, crafts and artisans.

Redevelopment Medical District

The North Las Vegas Redevelopment District is focused on attracting companies and services from the medical industry to downtown North Las Vegas' burgeoning medical district. Several companies already have chosen to bring their practice or company to downtown North Las Vegas, including the following: DaVita Dialysis, medical offices, senior services and North Vista Hospital. North Vista Hospital is a 177 bed, state-of-the-art hospital located in the heart of North Las Vegas's downtown redevelopment area. North Vista offers comprehensive healthcare services, including emergency

care, heart care, advanced surgical procedures, diagnostic imaging and help for a broad range of medical conditions. North Vista has invested more than half million dollars in exterior façade improvements and they continue to look at expansion plans that include the former police building they purchased from the city in 2014.

Major Employers in the City of North Las Vegas (More than 100 Employees)

Company	Description	Employees
Clark County School District*	Education K-12	35,000-39,999
Nellis Air Force Base**	U.S. Air Force	30,000-39,999
College Of Southern Nevada*	Junior Colleges	2,000-2,499
Marmaxx Distribution Center	General Warehousing and Storage	1,000-1,499
City Of North Las Vegas	Municipal Government	1,000-1,499
Unistaff LLC	Temporary Help Services	1,000-1,499
Aliante Station Hotel & Casino	Casino Hotels	900-999
Cannery Hotel Casino, The	Casino Hotels	800-899
Republic Silver State Disposal	Solid Waste Collection	700-799
Texas Station Gambling Hall &	Casino Hotels	700-799
Republic Silver State Disposal	Warehouse Clubs and Supercenters	600-699
North Vista Hospital	General Medical & Surgical Hospitals	600-699
National Security Technologies	Research and Development	600-699
Bed Bath & Beyond	General Warehousing and Storage	500-599
Veolia Transportation Svcs Inc	Bus/Other Motor Vehicle Transit Systems	500-599
Brady Linen Services	Drycleaning and Laundry Services	500-599
Wal-Mart Supercenter	Warehouse Clubs and Supercenters	400-499
Exel	General Warehousing and Storage	400-499
Vision Drywall & Paint LLC	Residential Drywall Contractors	400-499
Amazon.Com.Kydc LLC	General Warehousing and Storage	400-499
Brady Linen Services LLC	Industrial Launderers	400-499
Fiesta Casino Hotel	Casino Hotels	400-499
Smith'S	Supermarkets and Other Grocery Stores	300-399
Manpower, Inc.	Temporary Help Services	300-399
Medicwest Ambulance Inc	Ambulance Services	300-399
Us Foodservice Inc	General Line Grocery Merchant	300-399
Jerrys Nugget Inc	Casinos (Non Hotel)	300-399
Desert Plastering LLC	Residential Masonry Contractors	300-399
Hirschi Masonry LLC	Residential Masonry Contractors	300-399
C Martin Company Inc	Home Centers	200-299
Valleycrest Landscape Maint	Landscaping Services	200-299
Dotty's	Managing Offices	200-299
C Martin Company Inc	Facilities Support Services	200-299
Staffmark Las Vegas	Temporary Help Services	200-299
Chrysalis	Residental Mental & Substance Abuse Care	200-299
Clearwater Paper Corporation	Sanitary Paper Product Manufacturing	200-299
Renu Oil Of America	Materials Recovery Facilities	200-299
Aggregate Industries	Highway, Street, and Bridge Construction	200-299
Acosta Sales & Marketing	All Other Support Services	200-299
Pli Holdings Inc	Commercial Gravure Printing	200-299
T&R Construction Group	Residential Drywall Contractors	200-299
Rolling Frito-Lay Sales	Confectionery Merchant Wholesalers	200-299
Power House Plastering Inc	Residential Masonry Contractors	200-299
Wirtz Beverage Nevada	Wine and Spirit Merchant Wholesalers	200-299
Lucky Club Casino And Hotel	Casino Hotels	100-199
Las Vegas Athletic Club	Fitness and Recreational Sports Centers	100-199
Fedex	Couriers	100-199
Arcata Associates, Inc.	Engineering Services	100-199
Department Of Motor Vehicles	Transportation Program Administration	100-199

Major Employers in the City of North Las Vegas (More than 100 Employees) cont.

Company	Description	Employees
USPS Nor-Meadow Mesa	Postal Service	100-199
Lhoist North America Of Arizona Inc	Lime Manufacturing	100-199
La Bonita Grocery Store	Supermarkets and Other Grocery Stores	100-199
G & K Services	Linen Supply	100-199
Cintas Corp No 3	Industrial Launderers	100-199
Petro Stopping Center	Other Gasoline Stations	100-199
Roush Management LLC	Testing Laboratories	100-199
Spacecraft Components Corp	Electronic Connector Manufacturing	100-199
Knight Transportation	General Freight Trucking, Long-Dist LTL	100-199
College Park Rehab Center	Nursing Care Facilities	100-199
Pridestaff Inc	Temporary Help Services	100-199
Gold's Gym	Fitness and Recreational Sports Centers	100-199
Cdw Logistics Inc	General Warehousing and Storage	100-199
Silver State Materials Llc	Ready-Mix Concrete Manufacturing	100-199
Marianas Supermarket	Supermarkets and Other Grocery Stores	100-199
American Bottling Company, The	Other Grocery Product Merchant	100-199
Buffalo Wild Wings Grill & Bar	Full-Service Restaurants	100-199
Integrity Commercial Cleaning	Janatorial Services	100-199
Teg Staffing Inc	Temporary Help Services	100-199
Ryans Express	All Other Ground Passenger Transport	100-199
Silver Nugget	Casinos (Non Hotel)	100-199
Cole Kepro International Llc	Misc. Manufacturing	100-199
Leadpoint Business Services	Materials Recovery Facilities	100-199
Tommy Hilfiger Retail	Family Clothing Stores	100-199
Solarcity	Residential Electrical Contractors	100-199
Lowe S Home Centers Llc	Home Centers	100-199
Poker Palace Inc	Casinos (Non Hotel)	100-199
Western Casework Corp	Wood Kitchen Cabinets and Countertops	100-199
Wirtz Beverage Nevada Beer Inc	Beer and Ale Merchant Wholesalers	100-199
Bighorn Casino	Casinos (Non Hotel)	100-199
Shadow Creek Golf Course	Golf Courses and Country Clubs	100-199
Republic Electric	Residential Electrical Contractors	100-199
Sun State Components Of NV Inc	Truss Manufacturing	100-199
Labor Ready Inc	Temporary Help Services	100-199
Bigelow Aerospace LLC	Guided Missiles and Space Vehicles	100-199
Mission Pines Nursing & Rehab	Continuing Care Retirement Communities	100-199
Quality Towing	Motor Vehicle Towing	100-199
Superior Linen	Linen Supply	100-199
Broadacres Swap Meet	Lessors of Other Real Estate Property	100-199
SGPS Showrig Inc	Independent Artists, Writers, and Performers	100-199
Desert Concrete LLC	Residential Poured Foundation Contractor	100-199
Las Vegas 51s	Sports Teams and Clubs	100-199
Decton Southwest Inc	Temporary Help Services	100-199
Staffing Network	Temporary Help Services	100-199

Source: Nevada Department of Employment, Training Rehabilitation (DETER), Research and Analysis Bureau Qtr 1 2016.

*Employers who hire workers and serve clientele regionally

**Source: Nellis AFB website

ABOUT THE BUDGET AND THE BUDGET PROCESS

The fiscal year 2018 Budget is presented as a policy document, an operations guide, a financial plan, and a communications device. This document will be submitted to the Government Finance Officers Association (GFOA) for review and consideration of the Distinguished Budget Award. GFOA presented the City of North Las Vegas with the Distinguished Budget Award for its fiscal 2017 Budget last year, its eleventh award from GFOA.

What?

The budget provides four functions:

1. A Policy Document

The budget functions as a policy document in that the decisions made within the budget will "reflect the general principles or plans that guide the actions taken for the future." As a policy document, the budget makes specific attempts to link desired goals and policy direction to the actual day-to-day activities of the City staff.

2. An Operational Tool

The budget of the City reflects its operation. Activities of each City function and organization have been planned, formalized, and described in the following sections. This process will help to maintain an understanding of the various operations of the City and how they relate to each other, and to the attainment of the policy issues and goals of the City Council. In this effort, the budget addresses areas that may not be traditional budget document topics. These include current and future debt management, staffing levels, long-range planning, capital spending plans, and the tax base and its relationship to the provision of services.

3. A Link With the General Public

The budget provides a unique opportunity to allow and encourage public review of City operations. The budget describes the activities of the City, the reason or cause for those activities, future implications, and the direct relationship to the citizenry.

4. A Legally Required Financial Planning Tool

Traditionally a financial planning tool, the budget is also a State law requirement of all cities as stated in Nevada Revised Statutes (NRS) 354.598. The budget must be adopted as a balanced budget and must be in place prior to the expenditure of any City funds. The budget is the legal authority to expend public monies and controls those expenditures by limiting the amount of the appropriation at either the fund or department level. The revenues of the City are estimated, along with available cash reserves, to indicate funds available. The staff requests for appropriations comprise the disbursement side of the budget.

Craig Ranch Regional Park playground equipment

How Does the Budget Compare to the Annual Report?

The City prepares an annual financial report in conformance with generally accepted accounting principles (GAAP). The budget is prepared using the same basis of accounting. The Governmental Fund types are budgeted on a modified accrual basis and can be directly compared to the operating statements in the City's annual report. The Proprietary Fund types are budgeted on a full accrual basis and depicted in the annual report using a full accrual basis.

Why?

The budget is a requirement of State law, and as adopted, constitutes the legal authority for expenditures. The City's budget is adopted at the fund level so expenditures may not legally exceed appropriations at that level. The City's budget is generally amended a minimum of once a year. Starting in 2015, the division has included a mid-year augmentation. All appropriations, except operating grants and capital projects, lapse at year-end. Unexpended resources must be re appropriated in the subsequent period.

In addition, the budget process affords both an interesting and challenging opportunity to reassess plans, overall goals and the means for accomplishing them.

It is through this effort that the budget is the single most important policy document produced each year. Much effort is expended to ensure the budget plan will achieve the goals and objectives of the City Council.

How?

The Budget Process

Determining Policies and Goals

The Budget process for the City of North Las Vegas is, in some respects, an ongoing year-round activity. The formal budget planning begins in the fall with discussions between the City Manager, the departments, and the City Council about the status of ongoing programs and new goals and objectives for the future.

Reporting and Monitoring

The budget and its policies are implemented through the individual departments and the accounting controls of the Finance Department. The budget is monitored by a reporting system consisting of monthly reports available to the department directors and divisional managers. Financial reports are prepared by the Finance Department comparing actual expenditures and revenues with the budget. In these reports, financial data is presented at the same level of detail as the final budget.

Financial reports are submitted to the City Council on a quarterly basis. The budget is formally augmented by Council action at year-end.

Staff Planning and Preparation

Budget preparation begins in October, with the projection of City reserves, revenues, expenditures, and financial capacity. It is with this "groundwork" that departmental budget requests are made and subsequently reviewed. One of the key foundations to the City's budget is the City Work Plan. This schedule appears on the following pages.

Components of the Budget

There are three components of the budget: the base budget, capital improvements, and supplemental requests.

1. **Base Budget Approach**
   The base budget consists of budget proposals sufficient to maintain the operation of programs that have been authorized in earlier budgets. Development of the Fiscal 2018 budget used the 2017 budget as a base, requiring departments to identify what was needed based on current levels of service.

2. **Capital Improvements**

The budget includes capital projects previously authorized by City Council as part of the five-year Capital Improvement Plan (CIP). The budget CIP authorizes a series of projects scheduled for construction in fiscal year 2018. The Council approves specific projects up to the funding approved in the budget. If more funds become available, or third party funding can be arranged, a budget amendment is considered.

The City's capital program is funded primarily by interlocal funds of other governmental agencies, the issuance of general obligation bonds, and federal and state loan and grant programs.

3. **Supplemental Requests**

Supplemental requests amounted to $10.8 million in the 2018 budget for all funds. Police was approved for $3.6MM. $1.8MM was related to additional police officers for the new sales tax. Another 10 officers were approved for public safety tax for $1.1MM. Utilities was approved for $2.5MM mostly for meters and parts, whole sale water purchase, and increased bank fees. City Management/Economic Development was approved for $2.8MM with land acquisitions being the major supplemental. Public Works was approved for $950K. $380K was for various staff increases with the remaining amount mainly due to an increase in supplies. Land Development and Community Services was approved for $440K due to various staffing positions. Neighborhood Leisure Services were approved for $370K mostly due to misc. facility improvements and an additional Coordinator position. Finance was approved for $300K mostly due to additional IT support staff. City Attorney was approved for $230K due to one additional attorney, document management software, and membership dues. Fire was approved for $140K mostly due to fire alarm capital projects. The remaining departments had $120K in approved supplementals.

Tentative Budget

In March, the budget is ready for the City Manager's review. The tentative budget is prepared in the State prescribed format, and is available for City Council and citizen review by April 15th of each year in accordance with NRS 354.596. The Council holds a workshop on the tentative budget to examine the budget in detail. The City Council then conducts a preliminary budget hearing before acting formally on the budget. A public hearing is scheduled for the City Council meeting on the third Tuesday in May, with the final budget being adopted by June 1st.

Final Budget

The final budget is issued in the same format as the tentative budget, and as this formal published document, but is modified by the City Council. The actual appropriations, implementing, and amending the budget are contained in the budget adopted by the City Council.

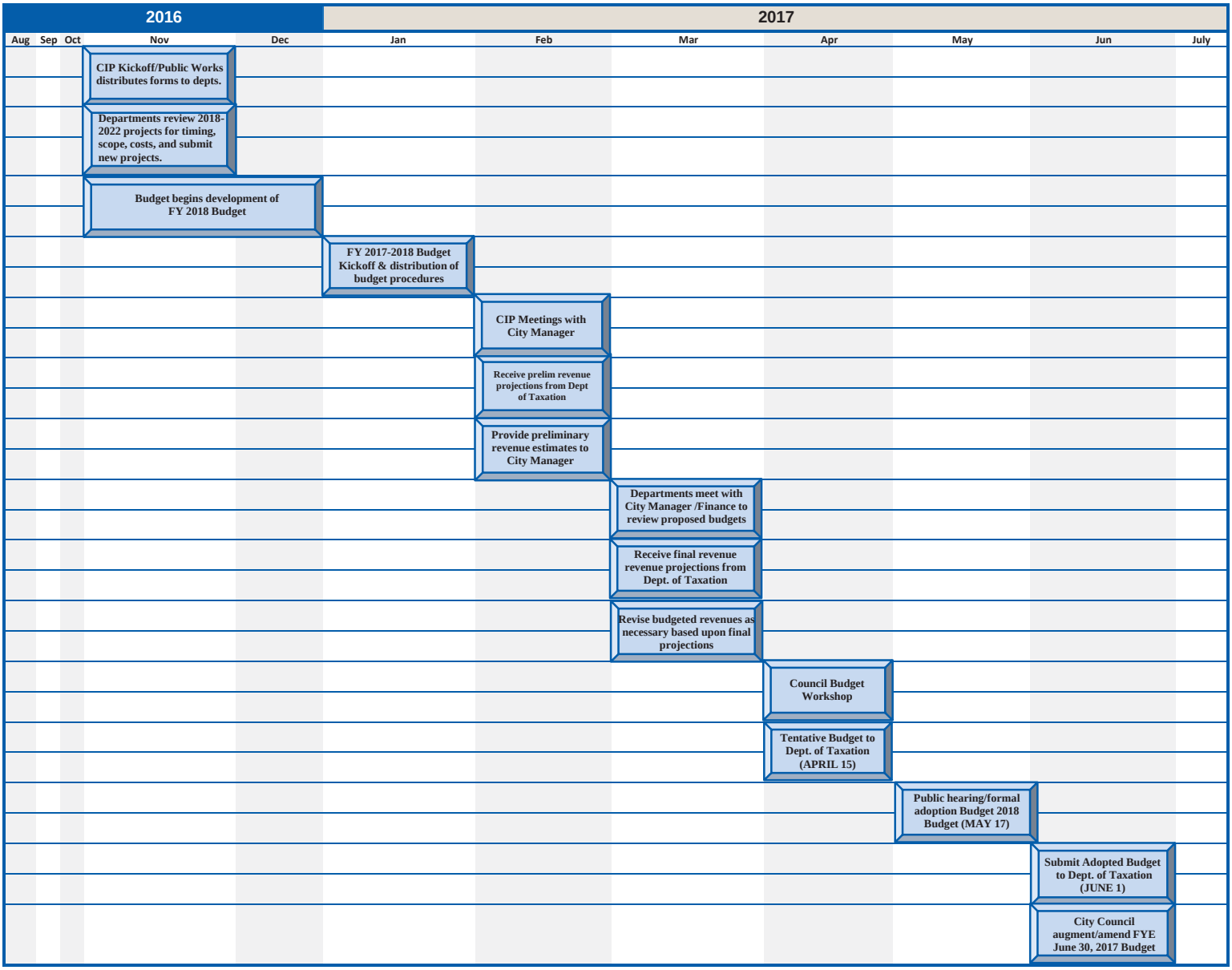
Amending the Budget

The City Manager is authorized to transfer budgeted amounts between departments within any fund. However, any revisions that increase the total appropriations of a fund must be approved by the City Council.

The status of the budget is comprehensively reviewed in June and a Resolution and public notice is presented to Council of all adjustments that have occurred through the year, and filed with the Department of Taxation. All requests for amendments are filed with the Finance Director.

Budget Calendar FY 2017-18

Budget preparation allows the City the opportunity to reassess goals, objectives, and the means for accomplishing them. The budget document is the method of presenting in financial terms the overall plan for the 2018 fiscal year. The following goals guided the development of the budget and set the direction of activity for the various departments during the upcoming year.



Budget Basis and Financial Structure
City's Organizational Units

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in these funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Departments are responsible for carrying out a major governmental activity, such as Police or Public Works services. A department is comprised of one or more unique divisions to further define a service delivery, such as the Traffic Operations Division of the Department of Public Works.

Budgeting by Function

Presentation of the operating budget is also structured by functions, which delineate budget expenditures in terms of broad goals and objectives.

Major functions include:

(1) General Government
(2) Judicial
(3) Public Safety
(4) Public Works
(5) Culture & Recreation
(6) Community Support
(7) Debt Service

Functions are prescribed by the Governmental Accounting Standards Board (GASB). Functions may transcend specific fund or departmental boundaries in that a function encompasses all associated activities, regardless of fund or department, directed toward the attainment of a general goal or objective.

Financial Structure

For accounting purposes, a local government is not treated as a single, integral entity. Rather, a government is viewed as a smaller collection of separate entities known as “funds”. All funds used by the City of North Las Vegas are classified into one of six fund types. The City appropriates to all funds represented in this budget book. The following are the six fund types used.

Governmental Fund Types

General Fund - The general fund is the general operating fund of the City. All general tax revenues and other receipts that are not required either legally or by generally accepted accounting principles (GAAP) to be accounted for in other funds are accounted for in the general fund.

Special Revenue Funds - Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. The City has many special revenue funds though the largest are the Public Safety Tax Fund and the Street Maintenance, Parks and Fire Stations Fund.

Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. The City's budget included two debt service funds. The ad valorem debt service was completed in fiscal year 2015 and therefore reduced to one fund going forward.

Capital Projects Funds - Capital projects funds are used to account for financial resources used for the acquisition or construction of major capital facilities. The City has a number of capital projects, which are summarized and reported by function.

Proprietary Fund Types

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the governing body is that the cost (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City's enterprise funds consist of the Water Utility Fund, Wastewater Utility Fund and the Golf Course Fund.

Internal Service Funds - Internal service funds are for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost reimbursement basis. There are two internal service funds, the Motor Equipment Fund and the Self Insurance Reserve Fund.

Measurement Focus

Governmental fund types are accounted for on a "spending" or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on the balance sheets. Accordingly, the reported undesignated fund balances (net current assets) are considered a measure of available, spendable, or appropriable resources. Governmental fund type operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets.

Proprietary and fiduciary fund types are accounted for on an "income determination" measurement focus. Accordingly, all assets and liabilities are included on their balance sheets and the reported fund equity (total reported assets less total reported liabilities) provides an indication of the economic net worth of the fund. Operating statements for proprietary fund types (on an income determination measurement focus) report increases (revenues) and decreases (expenses) in total economic net worth.

Basis of Accounting and Measurement Focus

The City of North Las Vegas develops the revenue and expenditure/expense estimates contained in the annual budget in accordance with GAAP. Enterprise fund budgets are prepared in conformance with GAAP, except that capital outlay expenses are budgeted for interim management purposes and subsequently recorded as fixed assets at year-end. Depreciation expense is budgeted. Because the revenue and expenditure/expense estimates are based on GAAP, it is important for the reader to have an understanding of accounting principles as they relate to these estimates. The following is a brief overview of the measurement focus and basis of accounting.

All governmental fund types are accounted for using the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available as net current assets.

Primary revenues, including property taxes, special assessments, intergovernmental revenues and charges for services, are treated as susceptible to accrual under the modified accrual basis. Other revenue sources are not considered measurable and available, and are not treated as susceptible to accrual. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (1) principal and interest on general long-term debt which is recognized when due; (2) accumulated sick pay and accumulated vacation pay, which are not recorded as expenditures until paid; and (3) certain inventories of supplies which are considered expenditures when purchased.

All Proprietary Funds use the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

Fiduciary Funds are accounted for on the modified accrual basis.

Relationship between Budget and Accounting

During the year, the accounting system is maintained on the same basis as the adopted budget. This enables departmental budgets to be easily monitored monthly via accounting system reports. Accounting adjustments are made at fiscal year end to conform to GAAP. The major differences between this adopted budget and GAAP for governmental fund types are: (a) encumbrances are recorded as the equivalent of expenditures (budget) as opposed to a reservation of fund balance (GAAP); (b) certain revenues and expenditures, (e.g. compensated absences) not recognized for budgetary purposes are accrued (GAAP).

Enterprise Fund differences include:
(a) encumbrances are recorded as the equivalent of expenditures (budget) as opposed to a reservation of fund balance (GAAP); (b) certain items, e.g., principal expense and capital outlay are recorded as expenditures for budgetary purposes as opposed to adjustments of the appropriate balance sheet accounts (GAAP); (c) depreciation is recorded as an expense (GAAP) at year-end.

FINANCIAL MANAGEMENT POLICIES

The Finance Department developed the following financial policies to help City Council and management view their approach to financial management from an overall, long-range vantage point.

Unlike private entities, there are no "bottom line" profit figures that assess the financial performance of the City, nor are there any authoritative standards by which City officials can judge themselves. Instead, City Council and management work together to set goals and objectives that measure the performance and effectiveness of municipal programs and services.

Financial policies can be used to establish similar goals and targets for the City's financial operations, so that the City Council and City officials can monitor how well the City is performing. Formal financial policies provide for a consistent approach to fiscal strategies and set forth guidelines to measure financial performance and future budgetary programs.

The following pages contain policy frameworks in the following areas:

(1) General Financial Goals
(2) Operating Management
(3) Revenues
(4) Budget and Expenditures
(5) Capital Management
(6) Debt Management
(7) Reserves
(8) Financial Reporting

General Financial Goals

- To ensure delivery of an adequate level of municipal services by assuring reliance on ongoing resources and by maintaining an adequate financial base.

- To ensure that the City is in a position to respond to changes in the economy or new service requirements without an undue amount of financial stress.

- To maintain a good credit rating in the financial community and assure taxpayers that the City is well managed financially and maintained in sound fiscal condition.

- To adhere to the highest accounting and management policies as set by the Government Finance Officers' Association, the Governmental Accounting Standards Board, and other professional standards for financial reporting and budgeting.

Operating Management Policies

Long-Term Financial Health - All departments will participate in the responsibility of meeting policy goals and ensuring long-term financial health. Future service plans and program initiatives will be developed to reflect current policy directives, projected resources, and future service requirements.

Forecasts - Revenue and expenditure forecasts will be prepared to examine the City's ability to absorb operating costs due to changes in the economy, service demands, and capital improvements. The forecast will be updated semi-annually, focus on a three-year horizon, but include a seven year outlook.

Alternatives to Current Service Delivery - Alternative means of service delivery will be evaluated to ensure that quality services are provided to our citizens at the most competitive and economical cost. Departments, in cooperation with the City Manager, will identify all activities that could be provided by another source and review options/alternatives to current service delivery. The review of service delivery alternatives and the need for the service will be performed annually or on an "opportunity" basis.

Cash and Investments - Cash and Investment programs will be maintained in accordance with the City Charter and the adopted investment policy to ensure that proper controls and safeguards are maintained. City funds will be managed in a prudent and diligent manner with an emphasis on safety of principal, liquidity, and financial return on principal in that order.

Revenue Policies

Dedication of Revenues - Revenues will not be dedicated for specific purposes unless required by law or generally accepted accounting practices (GAAP). All non-restricted revenues will be deposited in the General Fund and appropriated by the budget process.

Financial Stability - Current revenues will fund current expenditures and a diversified and stable revenue system will be developed to protect programs from short-term fluctuations in any single revenue source.

Utility and Golf User Fees - Enterprise (Water, Wastewater, and Golf Course) user fees and charges will be examined on a cyclical basis to ensure that they recover all direct and indirect costs of service and any changes will be approved by the City Council. Any unfavorable balances in cost recovery will be highlighted in budget documents. Rate adjustments for enterprise operations will be based on two to three-year fund plans.

Non-Enterprise Charges for Services - All non-enterprise user fees and charges will be examined on a cyclical basis to determine the direct and indirect cost of service recovery rate. The acceptable recovery rate and any associated changes to user fees and charges will be approved by the City Council.

Grants - Grant funding will be considered to leverage City funds. Inconsistent and/or fluctuating grants should not be used to fund ongoing programs. Programs financed with grant monies will be budgeted in separate cost centers and the service program will be adjusted to reflect the level of available funding. In the event of reduced grant funding, City resources will be substituted only after all program priorities and alternatives are considered during the budget process.

Credit and Collections - The City will follow an aggressive and consistent policy of collecting revenues to the limit of our ability. The collection policy goal will be for all adjusted uncollectible accounts to be no more than 0.5% of the total City revenue being adjusted for bad debts annually.

Operating Budget and Expenditure Policies

Balanced Budget - The operating budget must be balanced with current revenues, which may include beginning balances less required reserves as established by City Council. (See current funding basis below)

Budget Augmentations - The budget process is intended to weigh all competing requests for City resources, within expected fiscal constraints. Requests for new, ongoing programs made outside the budget process will be discouraged.

Appropriations requested after the original budget is adopted will be approved only after consideration of the elasticity of revenues. Such appropriations will be approved by the City Manager.

Budget Development - Budget development will use strategic multi-year fiscal planning, conservative revenue forecasts, and modified zero-base expenditure analysis that requires every program to be justified annually in terms of meeting intended objectives. The process will include a diligent review of programs by staff, management, and City Council.

Addition of personnel will only be requested to meet program initiatives and policy directives. After service needs have been thoroughly examined and it is determined that additional staffing will result in increased revenue, enhanced operating efficiencies, or service levels to the extent feasible. Personnel cost reductions will be achieved through attrition.

Current Funding Basis - Current operating expenditures will be paid from current revenues and fund balance carried forward from the prior year after reserve requirements are met. The City will avoid budgetary and accounting practices that balance the current budget at the expense of future budgets.

Maintenance and Replacement Funding - A multi-year maintenance and replacement schedule will be developed and updated based on the City's projections of its future replacement and maintenance needs. The operating budget will provide for adequate maintenance and future replacement of the City's capital, plant, and equipment.

Capital Management Policies

Capital Improvement Plan Development - A five-year Capital Improvement Plan (CIP) will be developed and updated annually, including anticipated funding sources. Capital improvement projects are defined as infrastructure or equipment purchases or construction that results in a capitalized asset costing more than $25,000 and having a useful life (depreciable life) of two years or more.

The CIP will include, in addition to current operating maintenance expenditures, adequate funding to support repair and replacement of deteriorating infrastructure and avoidance of a significant unfunded liability.

Proposed capital projects will be reviewed and prioritized by a cross-departmental team regarding accurate cost (design, capital, and operating) and overall consistency with the City's goals and objectives. Financing sources will then be identified for the highest-ranking projects.

Future operating, maintenance, and replacement costs associated with new capital improvements will be forecasted, matched to available revenue sources, and included in the Operating Budget. Capital project contract awards will include a fiscal impact statement disclosing the expected operating impact of the project and when such cost is expected to occur.

Pay-as-you-go Capital Improvement Plan financing should account for a minimum of 25% of all capital improvement projects for each five-year planning period. Pay-as-you-go financing is defined as all sources of revenue other than City debt issuance, i.e., fund balance contributions, developer contributions, grants, endowments, etc.

Debt Management Policies

Improved Bond Ratings - The City will seek to maintain and, if possible, improve its current bond rating in order to minimize borrowing costs and preserve access to credit.

Debt Capacity - An analysis showing how the new issue combined with current debt impacts the City's debt capacity and conformance with City debt policies will accompany every future bond issue proposal.

General Obligation Debt - General Obligation Debt, which is supported by property tax revenues and grows in proportion to the City's assessed valuation and/or property tax rate increases, will be utilized as authorized by voters. Other types of debt may also be utilized when they are supported by dedicated revenue sources (e.g., fees and user charges).

General Obligation Debt issuances will be managed on an annual basis to match funds to Capital Improvement Plan cash flow requirements while being sensitive to the property tax burden on citizens.

Local Improvement District (LID) Bonds - It is intended that LID bonds will be primarily issued for neighborhoods desiring improvements to their property such as roads, water lines, sewer lines, streetlights, and drainage. LID bonds will be utilized only when it is expected that they will be issued for their full term.

Interest on Bond Proceeds - Bond interest earnings will be limited to funding changes to the bond financed Capital Improvement Plan, as approved by City Council, or be applied to debt service payment on the bonds issued for construction.

Debt Coverage Ratios - Utility rates will be set, as a minimum, to ensure the ratio of revenue to debt service meets bond ordinance requirements. The City's goal will be to maintain a minimum ratio of utility revenue to debt service of 2.0 or greater, to ensure debt coverage in times of revenue fluctuations attributable to weather or other causes, and to ensure a balanced pay-as-you-go Capital Improvement Plan.

Reserve Policies

Undesignated and Designated Fund Balance - All fund designations and reserves will be evaluated annually for long-term adequacy and use requirements in conjunction with development of the City's five-year forecast.

General Fund Undesignated Fund Balance - With Council adoption of the 2018 budget, fund balance was maintained at 12.93%, with plans to restore to an 18% level when revenue growth permits.

General Fund Reserves of 18.0% of annual General Fund operating expenditures will be maintained for unforeseen emergencies or catastrophic impacts to the City. Reserve funds in excess of 18.0% may be used for non-recurring emergency capital expenditures or dedicated to the Capital Improvement Plan. The following criteria must be met to qualify any portion of the General Fund surplus for these purposes:

- There are surplus balances remaining after all reserves and fund allocations are made.
- An analysis has occurred assuring that the City has an adequate level of short and long-term resources to support the proposed use of surplus balances.
- The funds are specifically appropriated by the City Council.

Utility Reserves - Water and Wastewater Replacement Reserve will be maintained to ensure adequate funding for infrastructure deterioration repair. A minimum requirement of 2% of all tangible assets of the system will be maintained per bond ordinance requirements.

Water and Wastewater Unrestricted Fund Balance goal will be 25% of annual expenditure requirements for unforeseen emergencies or catastrophic impacts to the City's water and wastewater enterprise operations.

Self-Insurance Reserves - Self-Insurance Reserves will be maintained at a level, which, together with purchased insurance policies, will adequately indemnify the City's property, liability, workers compensation risk, and compensated absences liability. A qualified actuarial firm shall be retained on an annual basis in order to recommend appropriate funding levels, which will be approved by Council.

Financial Reporting Policies

Accounting and Reporting Methods - The City's accounting and financial reporting systems will be maintained in conformance with all state and federal laws, generally accepted accounting principles (GAAP) and standards of the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).

Comprehensive Annual Financial Report (CAFR) - The City's CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The CAFR, for the fiscal year ending June 30, 2016, was awarded the certificate for the 35th consecutive year. The City is hopeful to earn the award again for the fiscal year ending 2016. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference. The audit opinion will be included with the City's CAFR.

Distinguished Budget Awards Program - The City was honored in receiving the GFOA Distinguished Budget Award for the eleventh year for its Fiscal Year 2017 submission. The budget should satisfy criteria as a financial and programmatic policy document, a comprehensive financial plan, an operations guide for all organizational units and a communications device for all significant budgetary issues, trends, and resource choices. The City will submit the FY 2018 Budget Document for consideration.

Internal Controls - Financial systems will maintain internal controls to monitor revenues, expenditures, and program performance on an ongoing basis.

Fiscal Monitoring - Monthly financial reports will present actual expenditures vs. budget on a monthly and cumulative basis. Major revenue sources will be monitored on a monthly basis, noting the status of each revenue source as compared to budget.

A quarterly report will be presented to city management - indicating the status of actual revenues and expenditures as compared to the budget on a quarterly and cumulative basis, and will note any actions necessary to maintain the City's financial position.

DEBT MANAGEMENT

Issuance of Debt

Municipal bonds are issued to raise funds for the purpose of financing the infrastructure needs of the issuing municipality. These needs vary greatly, but can include streets and highways, water and wastewater systems and various public facilities. While issuance of debt is frequently an appropriate method of financing capital projects, it entails careful monitoring of such issuances to ensure that an erosion of the municipality's credit quality does not result.

Various types of securities are used to issue debt. Features of a security include its purpose (the construction and/or improvement of public or private projects), length of financing (short-term, medium-term and long-term), and the source of funds secured for repayment of the debt (property taxes, a specific stream of future income, or from all legally available funds of the municipality).

General Obligation Bonds

General obligation bonds are backed by the full faith, credit and taxing power of the issuing jurisdiction. A municipality, for example, pledges unconditionally to pay the interest and principal on the debt as it comes due. This implies that all unrestricted public revenues will be used to meet the debt service requirements, including whatever level of property tax, subject to the jurisdiction's statutory and constitutional limits, is necessary to retire the debt. The City has the following two types of general obligation bonds outstanding as of June 30, 2018:

- General Obligation Revenue Bonds
- General Obligation Medium-Term Bonds

Any year in which the total property taxes levied within the City by all applicable taxing units exceed such property tax limitations, the reductions to be made by those units must be in property taxes levied for purposes other than the payment of their bonded indebtedness, including interest on such indebtedness.

Nevada statutes provide that no act concerning the City's bonds or their security may be repealed, amended, or modified in such a manner as to impair adversely the bonds or their security until all of the bonds have been discharged in full or provision for their repayment and redemption has been fully made.

The City does not currently have authorization from its electorate to issue more general obligation bonds to be paid from ad valorem taxes. However, the City reserves the privilege of issuing bonds or other securities at any time legal requirements are satisfied.

Volunteers donate their time cleaning up Seastrand Park

As indicated previously, the City has **general obligation revenue bonds** outstanding. The City has four outstanding bond issues in which not only are these bonds secured by the full faith, credit and taxing power of the City, but are additionally secured by pledged consolidated tax revenues for the repayment of this debt. The following table sets forth the City's outstanding bonds as of June 30, 2018, that is supported by consolidated tax revenue:

General Obligation Indebtedness Secured by Consolidated Tax Revenue (CTX)

Issue	Issue Date	Original Amount	Amount Outstanding	Retirement Date	Funding Source
Judicial/Public Safety Facility Bonds	03/01/03	$ 32,500,000	$ 4,885,000	03/01/23	General Fund Consolidated Tax Revenue
City Hall Facility Bonds	06/07/06	105,000,000	92,905,000	05/01/36	General Fund Consolidated Tax Revenue
Judicial/Public Safety Refunding Bonds	05/17/07	7,630,000	7,480,000	05/01/23	General Fund Consolidated Tax Revenue
Building Refunding Bonds	10/27/11	27,070,000	25,655,000	06/01/36	General Fund Consolidated Tax Revenue
Total		**$ 172,200,000**	**$ 130,925,000**		

Nevada State Statutes allow for up to 15% of the Consolidated Tax Distribution (CTX) revenue to be pledged as security for payment of principal and interest on the above bonds. CTX consists of local government revenues from the following sources: Supplemental City/County Relief Tax, Basic City/County Relief Tax, Cigarette Tax, Liquor Tax, Governmental Services Tax and Real Property Transfer Tax. The City has no plans to issue additional general obligation bonds secured by CTX revenue at this time.

In addition to the above four bond issues that are additionally secured by pledged revenues, the City has four outstanding bond issues as of June 30, 2018, in which not only are these bonds secured by the full faith, credit and taxing power of the City, but are also additionally secured by water and wastewater revenues as follows:

General Obligation Debt Supported by Water and Wastewater Revenues

Issue	Issue Date	Original Amount	Amount Outstanding	Retirement Date	Funding Source
Water and Wastewater Refunding Bonds	07/01/05	$ 10,030,000	$ 2,345,000	08/01/19	Water Revenues
Wastewater Reclamation System Bonds	10/04/06	140,000,000	112,710,000	10/01/36	Wastewater Revenues
Water and Wastewater Improv Bonds	06/17/10	145,000,000	143,485,000	06/01/40	Wastewater Revenues
Wastewater Sloan Channel Loan	04/01/13	7,000,000	1,631,172	07/01/22	Wastewater Revenues
Total		**$ 302,030,000**	**$ 260,171,172**		

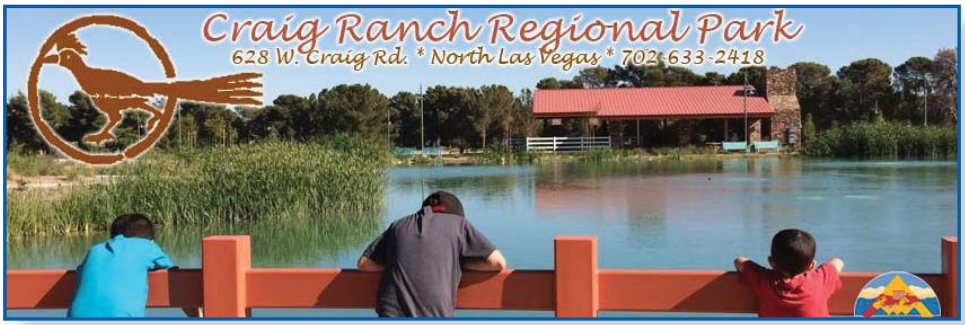
The pledged revenues supporting the above bonds consist of income received by the City from the sale and distribution of water, the collection, transmission and treatment of wastewater, connection charges and/or otherwise, income derived from the works or property of the City after payment of reasonable and necessary costs of the operation and maintenance expenses of the City's Water and Wastewater Utility Systems. The City plans to issue additional general obligation bonds secured by water and wastewater income in the very near term. The following table sets forth the City's outstanding **general obligation medium-term bonds** as of June 30, 2018:

General Obligation Medium-Term Debt Supported by Various Funding Sources

Issue	Issue Date	Original Amount	Amount Outstanding	Retirement Date	Funding Source(s)
Library District Refunding Bonds	05/27/10	$ 3,145,000	$ 890,000	04/01/20	Library District Revenues
Building Projects Refunding Bonds	07/01/10	17,090,000	7,475,000	07/01/20	Street, Parks and Fire Tax Override Fund
Total		**$ 20,235,000**	**$ 8,365,000**		

The City utilizes both medium- and long-term lengths of financing for the construction and/or improvements of its infrastructure and facilities. The term of medium-term general obligation bonds cannot exceed 10 years. The above bonds constitute direct and general obligations of the City, and the full faith and credit of the City is pledged for the payment of principal and interest, subject to Nevada constitutional and statutory limitations regarding the City's operating ad valorem levy. The ad valorem tax levy available to pay these bonds is limited to the City's maximum fiscal year 2017-18 operating levy of $0.3645. However, the City's operating levy for fiscal year 2017-18 is currently at $0.1937. The ad valorem tax rate available to pay these bonds is further limited by the limitation on the combined overlapping tax rate of $3.64 per $100 of assessed valuation. These bonds are a debt of the City and the City shall pledge all legally available funds of the City for their repayment.

Nevada statutes provide that no act concerning the medium-term bonds or their security may be repealed, amended or modified in such a manner as to impair materially and adversely the medium-term bonds or their security until all of these bonds have been discharged in full or provision for their payment has been fully made. The City has no plans to issue additional medium-term general obligation bonds at this time.



Special Assessment District Bonds Secured by Levied Assessments

Another type of debt security the City uses are special assessment bonds. These are a special type of municipal bond used to finance a development project, such as the curbs, gutters, sidewalks, streets, water and wastewater infrastructure, as well as street lighting within a specific residential or commercial/industrial area. Assessment bonds constitute a promise of repayment by property owners located within the specific boundaries (district) of the area that's being improved/constructed. Each property owner is assessed a portion of the indebtedness based on the amount of benefit the new construction/improvements adds to their individual property.

Special assessment bonds do not constitute a debt or indebtedness of the City within the meaning of any constitutional or statutory provision and are not considered a general obligation of the City. Rather, these bonds are special obligations of the City and are payable from assessments levied against property located within each respective district, the surplus and deficiency fund and the general fund.

While the City has no outstanding special assessment debt at this time, there are plans to issue such debt in the very near term.

Debt Capacity

Nevada State Statues limit the aggregate principal amount of the city's general obligation debt to 20% of the City's total reported assessed valuation. Based upon the fiscal year 2017-18 assessed valuation, the City is limited to general obligation indebtedness in the aggregate amount of $1,293,203,126. The following table illustrates the city's general obligation statutory debt limitation.

Statutory Debt Limitation As of June 30, 2018

Fiscal Year 2017-18 Assessed Valuation, including the North Las Vegas Redevelopment Agency	**$**	**6,466,015,629**
City Charter Limit		20%
Statutory Debt Limit	**$**	**1,293,203,126**
Outstanding General Obligation Indebtedness		
Supported by Consolidated Tax Revenue (CTX)	$	130,925,000
Supported by Water and Wastewater Revenues		258,540,000
Supported by General Fund and Other Legally Available Revenues [1/]		7,475,000
Total Outstanding Indebtedness	**$**	**396,940,000**
Permitted Additional Statutory Debt Limitation	**$**	**896,263,126**

1/ Excludes the Library District Facility Bonds
2/ Excludes Wastewater Sloan Channel Loan

Historical Statutory Debt Limitation As of June 30, 2018

Fiscal Year Ended June 30	Assessed Valuation [1/]	Debt Limitation	Outstanding General Obligation Debt [2/]	Additional Statutory Debt Capacity
2004	$ 2,786,327,439	$ 557,265,488	$ 105,854,000	$ 451,411,488
2005	3,369,487,416	673,897,483	102,494,000	571,403,483
2006	4,863,589,059	972,717,812	250,135,000	722,582,812
2007	7,021,149,876	1,404,229,975	378,574,000	1,025,655,975
2008	9,093,539,492	1,818,707,898	366,039,000	1,452,668,898
2009	9,287,861,980	1,857,572,396	353,420,000	1,504,152,396
2010	6,774,486,662	1,354,897,332	482,475,000	872,422,332
2011	4,784,719,323	956,943,865	453,058,000	503,885,865
2012	4,488,418,230	897,683,646	443,026,000	454,657,646
2013	4,032,200,606	806,440,121	449,023,000	357,417,121
2014	4,111,539,215	822,307,843	445,265,500	377,042,343
2015	4,781,850,692	956,370,138	433,525,000	522,845,138
2016	5,568,765,728	1,113,753,146	421,770,125	691,983,021
2017	6,135,926,110	1,293,203,126	396,940,000	896,263,126
2018	6,466,015,629	1,293,203,126	396,940,000	896,263,126

1/ Includes the assessed value of the North Las Vegas Redevelopment Agency. This value is included for purposes of calculating the debt limit but is not subject to State or local taxation for retirement of general obligation bond indebtedness.

2/ Excludes the Library District Facility Bonds and Special Improvement Districts.

Risk

The risk ("security") of a municipal bond is a measure of how likely the issuer is to make all payments, on time and in full, as promised in the agreement between the issuer and bond holders through the bond documents. Different types of bonds are secured by various types of repayment sources, based on the promises made in the bond documents. As noted previously, these repayment sources include property taxes, a specified stream of future income, such as income generated by a water utility from payments from customers' payments, or from the assessments levied against property owners within an assessment district. In addition to these promises to repay the indebtedness, there's a different promise of security.

The probability of repayment as promised is often determined by an independent reviewer, or "rating agency." The three main rating agencies for municipal bonds in the United States are S&P Global Ratings, Moody's Investors Service and Fitch Ratings. These agencies can be hired by the municipal issuer to assign a bond rating, which is valuable information to potential bond holders that helps sell bonds in the primary and secondary markets.

Rating Agency Credit Scale

Moody's	S&P	Fitch	NAIC*	
Aaa	AAA	AAA	1	
Aa1	AA+	AA+	1	
Aa2	AA	AA	1	
Aa3	AA-	AA-	1	
A1	A+	A+	1	Investment Grade
A2	A	A	1	
A3	A-	A-	1	
Baa1	BBB+	BBB+	2	
Baa2	BBB+	BBB+	2	
Baa3	BBB-	BBB-	2	
Ba1	BB+	BB+	3	
Ba2	BB	BB	3	
Ba3	BB-	BB-	3	Non-Investment Grade
B1	B+	B+	3	
B2	B	B	3	
B3	B-	B-	3	

* National Association of Insurance Commissioners

Source: Quad Capital Advisors LLC

The City's ratings are currently as follows:

- S&P Global Ratings - BB+
- Moody's Investors Service - Baa3
- Fitch Ratings - B+

The City's ratings are based on a number of key items as cited by the rating agencies, including the effects of the City's and region's housing market, which was among the hardest hit by the collapse of the housing market and the resulting combined decline in assessed valuation of 52% from an all-time high in fiscal year 2009 to all-time low in 2013. While the City's tax base is benefitting from the region's economic recovery, population growth and commercial expansion, the full value remains well below the highs following the aggressive development during the last housing boom.

Also cited is the 30% decline from an all-time high in fiscal year 2006 to an all-time low in fiscal year 2010 in consolidated taxes, the largest single revenue source in the general fund. However, consolidated taxes have increased by nearly 45% since fiscal year 2010, and are projected to increase by approximately another 5% in fiscal year 2017.

Property taxes, the second largest operating resource in the General Fund, are growing by only 2.6% due largely to a cap under the Abatement Act. Consolidated taxes, the City's largest resource in the General Fund, is now growing by approximately 4.4% amid the State's economic recovery. General Fund expenditures are below budget due to vacancies and continued outsourcing of services such as criminal detention and crossing guards. The City has been maintaining low staffing levels over the past several years, but anticipates adding staff to critical services incrementally over the next few years.

While the City's financial position continues to improve, albeit modestly, the challenges persist, such as containing the costs of collective bargaining agreements and slow or no-growth in operating revenues.

Budgeted Debt Service Requirements Fiscal Year 2017-18	Principal	Interest	Total
Debt Secured by Consolidated Tax Revenue (CTX)	$ 4,610,000	$ 6,556,401	$ 11,166,401
Debt Supported by General Fund and Other Legally Available Resources	2,290,000	360,316	2,650,316
Subtotal	**6,900,000**	**6,916,717**	**13,816,717**
Debt Supported by Library District Revenues	2,185,000	238,378	2,423,378
Debt Supported by Water Utility Revenues	2,205,000	143,400	2,348,400
Debt Supported by Wastewater Utility Revenues	5,039,120	14,678,683	19,717,802
Debt Supported by Special Assessment Levies	1,505,000	29,159	1,534,159
Total	**$ 17,834,120**	**$ 22,006,337**	**$ 39,840,457**

Outstanding Indebtedness by Category As of June 30	2014	2015	2016	2017	2018
General Obligation Supported by General Fund and Other Legally Available Revenues	$ 16,090,000	$ 14,070,000	$ 11,960,000	$ 9,765,000	$ 7,475,000
General Obligation Secured by Consolidated Tax Revenue (CTX)	137,375,000	136,010,000	135,810,000	135,535,000	130,925,000
General Obligation Secured by Ad Valorem Taxes	247,000	-	-	-	-
General Obligation Secured by Water and Wastewater Revenues	289,556,844	281,447,844	274,352,219	267,415,292	260,171,172
Improvements Secured by Special Assessment Levies	7,009,700	5,249,000	3,409,300	1,505,000	-
Library District Revenues	2,460,000	2,095,000	1,710,000	1,310,000	890,000
Total	**$ 452,738,544**	**$ 438,871,844**	**$ 427,241,519**	**$ 415,530,292**	**$ 399,461,172**

The following table summarizes the City's existing and proposed debt service expenses over the next five years.

Summary of Debt Service Requirements

Fiscal 2018 to Fiscal 2022

Issue Year	Issue	2018 Budget	2019 Projected	2020 Projected	2021 Projected	2022 Projected
	General Obligation Revenue Bonds					
2003	Judicial/Public Safety Facilities Bonds	$ 2,294,431	$ 225,931	$ 225,931	$ 225,931	$ 2,610,931
2005	Water & Wastewater Refunding Bonds (BB #R-11)	1,127,500	-	-	-	-
2005	Water & Wastewater Refunding Bonds, Series B	1,220,900	1,220,800	1,218,900	-	-
2006	City Hall Facility Bonds	6,259,700	6,257,200	6,250,950	6,260,950	6,266,200
2006	Wastewater Reclamation System Bonds	8,933,381	8,915,256	8,898,631	8,883,006	8,867,881
2007	Judicial/Public Safety Refunding Bonds	388,533	2,625,420	2,629,348	2,619,125	230,168
2010	Water & Wastewater Improvement Bonds, Series 2010A	10,383,115	11,505,387	11,483,174	12,673,214	12,617,328
2011	Building Refunding Bonds	2,223,738	2,220,750	2,219,175	2,218,675	2,218,875
2013	Wastewater Sloan Channel Loan	401,306	401,306	401,306	401,306	401,306
	Subtotal	**33,232,604**	**33,372,050**	**33,327,415**	**33,282,207**	**33,212,689**
	General Obligation Medium-Term Bonds					
2010	Various Building Projects Refunding Bonds	**2,650,316**	**2,652,504**	**2,650,512**	**2,649,236**	**-**
	Special Improvement Assessment District Bonds					
2007	Assessment District No. 63 (Lamb Boulevard)	1,534,159	-	-	-	-
	Subtotal	**1,534,159**	**-**	**-**	**-**	**-**
	Total Debt Service Requirements - City	**$ 37,417,079**	**$ 36,024,554**	**$ 35,977,927**	**$ 35,931,442**	**$ 33,212,689**
	North Las Vegas Library District					
2010	General Obligation Medium-Term Refunding Bonds	$ 477,378	$ 473,982	$ 474,929	$ -	$ -
	Total Debt Service Requirements - Library District	**$ 477,378**	**$ 473,982**	**$ 474,929**	**$ -**	**$ -**

NOTE: The preceding table excludes debt service administration costs.

The following table provides the principal and interest payments to maturity on the City's outstanding and proposed debt.

Summary of Scheduled Principal and Interest Payments for all Debt through Retirement

Fiscal Year	Principal	Interest	Total	Final Maturity of Bond Issue
2019	$ 15,351,457	$ 21,147,079	$ 36,498,536	
2020	16,008,942	20,443,914	36,452,856	**2005B Water and Wastewater Refunding Bonds**
				2010 Library District Refunding Bonds
				2010 Building Projects Refunding Bonds
2021	16,201,578	19,729,865	35,931,443	
2022	14,199,368	19,013,322	33,212,689	
2023	14,509,827	18,308,133	32,817,960	**2003 Judicial/Public Safety Facilities Bonds**
				2007 Judicial/Public Safety Facilities Refunding Bonds
				2013 Wastewater Sloan Channel Loan
2024	14,880,000	17,570,441	32,450,441	
2025	15,575,000	16,789,706	32,364,706	
2026	16,305,000	15,966,142	32,271,142	
2027	16,940,000	15,093,363	32,033,363	
2028	17,735,000	14,186,223	31,921,223	
2029	18,555,000	13,251,077	31,806,077	
2030	19,425,000	12,265,888	31,690,888	
2031	20,340,000	11,227,366	31,567,366	
2032	21,295,000	10,140,201	31,435,201	
2033	22,295,000	9,016,128	31,311,128	
2034	23,320,000	7,854,045	31,174,045	
2035	24,395,000	6,630,011	31,025,011	
2036	25,545,000	5,340,673	30,885,673	**2006 City Hall Facility Bonds**
				2011 Building Refunding Bonds
2037	15,750,000	3,991,957	19,741,957	**2006 Wastewater Reclamation System Bonds**
2038	16,240,000	3,340,876	19,580,876	
2039	16,935,000	2,273,583	19,208,583	
2040	17,660,000	1,160,615	18,820,615	**2010 Water & Wastewater Improvement Bonds (BAB)**
Total	**$399,461,172**	**$264,740,608**	**$664,201,780**	

Villages at Tule Springs new home community ground breaking

CITY OF
NORTH LAS VEGAS
Your Community of Choice

All Funds Summary

In This Section

This section includes tables and analysis that combine all city funds. In addition to expenditure and revenue analysis, readers will also find discussion of property tax rates, consolidated tax issues, and tables and analysis related to city staffing levels.

All Funds Summary 34

Fund Balance Variances 38

Long term outlook 39

Revenue Analysis 40

Property Taxes 43

Intergovernmental Revenue 48

Charges for Services 49

Misc. Revenue 49

Interfund Transfers 50

Expenditure Analysis 51

Expenditures by Function & Dept 53

Expenditures by Object 53

Personnel Summary Analysis 55

(L to R) Officer Bishop, Officer Centuolo, Sgt. McAllister, Officer Ferrell & Officer Howe during the National Law Enforcement Memorial in Washington D.C.

ALL FUNDS SUMMARY

This section includes summary schedules that combine information for all budgeted funds in the City. Trends and summaries of revenues and expenditures are shown in table and graphic form with analysis of trends and budget assumptions also included. The General Fund section of this book will provide further detail exclusively for the budget of the General Fund. The Other Funds section will provide more detail for all other funds in the budget.

The funds structure for the City is broken down by Governmental Funds and Proprietary Funds:

The Governmental Funds (green boxes shown on the following chart):

General Fund - is the City's primary operating fund - accounts for the accumulation of financial resources of the general government, except for those required to be accounted for in a separate fund.

Special Revenue Funds - are used to account for financial resources that are restricted or committed to specific purposes other than debt service and capital projects.

Debt Service Funds - accounts for the accumulation of resources for, and the payment of, general obligation medium- and long-term debt principal and interest. Additionally, this fund is used to account for the collection and accumulation of resources for, and the payment of, principal and interest payments pertaining to those special assessments levied against and secured by a lien upon property within certain assessment districts, for which the City is financially obligated in the event there are deficiencies.

Capital Projects Funds - are used to account for financial resources that are restricted, committed or assigned to the improvement, acquisition or construction of capital assets.

The Proprietary Funds (blue boxes shown on the following chart):

Enterprise Funds - are used to account for activities for which a user fee is charged for goods or services.

Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to other governmental units, on a cost reimbursement basis.

The following chart reflects a summary of the total adopted budget for the City for fiscal 2018, and the breakdown within each funding group.

ALL FUNDS SUMMARY

Budget All Funds
$601,576,498

Governmental Funds
$385,182,728

- General Fund $137,110,605
- Special Revenue $98,016,736
  - Street Maint., Parks & Fire Stations $12,848,920
  - Public Safety Tax $33,556,208
  - More Cops Sales Tax $12,527,072
  - Special Purpose Revenue $2,301,924
  - Fuel Taxes Road Operations $4,324,482
  - Public Safety Support $7,346,541
  - Community Development $10,396,484
  - Park Construction Tax $332,200
  - Redevelopment Agency $5,084,319
  - Parks & Rec Support $3,543,117
  - Library Operating $4,791,224
  - Municipal Court $964,245
- Debt Service $15,362,779
  - Ad Valorem $0
  - Operating $15,362,779
- Capital Projects $134,692,608
  - Public Safety $64,678,825
  - Street Improvements $55,587,043
  - Parks & Recreation $11,958,700
  - General Government $949,000
  - Municipal Bldg Bonds $1,090,000
  - Civic Center Bonds $429,040

Proprietary Funds
$216,393,770

- Enterprise $176,152,477
  - Golf Courses $2,427,533
  - Water Utility $79,088,876
  - Wastewater Utility $94,636,068
- Internal Service $40,241,293
  - Self Insurance $29,199,336
  - Motor Equipment $11,041,957

Fund Balance

The All Funds Summary of Revenues, Expenditures and Changes in Fund Balance illustrates the change in the City's financial condition between fiscal years 2016, 2017 adopted budget, 2017 projection and the adopted 2018 budget. The term "financial condition" refers to the City's ability to maintain existing service levels, withstand local and regional economic disruptions, and meet the demands of growth, decline, and change.

Although there are many factors that evaluate financial condition, one measure of the City's financial strength is the level of fund balance, or the accumulated revenues in excess of expenditures. Although there are no set rules or formulas for setting fund balance, the need for fund balance is determined primarily by the amount and degree of risk associated with revenues and the amount of funds required to respond to major contingencies.

All Funds Summary of Revenues, Expenditures and Changes in Fund Balance Fiscal Years 2016 - 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Beginning Fund Balance	**208,873,072**	**196,946,304**	**255,137,156**	**244,037,744**	**(11,099,411)**	**(4.4)**
General Fund	135,927,245	137,786,530	133,822,515	137,561,576	3,739,061	2.8
Special Revenue Funds	75,955,597	83,119,247	88,600,294	90,848,078	2,247,784	2.5
Capital Projects Funds	44,198,417	123,072,713	123,662,866	132,904,533	9,241,667	7.5
Debt Service Funds	14,619,845	11,509,656	11,509,656	12,356,974	847,318	7.4
Proprietary Funds (1)	159,501,796	146,127,523	145,299,643	197,204,351	51,904,708	35.7
Total Revenue and Other Sources	**430,202,900**	**501,615,669**	**502,894,974**	**570,875,512**	**67,980,538**	**13.5**
Expenditures and Other Uses						
General Fund	134,627,323	138,974,358	130,443,328	137,110,605	6,667,277	5.1
Special Revenue Funds	66,103,159	85,456,137	83,675,856	98,016,736	14,340,881	17.1
Capital Projects	46,675,830	127,188,514	127,411,526	134,692,608	7,281,082	5.7
Debt Service	11,455,241	11,503,346	11,503,546	15,362,779	3,859,233	33.5
Proprietary Funds (1)	125,077,264	153,113,518	160,960,129	216,393,770	55,433,641	34.4
Total Expenditures and Other Uses	**383,938,817**	**516,235,873**	**513,994,385**	**601,576,498**	**87,582,113**	**17.0**
Ending Fund Balance	**255,137,156**	**182,326,100**	**244,037,744**	**213,336,758**	**(30,700,986)**	**(12.6)**

(1) Proprietary funds are reported on a cash flow basis.

Expenses are adjusted to reflect the elimination of depreciation expense and the inclusion of capital acquisitions and principal payments that are not formally budgeted but impact cash.

Revenues are adjusted to include proceeds from bonds and to exclude developer contributions.

All Funds Summary
Statement of Revenues, Expenditures and Changes in Fund Balance
Fiscal Year 2018

	General Fund	Special Revenue Funds	Debt Service Funds	Capital Funds	Proprietary Funds	Totals
Beginning Fund Balance	**17,275,461**	**75,472,658**	**7,623,984**	**16,675,599**	**126,990,042**	**244,037,744**
Revenues						
Property & Other Taxes	8,428,094	47,203,310				55,631,404
Licenses and Permits	36,606,250					36,606,250
Intergovernmental Revenue	58,822,012	35,223,948		123,530,283	6,550,000	224,126,243
Charges for Services	5,528,825	2,824,500			103,680,192	112,033,517
Fines and Forfeitures	3,665,500	65,000			3,000,000	6,730,500
Miscellaneous	1,425,610	2,313,360	1,540,256	2,832,850	55,615,159	63,727,235
Total Revenues	**114,476,291**	**87,630,118**	**1,540,256**	**126,363,133**	**168,845,351**	**498,855,149**
Expenditures by Function						
General Government	22,992,121	12,500		2,183,040	13,809,267	38,996,928
Judicial	4,882,409	664,245				5,546,654
Public Safety	85,327,525	57,923,394		2,008,000		145,258,919
Public Works	2,987,710	6,009,854		117,972,868		126,970,432
Culture and Recreation	8,608,570	7,198,210		12,528,700	2,427,533	30,763,013
Community Support	1,886,606	14,946,419				16,833,025
Utility Enterprises		321,700			124,419,035	124,740,735
Internal Services					24,608,650	24,608,650
Debt Service			15,362,779			15,362,779
Attrition						
Contingency	500,000					500,000
Total Expenditures	**127,184,941**	**87,076,322**	**15,362,779**	**134,692,608**	**165,264,485**	**529,581,135**
Excess (deficit) of Revenues Over Expenditures	**(12,708,650)**	**553,796**	**(13,822,523)**	**(8,329,475)**	**3,580,866**	**(30,725,986)**
Other Financing Sources (Uses)						
Sale of Equipment	25,000					25,000
Operating Transfers In	23,060,285	3,217,960	10,816,718	6,541,400	28,359,000	71,995,363
Operating Transfers Out	(9,925,664)	(10,940,414)			(51,129,285)	(71,995,363)
Net Changes in Fund Balances	**450,971**	**(7,168,658)**	**(3,005,805)**	**(1,788,075)**	**(19,189,419)**	**(30,700,986)**
Ending Fund Balances	**17,726,432**	**68,304,000**	**4,618,179**	**14,887,524**	**107,800,623**	**213,336,758**
% Increase (Decrease)	**2.6%**	**-9.5%**	**-39.4%**	**-10.7%**	**-15.1%**	**-12.6%**

Note: Proprietary funds are reported on a cash flow basis.

Summary

The City's unrestricted fund balances are expected to decrease by $30.7 million, or 12.6% in the aggregate. The largest decrease occurred in the Proprietary funds by approximately $19.2 million or 15.1%. The Water fund is planned to be reduced by $9.2 million and Wastewater fund by $6.7 million as both funds work to upgrade, repair, replace and expand infrastructure throughout the City. The Motor equipment fund decreased their reserves by $4.0 million as $6.1 million as been identified to address replacement of some of the cities aging fleet. The Capital funds will decrease by $1.8 million, or 10.7% as projects complete and exhaust the remaining balances from prior years and Debt Service fund will be reduced by $3 million, or 39.4%. $7.2 million or 9.5% decrease within the Special Revenue funds, and $0.5 million or 2.6% increase within the General fund.

The following are the factors contributing to the fund balance variance as compared to fiscal 2017:

- The General fund shows a 2.6% or $0.5 million increase in fund balance, with the ending fund balance at 12.9% of operating expenditures, including transfers out. Existing expenses were maintained with minimal increases but the City is trying to slowly grow staffing levels back to meet current growth demands from it's citizens and the development community. Although the City is seeing slight gains in revenue as well as, adding Medical Marijuana licensing, it is still too early and the 2018 budgeted revenues continues to use a conservative approach.

- The Debt Service fund will spend down reserves by $3.0 million. This was reserved from 2016 savings to be used in 2018 to help offset the Debt service increase that would occur.

- The Capital Projects fund balance decreased by a net $1.8 million or 10.7%. Several on going projects continue spending the remaining balances approved in the 2017 Capital Improvement Plan, such as: Parks & Rec projects ($0.7M), Street projects ($0.1M), and technology improvement projects ($1.0M).

- Special revenue funds are restricted revenues for a variety of dedicated activities. The fund balances are projected to decrease by a net $7.2 million, or 9.5%. The Street Maintenance, Parks and Fire Tax Override and Fuel Tax Funds will reduce their fund balance by $3M to purchase a new fire truck and replacement of fire equipment, improvements to the Craig Ranch Regional Park and LED Street Light Replacement Program. An additional $3.6M spent down from the Redevelopment funds as plans continue in land acquisitions and increased Downtown development.

- Cash equivalents in the Water and Wastewater funds are projected to decrease by a net of $15.9 million, due to a proposed increase in FY18 Capital expenditures. Projected FY17 Water and Wastewater Capital expenditures total $22.1 million, total for FY16 was $5.7 million. New development is occurring with the utility system and the City is seeing a slight increase in applications. Utility connection fees are budgeted at $2.9 million. The Water and Wastewater reserves were increased in prior years to ensure that the funds would be available to pay for capital and operations expenses during the construction of the Wastewater Reclamation Facility and other capital improvements in subsequent years. Currently those reserves are being spent to eliminate large additional rate increases to customers. Water and Wastewater rates are set to increase 3% annually to ensure that the future reserve minimums are maintained.

- The Internal Service funds cash equivalents are projected to have a net decrease of $3.2M. The last two years the City has been building reserves to address the aging fleet using savings accomplished by strict spending guidelines. The 2018 budget identifies $6.1M devoted to the purpose of addressing the citywide aging fleet needs.

Types of Reserves

There are four types of reserves: operational, catastrophic, replacement, and liquidity:

Operational reserves are known as contingency funds and are appropriated in the annual budget for the purpose of meeting unexpected increases in service delivery. The City budgeted $500,000 in the General Fund for contingency purposes.

Catastrophic reserves are not appropriated but held in other funds for the purpose of providing emergency funds in the event of a natural disaster or if actual revenue falls short of anticipated revenue. The Financial Stabilization Fund was exhausted in 2010, however, the City hopes to reinstate it in the near future. The City has reserves in the Self-Insurance Fund for property losses.

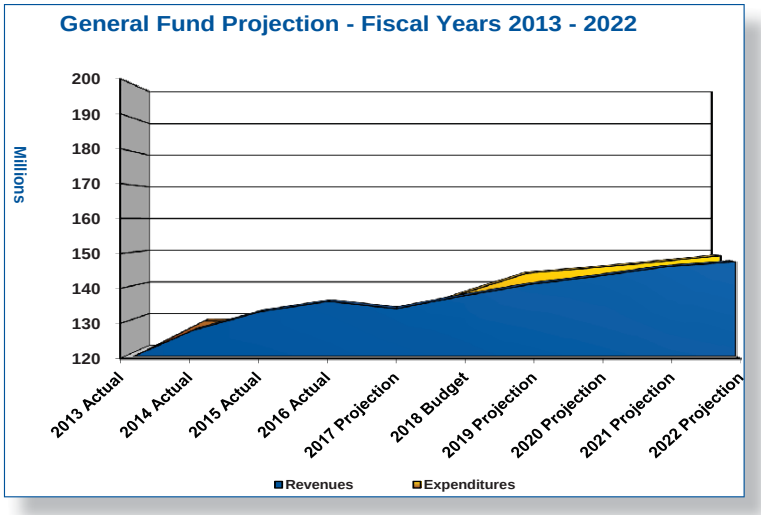
Replacement reserves are accumulated for the purchase of equipment or other capital outlay. Utility rate adjustments are structured to provide a reserve equivalent to one year depreciation expense in the Water and Wastewater Fund for capital replacements. A vehicle replacement charge was established in 2012 to create an on going program for the replacement of the City's fleet. Other major equipment replacements are identified and planned for through the five year Capital Improvement Plan.

Liquidity reserves are the cash and investments that the City can use to adjust for fluctuations in revenues and expenditures. A significant portion of the General Fund revenue stream is elastic in nature. The City expects to attain a 12.9% ratio of fund balance to expenditures during the fiscal year 2018. This will provide the City with a short-term operating expenditure reserve to offset unanticipated declines in city revenues.

Due to prior drastic declines in consumption of water and wastewater services, lower levels of connection fees, and increases in the number of vacant homes, current service rates may not provide adequate operating reserves for the Water and Wastewater funds. As such, rate increases for Water and Wastewater services are currently under review to insure a minimum 60 day reserve for each fund is maintained.

In addition, the City is required by state law to reserve 100% of annual debt service requirements. All of the fund balance in the Debt Service Funds is restricted. Approximately $22.1 million of the Water, Wastewater and Wastewater Reclamation's net assets are reserved for debt service.

The Long Term outlook for the City's General Fund is reflected in the chart below.



Assumptions:

1) Population growth of 3.3% to 3.5% per year.
2) Any shortfalls in other funds would be covered by the General Fund.
3) Revenue estimates conservative, Medical Marijuana revenue estimates remain at $1.5M annually.
4) PILT remaining transfer starts reduction plan in FY 2022, pending new plan being created as a result of AB78.
5) Salary & Benefits reflect only merit increases, no COLA's or additional staffing added beyond 2018.
6) Supplies & Services reflect approx. 3.0% increase annually.
7) All debt service requirements have been included.

Actions to be considered further:

A) Further cost savings or additional revenue source needed to be able to increase staffing to meet the service needs as the City continues to grow.
B) Improving long term financial stability, to continue to increase bond rating status.
C) Infrastructure improvements and replacements.
D) Establishing reserves for Financial Stabilization, and unfunded liabilities.

Revenue Analysis

The primary focus of the budget process is to forecast revenues and allocate these resources to meet the priorities of the Mayor, City Council, and our citizens. Revenues are used to pay for a variety of municipal services such as police, fire, parks, libraries, water and sewer, courts, economic and community development, regulatory services, and administrative functions. The growth in revenues depends primarily on the economy and our ability to keep city user fees in pace with inflation.

The City expects to receive $570.9 million in revenue in fiscal 2018, an increase of $68.0 million, or 13.5% over the 2017 projection. The majority of the increase is from the proprietary funds $51.9M. $18.9M of revenue is due to the formation of SID 65 for the development of the Northern Beltway, $28M increase in transfers in due to the Utility department setting up new funds to track their CIP projects separate from their operational funds and moving the funds to cover their 2018 CIP projects, (nets to zero with the corresponding transfers out). The remaining $3M increase is slight increases within their operational revenues. The Capital Project funds had a net increase of $9.2M. As the remaining bond proceeds that have been funding capital projects for the last several years are exhausted, it is now up to the General Fund and Special Revenue funds to cover the costs of capital projects and replacements of equipment throughout the City which is reflected by an increase in Transfers In by $3.5M. There is an increase in intergovernmental revenue of $37.7M. $15.2M increase in grants, mainly BLM funding for land acquisitions totally 9.3M.

Major revenue and other financing sources include property taxes, intergovernmental revenue, consolidated tax distribution, charges for services (including water and wastewater), licenses and permits, fines and forfeitures, miscellaneous and transfers.

The General Fund supports core services to the citizens of North Las Vegas and accounts for 24.1% of the total revenue, or $137.6 million in the fiscal year 2018. The General Fund is not only the largest fund, but is the fund with the greatest potential for revenue fluctuations. While the General Fund has experienced double-digit growth rates in the past, levels of growth are expected to be much more moderate during the next ten years. The revenues forecasted in this budget are based on projections that the population in North Las Vegas will continue to grow at an estimated annual rate of 2.5% to 3.0%. Further details can be found in the General Fund section.

Special Revenue Funds account for 15.9% of total revenue and are earmarked for specific purposes either by law or city policy. The largest special revenue funds are the Public Safety Tax Fund, More Cops Sales Tax and the Street Maintenance, Parks, and Fire Fund. These funds are supported through property tax overrides and sales tax. The Assessed Valuation of property has had double digit increases from 2015 through 2017, that rise has slowed but still showed a 5.42% increase for 2018. Once abatements are applied to the property tax revenue the City is projected to receive a 3.0% increase overall in property tax revenue, the majority of which funds public safety tax override and steet maintenance, parks and fire override (further discussions on abatements can be found on page 46).

Capital Project Funds account for investment in the City's infrastructure and public facilities and amount to 23.3% of the total revenue budget. $132.9 million in federal grants, contributions from the Regional Transportation Commission and Regional Flood Control District, SID districts, bond proceeds and special revenues will be used for constructing capital projects.

Enterprise Funds include the City's water, wastewater, and golf services, operated as stand-alone businesses. It is expected that these funds will generate $160.2 million in fiscal 2018, accounting for 28.0% of the City's total revenue. User fees are assessed to cover the full cost of services and reflect a water and wastewater rate increase in projected revenues.

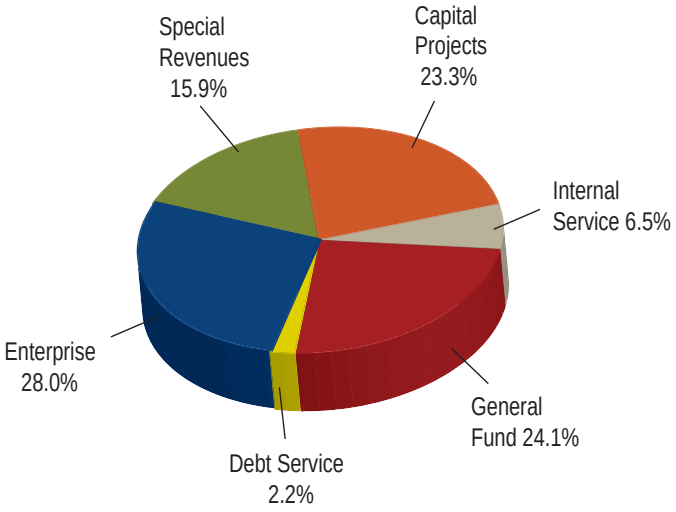
Internal Service revenues include fees charged to City departments to offset the cost of self-insurance, post retirement benefits, and motor equipment services. Debt Service resources are designated for payment of long-term debt and are generated through transfers from other funds. These fund types combined account for 8.7% of all City revenue.

All Funds Revenue Summary

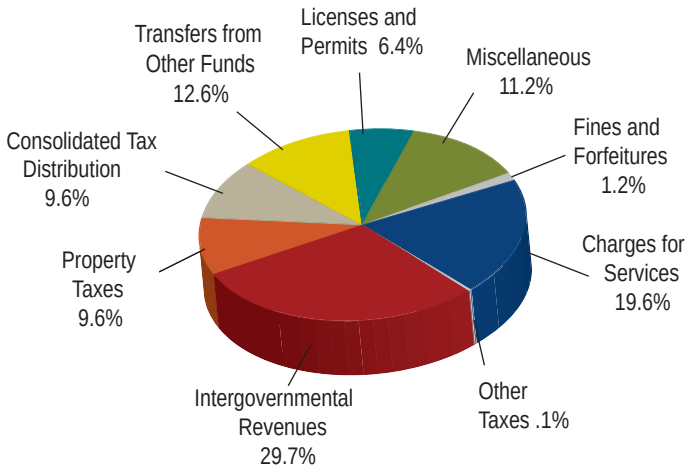
	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
General Fund	**135,927,245**	**137,786,530**	**133,822,515**	**137,561,576**	**3,739,061**	**2.8**
Special Revenue Funds						
Public Safety Tax	30,351,872	30,702,502	30,702,502	31,763,079	1,060,577	3.5
More Cops Sales Tax	11,575,181	12,905,150	12,938,150	13,080,150	142,000	1.1
Public Safety Support	4,396,280	3,824,719	6,935,760	8,492,669	1,556,909	22.4
Street Maint, Parks, Fire Stations	9,764,056	9,884,522	9,884,522	10,225,940	341,418	3.5
Fuel Taxes - Road Operations	4,443,879	3,725,841	4,341,403	3,809,992	(531,411)	(12.2)
Special Purpose Revenue	1,826,009	2,444,864	2,445,045	2,444,864	(181)	(0.0)
Park Construction Tax	438,914	215,020	367,620	275,020	(92,600)	(25.2)
Parks & Recreation Support	2,482,844	2,884,178	2,516,409	2,852,409	336,000	13.4
Municipal Court Support	824,056	700,000	700,000	700,000		0.0
Community Development	4,972,541	9,811,489	11,544,458	11,123,259	(421,199)	(3.6)
Library	3,088,415	4,567,402	4,575,521	4,638,434	62,913	1.4
NLV Redevelopment	1,791,550	1,453,560	1,648,904	1,442,262	(206,642)	(12.5)
Total Special Revenues	**75,955,597**	**83,119,247**	**88,600,294**	**90,848,078**	**2,247,784**	**2.5**
Capital Projects						
Public Safety	20,205,529	39,443,214	39,443,338	64,678,825	25,235,487	64.0
Street Improvements	19,867,596	47,438,902	47,438,902	55,493,008	8,054,106	17.0
Culture & Recreation	3,089,895	1,504,000	1,504,000	11,783,700	10,279,700	683.5
General Government		34,600,000	35,143,500	949,000	(34,194,500)	(97.3)
Municipal Building Bonds	374,256	86,597	133,126		(133,126)	(100.0)
Civic Center Bonds	661,142					0.0
Total Capital Projects	**44,198,417**	**123,072,713**	**123,662,866**	**132,904,533**	**9,241,667**	**7.5**
Debt Service						
Debt Service Pd by Operations	14,619,845	11,509,656	11,509,656	12,356,974	847,318	7.4
Debt Service Pd by Ad Valorem						0.0
Total Debt Service	**14,619,845**	**11,509,656**	**11,509,656**	**12,356,974**	**847,318**	**7.4**
Enterprise *						
Water Utility	58,186,170	58,115,700	58,115,700	69,851,500	11,735,800	20.2
Wastewater Utility	57,725,669	51,662,177	51,662,177	87,955,500	36,293,323	70.3
Golf	1,991,725	2,457,978	2,457,978	2,343,514	(114,464)	(4.7)
Total Enterprise	**117,903,564**	**112,235,855**	**112,235,855**	**160,150,514**	**47,914,659**	**42.7**
Internal Service *						
ISF Insurance	31,421,416	27,144,053	26,316,173	30,025,360	3,709,187	14.1
ISF Motor Equipment	10,176,817	6,747,615	6,747,615	7,028,477	280,862	4.2
Total Internal Service	**41,598,232**	**33,891,668**	**33,063,788**	**37,053,837**	**3,990,049**	**12.1**
Total Revenue	**430,202,900**	**501,615,669**	**502,894,974**	**570,875,512**	**67,980,538**	**13.5**

Note: Proprietary funds are reported on a cash flow basis.

Total Revenues by Fund
$570,875,512



Total Revenues by Source
$570,875,512



Total Revenues by Source

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Property Taxes	52,588,149	53,025,659	53,221,003	54,796,404	1,575,401	3.0
Other Taxes	991,203	775,000	975,295	835,000	(140,295)	(14.4)
Licenses and Permits	36,778,344	38,856,567	36,408,640	36,606,250	197,610	0.5
Intergovernmental Revenue	72,330,323	125,647,251	130,473,575	169,420,893	38,947,318	29.9
Consolidated Tax Distribution	49,903,290	52,089,973	52,089,973	54,705,350	2,615,377	5.0
Charges for Services	109,555,666	108,491,185	108,491,297	112,033,517	3,542,220	3.3
Fines and Forfeitures	8,823,580	7,740,500	6,750,500	6,730,500	(20,000)	(0.3)
Miscellaneous	50,416,973	75,670,280	74,996,200	63,727,235	(11,268,965)	(15.0)
Other Financing Sources	5,026,290	25,000	25,000	25,000	-	0.0
Transfers From Other Funds	43,789,083	39,294,254	39,463,491	71,995,363	32,531,872	82.4
Total Revenues	**430,202,900**	**501,615,669**	**502,894,974**	**570,875,512**	**67,980,538**	**13.5**

Note: Proprietary funds reflect Cash Flow basis.

Residential property in North Las Vegas

Property Taxes

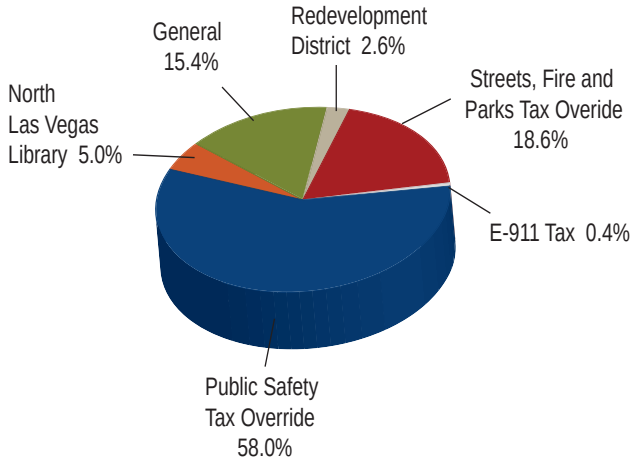
Property taxes amount to $54.8 million, accounting for 9.6% of all city revenue. Total property tax revenue is expected to increase by $1.6 million, or 3.0%, from fiscal 2017 projection. Further discussion on the property tax revenue impacts can be found on the following page under "Property Tax Abatements".

The North Las Vegas Redevelopment District and the North Las Vegas Library District also levy property taxes in support of their operations. Additional information on property taxes may be found in the sections of this document relating to the General, Special Revenue and Debt Service funds.

The following table and chart depicts the distribution of property tax revenue by fund. The Public Safety Tax Fund will receive $31.8 million, or 58.0% of the total property tax revenue in fiscal 2018. The property taxes are generated from three voter approved overrides to provide additional public safety support. The combined tax rate in support of this fund is $0.73 per $100 of assessed valuation.

The General Fund is expected to receive $8.4 million, or 15.4% of the total property tax revenue and is used to pay for core city services. The General Fund tax rate is $0.1937 per $100 of assessed valuation.

Distribution of Property Tax Revenue - By Fund



The Street Maintenance, Parks, and Fire Station Fund is funded through a voter approved tax override and accounts for 18.6% or $10.2 million of total property tax revenue. Revenue from the $0.235 tax rate may be used for street maintenance and acquiring, improving and equipping city parks, and fire stations.

Other funds supported by property taxes include the North Las Vegas Library District Fund ($2.7 million), Redevelopment District Funds ($1.4 million), and the E-911 Fund ($221,305). These funds comprise 8.0% of total property taxes estimated in fiscal 2018.

Distribution of Property Tax Revenue - Fiscal Years 2016 to 2018

Fund	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
General	8,052,021	8,146,679	8,146,679	8,428,094	281,415	3.5
Public Safety Tax Override	30,337,588	30,702,502	30,702,502	31,763,079	1,060,577	3.5
E-911 Tax	207,842	214,457	214,457	221,305	6,848	3.2
Debt Service	2,690					0.0
Redevelopment District	1,595,934	1,421,960	1,617,304	1,410,662	(206,642)	(12.8)
Streets, Fire and Parks Tax Override	9,764,056	9,883,682	9,883,682	10,225,100	341,418	3.5
North Las Vegas Library District	2,628,016	2,656,379	2,656,379	2,748,164	91,785	3.5
Total	**52,588,149**	**53,025,659**	**53,221,003**	**54,796,404**	**1,575,401**	**3.0**
Annual Average Growth Rate	**5.2%**	**0.8%**	**0.4%**	**3.0%**		

Property Tax Base and Tax Roll Collection

The City's estimated assessed valuation of property for the fiscal year ending June 30, 2018 amounts to $6,393,383,561. This represents an increase of 5.42% from fiscal 2017 and is a sign that new and existing home sales, commercial construction, and economic activity in general throughout the metropolitan area is continuing to grow. State law requires that the County Assessor reappraise at least once every five years all real and secured personal property (other than certain utility owned property which is centrally appraised and assessed by the Nevada Tax Commission). It is the policy of the Clark County Assessor to reappraise all real and secured personal property in the County each year. State law requires that property be assessed at 35% of taxable value. The percentage may be adjusted upward or downward by the State Legislature. Based upon the estimated assessed valuation for fiscal year 2018, the taxable value of all taxable property within the City is $18.3 billion.

"Taxable value" equals the value of the land plus the replacement value of improvements, less depreciation. Depreciation of improvements to real property is calculated at 1.5% of the cost of replacement for each year of adjusted actual age up to a maximum of fifty years. The maximum depreciation allowed is 75% of the cost of replacement. When a substantial addition or replacement is made to depreciable property, its "actual age" is adjusted i.e., reduced to reflect the increased useful term of the structure.

Taxes on real property are due on the third Monday in August. However, the taxpayer may elect to pay in installments on or before the third Monday in August and the first Mondays in October, January, and March of each fiscal year. Penalties are assessed if any taxes are not paid within ten days of the due date. In the event of nonpayment, the County Treasurer is authorized to hold the property for two years, subject to redemption upon payment of taxes, penalties and costs, together with interest at the rate of ten percent per year from the date the taxes were due until paid. If delinquent taxes are not paid within the two-year redemption period, the County Treasurer obtains a deed to the property free of all encumbrances. Upon receipt of a deed, the County Treasurer may sell the property to satisfy the tax lien and any other liens that may be in place.

Property Tax Abatements

In its 2005 session, the Nevada Legislature approved two bills (Assembly Bill 489 and Senate Bill 509 - the “Abatement Act”) that require reductions (abatements) of ad valorem taxes imposed on property in certain situations.

The general impact of the Abatement Act limits increases in ad valorem property tax revenues received by any entity on existing residential property to 3% per year, or 8.0% for non-residential and Commercial property. However, the formula for Commercial compares a 10 year moving average to twice the CPI, which means if the City’s moving average goes negative, then the cap for the City could be (point) .2% or twice the CPI. Should this happen, there is a clause that all residential, not just non–owner occupied, can not be higher than the Commercial rate capped at 8%, but because of the rolling average going negative, could bring the residential cap down to .2% as well. The assessed valuation shows an increase of 5.42%, it is the abatement amounts in North Las Vegas which limits the increase for FY 2018 property tax revenue to $1.6 million or 3.0%. Abatements for FY 2018 is expected to be $23.8 million.

The following table and graph illustrate the impact abatements have had on the property tax revenue receipts for the City.

City of North Las Vegas

Assessed Valuation and Property Tax History

Fiscal Year	Assessed Valuation	Yr over Yr % Change	CNLV Tax Rate	Calculated Property Tax	State Estimated Abatements	Property Tax Total Budget	Yr over Yr % Change	Property Tax Actual Receipts		Yr over Yr % Change
2000	1,690,419,042	**14.99%**	1.1649	19,691,691		19,777,000	15.00%	19,519,256		10.83%
2001	1,921,330,055	**13.66%**	1.1784	22,640,953		22,641,000	14.48%	22,863,977		17.14%
2002	2,054,529,700	**6.93%**	1.2037	24,730,374		24,730,000	9.23%	25,481,005		11.45%
2003	2,377,556,608	**15.72%**	1.2037	28,618,649		28,618,000	15.72%	30,126,653		18.23%
2004	2,734,445,463	**15.01%**	1.2037	32,914,520		33,114,500	15.71%	34,222,311		13.59%
2005	3,318,379,189	**21.35%**	1.2037	39,943,330		39,943,300	20.62%	42,447,413		24.03%
2006	4,749,825,535	**43.14%**	1.1887	56,461,200	(13,071,100)	43,390,100	8.63%	50,829,320		19.75%
2007	6,972,362,883	**46.79%**	1.1687	81,486,000	(22,959,900)	58,526,200	34.88%	64,318,047		26.54%
2008	8,961,029,085	**28.52%**	1.1637	104,279,500	(27,640,700)	76,639,000	30.95%	73,913,189		14.92%
2009	9,132,667,067	**1.92%**	1.1637	106,276,800	(20,387,500)	85,889,300	12.07%	78,208,690		5.81%
2010	6,660,944,839	**-27.06%**	1.1637	77,513,400	(6,217,400)	71,296,000	-16.99%	70,136,882		-10.32%
2011	4,719,007,066	**-29.15%**	1.1637	54,915,100	(1,961,000)	52,954,000	-25.73%	52,767,084		-24.77%
2012	4,434,688,599	**-6.02%**	1.1637	51,606,470	(1,852,080)	49,754,390	-6.04%	50,183,306		-4.90%
2013	3,987,869,401	**-10.08%**	1.1637	46,406,840	(1,440,890)	44,965,930	-9.62%	45,194,088		-9.94%
2014	4,068,384,524	**2.02%**	1.1637	47,343,790	(3,209,908)	44,133,891	-1.85%	44,959,122		-0.52%
2015	4,730,877,154	**16.28%**	1.1637	55,053,220	(9,652,482)	45,400,730	2.87%	46,142,055		2.63%
2016	5,505,886,141	**16.38%**	1.1637	64,071,997	(16,048,906)	48,023,091	5.78%	52,592,681		13.98%
2017	6,064,962,361	**10.15%**	1.1637	70,577,967	(21,630,648)	48,947,320	1.92%	48,947,320	*	-6.93%
2018	6,393,383,561	**5.42%**	1.1637	74,399,804	(23,762,226)	50,637,578	3.45%	50,637,578	*	3.45%

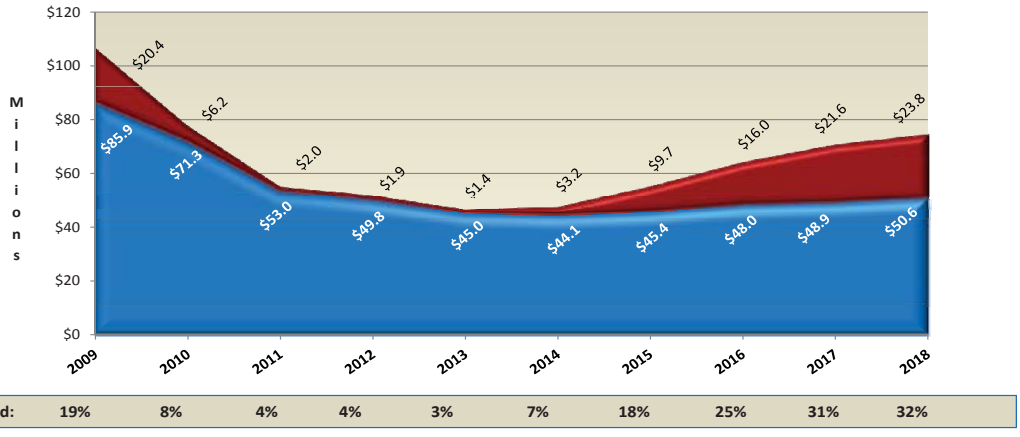
Net difference between Calculated Property Tax collections and actual receipts from 2006 - 2016 : $ (116,169,853)

Total Estimated Abated Revenue from 2006 - 2018 $ (169,834,740)

* Estimated

Note: AV does not include Redevelopment district
Property Tax Budget & Actuals does not include Library & Redevelopment Agencies
Actual Receipts include prior year collections
2006 Property Tax Cap goes into effect

Source: City of North Las Vegas Budget Stateforms on file with the Nevada Department of Taxation.
City of North Las Vegas Comprehensive Annual Financial Reports (CAFR).



* budget

The City receives only 34.7% of all property taxes levied on North Las Vegas taxpayers. The following table and chart depict how property taxes are allocated to the taxing jurisdictions serving North Las Vegas residents.

Schedule of Overlapping Tax Rates[1]
Fiscal Years 2014 through 2018

Fiscal Year Ended June 30	2014	2015	2016	2017	2018	Tax Rate as % of Total
City of North Las Vegas						
Operating Rate	0.1937	0.1937	0.1937	0.1937	0.1937	**5.8%**
Override Rate	0.9475	0.9525	0.9700	0.9700	0.9700	**28.9%**
Debt Service Rate [3]	0.0225	0.0175				
Total City Tax Rate	**1.1637**	**1.1637**	**1.1637**	**1.1637**	**1.1637**	**34.7%**
Overlapping Governments						
North Las Vegas Library District	0.0632	0.0632	0.0632	0.0632	0.0632	**1.9%**
Clark County	0.6541	0.6541	0.6541	0.6541	0.6541	**19.5%**
Clark County School District	1.3034	1.3034	1.3034	1.3034	1.3034	**38.9%**
Combined Special Districts [2]	0.0000	0.0000	0.0000	0.0000	0.0000	**0.0%**
State of Nevada	0.1700	0.1700	0.1700	0.1700	0.1700	**5.1%**
Total Other Overlapping	**2.1907**	**2.1907**	**2.1907**	**2.1907**	**2.1907**	**65.3%**
Total Overlapping Tax Rate	**3.3544**	**3.3544**	**3.3544**	**3.3544**	**3.3544**	**100.0%**

1. Per $100 of assessed valuation.
Source: Property Tax Rates for Nevada Local Governments - State of Nevada Department of Taxation
Fiscal year 2018 is based on final budgets submitted to the department of taxation.

2. Includes levies for the Las Vegas Artesian Basin and Las Vegas/Clark County Library District (debt) which expired in F

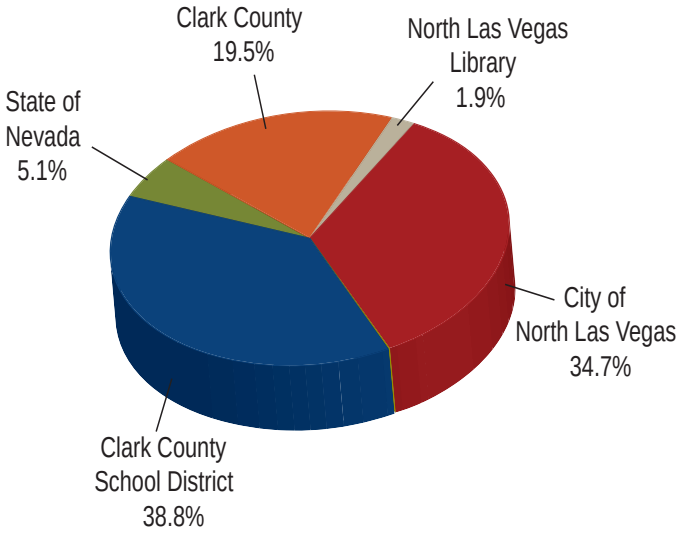
3. Original Debt Service Override for Street Bonds retired in 2014.

Property Tax Limitations - Overlapping Tax Rates

The State of Nevada limits the total ad valorem property taxes levied by all overlapping governmental units within the boundaries of a county to $3.64 per $100 assessed valuation with certain exceptions. Two cents of the statewide property tax rate of $0.170 per $100 assessed valuation is not included in computing compliance with this $3.64 cap.

The above table presents a five-year history of the overlapping tax rate for the City. The overlapping rates for various areas within the City vary depending on the rates imposed by applicable taxing jurisdictions. For fiscal 2018, the overlapping taxing rates within the City, per $100 of assessed valuation, is $3.3544.

Allocation of Overlapping Property Taxes - Fiscal 2018



How Property Taxes are Calculated

The table below shows how property taxes are calculated for a North Las Vegas taxpayer whose home is valued at $200,000 by the Clark County Assessor. First, the value is converted to "assessed value" by multiplying $200,000 by 35%. The assessed value is $70,000 and becomes the basis for calculating the taxpayer's property tax bill.

The overlapping tax rate provides property tax revenue to the City and all taxing jurisdictions that serve North Las Vegas taxpayers. The 2018 overlapping tax rate for a North Las Vegas taxpayer is $3.3544 per $100 of assessed valuation.

Divide $70,000 by $100 and multiply by $3.3544. The product is $2,348.08 and is the total property tax bill for this North Las Vegas taxpayer. The City's combined tax rate is $1.1637, or 34.7% of the total tax bill.

Multiply $2,348.08 by 34.7%. Of the total bill, this North Las Vegas taxpayer will pay $814.59 per year for city services. This amounts to $67.88 per month, or $2.23 per day for police and fire protection, parks and recreation activities and programs, street maintenance and a variety of city programs.

Property Tax Allocation on $200,000 Home

Taxing Jurisdiction	Annual Taxes	%
Clark County School District	912.38	38.8%
City of North Las Vegas	**814.59**	**34.7%**
Clark County	457.87	19.5%
State of Nevada	119.00	5.1%
NLV Library District	44.24	1.9%
Combined Special Districts	0.00	0.0%
Total	**2,348.08**	**100.0%**

How to Calculate Your City of North Las Vegas Property Taxes[1]

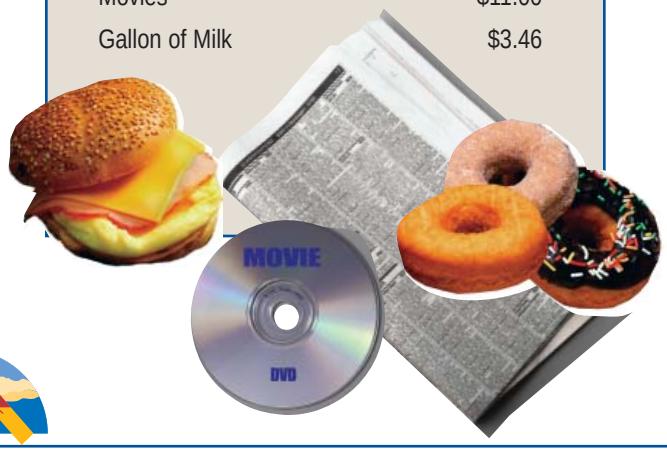
1. Clark County Appraised Value	200,000
2. Clark County Assessed Value (Appraised Value x 35%)	70,000
3. Assessed Value Divided by 100	700
4. North Las Vegas Tax Rate	1.1637
5. Annual Property Tax Bill (Assessed Value per 100 x Tax Rate)	814.59
6. Monthly Property Tax Bill	67.88
7. Daily Property Tax Bill	2.23

1 Based on Home Valued by Clark County at $200,000.

$2.23

Compare the Services Provided by the Daily Cost of Your Property Tax Bill to the Cost of:

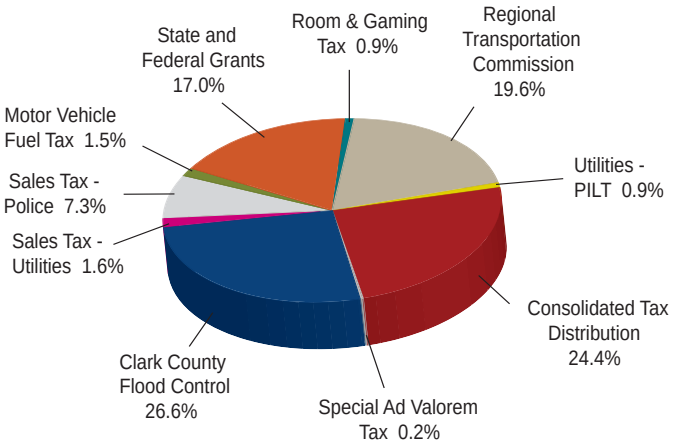
3 Donuts	$3.27
Gallon of Unleaded Gasoline	$2.31
Drive-Thru Breakfast Meal	$3.99
Sunday Newspaper	$2.50
Movies	$11.00
Gallon of Milk	$3.46



Intergovernmental Revenue

Intergovernmental revenue includes all revenue received from federal, state, and other local governments in the form of grants or shared revenues. Intergovernmental revenue amounts to $224.1 million, a net increase of $41.6 million over fiscal 2017 projection. This revenue source accounts for 39.3% of total resources and is largely comprised of monies received from state and federal grants ($38.1 million), the Clark County Flood Control District ($59.6 million), the Regional Transportation Commission ($44.0 million) and the Consolidated Tax Distribution ($54.7 million).

Intergovernmental Revenue $224,126,243



Revenues from the Clark County Flood Control District and the Regional transportation Commission fund several transportation and flood control projects in the 2018 Capital Improvement Plan.

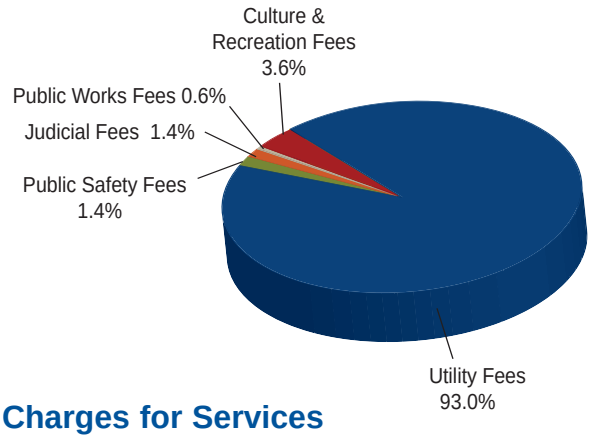
The remaining intergovernmental revenue ($27.7 million) reflects motor vehicle taxes, County gaming taxes, other shared revenue received from Clark County, the Las Vegas Convention and Visitors Authority, Sales Tax dedicated to Police and Utilities and Payment in Lieu of Taxes. About $4.1 million of this revenue is accounted for in the General Fund while the Police Sales Tax ($16.4 million), and Motor Vehicle Tax ($3.2 million) are reported in Special Revenue Funds, and $3.2 million reported in the Wastewater fund.

State and federal grants are budgeted at $38.1 million, and include $21.8 million for capital projects, $13.3 million for special revenues, and $3.0 million for Wastewater Reclamation Facility.

Consolidated Tax Distribution continues to show improvement for the sixth consecutive year, and is budgeted at $54.7 million or a 5.0% increase over 2017 projection.

Intergovernmental Revenue	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Special Ad Valorem Tax	599,795	500,000	500,000	500,000		0.0
Clark County Flood Control District	19,214,142	35,111,864	35,111,864	59,587,975	24,476,111	69.7
Consolidated Tax Distribution	49,903,290	52,089,973	52,089,973	54,705,350	2,615,377	5.0
State and Federal Grants	18,611,232	20,413,965	23,814,422	38,100,625	14,286,203	60.0
Sales Tax - Police	11,562,218	12,891,750	13,749,750	16,366,750	2,617,000	19.0
Sales Tax - Utilities	3,474,754	3,400,000	3,400,000	3,500,000	100,000	2.9
Motor Vehicle Fuel Taxes	3,637,219	3,165,841	3,733,708	3,249,992	(483,716)	(13.0)
Room & Gaming Tax	2,110,967	2,100,000	2,100,000	2,100,356	356	0.0
Utilities Payment in Lieu of Taxes	2,150,113	2,128,020	2,128,020	2,016,306	(111,714)	(5.2)
Regional Transportation Commission	10,969,882	45,935,811	45,935,811	43,998,889	(1,936,922)	(4.2)
Total Intergovernmental Revenues	**122,233,613**	**177,737,224**	**182,563,548**	**224,126,243**	**41,562,695**	**22.8**

Charges for Services
$112,033,517



Charges for Services

Charges for services consist of a variety of revenues generated by city departments and include all revenues related to services performed whether received from private individuals or other government units. Charges for services include court fees, city clerk fees, planning and land development fees, public safety fees, special inspector services, swimming pool fees, parks and recreation fees, water and wastewater rate revenue, utility connection fees, and internal service charges.

This revenue source accounts for 19.6% of the total budget and is projected at $112.0 million in fiscal 2018. Charges for services are expected to increase in fiscal 2018 by approximately $3.5 million or 3.3%.

Increases in Utility fees and Connection fees will account for $3.3 million, while all other areas will show a slight net increase of $239K.

Fines and Forfeiture Revenue

Fines and forfeiture revenue is budgeted at $6.7 million and accounts for 1.2% of total revenues. This revenue source is mainly court fines budgeted at $3.6 million and utility late penalties at $2.9 million.

Miscellaneous Revenue

Miscellaneous and Other Financing revenue is budgeted at $63.7 million and accounts for 11.2% of total revenues. This revenue source includes interest on investments, court administrative assessments, contributions and donations, reimbursements, and other revenue. This revenue source decreased by $11.3 million mainly due to a $34.6 million SID capital project beginning in 2017, not included in 2018 budget, but a new SID 65 is included for 2018 for $18.9M. Interest earnings, estimated at $777K is a function of the relationship between the City's available cash balances and the interest rate. The city earns interest on its funds through various investment vehicles in accordance with the Nevada Revised Statutes. The City's investment policy stresses safety above yield and allows investments in U.S. Treasury and Agency obligations, certificates of deposit, commercial paper, banker's acceptances, money market funds, and the State of Nevada's Local Government Investment Pool.

Charges for Services	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
General Gov't Charges for Services	88,956	75,000	75,000	75,266	266	0.4
Prisoner Board Fees	5,929					0.0
Judicial Charges for Services	1,967,390	1,584,300	1,584,300	1,560,000	(24,300)	(1.5)
Public Safety Charges for Services	1,550,230	956,400	956,400	1,546,400	590,000	61.7
Public Works Charges for Services	952,847	670,000	670,112	670,000	(112)	(0.0)
Culture and Rec. Charges for Services	3,763,582	4,336,787	4,336,787	4,009,692	(327,095)	(7.5)
Utility Charges for Services	98,037,802	98,348,698	98,348,698	101,552,159	3,203,461	3.3
Utility Connection Fees	3,188,929	2,520,000	2,520,000	2,620,000	100,000	4.0
Total Charges for Services	**109,555,666**	**108,491,185**	**108,491,297**	**112,033,517**	**3,542,220**	**3.3**

Transfers from Other Funds

Transfers amount to $72.0 million and account for 12.6% of total revenues. Because of their governmental nature, city-owned utilities are not subject to taxation. Therefore, a transfer from the Water and Wastewater Fund compensates the City for payments that are normally financed through property taxes and franchise fees.

AB471, passed in the 2011 legislative session, requires entities to establish cost recovery formulas to assess PILT against their own utilities. Cities will have to develop a plan for reducing from current PILT transfer levels to that supported by the new formulas by 2021. Starting in fiscal year 2014, the City began reporting this transfer into three separate revenue accounts (to identify the portion of the transfer that are directly related to cost allocation, franchise fees and payment in lieu of taxes). The remaining transfer from the Water and Wastewater funds to the General Fund represents the revenue that will need to be made up by other sources by July 1st, 2021. Further discussion can be found in the General Fund "Transfers from Other Funds" section.

Transfers From Other Funds	
General Fund	23,060,285
Special Revenues	3,217,960
Debt Service	10,816,718
Capital Project Funds	6,541,400
Water Fund	10,221,500
Wastewater Fund	15,847,500
Self Insurance Funds	2,000,000
Golf Funds	290,000
Total Transfers From Other Funds	**71,995,363**

Revenue Assumptions

The assumptions listed below assisted in the formulation of budgeted revenues.

- The City's operating tax rate will remain unchanged. Property taxes are projected to increase by an average of 3.0% in all funds. Although Assessed Valuation has shown double digit increases for the last three years, the 2018 projection drops to a 5.4% increase. The City remains conservative on the property tax increases as abatements can account for as much as a 32% reduction to the calculated property tax. Values in residential and commercial properties continue to increase substantially, and the Property tax cap of 3% on residential property and 8% on non-residential and commercial will keep the revenues from increasing by double digits, however, as property is sold or newly constructed, the calculated tax is reset which will help get the City slightly higher percentage gains. However, the impact of the formula used to calculate the 10 year rolling average of commercial property tax gains, which now includes the full impact of the recession, it is estimated that property tax revenues will be roughly flat for several more years. This revenue source is planned to show slight gains of 1% for the next two years then gradually increase to 3.5 % by 2022 as a conservative approach.

- New housing and commercial developments are expected to show increases in activity in 2018. The impact can be seen in the increase of revenues in permits, franchise fees and in business license fees.

- Consolidated Tax (CTX) revenue is expected to increase by 5.0% in fiscal 2018. CTX has stabilized and has consistently showed year over year increases ranging from 2.8% to 11.5% for seven consecutive years. Based upon this, the City anticipates this revenue to continue to show improvements going forward.

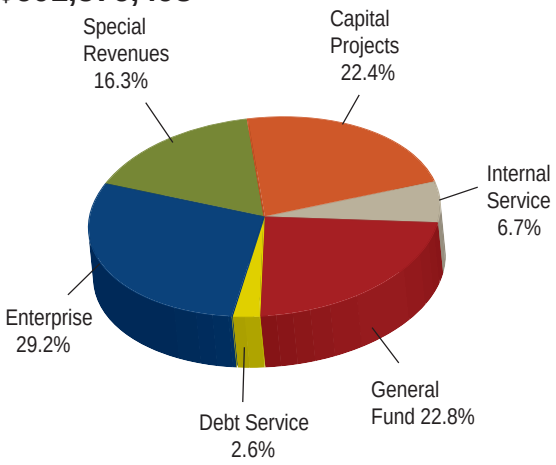
- Medical Marijuana associated businesses now open and showing increases in revenues, however, a full year of consistent trending has yet to happen so the revenue projections for this source is minimal at $1.4M for 2018 and $2M to $3M forecasted through 2022, until consistent trending can be established.

- Revenues derived from the City's population is anticipated to increase by 2.5% to 3.5%. This is factored in revenues that are based upon population such as franchise fees, charges for services, and fines & forfeits.

Expenditure Analysis

The fiscal 2018 operating budget amounts to $410.7 million and is supplemented with $190.9 million in capital projects to produce a total financial program of $601.6 million. The budget is funded through six types of funds: General, Special Revenue, Debt Service, Capital Projects, Enterprise, and Internal Service Funds.

Total Expenditures by Fund Type $601,576,498



The General Fund provides a variety of services to the citizens of North Las Vegas and includes police and fire protection, planning, public works, street maintenance, parks and recreation, administration, courts, detention, and regulatory and administrative services. The General Fund budget is $137.1 million and accounts for 22.8% of all city expenditures.

Special revenue funds account for a variety of program expenditures that are restricted either by law or city policy. The special revenue funds are budgeted at $98.0 million and account for 16.3% of all city expenditures.

Capital projects deal with the purchase, construction, replacement, addition, or major repair of public facilities and infrastructure. These types of expenditures account for $134.7 million or 22.4% of the City's total financial program. Approximately $64.7 million is designated for Public Safety projects, $55.6 million for Street Improvement projects, $12.0 million for Parks and Recreation projects and $1.5 million for Municipal Buildings and Civic Center Bond funded projects, and $949K for General Government projects.

Debt service funds account for the payment of principal, interest, and fiscal agent fees on general obligation bonds and special assessment bonds. Water and Wastewater debt is accounted for in the enterprise funds. The debt service fund budget is $15.4 million in fiscal 2018 and accounts for 2.6% of all city expenditures.

Enterprise funds include the Water, Wastewater and Golf Fund and use a different basis of accounting since they operate similar to a business. Capital expenses and principal payments on debt are budgeted for managerial control, but reported on a GAAP basis in the annual report. The enterprise funds account for 29.2% of the budget and are expected to spend $176.2 million in fiscal 2018.

Internal service funds are used to account for the financing of goods and services provided by one department or fund to other city departments on a cost-reimbursement basis. The City classifies the Self-Insurance Fund and the Motor Equipment Fund in this manner. Total appropriations amount to $40.2 million and accounts for 6.7% of all city expenditures.

Information Technology Employee

All Funds Expenditure Summary

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
General Fund	**134,627,323**	**138,974,358**	**130,443,328**	**137,110,605**	**6,667,277**	**5.1**
Special Revenue Funds						
Public Safety Tax	24,697,214	31,004,311	29,032,961	33,556,208	4,523,247	15.6
More Cops Sales Tax	10,465,358	12,860,859	11,860,859	12,527,072	666,213	5.6
Public Safety Support	3,796,245	3,890,002	6,207,794	7,346,541	1,138,747	18.3
Street Maint, Parks, Fire Stations	9,177,285	9,066,995	9,066,995	12,848,920	3,781,925	41.7
Fuel Taxes-Roadway Operations	3,628,485	3,365,751	3,365,751	4,324,482	958,731	28.5
Special Purpose Revenue	1,230,630	1,989,924	2,533,424	2,301,924	(231,500)	(9.1)
Park Construction Tax	525,935	437,200	326,000	332,200	6,200	1.9
Parks & Recreation Support	2,156,994	3,432,963	2,699,194	3,543,117	843,923	31.3
Municipal Court Support	817,094	1,470,274	955,274	964,245	8,971	0.9
Community Development	5,391,428	11,076,583	10,495,628	10,396,484	(99,144)	(0.9)
Library	3,135,257	4,683,883	4,692,002	4,791,224	99,222	2.1
NLV Redevelopment	1,081,234	2,177,392	2,439,974	5,084,319	2,644,345	108.4
Total Special Revenues	**66,103,159**	**85,456,137**	**83,675,856**	**98,016,736**	**14,340,881**	**17.1**
Capital Projects						
Public Safety	20,616,996	40,179,214	40,370,235	64,678,825	24,308,590	60.2
Street Improvements	20,449,463	47,553,773	47,683,773	55,587,043	7,903,270	16.6
Culture & Recreation	2,675,537	1,870,000	2,303,443	11,958,700	9,655,257	419.2
General Government	10,461	34,600,000	34,600,000	949,000	(33,651,000)	(97.3)
Municipal Facilities Bonds	1,141,381	2,154,302	1,653,587	1,090,000	(563,587)	(34.1)
Civic Center Bonds	1,781,993	831,225	800,488	429,040	(371,448)	(46.4)
Total Capital Projects	**46,675,830**	**127,188,514**	**127,411,526**	**134,692,608**	**7,281,082**	**5.7**
Debt Service						
Debt Service Pd by Operations	11,455,241	11,503,346	11,503,546	15,362,779	3,859,233	33.5
Debt Service Pd by Ad Valorem						0.0
Total Debt Service	**11,455,241**	**11,503,346**	**11,503,546**	**15,362,779**	**3,859,233**	**33.5**
Enterprise						
Water Utility	52,780,700	64,449,896	64,074,666	79,088,876	15,014,210	23.4
Wastewater Utility	44,727,184	54,320,528	60,102,362	94,636,068	34,533,706	57.5
Golf	2,331,378	2,442,965	2,442,965	2,427,533	(15,432)	(0.6)
Total Enterprise	**99,839,262**	**121,213,389**	**126,619,993**	**176,152,477**	**49,532,484**	**39.1**
Internal Service						
ISF Insurance	21,392,047	25,847,534	27,547,534	29,199,336	1,651,802	6.0
ISF Motor Equipment	3,845,955	6,052,595	6,792,602	11,041,957	4,249,355	62.6
Total Internal Service	**25,238,002**	**31,900,129**	**34,340,136**	**40,241,293**	**5,901,157**	**17.2**
Total Expenditure	**383,938,817**	**516,235,873**	**513,994,385**	**601,576,498**	**87,582,113**	**17.0**

Note: Proprietary funds are reported on a cash flow basis. Depreciation expense is not included in this table.

Comparative Expenditure Summary
By Function and Department
Fiscal Years 2016 - 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Function						
General Government	26,981,238	68,652,545	65,457,152	38,996,928	(26,460,224)	(40.4)
Judicial	5,589,968	6,035,522	5,889,932	5,546,654	(343,278)	(5.8)
Public Safety	129,564,410	142,599,012	137,583,096	145,258,919	7,675,823	5.6
Public Works	45,847,754	94,460,774	94,337,144	126,970,432	32,633,288	34.6
Culture & Recreation	18,714,490	19,869,721	19,288,748	30,763,013	11,474,265	59.5
Community Support	6,449,700	14,232,046	13,793,719	16,833,025	3,039,306	22.0
Utility Enterprises	74,019,523	95,324,463	100,731,067	124,740,735	24,009,668	23.8
Internal Services	21,027,410	23,764,190	25,464,190	24,608,650	(855,540)	(3.4)
Debt Service	11,455,241	11,503,346	11,503,546	15,362,779	3,859,233	33.5
Transfers to Other Funds	43,789,083	39,294,254	39,463,491	71,995,363	32,531,872	82.4
Contingency	500,000	500,000	482,300	500,000	17,700	3.7
Total Expenditures by Function	**383,938,817**	**516,235,873**	**513,994,385**	**601,576,498**	**87,582,113**	**17.0**
Expenditures by Department						
City Council	710,295	797,504	797,504	811,906	14,402	1.8
City Manager	3,135,915	4,719,324	4,998,647	8,780,581	3,781,934	75.7
City Attorney	2,547,172	2,969,151	2,893,308	3,316,443	423,135	14.6
City Clerk	538,984	1,188,813	1,188,813	685,554	(503,259)	(42.3)
Land Dev & Comm Srvcs	5,858,324	6,641,742	6,517,742	7,878,482	1,360,740	20.9
Debt Service	11,455,241	11,503,346	11,503,546	15,362,779	3,859,233	33.5
Finance	8,890,874	12,070,819	10,001,542	11,387,690	1,386,148	13.9
Fire	32,833,890	34,015,179	34,923,499	37,844,530	2,921,031	8.4
General Expense	68,954,252	103,401,917	104,096,664	107,622,051	3,525,387	3.4
Human Resources	878,047	852,900	852,900	897,900	45,000	5.3
Library	2,652,714	2,738,883	2,793,531	2,832,724	39,193	1.4
Municipal Court	5,589,968	6,035,522	5,889,932	5,546,654	(343,278)	(5.8)
Neighborhood & Leisure Services	17,119,887	22,419,774	21,352,250	31,811,925	10,459,675	49.0
Police	88,076,960	99,008,106	93,047,160	96,505,077	3,457,917	3.7
Public Works	60,676,770	112,548,430	112,406,280	145,551,467	33,145,187	29.5
Utilities	74,019,523	95,324,463	100,731,067	124,740,735	24,009,668	23.8
Total Expenditures by Department	**383,938,817**	**516,235,873**	**513,994,385**	**601,576,498**	**87,582,113**	**17.0**

Note: Proprietary funds are reported on a cash flow basis. Depreciation and Land Amoritization expense is not included in this table.

Expenditures by Object

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Salaries & Wages	89,369,560	114,384,149	112,829,710	111,146,013	(1,683,697)	(1.5)
Employee Benefits	61,590,058	69,019,509	66,936,911	70,681,141	3,744,231	5.6
Supplies & Services	101,765,391	168,223,159	156,455,811	139,139,826	(17,315,985)	(11.1)
Capital Outlay	50,641,697	90,425,741	103,437,102	170,219,695	66,782,593	64.6
Debt Service	36,283,029	34,389,061	34,389,061	37,894,460	3,505,399	10.2
Contingency	500,000	500,000	482,300	500,000	17,700	3.7
Transfers	43,789,083	39,294,254	39,463,491	71,995,363	32,531,872	82.4
Total Expenditures by Object	**383,938,817**	**516,235,873**	**513,994,385**	**601,576,498**	**87,582,113**	**17.0**

Note: Proprietary funds are reported on a cash flow basis. Depreciation expense is not included in this table.

Salaries and Benefits

Personnel expenditures amount to $181.8 million, a $2.0 million increase from the 2017 projection.

Aware of the need to increase staffing (57.5 FTE's - $4.7M new hires added), while reinstating merits ($2.5M), the City administration has been very diligent in finding areas in which to offset rising costs with savings in other areas of the budget which can be seen by the slight increase of $2.0 million. The general fund actually saw a decrease of $118K.

Supplies and Services

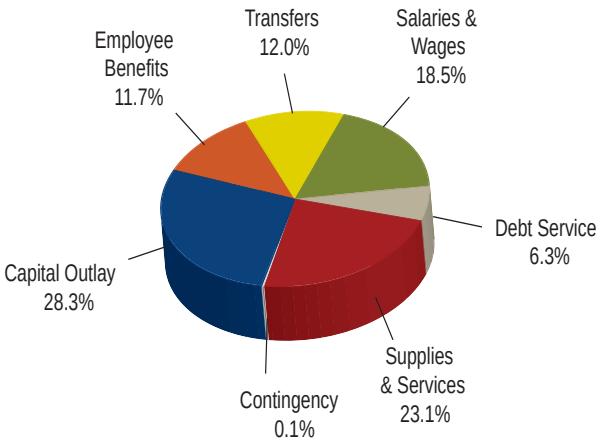
The supplies and services budget of $139.1 million represents 23.1% of the total budget, a decrease of $17.3 million. $24.4 million of the decrease is due to a capital project in 2017 that is not recurring in the 2018 budget.

Capital Outlay

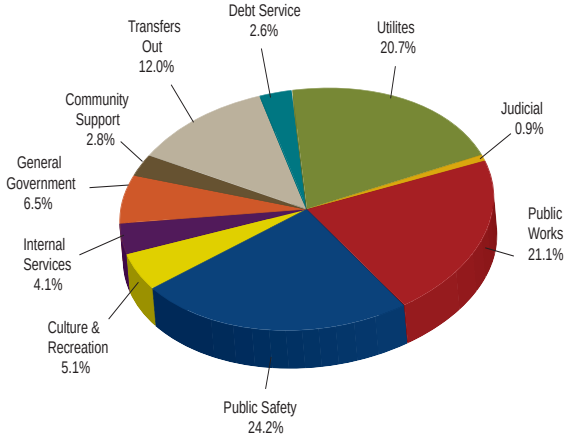
This category includes capital outlay and capital projects, and accounts for 28.3% of the City's total budget. Capital outlay is budgeted at $170.2 million, an increase of $66.8 million over fiscal 2017 projection.

More information on the CIP can be found in the, 1) CIP Section and 2) Capital Project Fund and Special Revenue Fund subsections of the Other Funds Section of this book.

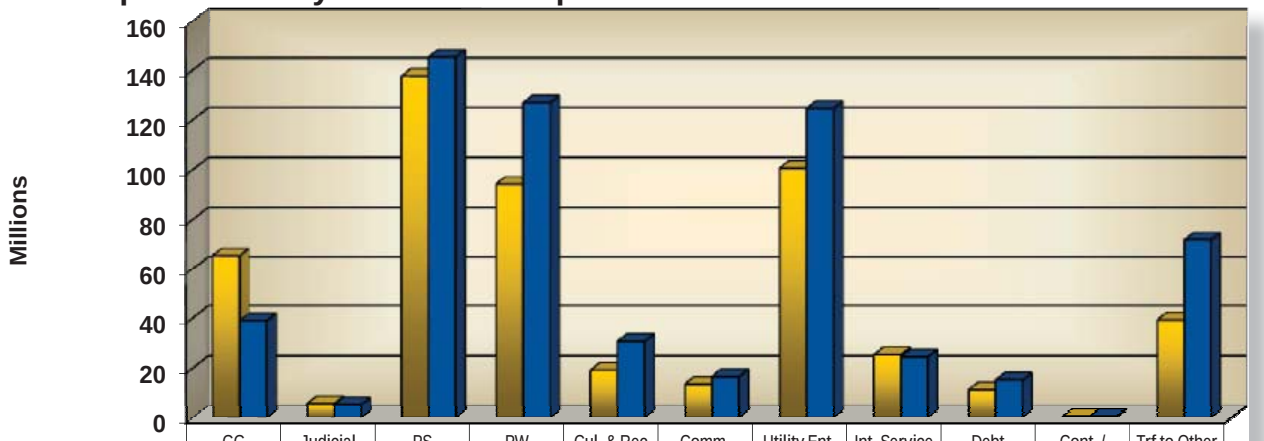
Total Expenditures by Object $601,576,498



Total Expenditures by Function $601,576,498



Total Expenditures by Function Comparison

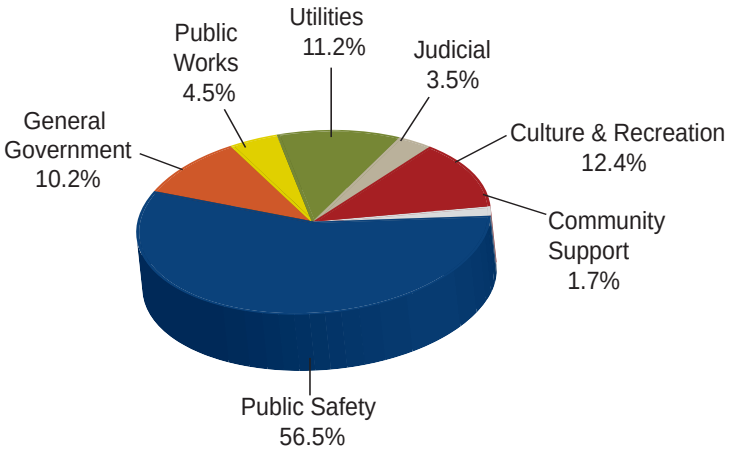


	GG	Judicial	PS	PW	Cul. & Rec	Comm. Support	Utility Ent.	Int. Service	Debt Service	Cont. / Attrition	Trf to Other Funds
2016-17 Projection	65.5	5.9	137.6	94.3	19.3	13.8	100.7	25.5	11.5	0.5	39.4
2017-18 Budget	39.0	5.5	145.3	127.0	30.8	16.8	124.7	24.6	15.4	0.5	72.0

PERSONNEL SUMMARY ANALYSIS

	2016 Authorized	2017 Budget	2017 Projection	2018 Budget	Variance
BY DEPARTMENT					
City Council	8.0	8.0	8.0	8.0	
City Manager	14.0	15.0	15.0	15.0	
City Attorney	18.0	18.0	18.0	19.0	1.0
City Clerk	4.0	4.0	4.0	5.0	1.0
Community Development & Compliance	48.5	50.5	51.5	55.5	4.0
Finance	44.0	44.0	46.0	48.0	2.0
Fire	162.0	162.0	180.0	180.0	
General Expense		4.5			
Human Resources					
Library	18.5	18.5	18.5	19.5	1.0
Neighborhood & Leisure Services	117.5	125.1	127.7	128.7	1.0
Municipal Court	51.0	51.0	44.0	44.0	
Police	504.5	562.5	424.0	463.0	39.0
Public Works	106.5	109.7	111.8	116.3	4.5
Utilities	132.4	135.4	135.2	139.2	4.0
Total	**1,228.9**	**1,308.2**	**1,183.7**	**1,241.2**	**57.5**
BY FUNDS					
General Fund	700.0	751.0	612.3	630.3	18.0
Public Safety Tax Fund	149.0	157.0	156.3	169.3	13.0
Police Sales Tax Initiative Fund	61.0	69.0	69.0	69.0	
CCCPA 2016				18.0	18.0
Utility Fund	133.4	136.4	136.2	140.2	4.0
Golf Course Fund	6.8	8.3	8.3	8.3	
Motor Vehicle Fund	9.5	10.7	13.5	13.5	
Other Funds	169.2	175.9	188.2	192.7	4.5
Total	**1,228.9**	**1,308.2**	**1,183.7**	**1,241.2**	**57.5**
BY FUNCTION					
General Government	113.4	121.1	122.4	126.4	4.0
Judicial	51.0	51.0	44.0	44.0	
Public Safety	720.5	779.5	659.0	701.5	42.5
Public Works	51.0	52.0	50.3	55.3	5.0
Culture and Recreation	143.5	151.1	152.6	153.6	1.0
Community Support	17.1	18.1	20.2	21.2	1.0
Utilities	132.4	135.4	135.2	139.2	4.0
Total	**1,228.9**	**1,308.2**	**1,183.7**	**1,241.2**	**57.5**

Funded FTE's By Function - FY 2018

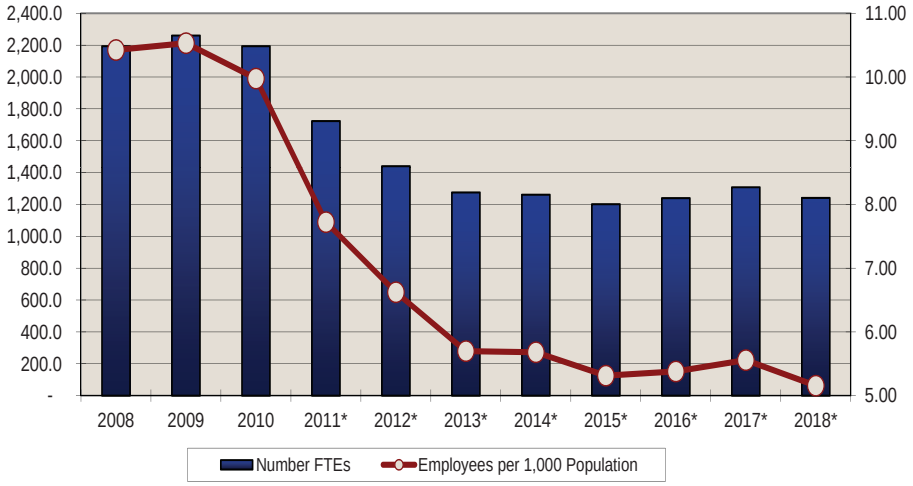


Personnel Summary For 10 - Year Period

Year	# FTE's	% Change	Population	Employees per 1,000 Population
2008	2,194.0	6.8%	210,472	10.42
2009	2,260.7	3.0%	214,661	10.53
2010	2,193.9	-3.0%	219,914	9.98
2011*	1,723.8	-21.4%	223,213	7.72
2012*	1,440.3	-16.4%	217,482	6.62
2013*	1,275.8	-11.4%	223,873	5.70
2014*	1,261.2	-1.1%	222,009	5.68
2015*	1,202.0	-4.7%	226,199	5.31
2016*	1,240.0	3.2%	230,491	5.38
2017*	1,308.2	5.5%	235,395	5.56
2018*	1,241.2	-5.1%	240,708	5.16

* Funded Positions

Personnel Summary Trend



CITY OF NORTH LAS VEGAS

Your Community of Choice

General Fund

In This Section

This section includes tables and analysis related to the General Fund. The funds revenue sources are described and trends and projections are presented. Expenditure trends are also included and are summarized by expense object and function.

Statement of Revenue, Expenditures, and Changes in Fund Balance Trend 59
General Fund Summary of Revenues..... 60
General Fund Revenue Analysis..... 61
Property Taxes..... 61
Licenses, Permits and Franchise Fees..... 62
Charges for Services..... 63
Intergovernmental Revenue 64
Consolidated Tax Revenue 64
Fines and Miscellaneous Revenue 65
Transfers from Other Funds..... 66
Expenditures by Object 67
Expenditures by Function..... 68
Transfers to Other Funds 69
General Fund Ten Year History..... 70

Craig Ranch Regional Park Amphitheater.

This page was intentionally left blank.

GENERAL FUND

The General Fund accounts for activity associated with traditional city services such as police, fire, parks and recreation, planning and economic development, public works, and general administration. The General Fund's total financial program amounts to $137.1 million in fiscal 2018.

General Fund
Fiscal Year 2018

Statement of Revenue, Expenditures and Changes in Fund Balance

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Property Taxes	8,052,021	8,146,679	8,146,679	8,428,094	281,415	3.5
Charges for Services	5,724,957	4,775,398	4,775,510	5,528,825	753,315	15.8
Intergovernmental Resources	4,278,389	4,228,020	4,261,820	4,116,662	(145,158)	(3.4)
Consolidated Tax Revenue	49,903,290	52,089,973	52,089,973	54,705,350	2,615,377	5.0
Licenses and Permits	36,778,344	38,856,567	36,408,640	36,606,250	197,610	0.5
Fines & Forfeits	4,926,011	4,735,500	3,535,500	3,665,500	130,000	3.7
Miscellaneous	2,515,542	1,652,110	1,302,110	1,425,610	123,500	9.5
Total Revenues	**112,178,554**	**114,484,247**	**110,520,232**	**114,476,291**	**3,956,059**	**3.6**
Expenditures by Function						
General Government	21,625,273	23,262,588	21,419,988	22,992,121	1,572,133	7.3
Judicial	5,077,945	5,234,658	5,234,658	4,882,409	(352,249)	(6.7)
Public Safety	84,378,262	89,674,910	84,112,729	85,327,525	1,214,796	1.4
Public Works	2,361,534	2,489,024	2,235,518	2,987,710	752,192	33.6
Culture and Recreation	8,416,312	8,761,219	7,945,095	8,608,570	663,475	8.4
Community Support	1,645,556	1,654,771	1,611,561	1,886,606	275,045	17.1
Contingency	500,000	500,000	482,300	500,000	17,700	3.7
Total Expenditures	**124,004,882**	**131,577,170**	**123,041,849**	**127,184,941**	**4,143,092**	**3.4**
Other Financing Sources / (Uses)						
Sale of Equipment/Real Proper	226,042	25,000	25,000	25,000		
Operating transfers in	23,522,649	23,277,283	23,277,283	23,060,285	(216,998)	(1)
Operating transfers (out)	(10,622,441)	(7,397,188)	(7,401,479)	(9,925,664)	(2,524,185)	34.1
Total Other Financing Sources	**13,126,250**	**15,905,095**	**15,900,804**	**13,159,621**	**(2,741,183)**	**(17.2)**
Increase (Decrease) in Fund Ba	**1,299,922**	**(1,187,828)**	**3,379,187**	**450,971**	**(2,928,216)**	**(86.7)**
Beginning Fund Balance	**12,596,352**	**13,105,575**	**13,896,274**	**17,275,461**	**3,379,187**	**24.3**
Ending Fund Balance	**13,896,274**	**11,917,747**	**17,275,461**	**17,726,432**	**450,971**	**2.6**

General Fund
Summary of Revenues For the Years 2016-2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Taxes						
Property Taxes	8,052,021	8,146,679	8,146,679	8,428,094	281,415	3.5
Total Taxes	**8,052,021**	**8,146,679**	**8,146,679**	**8,428,094**	**281,415**	**3.5**
Licenses & Permits						
Business Licenses	5,318,720	5,469,000	5,469,000	5,484,000	15,000	0.3
Liquor Licenses	529,350	450,000	450,000	450,000		-
City Gaming Licenses	1,501,104	1,520,000	1,520,000	1,520,000		-
County Gaming Licenses	1,289,780	1,300,000	1,300,000	1,300,000		-
Franchise Fees	16,731,645	18,075,000	15,524,073	15,531,000	6,927	0.0
Utility Franchise Fees	4,576,050	4,715,000	4,715,000	4,856,250	141,250	3.0
Medical Marijuana Licensing	434,354	760,000	1,500,000	1,400,000	(100,000)	(6.7)
Animal Licenses	76,804	65,000	65,000	65,000		-
Engineering Permits	1,829,819	500,000	500,000	500,000		-
Building Permits	4,490,719	6,002,567	5,365,567	5,500,000	134,433	2.5
Total Licenses & Permits	**36,778,344**	**38,856,567**	**36,408,640**	**36,606,250**	**197,610**	**0.5**
Intergovernmental Revenues						
Grants	17,309		33,800		(33,800)	(100.0)
Consolidated Tax Distribution	49,903,290	52,089,973	52,089,973	54,705,350	2,615,377	5.0
Room and Gaming Taxes - LVCVA	2,110,967	2,100,000	2,100,000	2,100,356	356	0.0
Payment in Lieu of Taxes	2,150,113	2,128,020	2,128,020	2,016,306	(111,714)	(5.2)
Total Intergovernmental Revenues	**54,181,679**	**56,317,993**	**56,351,793**	**58,822,012**	**2,470,219**	**4.4**
Charges for Services						
Building and Zoning Fees	1,198,122	938,000	938,000	938,000		
Court Fees	1,522,956	1,224,300	1,224,300	1,200,000	(24,300)	(2.0)
Other Fees	79,889	50,000	50,112	50,266	154	0.3
Police - Other Fees	153,084	128,400	128,400	140,400	12,000	9.3
Fire Prevention & Other Fees	830,227	555,000	555,000	1,133,000	578,000	104.1
Medical Marijuana Permitting	133,100					
Prisoner Board	(397)					
Swimming Pool & Recreation Fees	26,542					
Administrative Fees - Utilities	1,781,433	1,879,698	1,879,698	2,067,159	187,461	10.0
Total Charges for Services	**5,724,957**	**4,775,398**	**4,775,510**	**5,528,825**	**753,315**	**15.8**
Other Revenues						
Fines & Forfeitures	4,926,011	4,735,500	3,535,500	3,665,500	130,000	3.7
Interest Earnings	1,363,933	950,000	600,000	730,000	130,000	21.7
Refunds & Reimbursements	497,658	216,710	216,710	216,710		
Other Miscellaneous Revenue	879,993	510,400	510,400	503,900	(6,500)	(1.3)
Total Other Revenues	**7,667,595**	**6,412,610**	**4,862,610**	**5,116,110**	**253,500**	**5.2**
Transfer In from Other Funds:						
Forensic Services Fund	30,245					
Water Fund	18,196,237	18,143,675	18,143,675	17,953,785	(189,890)	(1.0)
Wastewater Fund	5,296,167	5,133,608	5,133,608	5,106,500	(27,108)	(0.5)
Transfers from Other Funds	**23,522,649**	**23,277,283**	**23,277,283**	**23,060,285**	**(216,998)**	**(0.9)**
Total Revenues	**135,927,245**	**137,786,530**	**133,822,515**	**137,561,576**	**3,739,061**	**2.8**
Beginning Fund Balance	**12,596,352**	**13,105,575**	**13,896,274**	**17,275,461**	**3,379,187**	**24.3**
Total Financial Resources	**148,523,597**	**150,892,105**	**147,718,789**	**154,837,037**	**7,118,248**	**4.8**

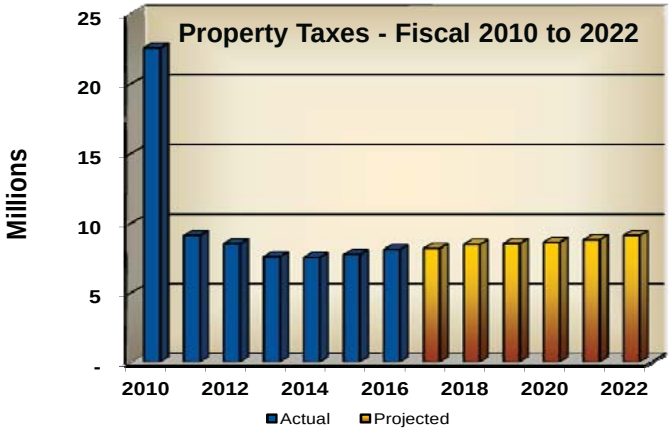
General Fund Revenue Analysis

General fund revenues are anticipated to show a net increase of $3.7 million in fiscal 2018. Some revenues continue to show slight declines. Court fines and fees and gaming licenses remain relatively flat. On the positive side, Consolidated Tax Distribution is continuing to show gains with an estimated increase of $2.6 million in fiscal 2018. Medical Marijuana (approved in the 2015 legislative session) licensing becomes a new revenue source and is starting to show slight gains in revenue receipts to the City, but still difficult to predict. In the 2017 legislative session SB487 was revised to include Recreational Marijuana. Planning, licensing and permitting remains strong suggesting development growth is continuing.

Property Taxes

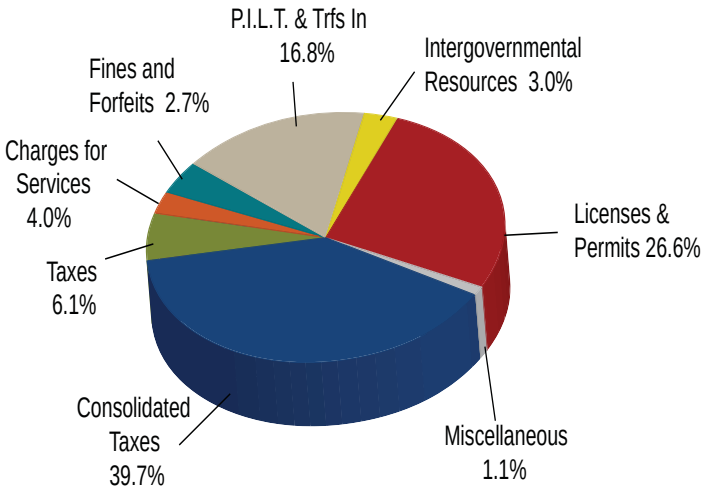
The General Fund receives only 15.4% of the total property taxes levied by the City. The City's property tax rate is $1.1637 per $100 of assessed valuation. Of this, $0.1937 goes to the General Fund. Property tax revenue amounts to 6.1% of the General Fund budget and is projected at $8.4 million in fiscal 2018. The County distributes property taxes to the City on a monthly basis.

The following graph presents a historical and projected summary of General Fund property tax revenue. The growth rate in property tax revenue is projected to increase by 3.5% in fiscal 2018. The large decline depicted in the graph between 2010 and 2011 is attributed in part to the shift of an 18 cent tax override earmarked strictly for Police functions which has been moved to the Public Safety Tax Special Revenue Fund. The City anticipates slow to no growth of 0.5% to 3.1% from 2018 and thereafter.



Increases (Decreases) In:	
Consolidated Taxes	$ 2.6 M
Charges for Services	0.7
Taxes	0.3
Licenses, Permits, Franchise Fees	0.2
Intergovernmental Revenue and Miscellaneous, Fines & Forfeitures	0.1
Transfers In	(0.2)
Net Revenue Variance	$ 3.7 M

Where The Operating Dollar Comes From $137,561,576



Residential Street in North Las Vegas

Licenses, Permits, Franchise Fees

Licenses, permits, and franchise fees account for 26.6% of the General Fund budget and is projected at $36.6 million, an increase of 0.5% over fiscal 2017 projection. License and permit revenue is directly influenced by the local economy and includes building and engineering permits and business, gaming, liquor, and animal licenses.

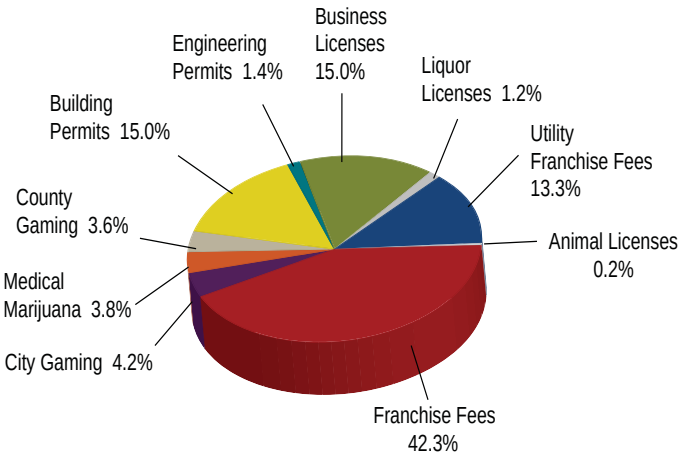
Business License Revenue

Business license fees are assessed against all entities engaged in business within the city limits. Business license fees may be "flat" in nature, meaning the business pays a prescribed amount based on the nature of the business, or "gross" fees, which are based on a percentage of gross income. Gaming fees are a flat fee and are assessed based on the number of gaming devices on the property.

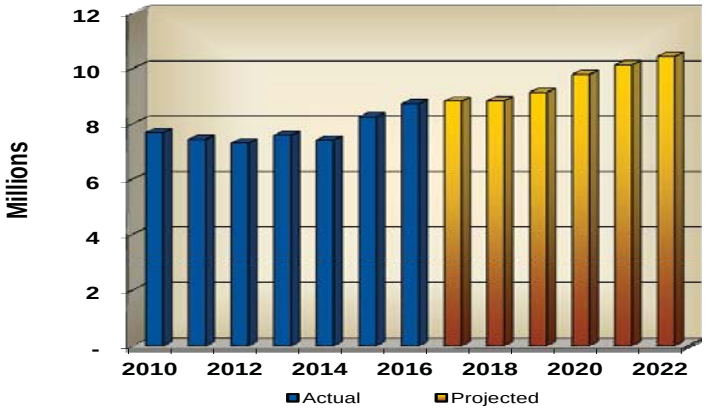
Building Permit Revenue

There has always been a significant correlation between building permit revenue and the economy and this year is no different. Single-family and multi-family home constructions continue to climb. Single-family construction increased by 10% over last year, from 752 units permitted to 829. Multi-family construction went from $2 million in total project valuation last year to $26 million this year, a number we have not seen in many years in the multi-family sector. Commercial construction also continues to show signs of a healthy economy. There was an increase of 99% over last year's total project valuation, from $189 million to $376 million in overall commercial construction in North Las Vegas. All signs point to a continuation of this trend over the foreseeable future.

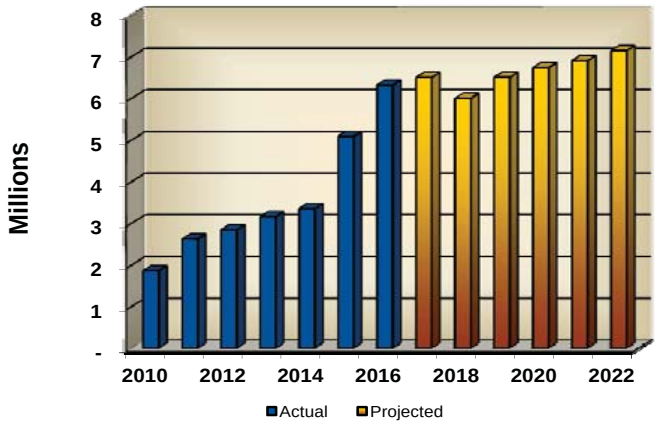
Licenses, Permits, Franchise Fees - $36,606,250



Business License Revenue
Fiscal 2010 to 2022



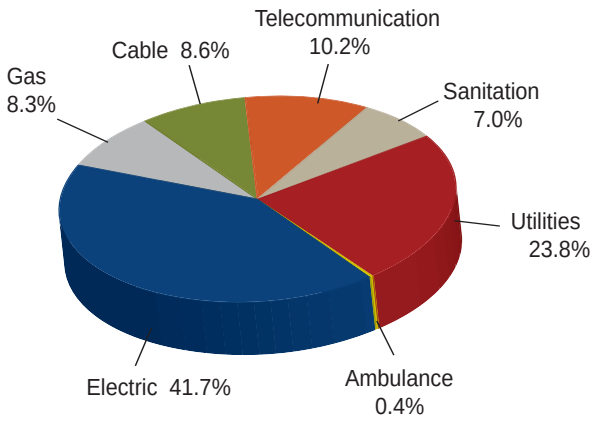
Building Permit Revenue
Fiscal 2010 to 2022



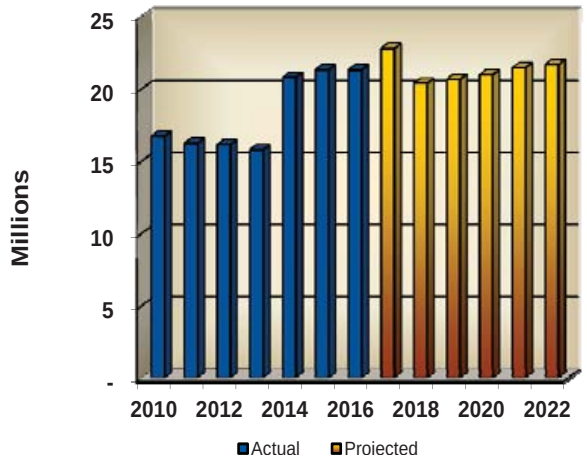
Franchise Fees

Franchise fees amount to $20.4 million, or 14.8% of the total General Fund budget. Franchise fees are imposed on gross revenues or a percentage of gross revenue on public companies operating within city limits. Franchise fees are paid by public utilities or other companies pursuant to franchise agreements and include electric, natural gas, cable, sanitation, telecommunication, and ambulance services. Franchise fees are showing decreases in revenue even though the City is showing signs of growth, this is not what was anticipated and a detailed review and audit is expected this year. A new revenue identified in this category are franchise fees charged to the City's Utilities. Starting in 2014 the City had started to break down the PILT transfer from the Utility Department. This increase in 2014 is represented in the graph below.

Franchise Fees - $20,387,250



Franchise Fees - Fiscal 2010 to 2022

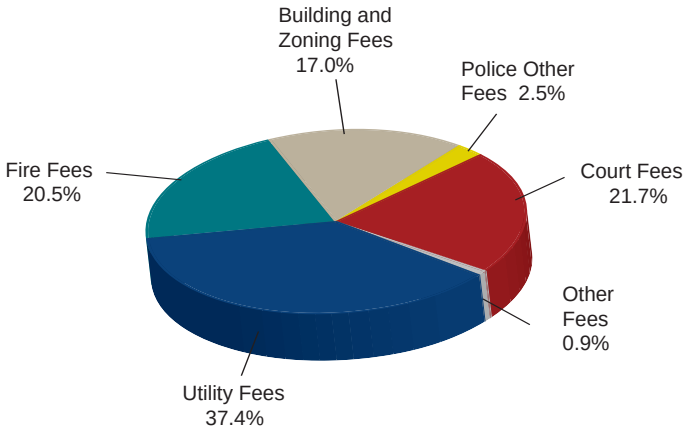


Charges for Services

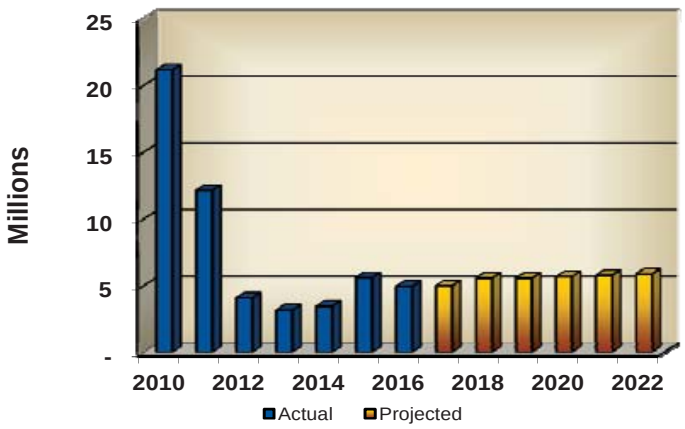
Charges for Services consists of a variety of revenue types generated by General Fund departments. This revenue source is projected at $5.5 million and amounts to 4.0% of the General Fund budget. Charges for Services include court fees, building and zoning fees, public safety fees, fire prevention fees and recreation fees. The largest revenue source in this category is Utility Administrative overhead fees, estimated at $2.1 million in fiscal 2018. Starting in 2014 the City had started to break down the PILT transfer from the Utility Department, this is the increase in 2014 that can be seen in the graph below.

(Further discussion on the PILT transfer can be found in the transfers discussion at the end of this chapter.

Charges for Services - $5,528,825



Charges for Services - Fiscal 2010 to 2022



Intergovernmental Revenue

This revenue source accounts for state shared revenues, miscellaneous grants, and the Consolidated Tax distribution. Intergovernmental revenue is projected at $58.8 million and accounts for 42.8% of total General Fund Revenue.

Other Intergovernmental Revenue

Other intergovernmental revenue includes room and gaming taxes, and miscellaneous federal grants, and starting in 2014 a payment in lieu of taxes charged to the City's Utility Department. Other Intergovernmental revenue will have a slight decrease and is estimated to be $4,116,662.

Intergovernmental revenue is projected at $58,822,012 and accounts for 42.8% of total General Fund Revenue.

Effective fiscal 2011, approximately $2.6 million in motor vehicle fuel tax revenue was shifted out of the General Fund, along with a corresponding amount of appropriations, to a new Special Revenue Fund. The shift occurred as, by NRS, these revenues are earmarked exclusively for street maintenance within the City.

Consolidated Tax Distribution

Effective July 1, 1998, Senate Bill 254 of the 1997 Legislature amended NRS 377.080 to form the Local Government Tax Distribution Fund.

Sales within Nevada are generally taxed at the rate of 6.50%. In addition, the voters in Clark County approved a 0.25% levy for flood control, 0.50% levy for transportation improvements, a 0.25% levy for water and wastewater improvements and a 0.25% levy for public safety. Further, during the 2009 legislative session, the legislature passed S.B. 429. The bill increases the local school support tax from 2.25% up to 2.60%. This .35% increase brings the total County sales tax rate up to 8.1%. Sales tax is collected by the State which places a portion of the sales tax into a fund to be transferred to local governments. Amounts in the fund are allocated to local governments on the basis of a formula mandated by State statute.

On September 1, 2015 the Clark County Commission approved an additional .05% increase for the specific purpose of hiring additional officers (which is tracked in our Special Revenue fund "More Cops Sales Tax"), bringing the total sales tax to 8.15%. This increase became effective January 1, 2016.

On November 15th, 2016 the Clark County Commission approved a .10% increase for the purpose of increasing police presences within the resort corridor, as well as, throughout the Las Vegas Valley. Again, this increase was specifically designated for the hiring of police officers and will be tracked in our newly created Special Revenue fund "CCCPA 2016" Clark County Crime Prevention Act of 2016.

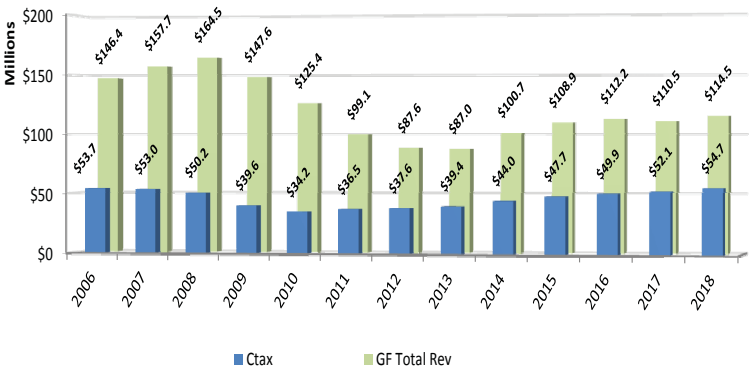
The Consolidated Tax Distribution (CTX) is the largest single revenue source in the General Fund and is highly elastic in nature. The Consolidated Tax is collected by the State and distributed to the City based on statutory formulas. The CTX consists of local government revenues from the following six sources: Sales and Use Tax, Supplemental City/County Relief Tax ("SCCRT") and Basic City/County Relief Tax ("BCCRT"), Cigarette Tax, Liquor Tax, Governmental Services Tax, and Real Property Transfer Tax.

CTX is estimated to be $54.7 million in fiscal 2018, a 5.0% increase from 2017 projection. The chart on the next page presents a historical summary of Consolidated Tax revenue. This highly volatile revenue source provides 9.6% of total city revenues and 39.8% of total General Fund revenues.

The City's Position on the Consolidated Tax Distribution

The 1981 Nevada Legislature reduced property tax rates in what is known as the "Tax Shift," whereby cities and counties received less property tax revenue and more sales tax revenue. Nevada made this change to mirror California Proposition 13, along with more than forty states nationwide. By doing this, Nevada moved from basing its revenue structure from a stable and inelastic revenue source (property tax), to an unstable and elastic revenue source (sales tax). The methodology utilized in allocating the sales tax affected entities in a varied and not necessarily equitable manner. The changes in the 1981 tax shift have created problems and lasting effects.

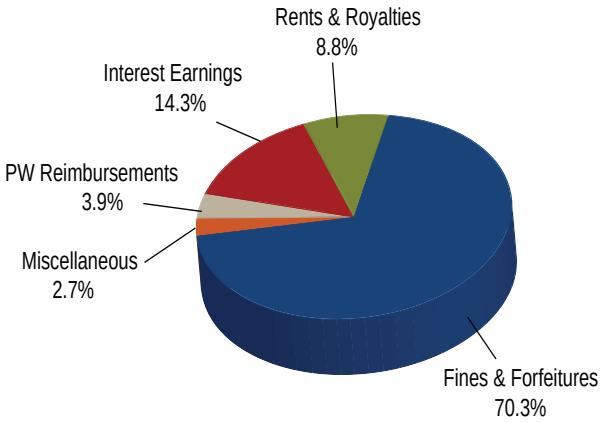
As you can see in the chart below, Ctax is just returning to 2006 levels, however, it makes up 47.8% of total revenues (less transfers and other sources), as compared to 2006 when it accounted for only 36.7% of total revenues less other sources.



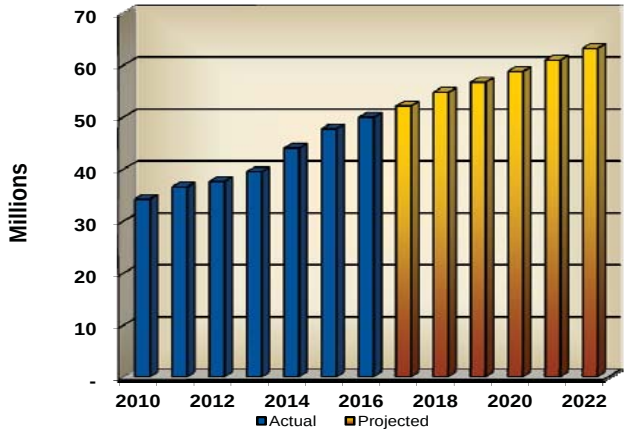
Fines and Miscellaneous Revenue

Fines and miscellaneous revenue amount to $5.1 million, or 4.0% of the General Fund budget. Court fines represent the largest revenue source in this category and are projected at $3.7 million in fiscal 2018. Interest earnings are generated on idle cash balances throughout the year and are a function of the relationship between the City's available cash balances and the interest rate. The City earns interest on its funds through various investment vehicles in accordance with the Nevada Revised Statutes. The City's investment policy stresses safety above yield and allows investments in U.S. Treasury and Agency obligations, certificates of deposit, commercial paper, banker's acceptances, money market funds, and the State of Nevada's Local Government Investment Pool. Interest earnings applicable to bond proceeds and certain special revenues do not accrue to the General Fund.

Fines and Miscellaneous Revenue - $5,116,110



Consolidated Tax Distribution
Fiscal **2010 to 2022**



Shopping Plaza in North Las Vegas

Transfers from Other Funds

The second largest revenue source for the general fund is the transfer from the utilities fund, or payment in lieu of taxes (PILT).

Prior to fiscal year 2005, this revenue was reflected as a payment in lieu of tax (PILT) on the City's financial statements but was changed to be reflected as a transfer in, in accordance with governmental accounting standards, as there was no direct relationship between the amount of the transfer and the specific goods or services provided.

The method to determine the amount of the transfer was adopted in 2005 and used from fiscal 2005-2013. Payment in Lieu of Taxes at 20.0% of Water and Wastewater Rate Revenue, Franchise Fees at 5.0% of Water and Wastewater Rate Revenue, and Overhead Fees at 15.0% of Water and Wastewater total revenue.

In December 2009, Council approved a $32 Million cap on the PILT transfer effective July 1, 2009.

The 2011 State of Nevada legislative session passed AB471 which prohibits an entity from receiving transfers from its Utility fund. Because of the significant impact to the City, cities have been given until 2021 to reduce their dependency on PILT transfers, and must develop a method of cost allocation of overhead for the Utility Department.

The City has researched and reviewed many different methodologies to determine an effective cost allocation. Beginning in fiscal year 2014 the new cost allocation method has been implemented.

The formula that has been developed is based upon cost recovery including an allocation of General fund costs incurred by the City on behalf of the Utility as administrative fees, franchise fees, and a payment in lieu of taxes that would normally be collected from an entity outside of the City.

The remaining transfer in, now represents the revenue reduction in this category that must be replaced through expansion of existing revenues, identifying new revenue sources, or further reductions to expenditures by 2021 to be in compliance with AB471.

The City lobbied during the 2017 legislative session for an extension on when the City needs to be completely off the PILT transfer and SB78 was passed. This Bill allows the City to develop a plan, to be presented and adopted by the Committee of Local Government and Finance for an annual reduction to the transfer by 3.3%, effective July 1, 2018. This will allow the City to gradually reduce the PILT over time.

The formula below was used to calculate the 2018 PILT transfer and related revenues due to the City:

Property Tax Calculation	Water	Wastewater
Net Fixed Assets 02/01/2017	106,882,462	362,664,838
Assessed Valuation Factor	35.00%	35.00%
Calculated Taxable Amount	37,408,862	126,932,693
CNLV Tax Rate	1.2269%	1.2269%
Calculated Property Tax	458,969	1,557,337
Total General Fund Payment in Lieu of Taxes		**2,016,306**
(Reported under Intergovernmental Revenue)		

Franchise Fees	Water	Wastewater
User Charges	54,075,000	43,050,000
Franchise Fee %	5.00%	5.00%
Calculated Franchise Fee	2,703,750	2,152,500
Total General Fund Franchise Fee		**4,856,250**
(Reported under License, Permits & Franchise Fees)		

Overhead Calculation		
Total Budgeted CNLV FTE's as of July 1st, 2017		1,241.22
Water FTE's		87.05
Wastewater FTE's		53.15
Total Utility FTE's		140.20
Total Operating Budgets of supporting divisions		18,300,993
Utility % of City workforce	7.01%	4.28%
Total Allocation per fund	1,283,496	783,663
Total General Fund Administrative Fee		**2,067,159**
(Reported under Charges for Services)		

	Water	Wastewater
Total Utility charges	**4,446,215**	**4,493,500**
Prior PILT Payment (Transfer)	22,400,000	9,600,000
Remaining Transfer Breakdown	17,953,785	5,106,500
Remaining Transfer		**23,060,285**

General Fund Expenditures

The General Fund operating budget for fiscal 2018 amounts to $137.1 million, an increase of $6.7 million, or 5.1% from the 2017 projection.

General Fund Expenditure by Object - Fiscal Years 2016 to 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Salaries and Wages	53,647,184	57,976,275	55,766,833	54,893,642	(873,191)	(1.6)
Employee Benefits	39,519,530	36,400,081	35,411,958	36,167,137	755,179	2.1
Services and Supplies	30,318,241	36,700,814	31,038,689	33,916,920	2,878,231	9.3
Capital Outlay	19,927		342,070	1,707,242	1,365,172	399.1
Contingency	500,000	500,000	482,300	500,000	17,700	3.7
Transfers to Other Funds	10,622,441	7,397,188	7,401,479	9,925,664	2,524,185	34.1
Total Expenditures by Object	**134,627,323**	**138,974,358**	**130,443,328**	**137,110,605**	**6,667,277**	**5.1**

General Fund Expenditure by Department - Fiscal Years 2016 to 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Mayor and Council	710,295	797,504	797,504	811,906	14,402	1.8
City Manager	1,817,050	2,234,118	2,214,149	2,198,445	(15,704)	(0.7)
City Attorney	2,021,228	2,385,807	2,309,964	2,525,757	215,793	9.3
City Clerk	538,984	1,188,813	1,188,813	685,554	(503,259)	(42.3)
Land Dev & Comm Srvcs	4,737,320	5,194,425	5,194,425	6,089,542	895,117	17.2
Finance	7,412,971	9,103,801	8,360,556	9,323,026	962,470	11.5
Fire	31,046,011	32,988,179	32,367,959	33,721,068	1,353,109	4.2
General Expense	4,545,133	2,659,973	1,613,483	2,223,038	609,555	37.8
Human Resources	878,047	852,900	852,900	897,900	45,000	5.3
Municipal Court	5,077,945	5,234,658	5,234,658	4,882,409	(352,249)	(6.7)
Neighborhood & Leisure Services	6,479,111	5,437,751	4,704,979	5,799,308	1,094,329	23.3
Police	49,868,802	52,835,955	47,893,994	47,162,241	(731,753)	(1.5)
Public Works	8,371,986	10,163,286	9,826,165	10,364,747	538,582	5.5
Contingency	500,000	500,000	482,300	500,000	17,700	3.7
Transfers to Other Funds	10,622,441	7,397,188	7,401,479	9,925,664	2,524,185	34.1
Total Expenditures by Object	**134,627,323**	**138,974,358**	**130,443,328**	**137,110,605**	**6,667,277**	**5.1**

Salaries and Benefits

Most major functions of city government are accounted for in the General Fund. As a result, salaries and benefits account for 66.5% of the General Fund budget. Personnel expenditures total $91.0 million, a $118,012 decrease from the 2017 projection. A breakdown of positions can be seen in further detail in the All Funds section.

Supplies and Services

The General Fund supplies and services budget totals $33.9 million, an increase of $2.9 million or 9.3% from the 2017 projection. The increase reflects a decrease of $5.6 million in supplies and services from the adopted 2017 budget to the 2017 projection (savings identified through outsourcing detention services, and savings in utility costs).

The $2.9 million increase as compared to the 2017 projection is a little misleading when factoring in the anticipated savings identified in the 2017 projection, as the supplies and services 2018 budget is actually a decrease of $2.8 million from the 2017 budget.

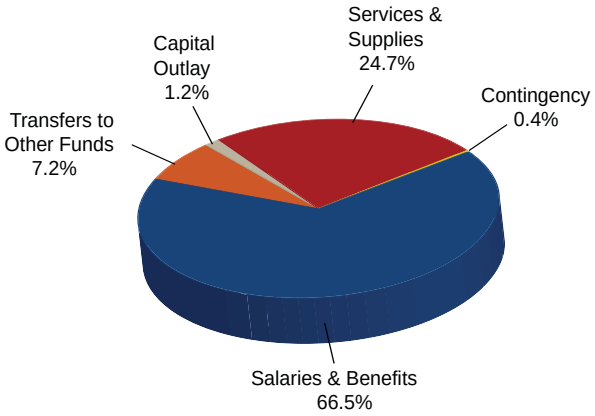
Contingency

The contingency account is budgeted at $500,000, the same as fiscal 2017, and is appropriated for unforeseen expenditures.

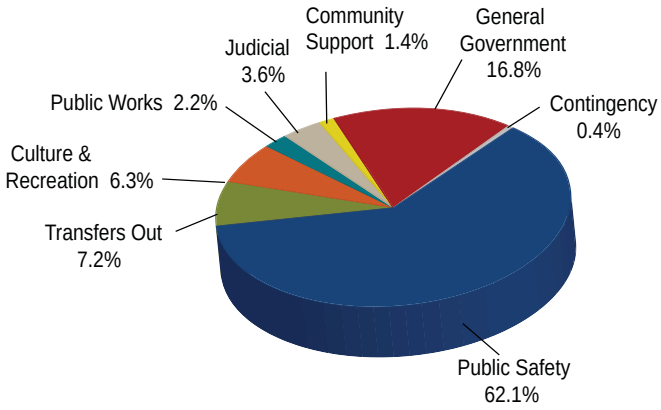
Capital Outlay

There is $1.7 million capital outlay budgeted in fiscal 2018 in the General Fund. $1.6 million attributed to CIP projects.

General Fund Expenditures by Object



General Fund Expenditures by Function



General Fund Expenditure by Function For The Years 2016 to 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
General Government	21,625,273	23,262,588	21,419,988	22,992,121	1,572,133	7.3
Judicial	5,077,945	5,234,658	5,234,658	4,882,409	(352,249)	(6.7)
Public Safety	84,378,262	89,674,910	84,112,729	85,327,525	1,214,796	1.4
Public Works	2,361,534	2,489,024	2,235,518	2,987,710	752,192	33.6
Culture & Recreation	8,416,312	8,761,219	7,945,095	8,608,570	663,475	8.4
Community Support	1,645,556	1,654,771	1,611,561	1,886,606	275,045	17.1
Contingency	500,000	500,000	482,300	500,000	17,700	3.7
Transfers to Other Funds	10,622,441	7,397,188	7,401,479	9,925,664	2,524,185	34.1
Total Expenditures by Function	**134,627,323**	**138,974,358**	**130,443,328**	**137,110,605**	**6,667,277**	**5.1**

Expenditures by Function

The General Fund budget is divided into nine areas that represent activities or functions. The major functions of the General Fund are general government, judicial, public safety, public works, culture and recreation, community support, debt service, contingency, and transfers to other funds.

General Government accounts for about $23.0 million, or 16.8% of the total General Fund budget. Expenditures in this area increased by $1.6 million or 7.3%. City Departments in this function include City Council, City Manager, City Attorney, City Clerk, Finance, Human Resources, Information Technology, Planning, Maintenance, Custodial, and Non-Departmental expenses. Net increases include: $663,196 in salaries and benefits as three positions are added to this function (1 Deputy City Clerk II and 2 Sr. Programming Analysts for IT), $793,937 increase in supplies and services and $115,000 for capital outlay.

The **Judicial** function includes all operations of the Municipal Court and amounts to $352,249 decrease as the Municipal Court transitions from two courtrooms to one courtroom identifying savings for fiscal 2018. Expenditures in this function decreased by 6.7% and represent 3.6% of the General Fund budget.

Public Safety continues to represent the largest category of expenditures accounting for 62.1%, or $85.3 million of the General Fund budget. It includes appropriations for Police, Fire, Detention services, Emergency Management, Building Safety, Code Enforcement, Traffic Engineering, and Animal Control. Expenditures in this function increased by $1.2 million, or 1.4%, from 2017 projections. The Police department worked very hard on finding solutions that identified savings or alternative funding sources that helped minimize the impact to the general fund, while being able to add eight new Deputy Marshal Positions.

Public Works accounts for $3.0 million, or 2.2% of the budget and includes all divisions of the Public Works Department. Expenditures in this function increased by $752,192 or 33.6%. $431,374 of this increase is a result of supplemental requests for additions to their budget, which included three positions (1 Public Works Inspector, 1 Engineering Tech, and 1 Senior Office Assistant), Survey equipment and a Inspector Truck.

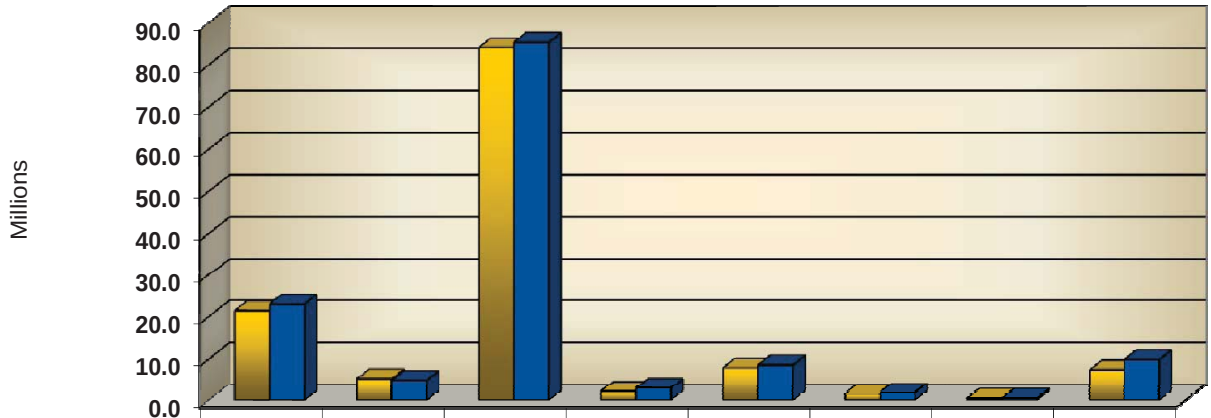
Culture and Recreation includes the Parks and Recreation function and represents 6.3% or $8.6 million of the General Fund budget. The Culture and Recreation function increased by 8.4%. Increase included the addition of one new Recreation Coordinator position.

Community Support includes the cost of providing services that develop and improve the economic condition of the community and its citizens. This category amounts to $1.9 million or 1.4% of the General Fund budget.

Interfund Transfers

This category accounts for transfers from one fund to another, which are not repayable and do not constitute payment or reimbursement for goods provided or services performed. This account represents an expenditure of the disbursing of funds, but not an expenditure of the reporting entity as a whole. General Fund budgeted transfers include $6.6 million in support of debt service, $280,407 in support of Police and Fire Grant matching, and $290,000 for Aliante and Municipal Golf Course, $1,770,270 for the Library fund, and $949,000 for Capital Projects.

General Fund Comparative Expenditures by Function $137,110,605



	GG	Judicial	PS	PW	Cul. & Rec	Comm. Support	Other	Trf to Other Funds
2017 Projection	21,419,988	5,234,658	84,112,729	2,235,518	7,945,095	1,611,561	482,300	7,401,479
2018 Budget	22,992,121	4,882,409	85,327,525	2,987,710	8,608,570	1,886,606	500,000	9,925,664

General Fund Transfers to Other Funds For The Year 2016 to 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Sp Rev - PD Grant Fund	47,036	89,000	89,000	129,000	40,000	44.9
Sp Rev - FD Grant Fund	151,407	151,407	155,517	151,407	(4,110)	(2.6)
Sp Rev - Housing Programs						
Library Fund	241,054	1,791,023	1,791,023	1,770,270	(20,753)	(1.2)
Grant Fund - Non-Capital Projects			181		(181)	(100.0)
Debt Service Funds	9,455,344	5,310,758	5,310,758	6,635,987	1,325,229	25.0
General Gov - Capital Projects				949,000	949,000	100.0
Municipal Golf Course Fund	55,000	55,000	55,000	55,000		
Aliante Golf Course Fund	72,600			235,000	235,000	100.0
ISF Liability Insurance	200,000					
ISF Workers Comp	400,000					
Total Transfers to Other Funds	**10,622,441**	**7,397,188**	**7,401,479**	**9,925,664**	**2,524,185**	**34.1**

General Fund Ten Year History

The table below shows the financial activity and challenges the City has faced in the past ten years. It is clear that 2008 was the last of the growth years for the City in both revenues and expenditures as staffing was increased to keep up with the quick economic growth. Then it quickly reversed in 2009 through 2012, leveling off in 2013, showing slight gains in 2014 and continuing positive increases through 2017. Although there are positive signs of growth, city leadership has worked hard to keep the expenditure levels flat from 2012 through 2015, and only starting to address staffing shortages beginning in 2016.

General Fund
Revenues, Expenditures and Changes in Fund Balance
10 - Year Trend

	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Actual
Revenues						
Property Taxes [2]	23,754,838	25,138,858	22,523,158	9,056,731	8,491,299	7,537,599
Other Taxes [3]	345,952	300,678	330,333			
Licenses and Permits	33,491,477	28,734,711	26,062,330	26,271,308	26,274,983	26,491,882
Intergovernmental Revenue [3]	6,635,992	6,355,522	6,167,143	2,521,605	2,528,412	2,342,535
Consolidated Taxes	50,199,861	39,642,953	34,179,293	36,538,629	37,565,290	39,434,352
Charges for Services [4]	18,614,456	19,861,703	21,127,646	12,116,338	4,046,341	3,146,630
Fines and Forfeitures	8,605,468	9,696,168	9,392,310	9,505,810	6,653,848	6,799,910
Miscellaneous [6]	22,892,819	17,871,750	5,578,261	3,075,519	2,073,940	1,313,599
Total Revenues	**164,540,863**	**147,602,343**	**125,360,474**	**99,085,940**	**87,634,113**	**87,066,507**
Expenditures by Function						
General Government	33,681,215	35,370,281	31,866,059	21,991,037	17,228,576	18,690,083
Judicial	8,849,562	9,809,507	10,139,590	9,568,676	8,346,323	7,799,232
Public Safety [2 & 5]	112,479,200	116,538,282	114,614,157	96,588,477	80,586,257	75,134,666
Public Works [3]	16,784,252	16,635,618	13,480,023	4,209,164	2,487,263	2,480,513
Culture and Recreation	11,671,031	12,622,349	10,784,624	8,125,709	5,663,445	6,275,643
Community Support	3,129,119	3,075,340	3,095,353	2,103,029	1,441,646	1,513,325
Contingency		49,395				
Total Expenditures	**186,594,379**	**194,100,772**	**183,979,806**	**142,586,092**	**115,753,510**	**111,893,462**
Excess (deficit) of Revenues Over Expenditures	**(22,053,516)**	**(46,498,429)**	**(58,619,332)**	**(43,500,152)**	**(28,119,397)**	**(24,826,955)**
Other Financing Sources (Uses)						
Sale of equipment						
Transfers In	44,385,210	49,427,464	46,795,701	34,527,046	35,029,309	31,822,119
Transfers Out	(13,346,719)	(9,662,785)	(3,405,540)	(6,256,078)	(5,453,500)	(6,896,562)
Total Other Financing	31,038,491	39,764,679	43,390,161	28,270,968	29,575,809	24,925,557
Inc. (Dec.) in Fund Balance	**8,984,975**	**(6,733,750)**	**(15,229,171)**	**(15,229,184)**	**1,456,412**	**98,602**
Beginning Fund Balance	**37,109,968**	**46,094,939**	**39,361,189**	**22,953,382**	**7,724,198**	**9,180,610**
Prior Period Adjustment [1]			**(1,178,636)**			**59,732**
Beginning FB as Restated	**37,109,968**	**46,094,939**	**38,182,553**	**22,953,382**	**7,724,198**	**9,240,342**
Ending Fund Balance	**46,094,939**	**39,361,189**	**22,953,382**	**7,724,198**	**9,180,610**	**9,338,944**
Fund Balance as a % of total exp.	**23.1%**	**19.3%**	**12.2%**	**5.2%**	**7.6%**	**7.9%**

Noteworthy Events:

1) FY 2010 - "More Cops" audit findings adjustment.
2) FY 2011 - 18 cent Property Tax Override moved to Fund 287 Public Safety Tax Fund, along with corresponding expenditures dedicated to Policing and Public Safety. (Approx. $8.2M)
3) FY 2011 - Room Tax and Fuel Taxes were moved to Fund 293 Fuel Taxes - Road Operations Fund along with corresponding expenditures dedicated to Traffic & Roadway Operations. (Approx. $2.8M)
4) FY 2011 - Federal Prisoner Board Contract nears end only partial year. New prison facility opens in Pahrump Nevada.
5) FY 2013 - Closed Jail facility and contracted detention services with the City of Las Vegas in 2013.
6) FY 2014 - Police move to Justice Facility, with sale of PD Downtown Command Center. (Approx. $2M)

General Fund Ten Year History, cont.

It is also clear that recurring revenues barely cover recurring expenses, which includes the transfer in from Utilities (which needs to be eliminated by 2021 per AB471). With the passing of AB78 in the 2017 Legislative session, the City will be working on a plan to slowly reduce this transfer over time which will give the City an extension past 2021. Additional future concerns, are to restore fund balance to at least 18%, continue to meet all debt service requirements, continue to grow staffing levels to handle the demand of the accelerating development community and to focus on infrastructure needs as the City expands into the previously undeveloped areas.

General Fund
Revenues, Expenditures and Changes in Fund Balance
10 - Year Trend

2014 Actual	2015 Actual	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	
						Revenues
7,489,422	7,684,226	8,052,021	8,146,679	8,146,679	8,428,094	Property Taxes
						Other Taxes
31,537,737	35,182,873	5,724,957	4,775,398	4,775,510	5,528,825	Licenses and Permits
4,417,933	4,291,395	4,278,389	4,228,020	4,261,820	4,116,662	Intergovernmental Revenue
43,976,942	47,685,565	49,903,290	52,089,973	52,089,973	54,705,350	Consolidated Taxes
4,978,360	6,076,810	36,778,344	38,856,567	36,408,640	36,606,250	Charges for Services
6,905,762	5,795,494	4,926,011	4,735,500	3,535,500	3,665,500	Fines and Forfeitures
3,399,694	2,277,485	2,515,542	1,652,110	1,302,110	1,425,610	Miscellaneous
102,705,850	**108,993,848**	**112,178,554**	**114,484,247**	**110,520,232**	**114,476,291**	**Total Revenues**
						Expenditures by Function
17,735,087	18,207,478	21,625,273	23,262,588	21,419,988	22,992,121	General Government
7,789,274	7,297,895	5,077,945	5,234,658	5,234,658	4,882,409	Judicial
76,165,971	78,736,590	84,378,262	89,674,910	84,112,729	85,327,525	Public Safety
2,380,904	2,444,849	2,361,534	2,489,024	2,235,518	2,987,710	Public Works
7,247,546	7,992,264	8,416,312	8,761,219	7,945,095	8,608,570	Culture and Recreation
1,537,972	1,619,921	1,645,556	1,654,771	1,611,561	1,886,606	Community Support
	400,000	500,000	500,000	482,300	500,000	Contingency
112,856,754	**116,698,997**	**124,004,882**	**131,577,170**	**123,041,849**	**127,184,941**	**Total Expenditures**
(10,150,904)	**(7,705,149)**	**(11,826,329)**	**(17,092,923)**	**(12,521,617)**	**(12,708,650)**	**Excess (deficit) of Revenues Over Expenditures**
						Other Financing Sources (Uses)
		226,042	25,000	25,000	25,000	Sale of equipment
24,812,933	23,986,762	23,522,649	23,277,283	23,277,283	23,060,285	Transfers In
(15,922,273)	(11,763,961)	(10,622,441)	(7,397,188)	(7,401,479)	(9,925,664)	Transfers Out
8,890,660	12,222,801	13,126,250	15,905,095	15,900,804	13,159,621	**Total Other Financing**
(1,260,244)	**4,517,652**	**1,299,922**	**(1,187,828)**	**3,379,187**	**450,971**	**Inc. (Dec.) in Fund Balance**
9,338,944	**8,078,700**	**12,596,352**	**13,105,575**	**13,896,274**	**17,275,461**	**Beginning Fund Balance**
						Prior Period Adjustment
9,338,944	**8,078,700**	**12,596,352**	**13,105,575**	**13,896,274**	**17,275,461**	**Beginning FB as Restated**
8,078,700	**12,596,352**	**13,896,274**	**11,917,747**	**17,275,461**	**17,726,432**	**Ending Fund Balance**
6.3%	**9.8%**	**10.3%**	**8.6%**	**13.2%**	**12.9%**	Fund Balance as a % of total expenditures

General Fund revenue history

The table below shows the financial activity in greater detail of all the revenue sources for the General Fund. On the first page of the 10 - Year Trend of Revenues, Expenditures and Fund Balance, several of the notable changes that has occurred with the revenues has been identified, such as the loss of related prison revenues related to the closing of the Jail, shifting of tax revenues to Special Revenue funds that were for dedicated purposes, and the adjusted reporting methodology of the PILT transfer.

General Fund
Revenue Detail - 10 Year Trend

	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Actual
Taxes						
Property Taxes	23,754,838	25,138,858	22,523,158	9,056,731	8,491,299	7,537,599
Room Taxes	345,952	300,678	330,333			
Total Taxes	**24,100,790**	**25,439,536**	**22,853,491**	**9,056,731**	**8,491,299**	**7,537,599**
Licenses & Permits						
Business Licenses	5,293,371	4,630,443	3,911,019	3,784,962	3,912,450	3,811,769
Liquor Licenses	256,188	593,475	493,900	386,930	320,821	638,444
City Gaming Licenses	1,582,255	1,670,923	1,758,722	1,746,800	1,744,945	1,650,282
County Gaming Licenses	1,144,013	1,655,795	1,271,755	1,460,347	1,238,363	1,387,405
Utility Franchise Fees	17,512,638	17,083,699	16,717,339	16,224,681	16,142,005	15,769,356
Medical Marijuana Licenses						
Utility Department Franchise Fees *						
Animal Licenses	46,970	69,370	45,735	43,630	71,575	74,747
Engineering Permits	1,621,528	474,714	187,954	482,202	226,969	463,354
Building Permits	6,034,514	2,556,292	1,675,906	2,141,756	2,617,855	2,696,525
Total Licences & Permits	**33,491,477**	**28,734,711**	**26,062,330**	**26,271,308**	**26,274,983**	**26,491,882**
Intergovernmental Revenues						
Federal & Local Grants	208,063	619,007	662,511	654,160	404,020	117,539
Motor Vehicle Taxes	2,912,042	2,675,497	2,512,512			
Consolidated Tax Distribution	50,199,861	39,642,953	34,179,293	36,538,629	37,565,290	39,434,352
Room and Gaming Taxes - LVCVA	2,330,596	1,838,353	1,627,150	1,867,445	2,124,392	2,224,996
Payment in Lieu of Taxes *						
Regional Transportation Commission						
CC Flood Control	1,185,291	1,222,665	1,364,970			
Interfund administrative charges						
Total Intergovernmental Revenues	**56,835,853**	**45,998,475**	**40,346,436**	**39,060,234**	**40,093,702**	**41,776,887**
Charges for Services						
Building and Zoning Fees	1,330,775	1,004,339	296,859	199,596	177,093	232,166
Special Inspector Services	386,775	148,313	61,025	19,250		
Court Fees	2,135,769	2,144,967	2,668,042	2,405,430	1,942,551	1,715,267
Other Fees	132,986	381,783	71,340	38,935	52,444	48,804
Medical Marijuana						
Police - Other Fees	632,828	356,359	261,518	252,942	177,366	169,955
Fire Prevention Fees	192,510	212,506	326,016	654,370	1,315,069	758,271
Prisoner Board	13,662,921	15,473,859	17,302,892	8,496,339	379,268	222,167
Swimming Pool & Recreation Fees	139,892	139,577	139,954	49,476	2,550	
Utility Administrative Fees *						
Total Charges for Services	**18,614,456**	**19,861,703**	**21,127,646**	**12,116,338**	**4,046,341**	**3,146,630**
Other Revenues						
Fines & Forfeitures	8,605,468	9,696,168	9,392,310	9,505,810	6,653,848	6,799,910
Interest Earnings	18,538,740	14,802,841	3,633,035	955,319	596,219	139,959
Refunds & Reimbursements	3,671,470	2,333,128	1,141,042	839,945	667,955	413,764
Inmate Payphone Commission	254,236	315,080	345,062	235,440	97,540	5,285
Other Miscellaneous Revenue	428,373	420,701	459,122	1,044,815	712,226	754,591
Total Other Revenues	**31,498,287**	**27,567,918**	**14,970,571**	**12,581,329**	**8,727,788**	**8,113,509**
Transfers from Other Funds:						
Special Revenue Funds	3,645,063	1,010,000	4,677,633	2,032,898	529,309	322,119
Community Development Fund						
Debt Service Fund						
Water Fund *	**18,804,066**	**17,810,628**	**18,403,674**	**18,213,260**	**22,736,536**	**17,703,000**
Wastewater Fund *	**13,412,255**	**13,261,836**	**13,468,246**	**13,786,740**	**9,263,464**	**13,797,000**
Capital Projects Fund	2,523,826	17,000,000	5,692,948	397,300		
Self Insurance Fund	3,000,000		4,553,200	96,848		
Motor Equipment Fund	3,000,000	345,000			2,500,000	
Transfers from Other Funds	**44,385,210**	**49,427,464**	**46,795,701**	**34,527,046**	**35,029,309**	**31,822,119**
Total Revenues	**208,926,073**	**197,029,807**	**172,156,175**	**133,612,986**	**122,663,422**	**118,888,626**
Beginning Fund Balance	**37,109,968**	**46,094,939**	**38,182,553**	**22,953,382**	**7,724,198**	**9,240,342**
Total Financial Resources	**246,036,041**	**243,124,746**	**210,338,728**	**156,566,368**	**130,387,620**	**128,128,968**
**** Total Revenue from Utility Funds***	***32,216,321***	***31,072,464***	***31,871,920***	***32,000,000***	***32,000,000***	***31,500,000***

General Fund revenue history, cont.

Starting in 2015, Medical Marijuana facilities have begun the permitting and licensing processes with the City. This will be a new revenue source for the City, however, the City remains conservative in it's estimates until further financial information becomes available. In the 2017 Legislative session the sale of Recreational Marijuana was also included, but capped gross revenue receipts at 3% for governmental entities. Court revenues continue declining, however, planning, permitting and franchise fees all show signs of growth that is happening in and around the City.

General Fund
Revenue Detail - 10 Year Trend

2014 Actual	2015 Actual	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	
						Taxes
7,489,422	7,684,226	8,052,021	8,146,679	8,146,679	8,428,094	Property Taxes
						Room Taxes
7,489,422	**7,684,226**	**8,052,021**	**8,146,679**	**8,146,679**	**8,428,094**	**Total Taxes**
						Licenses & Permits
4,250,145	5,217,983	5,318,720	5,469,000	5,469,000	5,484,000	Business Licenses
452,431	260,225	529,350	450,000	450,000	450,000	Liquor Licenses
1,514,373	1,502,692	1,501,104	1,520,000	1,520,000	1,520,000	City Gaming Licenses
1,086,655	1,184,385	1,289,780	1,300,000	1,300,000	1,300,000	County Gaming Licenses
16,506,438	16,995,232	16,731,645	18,075,000	15,524,073	15,531,000	Utility Franchise Fees
	529,588	434,354	760,000	1,500,000	1,400,000	Medical Marijuana Licenses
4,282,500	**4,327,100**	**4,576,050**	**4,715,000**	**4,715,000**	**4,856,250**	**Utility Department Franchise Fees ***
90,361	76,144	76,804	65,000	65,000	65,000	Animal Licenses
569,310	528,731	1,829,819	500,000	500,000	500,000	Engineering Permits
2,785,524	4,560,793	4,490,719	6,002,567	5,365,567	5,500,000	Building Permits
31,537,737	**35,182,873**	**36,778,344**	**38,856,567**	**36,408,640**	**36,606,250**	**Total Licenses & Permits**
						Intergovernmental Revenues
164,624	34	17,309		33,800		Federal & Local Grants
						Motor Vehicle Taxes
43,976,942	47,685,565	49,903,290	52,089,973	52,089,973	54,705,350	Consolidated Tax Distribution
2,082,929	2,096,928	2,110,967	2,100,000	2,100,000	2,100,356	Room and Gaming Taxes - LVCVA
2,170,380	**2,194,433**	**2,150,113**	**2,128,020**	**2,128,020**	**2,016,306**	**Payment in Lieu of Taxes ***
						Regional Transportation Commission
						CC Flood Control
						Interfund administrative charges
48,394,875	**51,976,960**	**54,181,679**	**56,317,993**	**56,351,793**	**58,822,012**	**Total Intergovernmental Revenues**
						Charges for Services
495,279	823,997	1,198,122	938,000	938,000	938,000	Building and Zoning Fees
						Special Inspector Services
1,866,569	1,955,196	1,522,956	1,224,300	1,224,300	1,200,000	Court Fees
51,186	78,110	79,889	50,000	50,112	50,266	Other Fees
	497,500	133,100				Medical Marijuana
186,699	267,931	153,084	128,400	128,400	140,400	Police - Other Fees
655,288	670,070	830,227	555,000	555,000	1,133,000	Fire Prevention Fees
152,682	23,966	(397)				Prisoner Board
22,467	25,058	26,542				Swimming Pool & Recreation Fees
1,548,190	**1,734,982**	**1,781,433**	**1,879,698**	**1,879,698**	**2,067,159**	**Utility Administrative Fees ***
4,978,360	**6,076,810**	**5,724,957**	**4,775,398**	**4,775,510**	**5,528,825**	**Total Charges for Services**
						Other Revenues
6,905,762	5,795,494	4,926,011	4,735,500	3,535,500	3,665,500	Fines & Forfeitures
510,904	840,676	1,363,933	950,000	600,000	730,000	Interest Earnings
370,601	356,520	497,658	216,710	216,710	216,710	Refunds & Reimbursements
						Inmate Payphone Commission
2,518,189	1,080,289	879,993	510,400	510,400	503,900	Other Miscellaneous Revenue
10,305,456	**8,072,979**	**7,667,595**	**6,412,610**	**4,862,610**	**5,116,110**	**Total Other Revenues**
						Transfers from Other Funds:
814,003	243,277	30,245				Special Revenue Funds
						Community Development Fund
						Debt Service Fund
18,419,770	**18,256,669**	**18,196,237**	**18,143,675**	**18,143,675**	**17,953,785**	**Water Fund ***
5,579,160	**5,486,816**	**5,296,167**	**5,133,608**	**5,133,608**	**5,106,500**	**Wastewater Fund ***
						Capital Projects Fund
						Self Insurance Fund
						Motor Equipment Fund
24,812,933	**23,986,762**	**23,522,649**	**23,277,283**	**23,277,283**	**23,060,285**	**Transfers from Other Funds**
127,518,783	**132,980,610**	**135,927,245**	**137,786,530**	**133,822,515**	**137,561,576**	**Total Revenues**
9,338,944	**8,078,700**	**12,596,352**	**13,105,575**	**13,896,274**	**17,275,461**	**Beginning Fund Balance**
136,857,727	**141,059,310**	**148,523,597**	**150,892,105**	**147,718,789**	**154,837,037**	**Total Financial Resources**
32,000,000	***32,000,000***	***32,000,000***	***32,000,001***	***32,000,001***	***32,000,000***	**** Total Revenue from Utility Funds***

CITY OF
NORTH LAS VEGAS
Your Community of Choice

This page was intentionally left blank.

CITY OF
NORTH LAS VEGAS
Your Community of Choice

Other Funds

In This Section

This section includes information pertaining to all other City funds except for the General Fund described earlier. Descriptions of all major funds include financial trends, revenue sources, projected fund balances, and types of expenditures. The governmental funds of Special Revenue, Capital, and Debt Service are presented, then the Proprietary funds of Utilities and Golf Course, and finally the Internal Services funds of Motor Equipment and Self-Insurance.

Fund Numbers and Descriptions 76
Special Revenue Funds Descriptions 77
Special Revenue Funds
FY 2017-18 Summary 78
Public Safety Tax 79
More Cops Sales Tax 80
Public Safety Support 82
Street Maint., Parks, and Fire Stations 85
Fuel Taxes - Roadway Operations Fund 87
Special Purpose Funds 88
Municipal Court 90
North Las Vegas Library District 92
North Las Vegas Redevelopment Agency 93
Community Development 96
Park Construction Tax 98
Park District Map 99
Parks and Recreation Support 100
Debt Service Fund 102
Capital Projects Fund 103
Reconciliation of Capital Projects
Fund to the CIP 107
Proprietary Funds 108
Water Utility Fund 111
Wastewater Utility Fund 116
Municipal Golf Course Fund 120
Internal Service Funds 122
Motor Equipment Fund 122
Internal Service Fund Vehicle Charges 123
FY 2017-18 Vehicle Replacement Charges 125
Self-Insurance Fund 126

Hyperloop One test site.

FUND GROUPINGS

Fund	Description
0268	**Street Maint, Parks, and Fire Stations**
0287	**Public Safety Tax**
0288	**More Cops Sales Tax**
0290	**North Las Vegas Library Fund**
P201	**Special Purpose Revenue**
0231	Revolving Loan Fund
0232	Real Estate Development Fund
0234	Land Fund
0267	Financial Stabilization Fund
0282	Special A.V. Transportation
0286	Desert Tortoise Fund
0293	Fuel Taxes - Road Operations Fund
00294	PW-Non-CIP Reimbursable Programs
0295	Grant Fund - Non Capital Projects
0299	Equipment Replacement Fund
P202	**Redevelopment Agency Funds**
0221	NLV Redevelopment Agency
0222	NLV Redevelopment Agency #2
P203	**Public Safety Support**
0200	Miscellaneous Grant Fund
0201	Fire Dept Grant Fund
0210	Contributions to Police Department
0238	Vacant Bldg. Clearance
0264	Asset Forfeitures-Doj/Dot
0266	LLEBG Local Law Enforcement Grant
0274	Forensic Services
0276	Fire & Emergency Services
0279	Inmate Commissary Account
0281	Narcotics Forfeitures
0283	Air Quality/Pollution Offset
0297	Clark County Crime Prevention Act (CCCPA 2016)
0298	E-911 Fund
P205	**Park Construction Tax**
0251	Park District No. I
0252	Park District No. II
0253	Park District No. III
0254	Park District No. IV
0255	Park District No. V
0256	Park District No. VI
P206	**Parks & Recreation Support**
0235	Kiel Ranch Cultural Affairs Grant
0275	Parks & Rec Activities & Programs
0277	Safekey
0278	Parks & Rec Community Events *
0284	Kiel Ranch Restoration & Operation
0292	Parks & Rec Capital Improvements
P207	**Municipal Court**
0265	Judicial Enforcement Service Fund
0271	Court Facilities Admin Assessment
0273	Muni-Court Admin Assessment
P208	**Community Development**
0223	CDBG-R-ARRA
0224	Choice Neighborhoods
0225	Emergency Solutions Grant
0226	NSP-State Neighborhood Stabilization
0227	NSP-Neighborhood Stabilization Program
0228	Housing Rehabilitation Fund
0229	Housing Programs Fund
0230	Community Development
0233	Windsor Park-FNMA-CDBG
0236	State Home Program
0237	LIHTF (Low-Income Housing Trust Fund)
0280	Windsor Park
0285	Windsor Park-FNMA
0289	Graffiti/Community Improvement

Fund	Description
P300	**Debt Service Funds**
0310	Debt Service Ad Valorem
0311	Debt Service Operating
0501	SIAD No. 57
0502	SIAD No. 58
0503	SIAD No. 59
0505	SIAD No. 60
0511	SIAD No. 29
0525	SIAD No. 48
0528	SIAD No. 51
0529	SIAD No. 61 - Ann Road
0530	SIAD No. 62 - Clayton Street
0531	SIAD No. 63 - Lamb Boulevard
0532	SIAD No. 65 - Losee Road
0533	SIAD No. 66 - Simmons Street
0534	SIAD No. 67 - Sawtooth Roadways
0550	Surplus And Deficiency Fund
P401	**Public Safety Capital Projects Fund**
0409	Police Headquarters Rehab
0420	Police Substation
0425	Public Safety Projects - Police
0426	Public Safety Projects - Fire
0427	Traffic Signal Projects
0428	Jail Expansion Project
0429	Public Safety Projects, 2006A Bond
0431	Las Vegas Wash-Losee
0432	Simmons Street Channel
0433	Centennial Parkway Channel East
0434	Tributary To West Trib @ Alexander
0435	Upper Las Vegas Wash (Craig-Elkhorn)
0436	Gowan Outfall-Craig To Gowan
0437	Annual RFCD Maintenance Program
0438	A Channel-Craig Confluence
0439	A Channel Lining
0440	Cheyenne Peaking Basin
0441	ADA Accessibility FY 01/02
0442	Las Vegas Wash Main Branch
0443	Range Wash Storm Drain
0444	Multi-Modal Event Management System
0445	Gowan Outfall-Lone Mountain Rd
0446	POLICE PROJECTS - BOND 2006
0449	RTC - Traffic Signals
0450	FC - Flood Control Projects
P402	**Street Improvement Capital Projects**
0403	HUD-Capital Projects-Streets
0415	Street Projects
0416	Street Bond Project
0422	Craig Road Landscaping Phase I
0430	Ann Rd Special Assessment
0451	Las Vegas Boulevard Landscaping Ph I
0452	Beltway Connections
0454	Craig Road Improvements Ph I
0455	Martin Luther King Widening Ph I
0456	Carey Avenue Widening
0457	Craig Road Improvements Ph II
0458	Ann Road Improvements
0459	Owens Avenue Improvements
0460	Craig Road Improvements, Ph III
0461	Las Vegas Boulevard Landscaping Ph II
0462	I15/Lamb Interchange
0463	Martin Luther King Ph II

Fund	Description
P402	**Street Improvement Capital Projects (Cont.)**
0464	Clayton Street Improvements
0465	Lamb Blvd/I-15 To Beltway
0466	LLV Wash Detention Basin Rec Ctr Offsites
0467	North 5th Street Arterial
0468	Bus Turnouts
0469	Dual Left Turn Lanes
0470	Simmons Street Improvements
0471	DOJ Sidewalk Compliance
0472	FC - Transportation Projects
0473	RTC - Transportation Projects
0474	NDOT - Capital Projects
P403	**Parks & Recreation Capital Projects**
0413	Parks & Recreation Capital Projects
0417	HUD-Capital Projects-Parks
0418	Las Vegas Wash Trail Connection
0423	Las Vegas Wash Trails
0424	Las Vegas Wash Trails Ph III
0447	RTC - Parks & Rec Projects
0485	Parks & Rec Projects, 2006A Bond
0486	Craig Road Golf Course
0487	Upper Las Vegas Wash BLM
0488	Park Renovations BLM
0489	Parks & Rec Projects - BLM
0490	BLM Craig Ranch Purchase
P404	**General Government Capital Improvements**
0401	IT Projects, 2006A Bonds
0405	City Hall - Other funding
0406	Alexander Library
0407	Civic Center - 2006 Bond
0408	Technology Improvements
0410	Muni Court / CDC Remodel
0411	General Govt Capital Improvements
0412	Library Construction Fund
0414	Network Computer System
P600	**Enterprise Funds**
0610	Water Utility
0612	Water Capital
0613	Water CIP
0615	Garnet Valley Water
0616	Garnet Valley Water Capital
0620	Wastewater Utility
0621	Wastewater - Reclamation Project
0622	Wastewater Capital
0623	Wastewater CIP
0625	Garnet Valley Wastewater
0626	Garnet Valley Wastewater Capital
0630	Municipal Golf Course
0631	Craig Ranch Golf Course *
0632	Aliante Golf Course
P700	**Internal Service Funds**
0710	Self-Insurance
0711	Workers Compensation Self Insurance
0720	Employee Benefits
0721	Health Insurance
0730	Data Processing
0750	Motor Equipment

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for specified purposes. Special Revenue Funds are further summarized into sub-categories that group funds of similar functions. Funds will be reported in these groupings on the following pages.

Public Safety Tax Fund -
accounts for voter approved property tax overrides to be used exclusively for public safety programs.

Police Sales Tax Fund -
This special revenue fund was established as a result of approval of Assembly Bill 418 by the Nevada Legislature in the 2005 session. It will be used to track revenue and expenditures related to the funding of Police Officers.

Public Safety Support Fund -
accounts for monies received by the City from various sources that are to be used for programs that enhance public safety.

Street Maintenance, Parks and Fire Station Fund -
accounts for voter approved property tax overrides to be used exclusively for street maintenance, and acquiring, equipping, or improving parks or fire stations.

Fuel Tax / Roadway Operations Fund -
accounts for monies received from motor vehicle fuel taxes which, by NRS, are limited only to street related projects.

Special Purpose Revenue Fund -
accounts for monies received from various sources which are to be used for specific purposes restricted by gift, grant, and/or resolutions.

Municipal Court Support Fund -
accounts for fees collected to defray the costs of maintaining the Municipal Court.

Library District Fund -
accounts for monies received by the City from property taxes and costs related to the City Library.

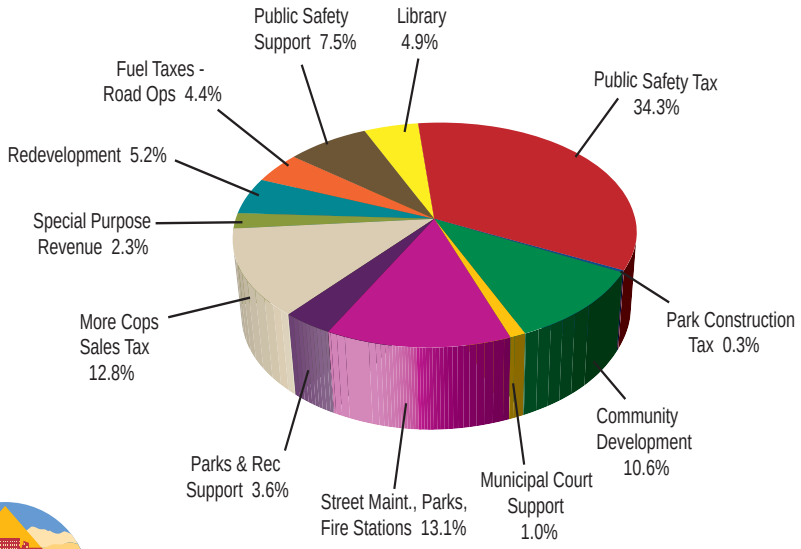
Redevelopment Agency Fund -
accounts for incremental property taxes assessed on the redevelopment district property and the costs of carrying out the redevelopment plan.

Community Development Fund -
accounts for monies received by the City from the County as a grantee participant in the federal Community Development Block Grant Program as well as funds received from the State of Nevada and other sources. Funds must be used for qualifying community development projects.

Park Construction Tax Fund -
accounts for monies collected from developers to finance park construction projects.

Parks and Recreation Support Fund -
accounts for monies collected for the enhancement and support of park facilities and recreation programs.

Special Revenue Funds Expenditures by Program Fiscal 2018



Special Revenue Fund Summary

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues by Source						
Property & Other Taxes	45,524,640	45,653,980	46,049,619	47,203,310	1,153,691	2.5
Intergovernmental Revenue	23,138,119	29,218,849	33,969,844	35,223,948	1,254,104	3.7
Charges for Services	2,888,910	2,833,500	2,833,500	2,824,500	(9,000)	(0.3)
Fines and Forfeitures	474,865	65,000	275,000	65,000	(210,000)	(76.4)
Miscellanceous	2,321,163	1,722,810	2,221,610	2,313,360	91,750	4.1
Sale of Equipment	23,874					0.0
Transfers In	1,584,027	3,625,108	3,250,721	3,217,960	(32,761)	(1.0)
Total Revenue by Source	**75,955,597**	**83,119,247**	**88,600,294**	**90,848,078**	**2,247,784**	**2.5**
Revenues by Fund						
Public Safety Tax	30,351,872	30,702,502	30,702,502	31,763,079	1,060,577	3.5
More Cops Sales Tax	11,575,181	12,905,150	12,938,150	13,080,150	142,000	1.1
Public Safety Support	4,396,280	3,824,719	6,935,760	8,492,669	1,556,909	22.4
Street Maint, Parks, Fire Stations	9,764,056	9,884,522	9,884,522	10,225,940	341,418	3.5
Fuel Taxes - Road Operations	4,443,879	3,725,841	4,341,403	3,809,992	(531,411)	(12.2)
Special Purpose Revenue	1,826,009	2,444,864	2,445,045	2,444,864	(181)	(0.0)
Municipal Court Support	824,056	700,000	700,000	700,000		0.0
Library	3,088,415	4,567,402	4,575,521	4,638,434	62,913	1.4
NLV Redevelopment	1,791,550	1,453,560	1,648,904	1,442,262	(206,642)	(12.5)
Community Development	4,972,541	9,811,489	11,544,458	11,123,259	(421,199)	(3.6)
Park Construction Tax	438,914	215,020	367,620	275,020	(92,600)	(25.2)
Parks & Recreation Support	2,482,844	2,884,178	2,516,409	2,852,409	336,000	13.4
Total Revenue by Fund	**75,955,597**	**83,119,247**	**88,600,294**	**90,848,078**	**2,247,784**	**2.5**
Expenditures by Fund						
Public Safety Tax	24,697,214	31,004,311	29,032,961	33,556,208	4,523,247	15.6
More Cops Sales Tax	10,465,358	12,860,859	11,860,859	12,527,072	666,213	5.6
Public Safety Support	3,796,245	3,890,002	6,207,794	7,346,541	1,138,747	18.3
Street Maint, Parks, Fire Stations	9,177,285	9,066,995	9,066,995	12,848,920	3,781,925	41.7
Fuel Taxes-Roadway Operations	3,628,485	3,365,751	3,365,751	4,324,482	958,731	28.5
Special Purpose Revenue	1,230,630	1,989,924	2,533,424	2,301,924	(231,500)	(9.1)
Municipal Court Support	817,094	1,470,274	955,274	964,245	8,971	0.9
Library	3,135,257	4,683,883	4,692,002	4,791,224	99,222	2.1
NLV Redevelopment	1,081,234	2,177,392	2,439,974	5,084,319	2,644,345	108.4
Community Development	5,391,428	11,076,583	10,495,628	10,396,484	(99,144)	(0.9)
Park Construction Tax	525,935	437,200	326,000	332,200	6,200	1.9
Parks & Recreation Support	2,156,994	3,432,963	2,699,194	3,543,117	843,923	31.3
Total Expenditures by Fund	**66,103,159**	**85,456,137**	**83,675,856**	**98,016,736**	**14,340,881**	**17.1**
Expenditures by Object						
Salaries & Wages	25,708,266	28,824,523	28,600,158	31,273,947	2,673,789	9.3
Benefits	16,337,152	19,254,109	18,988,439	22,061,531	3,073,093	16.2
Supplies & Services	14,510,181	27,352,986	23,705,620	26,642,767	2,937,147	12.4
Capital Outlay	711,390	1,016,435	3,208,609	6,620,699	3,412,090	106.3
Principal	385,000	400,000	400,000	420,000	20,000	5.0
Interest Expense	91,761	74,898	74,898	57,378	(17,520)	(23.4)
Transfers Out	8,359,409	8,533,186	8,698,132	10,940,414	2,242,282	25.8
Total Expenditures by Object	**66,103,159**	**85,456,137**	**83,675,856**	**98,016,736**	**14,340,881**	**17.1**
Net Change	9,852,438	(2,336,890)	4,924,438	(7,168,658)		
Beginning Fund Balance	60,695,783	60,411,305	70,548,220	75,472,658	4,924,438	7.0
Ending Fund Balance	**70,548,221**	**58,074,415**	**75,472,658**	**68,304,000**	**47,947,080**	**63.5**

Public Safety Tax Fund

Fund 0287

$33,556,208

Description

This special revenue fund was established by three voter approved property tax overrides that provides additional Public Safety Support; City Resolution 1376, 1456 and 1902. City Resolution 1376 was adopted in November 1986 to provide additional police officers and support personnel to fight drug and street crime into perpetuity. City Resolution 1456 was adopted in May 1989 in order to meet operating expenses for immediate and future public safety needs into perpetuity. Resolution 1902 was adopted in November 1996 to support the Safe Streets 2000 program that expires after 30 years.

Major Services

Funds collected from this assessment are to be used strictly for the support of Public Safety in the Police Department. The override adopted in 1996 are to be used exclusively in support of implementing the Safe Streets 2000 Program, a multi-year crime fighting action plan, which includes hiring additional police and detention officers, support personnel, and providing for equipment and other expenses for the Police Department and City Detention Center.

Funding Source

The three voter approved tax overrides provides various amounts of revenue to this fund. City Resolution 1376 allows the City to levy a tax of $.18 per $100 of assessed valuation. Prior to FY10-11, the 18 cents override was accounted for in the general fund. City Resolution 1456 authorizes the City to impose a tax of $.35 per $100 of assessed valuation, whereas Resolution 1902 permits the City to levy a tax of $.20 per $100 of assessed valuation.

The $.20 Safe Streets override is due to sunset in the year 2026.

Public Safety Tax

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Property Taxes - PS Overrides	30,337,588	30,702,502	30,702,502	31,763,079	1,060,577	3.5
Charges for Services	6,326					0.0
Miscellaneous	3,084					0.0
Sale of Equipment	4,874					0.0
Total Revenue	**30,351,872**	**30,702,502**	**30,702,502**	**31,763,079**	**1,060,577**	**3.5**
Expenditures						
Salaries & Wages	12,745,608	14,177,134	13,635,784	14,995,985	1,360,201	10.0
Employee Benefits	8,802,197	10,124,100	9,694,100	11,251,033	1,556,933	16.1
Services & Supplies	2,372,408	5,593,077	3,166,244	5,152,188	1,985,944	62.7
Capital Outlay			1,426,833	1,189,719	(237,114)	(16.6)
Transfers Out	777,000	1,110,000	1,110,000	967,283	(142,717)	(12.9)
Total Expenditures	**24,697,214**	**31,004,311**	**29,032,961**	**33,556,208**	**4,523,247**	**15.6**
Net Change	5,654,658	(301,809)	1,669,541	(1,793,129)		
Beginning Fund Balance	5,472,314	8,389,856	11,126,972	12,796,513	1,669,541	15.0
Ending Fund Balance	**11,126,972**	**8,088,047**	**12,796,513**	**11,003,384**	**6,192,789**	**48.4**

More Cops Sales Tax Fund

FUND 0288

$12,527,072

Description

This special revenue fund was established as a result of approval of Assembly Bill 418 by the Nevada Legislature in the 2005 session. It is used to track revenue and expenditures related to the funding of Police Officers.

Major Services

Funds collected from this sales tax are to be used strictly for the hiring and equipping of new police officers. It is intended that 80 percent of any additional police officers employed and equipped pursuant to this act be assigned to uniform operations for marked patrol units in the community and for the control of traffic. It is further intended that each police department establish a program that promotes community participation in the protection of the residents.

Funding Source

Advisory Question 9, approved by Clark County voters on November 2, 2004, supported a sales tax increase of one-half of one percent to fund these new positions. The tax of one quarter of one percent became effective October 1, 2005. An additional one quarter of one percent had also been included to take effect on October 1, 2009 if approved by the State Legislature. Due to the economic climate in the State, the legislature did not approve this additional funding during the 2009 session.

The 2011 legislature passed AB572 related to more cops funding. This bill requires entities to fund support of the Police Department at the same level as the new base year (2009-10) unless CTX or Property taxes have fallen by more than 2% since the base year. If the expenditures are projected to decrease without the corresponding decrease in the revenue triggers, Council must adopt a Resolution setting forth the finding and the reasons thereafter.

During the 2013 legislative Special Session, Senate Bill 1 (SB1) was passed that allows for an increase in the sales and use tax, originally authorized by the Clark County Sales and Use Tax Act of 2005, of not more than fifteen-hundredths (15/100) of one percent. The increase must be approved by two-thirds of the members of the Clark County Board of Commissioners and can not be effective prior to October 1, 2013. SB1 also temporarily suspended provisions regarding replacement or supplanting of existing funds; imposed a requirement to match the number of officers hired with the new increase in the tax by filling vacant officer positions; and allowed for requesting a waiver of said match.

In 2015, the Clark County Commission conducted a public hearing, approved and adopted the ordinance No. 4321 with a 6 to 1 vote to amend Title 4, Chapter 4.18 of the Clark County Code to increase the sales tax rate from 8.1% to 8.15% effective on January 01, 2016. The newly imposed tax rate will employ and equip new officers throughout the valley, as authorized by Chapter 249 of the 2005 Nevada Legislature, and as amended by SB1 of the 2013 Special Session of the Nevada Legislature.

NLVPD welcomes 8 new recruits from this Academy graduation ceremony, the third one in just over a year.

More Cops Sales Tax

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
More Cops Sales Tax	11,562,218	12,891,750	12,924,750	13,066,750	142,000	1.1
Miscellaneous	12,963	13,400	13,400	13,400		0.0
Total Revenue	**11,575,181**	**12,905,150**	**12,938,150**	**13,080,150**	**142,000**	**1.1**
Expenditures						
Salaries & Wages	5,690,180	6,310,051	5,740,051	6,171,559	431,508	7.5
Employee Benefits	4,019,843	4,962,477	4,532,477	5,063,866	531,389	11.7
Services & Supplies	755,336	1,588,331	1,278,964	1,115,700	(163,264)	(12.8)
Capital Outlay			309,367	175,947	(133,420)	(43.1)
Total Expenditures	**10,465,358**	**12,860,859**	**11,860,859**	**12,527,072**	**666,213**	**5.6**
Net Change	1,109,823	44,291	1,077,291	553,078		
Beginning Fund Balance	4,127,406	4,354,020	5,237,229	6,314,520	1,077,291	20.6
Ending Fund Balance	**5,237,229**	**4,398,311**	**6,314,520**	**6,867,598**	**1,077,291**	**17.1**

North Las Vegas Police Officer Harder introduces K-9 ARRO.

NLVPD host Safe Halloween event.

Public Safety Support

Police Department Grants **$2,243,492**

Description

The Police Department receives numerous grants that enhance its ability to provide services to the community. Active grants in FY17-18 include:

- Community Oriented Policing Services (COPS) Hiring grants in the amount of $175,000, will partially fund 13 Officers.

- Community Oriented Policing Services (COPS) Community Policing Development grant in the amount of $20,000, will provide training, overtime, community events supports and technology equipment & service for the Police Department.

- State Criminal Alien Assistance Program Grants (SCAAP) has a balance of $99,810, and it will assist in information sharing and technology, and overtime for Detention facility.

- Office of Traffic Safety, Joining Forces Grant FFY 2016 has a balance of $42,500 for enforcement of traffic safety laws.

- Office of Traffic Safety, Pedestrian Safety Grant FFY 2016 in the amount of $15,000 for pedestrian enforcement.

- Victims of Crime Act (VOCA) grant is in the third year funding of a three year grant in the amount of $125,000 to provide victim advocacy services.

- Funding for joining task forces with Las Vegas Metropolitan Police Department and Federal agencies, in the amount of $263,000.

Grants expected to be received include:

- 2018 Joining Forces Grant for enforcement of traffic safety laws, in the amount of $146,500.

- 2018 Pedestrian Safety Grant for pedestrian enforcement and education activities, in the amount of $53,957.

- 2017 Edward Byrne Memorial Justice Assistance Grant, in the amount of $97,311.

Major Services

The grants described previously as well as other small grants contribute to the Department's ability to provide four major areas of service to our community. They are community policing services enhanced by the officers under the COPS Hiring Grant; victim advocacy services that are provided in collaboration with many community partners; traffic safety enforcement and education services that are funded by various grants from the Nevada Office of Traffic Safety and major crime and drug enforcement activities funded by a number of grants that enable the Department's participation in area-wide specialized task force.

NLVPD officers cooking for community outreach event.

North Las Vegas Police Departments annual Shop With a Cop, December 2016.

Public Safety Support cont.

E-911 Fund **$275,485**

Description

The North Las Vegas Emergency 911 Fund was approved by voters in November 1984 through a ½ cent charge per $100 of assessed property tax valuation into perpetuity. This special tax was for the purpose of funding capital and operating & maintenance costs of the 911 emergency response system.

Major Services

The E-911 Fund maintains a program providing a single emergency number and caller identification system for police, fire, and paramedic services.

Clark County Crime Prevention Act of 2016 (CCCPA 2016) Fund **$1,683,812**

Description

This special revenue fund was established as a result of approval of Assembly Bill 1 by the Nevada Legislature in the 2016 special session. It is used to track revenue and expenditures related to the funding of Police Officers.

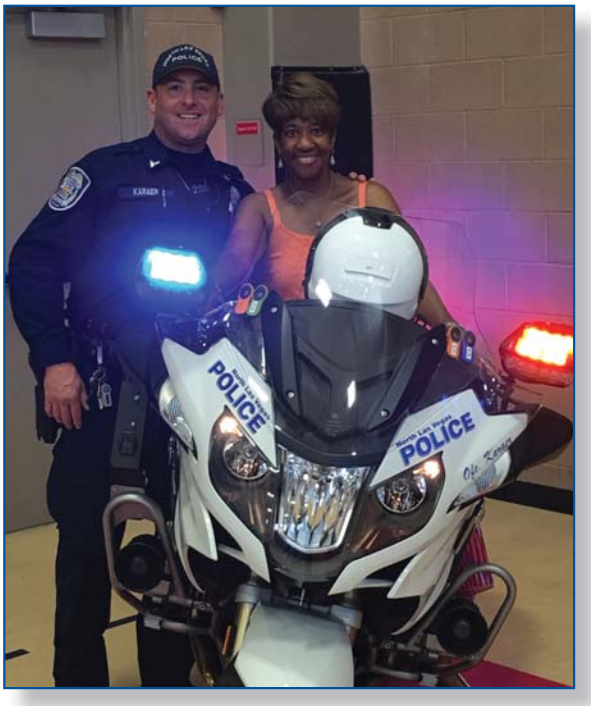
Major Services

Funds collected from this sales tax are to be used strictly for the employing and equipping of additional police officers. Funds are to be used solely for law enforcement and crime prevention within the respective portions of the County, must not supplant, replace, offset or otherwise reduce police funding allocations, measured by either funding levels or staffing allocation, for police protection in the County or any incorporated city in the county, and must not be used to pay salary or salary increases for any person who is employed by the respective police department before October 1, 2016.

Funding Source

This act authorizes the Clark County Board of County Commissioners to impose a sales tax on the sale of all tangible personal property sold at retail or stored, used or otherwise consumed in the County, including incorporated cities in the County, at a rate of one-tenth of one percent. This funding source provides a two-tier distribution of the proceeds of the sales and use tax, with the first tier being allocated to the Las Vegas Metropolitan Police Department for use within the resort corridor and the second tier being allocated to various police departments throughout Clark County to include City of North Las Vegas with disbursements based on the City's population. This increase in sales tax became effective April 1, 2017.

NLVPD welcomes new K-9 vehicle.



Officer Karaer and Councilwoman Goynes-Brown participate at the Community safety fair.

Fire Department Grants **$2,305,479**

Description

The Fire Department oversees and manages the Emergency Management Performance Grant (EMPG) awarded from the Federal Emergency Management Agency (FEMA).

Major Services

This program allows for an emergency management coordinator to administer the emergency response program. This role requires that all personnel with an emergency response role receives training on its incident management system, along with community outreach and preparedness activities.

Vacant Building Clearance Fund **$814,223**

Description

The Land Development & Community Services department oversees and manages the two programs that are tracked in this fund. The Solid Waste Enforcement Protection Team (SWEPT) program and Foreclosed Property Registration Program (FPRP).

Major Services

The SWEPT program is funded through Republic Services for $180,000 annually to pay for a dedicated Code Enforcement Officer to assist in the removal of litter from properties in North Las Vegas. The FPRP program is aimed at gathering contact information from banks and property managers to assist the City in maintaining foreclosed and/or abandoned properties.

Public Safety Support

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Taxes	207,842	214,457	214,457	221,305	6,848	3.2
Intergovernmental Revenues	1,761,090	1,714,855	4,262,986	6,113,124	1,850,138	43.4
Charges for Services	83,345	30,000	30,000	30,000		0.0
Fines and Forfeitures	412,628		210,000		(210,000)	(100.0)
Miscellaneous	823,965	410,000	758,800	880,550	121,750	16.0
Sale of Equipment	19,000					0.0
Transfers In	1,088,410	1,455,407	1,459,517	1,247,690	(211,827)	(14.5)
Total Revenue	**4,396,280**	**3,824,719**	**6,935,760**	**8,492,669**	**1,556,909**	**22.4**
Expenditures						
Salaries & Wages	1,771,644	1,778,927	2,629,454	3,198,992	569,538	21.7
Employee Benefits	1,000,609	1,147,597	1,721,846	2,376,940	655,094	38.0
Services & Supplies	779,676	864,943	1,561,985	1,154,176	(407,809)	(26.1)
Capital Outlay	214,072	98,535	294,509	616,433	321,924	109.3
Transfer Out	30,245					0.0
Total Expenditures	**3,796,245**	**3,890,002**	**6,207,794**	**7,346,541**	**1,138,747**	**18.3**
Net Change	600,035	(65,283)	727,966	1,146,128		
Beginning Fund Balance	3,224,440	2,713,226	3,824,475	4,552,441	727,966	19.0
Ending Fund Balance	**3,824,475**	**2,647,943**	**4,552,441**	**5,698,569**	**1,866,713**	**41.0**

K9 training.

Valley View neighborhood Cleanup.

Street Maintenance, Parks and Fire Stations

FUND 0268

$12,848,920

Description

This special revenue fund was established by City Resolutions 1796 and 1818 in 1995 to track revenue and expenditures related to a voter approved tax override providing additional funding in support of bonded debt for constructing and maintaining City streets.

Resolution 2203 adopted in March 2001 and passed by voters in June 2001 amended the use of this fund to allow for the additional purpose of acquiring, improving, and equipping City parks and fire stations.

Major Services

Originally funds collected from this assessment were to be used strictly for the purpose of acquiring, constructing, reconstructing, and maintaining City streets. Resolution 2142 adopted in September of 1999 further clarified "Street Projects" to mean any street and capital improvements pertaining thereto, including without limitation grades, regrades, gravel, oiling, surfacing, macadamizing, paving, crosswalks, sidewalks, pedestrian right of ways, driveway approaches, curb cuts, curbs, gutters, sidewalks, culverts, catch basins, drains, sewers, manholes, inlets, outlets, retaining walls, bridges, overpasses, tunnels, underpasses, approaches, sprinkling facilities, artificial lights and lighting equipment, parkways, mall, grade separators, traffic separators, and traffic control equipment.

Craig Ranch Regional Park.

Funding Source

This voter approved tax override authorizes the City to levy, for a period of 30 years beginning 1994-95 and will continue up to and including 2024-2025, a tax of $.24 per $100 of assessed valuation. The rate is split to first cover debt service on street bonds with the remainder used for other street maintenance, parks, or fire projects. In fiscal year 2008, the City reduced this tax to its citizens to $.2350 per $100 of assessed value. In fiscal year 2015, the last of the debt service on street bonds was retired.

Street Maintenance, Parks, and Fire Stations Projection

As property values continue to improve, it is estimated that the revenues in this fund should increase by approx. 3 to 4% annually.

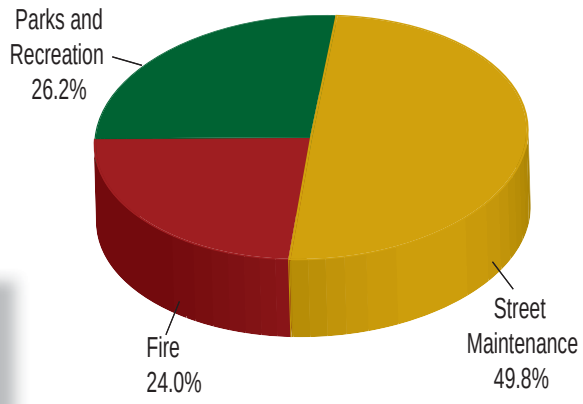
Expenditures for this fund are generally tied to the City's Capital Improvement Plan and are distributed amongst the Fire Department, Street Division and the Parks and Recreation Department in accordance with Resolution 2203.

Effective FY 2011, Roadway and Traffic Operations divisional budgets were moved to this fund in accordance with Resolution 2142. This resolution was passed and adopted on September 1, 1999.

The resolution declared that it was the purpose to use the tax and the medium term obligations payable from the tax for "acquiring, constructing, reconstructing and maintaining City streets, including, without limitation, "street projects" as defined in NRS 268.722, which include among other things, sprinkling facilities, artificial lights and lighting equipment, parkways, mall, traffic separator, and similar street landscaping improvements.

This property tax override will sunset in 2025.

Street Maintenance, Parks, Fire Fund
Expenditure Distribution
Fiscal 2018



Fire Station 53 fleet.

Street Maintenance, Parks and Fire Stations

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Taxes	9,764,056	9,883,682	9,883,682	10,225,100	341,418	3.5
Miscellaneous		840	840	840		0.0
Total Revenue	**9,764,056**	**9,884,522**	**9,884,522**	**10,225,940**	**341,418**	**3.5**
Expenditures						
Streets	5,054,178	5,513,018	5,513,018	6,392,820	879,802	16.0
Fire	1,456,449	1,257,904	1,257,904	3,088,166	1,830,262	145.5
Parks	2,666,659	2,296,073	2,296,073	3,367,935	1,071,862	46.7
Total Expenditures	**9,177,285**	**9,066,995**	**9,066,995**	**12,848,920**	**3,781,925**	**41.7**
Net Change	586,771	817,527	817,527	(2,622,980)		
Beginning Fund Balance	7,104,104	7,103,930	7,690,875	8,508,402	817,527	10.6
Ending Fund Balance	**7,690,875**	**7,921,457**	**8,508,402**	**5,885,422**	**4,599,452**	**54.1**

Fuel Taxes - Roadway Operations Fund

Fund 0293

$4,324,482

Description

Effective fiscal year 2011, the City moved four revenue sources formerly reported in the General Fund into this special revenue fund. These revenues are restricted by NRS to only be used on street related projects and include expenditures related to taxes on motor fuel and transient lodging.

Major Services

Funds collected from these taxes are to be used for the construction, repair, and maintenance of roadways, ensuring a quality transportation network within the City.

Funding Source

NRS 365.180 authorizes a $0.036 per gallon tax on motor fuel. Of this $0.036 per gallon tax, $0.0125 per gallon goes directly to the county. The remaining $0.0235 per gallon is distributed amongst the county and all incorporated cities using a formula which considers population, area, total mileage of improved roads and streets, and vehicle miles traveled on improved roads and streets within each given jurisdiction, as outlined in NRS 365.550.

NRS 365.190 authorizes a $0.0175 per gallon tax on motor fuel, which funds are allocated amongst the county, towns and cities within the county from which the tax originated. Allocation is based on the same ratio that the assessed valuation of property within the boundaries of a given jurisdiction bears to the total assessed valuation of property within the county, as outlined in NRS 365.560.

NRS 365.192 authorizes a $0.01 per gallon tax on motor fuel, which funds are allocated among the county and incorporated cities based on the proportion which their respective total populations bear to the total population of the county, as outlined in NRS 365.562.

Each of these fuel taxes is imposed on all motor fuel except aviation fuel, and are collected at the State level for distribution.

NRS 244.3351 authorizes a 1.0% tax on the gross receipts of transient lodging in the County. These funds are distributed to the incorporated cities wherein the tax was collected, or retained by the county if collected in an unincorporated area of the county, as outlined in NRS 244.33512.

Fuel Taxes - Road Operations Fund

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Other Taxes	564,600	560,000	607,695	560,000	(47,695)	(7.8)
Ig-Motor Veh Fuel Tx 1.75	1,289,222	1,149,692	1,333,756	1,176,191	(157,565)	(11.8)
Ig-Motor Veh Fuel Tx 2.35	1,306,315	1,108,543	1,343,761	1,142,413	(201,348)	(15.0)
Ig-Motor Veh Fuel Tx 1Cent	1,041,682	907,606	1,056,191	931,388	(124,803)	(11.8)
Miscellaneous	2,059					0.0
Transfers In	240,000					0.0
Total Revenue	**4,443,879**	**3,725,841**	**4,341,403**	**3,809,992**	**(531,411)**	**(12.2)**
Expenditures						
Salaries & Wages	44,022	83,824	83,824	142,839	59,015	70.4
Employee Benefits	25,757	51,855	51,855	82,641	30,786	59.4
Services & Supplies	1,968,070	2,196,072	2,196,072	2,335,002	138,930	6.3
Capital Outlay	161,691				-	0.0
Transfer Out	1,428,945	1,034,000	1,034,000	1,764,000	730,000	70.6
Total Expenditures	**3,628,485**	**3,365,751**	**3,365,751**	**4,324,482**	**958,731**	**28.5**
Net Change	815,394	360,090	975,652	(514,490)		
Beginning Fund Balance	4,378,652	4,038,892	5,194,046	6,169,698	975,652	18.8
Ending Fund Balance	**5,194,046**	**4,398,982**	**6,169,698**	**5,655,208**	**1,934,383**	**31.4**

Special Purpose Revenue Funds

Land Fund (balance) $177,933

Description
The City Council adopted resolution 2175 in April of 2000 authorizing the establishment of the Land Fund. This fund holds the proceeds received as a result of surplus real property that the City may sell.

Major Services
The proceeds of such sales are deposited in the Land Fund and are to be used exclusively for the purchase or acquisition of other capital needs. Because this revenue is of a non-recurring nature, it is to be spent on non-recurring capital expenditures. Expenditures include site preparation; architectural, engineering, construction and related costs; and acquisition of property.

Funding Source
Revenue generated from the sale of surplus property by auction, negotiated sale, or other means. Any interest or income earned on money in the fund is to be credited to the fund.

Financial Stabilization Fund (balance) $0

Description
NRS 354.6115 allows local governments to establish a fund to stabilize the operation of the government. Ordinance 1860, passed in March of 1996, authorized the establishment of the Financial Stabilization Fund. The balance in this fund was used in fiscal year 2010 to help offset declining revenues.

Major Services
The money in this fund may be used only if the total, actual revenue falls short of the total anticipated revenue in the General Fund. The fund balance may not exceed 10% of the expenditures from the General Fund from the previous year.

Funding Source
Amounts which are transferred to the Financial Stabilization Fund are determined during the budget process and are used to protect the City against reduced services (and possible employee layoffs) in the event of an economic decline.

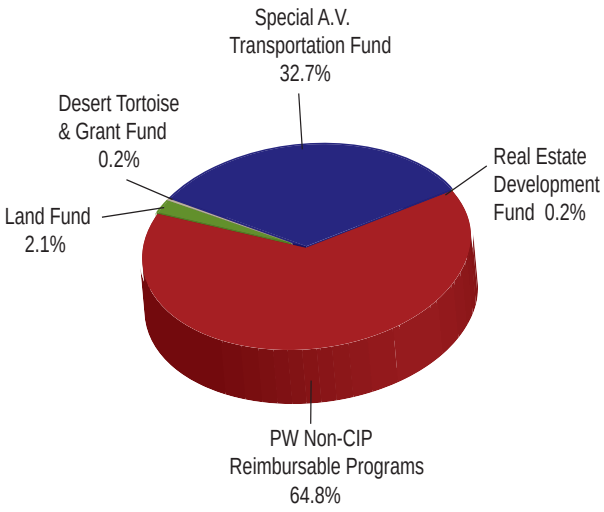
Desert Tortoise Fund $100,000

Description
City Council ordinance 949, adopted in October of 1989, established that developments assist in the preservation of the Desert Tortoise, identified on the Federal Endangered Species Listing in August 1989.

Major Services
The collection of fees from developers is used to assist in the creation of a Habitat Conservation Plan and the application for a Section 10(a) permit under the Federal Endangered Species Act for Clark County.

Funding Source
A $250 per acre fee is collected by the City of North Las Vegas from developers. These funds are disbursed monthly (with any accrued interest) to the Clark County Desert Tortoise Special Revenue Fund.

Fund Balance by Fund



Other funds included in the Special Purpose Revenue Group are:

Fund 0232 - Real Estate Development

Fund 0282 - Special Ad Valorem Transportation

Fund 0294 - PW Non-CIP Reimb Programs

Fund 0295 - Grant Fund - Non-Capital Projects

Special Purpose Revenue Funds

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Intergovernmental Revenues	1,832,078	2,342,914	2,342,914	2,342,914		0.0
Charges for Services						0.0
Fines and Forfeitures						0.0
Miscellaneous	(6,069)	101,950	101,950	101,950		0.0
Transfer In			181		(181)	
Total Revenue	**1,826,009**	**2,444,864**	**2,445,045**	**2,444,864**	**(181)**	**(0.0)**
Expenditures by Object						
Salaries & Wages	157,278	351,400	351,400	351,400		0.0
Employee Benefits	77,271	202,342	202,218	202,342	124	0.1
Services & Supplies	969,836	1,436,182	1,436,182	1,436,182		0.0
Capital Outlay				312,000	312,000	100.0
Transfers Out	26,245		543,624		(543,624)	(100.0)
Total Expenditures	**1,230,630**	**1,989,924**	**2,533,424**	**2,301,924**	**(231,500)**	**(9.1)**
Net Change	595,379	454,940	(88,379)	142,940		
Beginning Fund Balance	7,945,485	7,888,354	8,540,864	8,452,485	(88,379)	(1.0)
Ending Fund Balance	**8,540,864**	**8,343,294**	**8,452,485**	**8,595,425**	**(319,879)**	**(3.8)**

Councilmembers share in the Ribbon Cutting Ceremony as Cracker Barrel comes to North Las Vegas.

Municipal Court Support Funds

Judicial Enforcement Service $467,945

Description
This special revenue fund is used to track revenue and expenditures related to Municipal Court collection fees for unpaid administrative assessment fees or fines as authorized by Nevada Revised Statute 176.064.

Major Services
Funds collected from this assessment are to be used strictly for the support of the Municipal Court to develop and implement a program for the collection of fines, administrative assessments, fees and restitution.

Funding Source
A collection fee of $25 is assessed to defendants whose fines, administrative assessments, or fees have become delinquent.

Court Facilities Administrative Assessment $375,000

Description
This special revenue fund tracks revenue and expenditures related to a ten dollar administrative court assessment as authorized by Nevada Revised Statute 176.061. Use of proceeds is limited to costs related to the provision of court facilities.

Major Services
Funds collected from this assessment are to be used strictly for the support of the Municipal Court. This includes the acquisition of land for Municipal Court facilities; the construction of the facilities; renovation or expansion of existing facilities; acquisition of furniture, fixtures, or advanced technology in support of construction or expansion projects; or payment of debt service on any bonds issued to construct or renovate facilities for the Municipal Court. Expenditures in this fund include a transfer of $300,000 to the debt service fund to assist with the retirement of bonds used to finance the construction of the Justice Facility Center.

Funding Source
A ten dollar administrative assessment is rendered against any defendant who pleads, or is found, guilty of a misdemeanor, including the violation of any municipal ordinance.

Municipal Court Administrative Assessment $121,300

Description
This special revenue fund is used to track revenue and expenditures related to Municipal Court administrative assessment fees as authorized by Nevada Revised Statue 176.059.

Major Services
Funds collected from this assessment are to be used strictly for the support of the Municipal Court. This includes training and education of personnel, acquisition of capital goods, management and operational studies, or audits.

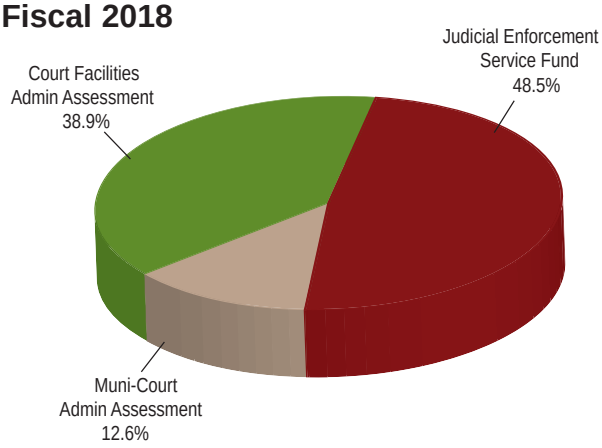
Funding Source
An administrative assessment fee is rendered against any defendant who pleads, or is found, guilty of a misdemeanor, including the violation of any municipal ordinance. The fee is based upon the amount of the fine and starts at $30 for a fine up to $50, going up to a fee of $120 for a fine over $500. The fees are distributed as $7 to the City, $2 to the County's Juvenile Court, $7 to the Justice Courts to be used for Specialty Courts, and the balance to the State Treasurer.

North Las Vegas Justice Facility

Municipal Court Support Fund

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Charges for Services	444,434	360,000	360,000	360,000		0.0
Miscellaneous	379,622	340,000	340,000	340,000		0.0
Total Revenue	**824,056**	**700,000**	**700,000**	**700,000**		**0.0**
Expenditures						
Salaries & Wages	239,834	302,995	302,995	210,330	(92,665)	(30.6)
Employee Benefits	121,278	166,026	166,026	128,809	(37,217)	(22.4)
Services & Supplies	155,983	701,253	186,253	325,106	138,853	74.6
Capital Outlay						0.0
Transfers Out	300,000	300,000	300,000	300,000		0.0
Total Expenditures	**817,094**	**1,470,274**	**955,274**	**964,245**	**8,971**	**0.9**
Net Change	6,962	(770,274)	(255,274)	(264,245)		
Beginning Fund Balance	1,706,923	1,312,192	1,713,885	1,458,611	(255,274)	(14.9)
Ending Fund Balance	**1,713,885**	**541,918**	**1,458,611**	**1,194,366**	**(246,303)**	**(16.9)**

Municipal Court Special Revenues Fiscal 2018



North Las Vegas Justice Facility

North Las Vegas Library District

Fund 0290

$4,791,224

Description

Resolution 1687, which authorized the creation of the North Las Vegas Library District, was adopted in October 1993. This resolution designated a Board of Trustees, delineated the powers and duties of the Board of Trustees, and provided for a tax upon all taxable property within the District.

Major Services

The North Las Vegas Library District, with three branches in the City, meets the diverse informational, educational, and recreational needs of our community by providing materials, computers, special programs and reference services for the citizens of North Las Vegas.

Funding Source

The primary source of funding for the Library is a property tax levied on citizens at a rate of 6.32 cents per $100 of assessed valuation.

Councilwoman Anita Wood shares Storytime at North Las Vegas Library.

Library Fund

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Taxes	2,628,016	2,656,379	2,656,379	2,748,164	91,785	3.5
Intergovernmental Revenues	110,218		8,119		(8,119)	(100.0)
Charges for Services						0.0
Fines and Forfeitures	62,087	65,000	65,000	65,000		0.0
Miscellaneous	47,040	55,000	55,000	55,000		0.0
Transfers In	241,054	1,791,023	1,791,023	1,770,270	(20,753)	(1.2)
Total Revenue	**3,088,415**	**4,567,402**	**4,575,521**	**4,638,434**	**62,913**	**1.4**
Expenditures						
Salaries & Wages	1,048,018	1,109,399	1,109,399	1,153,539	44,140	4.0
Employee Benefits	526,741	585,154	585,154	653,714	68,560	11.7
Services & Supplies	556,237	569,432	577,551	560,593	(16,958)	(2.9)
Capital Outlay						0.0
Debt Principal	385,000	400,000	400,000	420,000	20,000	5.0
Interest	91,761	74,898	74,898	57,378	(17,520)	(23.4)
Transfer to Debt Service Fund	527,500	1,945,000	1,945,000	1,946,000	1,000	0.1
Contingency						0.0
Total Expenditures	**3,135,257**	**4,683,883**	**4,692,002**	**4,791,224**	**99,222**	**2.1**
Net Change	(46,842)	(116,481)	(116,481)	(152,790)		
Beginning Fund Balance	515,014	304,012	468,172	351,691	(116,481)	(24.9)
Ending Fund Balance	**468,172**	**187,531**	**351,691**	**198,901**	**(17,259)**	**(4.9)**

North Las Vegas Redevelopment Agency

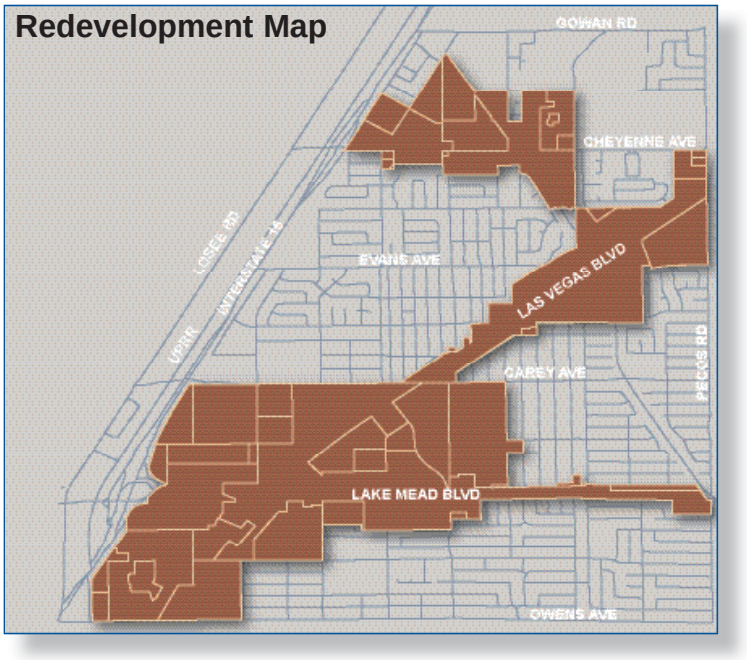
Funds 0221 & 0222

$5,084,319

Redevelopment Area Descriptions

The original North Las Vegas "Downtown Redevelopment Area" was established in 1990 and is comprised of approximately 666 acres in-and-around the city's existing downtown commercial core, including an Interstate-15 ("I-15") off-ramp at Lake Mead Boulevard that provides direct access into downtown North Las Vegas and the North Vista Hospital.

The "North Redevelopment Area" was created in 1999 and incorporates approximately 460 acres including a portion of Cheyenne Avenue, incorporating another Interstate-15 off-ramp which leads traffic into the Cheyenne Point Shopping Center redevelopment project and further on east to the main campus of the College of Southern Nevada ("CSN"), the largest, most diverse higher education institution in Nevada.



Community Benefits

Community Revitalization - The Agency's primary objective is to continue to make positive, incremental changes to the local business community and residential neighborhoods through providing programs, funding and efforts aimed at eliminating urban blight and assisting with the revitalization of public and private spaces within the downtown commercial core of the city.

Public Services - The Agency offers various types of assistance programs that are specifically intended to benefit property and business owners whose properties are located within the boundaries of either of the city's Redevelopment Areas. Agency assistance can range from the simple expedition of planning and permitting processes, up to direct financial participation in redevelopment projects. Upgrading public improvements, the intensification of landscaping features and the financing infrastructure improvements are some of the typical types of upgrades that are potentially eligible for participation by the Agency. Ultimately, participation on behalf of the Agency depends upon the final discretion of the Redevelopment Agency Board.

Councilwoman Pamela A. Goynes-Brown at Choice Neighborhood Community Garden ribbon cutting ceremony.

Funding Source

The primary source of funding for the Redevelopment Agencies is a property tax levied on assessed valuation of property located within the district at a rate of $3.3555 per $100 of assessed valuation.

Redevelopment Goals

1. Increase the visibility, identity and unity of downtown North Las Vegas through physical design, way-finding, promotion and branding.
2. Pursue objectives that shape downtown into a thriving, culturally diverse, shopping, and dining and entertainment destination.
3. Foster new opportunities for businesses and generate job growth by encouraging private development through programming, planning and zoning ordinances.
4. Increase affordable and unique housing opportunities through new residential and mixed-use projects.
5. Enhance blight removal and deterioration in mature areas through the creation of special streetscape and safe city programs.
6. Create incentives and financing tools in order to attract development and the desired mix of uses.
7. Provide an integrated mobility plan and parking system within and to the downtown area.

Developing Agency Programs

Businesses located within either of the city's Redevelopment Areas may be eligible to obtain special state and local incentives, regulatory relief, and/or improved governmental services, potentially providing additional economic resources to inner-city commercial and residential neighborhoods that may have otherwise been neglected or simply overlooked.

The Agency is also developing incentives and financing tools to offer business and commercial property owners a Commercial Property Facade Upgrade Program for which the reimbursement of funding for certain property improvements within the Area may also be awarded. The majority of Agency funding is typically appropriated for the financing of "public improvements" such as traffic lights, landscaping upgrades and utility improvements, etc. The Agency also facilitates the creation of public/private partnerships as a means of reinvesting public-sector funding back into the commercial and residential neighborhoods from where it had originally been originated.

Dignity Health St. Rose Dominican Micro-Hospital under construction.

Mayor and Councilman Cherchio at Ribbon Cutting Grand Opening of Dignity Health St. Rose Dominican Micro-Hospital.

Redevelopment Advisory Committee

The Redevelopment Agency is provided valuable input by the Redevelopment Advisory Committee (RAC).

On August 7, 2002, the Redevelopment Agency Board adopted Redevelopment RA Resolution No. 17, restructuring and reorganizing the RAC. The RAC's purpose is to study, review, advise and make recommendations to the Redevelopment Agency Board on matters pertaining to redevelopment activities and neighborhood revitalization efforts within the boundaries of the North Las Vegas Redevelopment Areas.

The RAC will be tasked with reviewing plans for projects and finding creative funding sources.

The RAC guidelines are as follows:

- Nine members
- Members must either be residents, owners of businesses within the City, or be licensed to do business in the City.
- Chair and Vice-Chair have voting privileges.
- Each agency member appoints one member from his/her respective City Ward. In addition, an additional four at-large members are appointed by the Board.
- Each member serves a staggered two year term.
- Revocation after three missed meetings.
- Recommendations are made for Downtown, North, and any future Redevelopment Areas.

North Las Vegas Redevelopment Agency

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Taxes	1,595,934	1,421,960	1,617,304	1,410,662	(206,642)	(12.8)
Charges for Services						0.0
Fines & Forfeitures						
Miscellaneous	195,616	31,600	31,600	31,600		0.0
Sale of Real Property						0.0
Total Revenue	**1,791,550**	**1,453,560**	**1,648,904**	**1,442,262**	**(206,642)**	**(12.5)**
Expenditures						
Salaries & Wages	367,162	359,045	360,838	370,732	9,894	2.7
Employee Benefits	211,904	219,702	220,401	233,606	13,205	6.0
Services & Supplies	453,423	1,398,645	1,398,735	2,279,981	881,246	63.0
Capital Outlay	48,745	200,000	460,000	2,200,000	1,740,000	378.3
Transfers Out						0.0
Total Expenditures	**1,081,234**	**2,177,392**	**2,439,974**	**5,084,319**	**2,644,345**	**108.4**
Net Change	710,316	(723,832)	(791,070)	(3,642,057)		
Beginning Fund Balance	13,291,069	11,896,152	14,001,385	13,210,315	(791,070)	(5.6)
Ending Fund Balance	**14,001,385**	**11,172,320**	**13,210,315**	**9,568,258**	**1,853,275**	**14.0**

Community Development

Neighborhood Stabilization $703,880

Description

The Neighborhood Stabilization Program fund was used to account for revenues and expenditures for the Neighborhood Stabilization Program 1 (NSP1).

Major Services

The purpose of NSP1 was to acquire, rehabilitate, and resale foreclosed properties to qualified low, moderate and middle income residents. The program income received from NSP1 is funding the Blight Removal Program. The Code Enforcement Division is responsible for the demolition of dilapidated single family structures to eliminate blight, reduce crime and increase the health and safety of neighborhoods in NSP1 areas of greatest need.

Funding Source

Revenue for this fund is provided by Clark County and Nevada Housing Division (NHD) through a federal grant from the Department of Housing and Urban Development (HUD).

Housing Programs $1,254,107

Description

The Housing Program Fund is used to account for revenues and expenditures for the Home Investment Partnership Program (HOME) and Low-Income Housing Trust Fund (LIHTF) that provide a variety of housing related services to eligible households.

Major Services

This fund enables the acquisition and rehabilitation of rental housing units, assistance to first-time home buyers, and construction of affordable housing.

Funding Source

Revenue for this fund is provided by Clark County and Nevada Housing Division (NHD) through a grant from the Department of Housing and Urban Development (HUD).

Community Development $5,900,938

Description

The Community Development Fund is used to account for revenues and expenditures for Community Development Block Grant (CDBG) programs for public service, capital projects, and program administration.

Major Services

The purpose of the CDBG Program is to benefit low-to-moderate income households by developing viable communities which include decent housing, a suitable living environment, and expanded economic opportunities.

Funding Source

Revenue for this fund is provided by Clark County through a grant from the Department of Housing and Urban Development (HUD).

Emergency Solutions Grant $170,642

Description

The Emergency Solutions Grant fund is used to account for revenues and expenditures for the Emergency Solutions Grant (ESG).

Major Services

The purpose of the ESG program is to provide homeless individuals and families with homelessness prevention assistance, and providing permanent housing to the homeless population.

Funding Source

Revenue for this fund is provided by Clark County through a grant from the Department of Housing and Urban Development (HUD).

Zion Choice Neighborhood Community Garden.

Windsor Park FNMA CDBG, Windsor Park & Windsor Park FNMA $1,032,200

Description

Ordinance 1303, which passed on December 7, 1998, authorized a $4,000,000 general obligation bond to be issued to account for revenues and expenditures for the relocation of Windsor Park residents.

Major Services

This fund shall be expended for a voluntary relocation plan of Windsor Park residents. The City is assisting residents with funds for down payments to purchase other homes in North Las Vegas due to the soil subsidence.

Funding Source

Fannie Mae purchased a $4,000,000 General Obligation (G.O.) Bond issued to the City. Fund 233 received $2.4 million to assist residents whose income was below 80% of the area median income. Fund 285 received $1.6 million to assist residents whose income was above 80% of the area median income.

Graffiti Fund $934,717

Description

The Community Development & Compliance Department oversees and manages the Graffiti Removal program that is tracked in this fund. North Las Vegas Municipal Code 13.04 established this fund to remove graffiti on City owned property and to pay for dedicated Graffiti staff members.

Major Services

This fund must only be used for services related to graffiti removal, and supports the Beautiful P.L.A.C.E. Initiative. Graffiti staff focuses on four areas of graffiti: law, abatement, community involvement and education. In addition to responding to citizen concerns, Graffiti staff works pro actively to remove illegally placed graffiti and nuisance signs.

Funding Source

The Graffiti Removal program is funded through a seventy-five ($.75) monthly assessment to each business customer or housing unit where the City provides water service. In May of 2015 ordinance 2700 was passed assessing an additional fifty cents ($.50) for a community improvement graffiti removal fee.

Community Development Funds

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Taxes						0.0
Intergovernmental Revenues	4,145,088	9,081,489	10,664,458	10,273,259	(391,199)	(3.7)
Miscellaneous	827,452	730,000	880,000	850,000	(30,000)	(3.4)
Other Revenue						
Transfers In						0.0
Total Revenue	**4,972,541**	**9,811,489**	**11,544,458**	**11,123,259**	**(421,199)**	**(3.6)**
Expenditures						
Salaries & Wages	438,441	510,863	545,528	736,439	190,911	35.0
Employee Benefits	229,547	277,118	296,624	395,089	98,465	33.2
Services & Supplies	3,392,348	8,794,002	8,158,876	7,193,356	(965,520)	(11.8)
Capital Outlay		717,900	717,900	2,071,600	1,353,700	188.6
Transfers Out	1,331,091	776,700	776,700		(776,700)	(100.0)
Total Expenditures	**5,391,428**	**11,076,583**	**10,495,628**	**10,396,484**	**(99,144)**	**(0.9)**
Net Change	(418,887)	(1,265,094)	1,048,830	726,775		
Beginning Fund Balance	8,737,201	8,986,364	8,318,314	9,367,144	1,048,830	12.6
Ending Fund Balance	**8,318,314**	**7,721,270**	**9,367,144**	**10,093,919**	**949,686**	**10.1**

Park Construction Tax Fund

Funds 0251-0256

Description

Nevada Revised Statute 278.4983, grants Cities and Counties the authority to establish residential construction tax and to set district boundaries and collect fees. City Ordinance 961, approved in January 1990, authorized a residential impact fee on new construction for the purpose of financing the development of neighborhood parks and park amenities. Ordinance 1081, passed in March 1993, allowed developers to avoid the impact fees by agreeing to develop and construct parks themselves. Resolution 1988, adopted December 1997, established boundaries and funds for each of the City's six park districts.

Major Services

Funds collected are accounted for separately according to the respective park district from which they are derived and may be used only for the acquisition, improvement, or expansion (or any combination thereof) of neighborhood parks, less than 25 acres. These funds may also be used for the installation of park facilities in existing parks, as opposed to routine maintenance of such parks, in the respective park districts that are created for the benefit of the neighborhoods from which such money was derived.

Funding Source

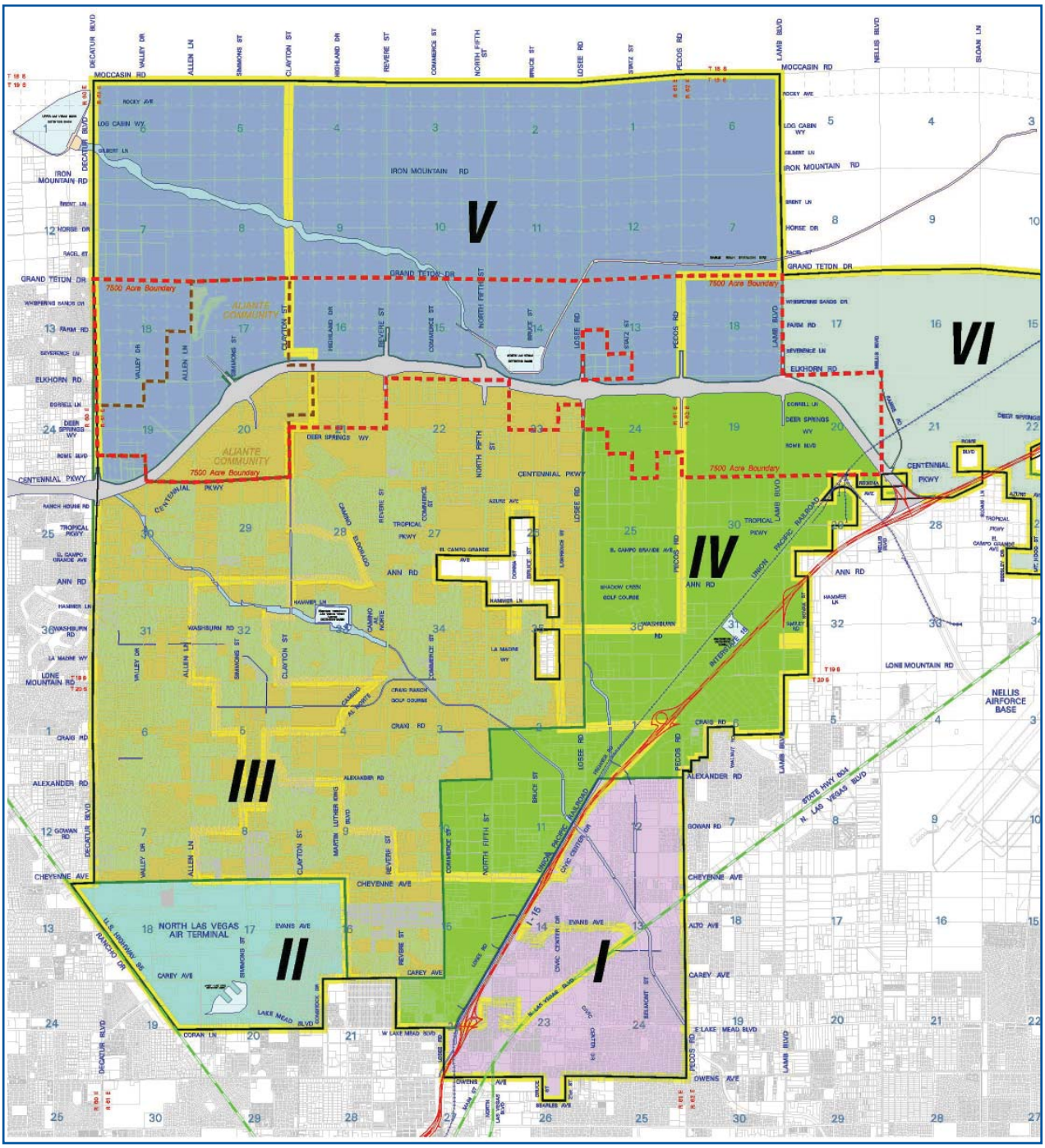
Revenues are separated into the fund of the collecting district and are based upon residential construction impact fees assessed on apartment and residential dwelling unit construction at a rate of $0.36 per square foot, or a maximum of $1,000, whichever is less. Collections are made at the time permits are issued.

Petitti Park.

Parks Construction Tax Fund

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Residential Construction Tax	426,603	215,000	367,600	275,000	(92,600)	(25.2)
Miscellaneous	12,312	20	20	20		0.0
Total Revenue	**438,914**	**215,020**	**367,620**	**275,020**	**(92,600)**	**(25.2)**
Expenditures						
Salaries & Wages						0.0
Employee Benefits						0.0
Services & Supplies		113,200	2,000	113,200	111,200	5,560.0
Capital Outlay						0.0
Transfers Out	525,935	324,000	324,000	219,000	(105,000)	(32.4)
Total Expenditures	**525,935**	**437,200**	**326,000**	**332,200**	**6,200**	**1.9**
Net Change	(87,021)	(222,180)	41,620	(57,180)		
Beginning Fund Balance	1,756,909	1,347,994	1,669,888	1,711,508	41,620	2.5
Ending Fund Balance	**1,669,888**	**1,125,814**	**1,711,508**	**1,654,328**	**47,820**	**2.8**

Park District Map



Park District Boundaries

I II III IV V VI

Parks and Recreation Support Funds

Parks and Recreation Activities and Programs $1,129,818

Description

One of the primary function of the Leisure Services Division is to provide recreational center classes, aquatics and sports programs for the youth, adult, and senior citizens of North Las Vegas. Emphasis is placed on healthy activities that promote wellness in a recreational atmosphere. Programs are organized, conducted, and administered by a professional staff with expertise in all types of sports instruction and activities. Team competition is offered through the Sports Section for youth in basketball and soccer.

Funding Source

User Fees and grants provide the sources of revenue to support this Special Revenue Fund.

Safekey $1,292,942

Description

Safekey is a recreational enrichment program for children kindergarten through 5th grade, designed to meet the needs of the working parent(s). The before and after school program is offered at the majority of the City's elementary schools. Safekey is staffed by trained recreation leaders. The program consists of an activity or game period, sports, arts and crafts, and special events. This program corresponds with the Clark County School District calendar.

Annually, during breaks in the school calendar, the City offers camps. Winter Day Camp is a two-week camp designed for those children who are on winter break. Spring Break Camp is a one-week camp designed for children during spring break. Summer Day Camp is a nine-week camp that is especially designed for those children who are on summer break. Arts & crafts, games, sports, music, and special events are offered.

Funding Source

User Fees and grants provide the sources of revenue to support this Special Revenue Fund.

Parks and Recreation Community Events $942,448

Description

This program provides leisure opportunities for families in a nontraditional setting. With events ranging from movies in the park (Movie Madness) to Community Events at Craig Ranch Regional Park Amphitheater, every citizen should find something to their liking. Services provided in special events include park and picnic rentals and the rental of our City's Mobile Stage.

Funding Source

User fees, park and stage rentals and sponsorship contributions provide the sources of revenue to support this Special Revenue Fund.

Other smaller, miscellaneous funds included in the Parks and Recreational Support Group are:

Fund 0284 - Kiel Ranch Restoration & Operation

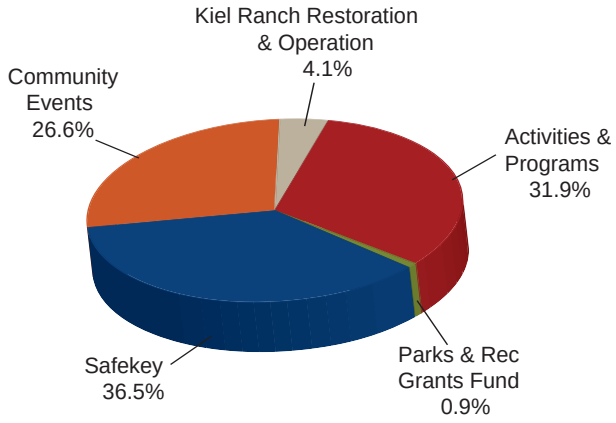
Fund 0292 - Parks & Recreational Capital Improvements

(L) Neighborhood & Leisure Services Director Cass Palmer and (R) Mayor Lee accept $2,000 grant for Toddler Swim Lessons from the Southern Nevada Chapter International Code Council.

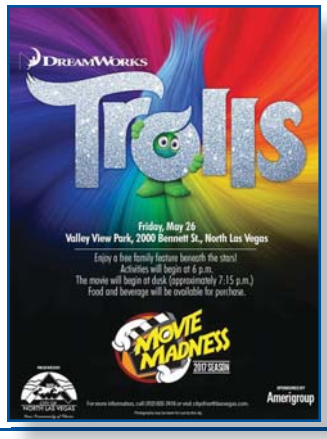
Parks and Recreation Support Funds

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenues						
Charges for Services	2,354,805	2,443,500	2,443,500	2,434,500	(9,000)	(0.4)
Intergovernmental	90,207	22,000	32,909	177,909	145,000	440.6
Fines and Forfeitures	150					0.0
Miscellaneous	23,119	40,000	40,000	40,000		0.0
Sale of Equipment						0.0
Transfers In	14,563	378,678		200,000	200,000	100.0
Total Revenue	**2,482,844**	**2,884,178**	**2,516,409**	**2,852,409**	**336,000**	**13.4**
Expenditures						
Salaries & Wages	933,697	1,509,851	1,509,851	1,509,125	(726)	(0.0)
Employee Benefits	210,953	320,555	320,555	339,303	18,748	5.8
Services & Supplies	725,462	1,223,879	868,788	1,439,689	570,901	65.7
Capital Outlay	286,882			55,000	55,000	100.0
Principal						0.0
Interest Expense						0.0
Transfers Out		378,678		200,000		100.0
Total Expenditures	**2,156,994**	**3,432,963**	**2,699,194**	**3,543,117**	**643,923**	**23.9**
Net Change	325,850	(548,785)	(182,785)	(690,708)		
Beginning Fund Balance	2,436,266	2,076,313	2,762,116	2,579,331	(182,785)	(6.6)
Ending Fund Balance	**2,762,116**	**1,527,528**	**2,579,331**	**1,888,623**	**461,138**	**17.9**

Parks and Recreation Support Revenues Fiscal 2018



Skate park at Craig Ranch Regional Park.



Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for the repayment of general obligation bond principal and the payment of interest from city resources and for special improvement assessment bond principal and interest from special improvement assessment levies when the City is obligated in some manner for the payment. Additional information providing more detail on debt service can be found in the latter portion of the Overview section of this book. The following funds are included in the financial trend below:

Debt Service and SID assessment:	
Judicial/Public Safety Bldgs (03/03)	$ 2.3 M
City Hall Building Bonds	6.3
Judicial/Public Safety Bldgs (2007A)	0.4
Building Projects Bonds	2.7
2011 Refunding Bonds	2.2
S.I.A.D. #63 (Lamb Blvd)	1.5
	$ 15.4 M

Fund 0310 - Debt Service Ad Valorem
Fund 0311 - Debt Service Operating
Fund 0501-0534 - Special Improvement Assessment Districts

Debt Service Funds *

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Beginning Fund Balance	**4,453,270**	**4,453,120**	**7,617,874**	**7,623,984**	**6,110**	**0.1**
Revenues						
Property Taxes	2,690					
Fines and Forfeitures	430					0.0
Miscellaneous	2,188,984	2,020,090	2,020,090	1,540,256	(479,834)	(23.8)
Transfer In - General Fund	9,455,344	5,310,758	5,310,758	6,635,987	1,325,229	25.0
Transfer In - Str Maint., Fire, Park	2,144,897	1,933,808	1,933,808	1,934,731	923	0.0
Transfer In - Crt Facilities Admin	300,000	300,000	300,000	300,000	-	0.0
Transfer In - Library Fund	527,500	1,945,000	1,945,000	1,946,000	1,000	0.1
Total Revenue	**14,619,845**	**11,509,656**	**11,509,656**	**12,356,974**	**847,318**	**7.4**
Expenditures						
Services & Supplies	17,430	10,020	10,220	11,900	1,680	16.4
Debt Principal	4,149,700	4,374,300	4,374,300	8,405,000	4,030,700	92.1
Interest	7,288,111	7,119,026	7,119,026	6,945,879	(173,147)	(2.4)
Total Expenditures	**11,455,241**	**11,503,346**	**11,503,546**	**15,362,779**	**3,859,233**	**33.5**
Net Change	3,164,605	6,310	6,110	(3,005,805)	(3,011,915)	(49,294.8)
Ending Fund Balance	**7,617,874**	**4,459,430**	**7,623,984**	**4,618,179**	(3,005,805)	**(39.4)**

** Includes funds 0310 (Ad Valorem), 0311 (Operating), and 0501-0534 (Special Improvement Assessment Districts)*

Capital Projects Fund

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary, special revenue or trust funds. This section includes summaries and trends of capital project expenditures in the City. More detail of the capital projects along with projections for the next five years can be found in the Capital Improvement Program (CIP) section of this document.

Funds are grouped into subcategories by the nature of the capital projects.

General Government Projects -
Accounts for various general government capital improvement projects including City buildings

Parks and Recreation Projects -
Accounts for capital improvement expenditures at Parks and Recreation buildings and facilities

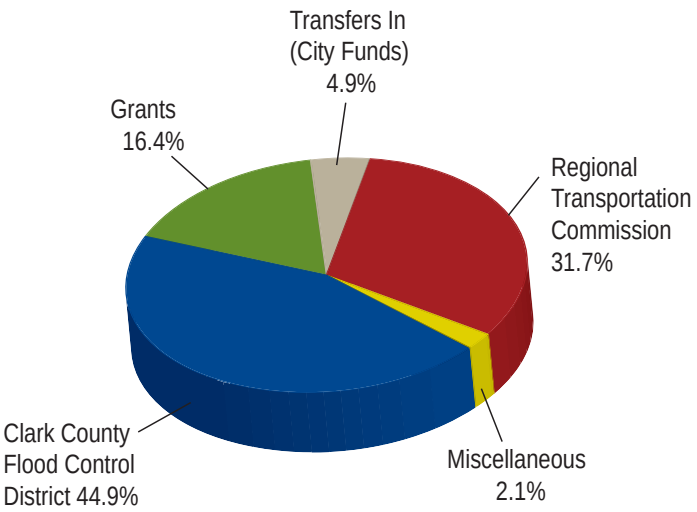
Library Construction Project -
Accounts for Library District capital improvement expenditures

Public Works Projects -

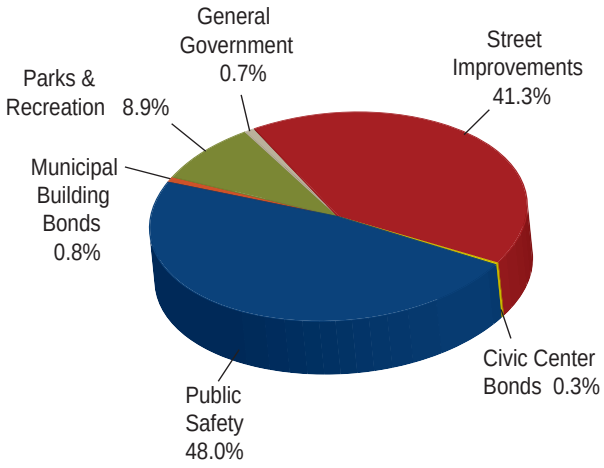
- **Transportation** - accounts for various projects in process to improve the streets and roads within the City limits
- **Flood Control** - projects that address the City's need to have the risk of flooding minimized

Public Safety Projects -
Accounts for expenditures related to the capital projects associated with Police and Fire facilities, and the installation of traffic signals in developing areas and improvement of storm drainage systems

Capital Projects Revenues by Source Fiscal 2018



Capital Projects Expenditures by Function Fiscal 2018



Capital Projects Summary

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Revenue						
Intergovernmental Revenue						
Grants	9,450,790	6,560,744	6,602,273	21,786,333	15,184,060	230.0
Regional Transportation Commission	9,739,251	44,092,897	44,092,897	42,155,975	(1,936,922)	(4.4)
Clark County Flood Control District	19,214,142	35,111,864	35,111,864	59,587,975	24,476,111	69.7
Total Intergovernmental Revenue	**38,404,184**	**85,765,505**	**85,807,034**	**123,530,283**	**37,723,249**	**44.0**
Charges for Services	**114,266**					**0.0**
Miscellaneous						
Interest earnings	47,382					0.0
Miscellaneous Other	(17,990)					0.0
Refunds and Reimbursements	574,334					
Contributions & Donations	300	181,611	186,611	2,832,850	2,646,239	0.0
Misc-SID Assessments		34,600,000	34,600,000		(34,600,000)	(100.0)
Total Miscellaneous	**604,027**	**34,781,611**	**34,786,611**	**2,832,850**	**(31,953,761)**	**(91.9)**
Transfers In & Other Sources						
Sale of Salvage Materials	17,193					0.0
General Fund				949,000	949,000	100.0
Community Development	786,189	350,000	350,000		(350,000)	(100.0)
Park District I	9,625					0.0
Park District III	269,530	150,000	150,000	184,000	34,000	22.7
Park District IV	246,780	174,000	174,000	35,000	(139,000)	(79.9)
Street Maintenance, Parks, Fire	1,267,551	731,000	731,000	3,609,400	2,878,400	393.8
Special Ad Valorem Tax			543,500		(543,500)	(100.0)
PW Non-CIP Reimbursable Programs	26,245		124		(124)	(100.0)
Fuel Taxes - Roadway Operations	1,428,945	1,034,000	1,034,000	1,764,000	730,000	70.6
IT Projects, 2006A Bonds	340,000					0.0
City Hall Other Funding	648,015					0.0
Parks & Rec Capital Projects	22,437					0.0
Streets Capital Projects	13,430					0.0
Parks Projects 2006A Bonds		86,597	86,597		(86,597)	(100.0)
Total Transfers In & Bond Proceeds	**5,075,940**	**2,525,597**	**3,069,221**	**6,541,400**	**3,472,179**	**113.1**
Total Revenues	**44,198,417**	**123,072,713**	**123,662,866**	**132,904,533**	**9,241,667**	**7.5**
Beginning Fund Balance	**22,901,674**	**15,746,143**	**20,424,260**	**16,675,599**	**(3,748,660)**	**(18.4)**
Total Resources Available	**67,100,090**	**138,818,856**	**144,087,126**	**149,580,132**	**5,493,007**	**3.8**
Expenditures						
Expenditures by Fund Groups						
Capital Projects - General Government	10,461	34,600,000	34,600,000	949,000	(33,651,000)	(97.3)
Capital Projects - Public Safety	20,616,996	40,179,214	40,370,235	64,678,825	24,308,590	60.2
Capital Projects - Street Improvements	20,449,463	47,553,773	47,683,773	55,587,043	7,903,270	16.6
Capital Projects - Parks & Recreation	2,675,537	1,870,000	2,303,443	11,958,700	9,655,257	419.2
Capital Projects - Municipal Building Bonc	1,141,381	2,154,302	1,653,587	1,090,000	(563,587)	(34.1)
Capital Projects - Civic Center Bonds	1,781,993	831,225	800,488	429,040	(371,448)	(46.4)
Total Expenditures	**46,675,830**	**127,188,514**	**127,411,526**	**134,692,608**	**7,281,082**	**5.7**
Expenditures by Object						
Salaries and wages	41,999	11,242,186	11,242,186	6,803,211	(4,438,975)	(39.5)
Employee benefits	(8,975)	4,849,283	4,849,283	2,968,950	(1,880,333)	(38.8)
Services and supplies	1,701,029	36,605,347	36,016,121	11,659,198	(24,356,923)	(67.6)
Capital outlay	43,641,512	74,405,101	75,217,339	113,261,249	38,043,910	50.6
Debt Refunding						0.0
Debt Issuance costs						0.0
Operating Transfers Out	1,300,266	86,597	86,597		(86,597)	(100.0)
Total Expenditures	**46,675,830**	**127,188,514**	**127,411,526**	**134,692,608**	**7,281,082**	**5.7**
Ending Fund Balance	**20,424,260**	**11,630,342**	**16,675,599**	**14,887,524**	**(1,788,075)**	**(10.7)**
Total Commitments & Fund Balance	**67,100,090**	**138,818,856**	**144,087,126**	**149,580,132**	**5,493,007**	**3.8**

Capital Projects by Fund Financial Trend

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
General Government Fund						
Beginning Fund Balance	**143,380**	**143,380**	**132,919**	**676,419**	**543,500**	**408.9**
Revenues						
Misc-SID Assessments		34,600,000	34,600,000		(34,600,000)	(100.0)
Interest earnings						0.0
Transfers In			543,500	949,000	405,500	74.6
Total Revenue		**34,600,000**	**35,143,500**	**949,000**	**(34,194,500)**	**(97.3)**
Expenditures						
Salaries and wages		6,055,000	6,055,000		(6,055,000)	(100.0)
Employee benefits		2,595,000	2,595,000		(2,595,000)	(100.0)
Services and supplies		25,950,000	25,950,000	867,000	(25,083,000)	(96.7)
Capital outlay	10,461			82,000	82,000	100.0
Transfers Out						0.0
Total Expenditures	**10,461**	**34,600,000**	**34,600,000**	**949,000**	**(33,651,000)**	**(97.3)**
Ending Fund Balance	**132,919**	**143,380**	**676,419**	**676,419**	**0**	**0.0**
Public Safety Projects						
Beginning Fund Balance	**9,071,536**	**7,859,915**	**8,660,069**	**7,733,172**	**(926,897)**	**(10.7)**
Revenues						
Federal Grants				250,000	250,000	100.0
Regional Transportation Commission		4,040,350	4,040,350		(4,040,350)	(100.0)
Clark County Flood Control District	19,101,590	35,111,864	35,111,864	59,587,975	24,476,111	69.7
Traffic Studies	114,266					0.0
Rrr-Pw Reimbursement Other	4,750					0.0
Refunds & Reimbursements	570,000					0.0
Contributions and donations						0.0
from private sources	300			2,832,850	2,832,850	100.0
Sale of Salvage Material	17,193					0.0
Transfers In	397,430	291,000	291,124	2,008,000	1,716,876	589.7
Total Revenue	**20,205,529**	**39,443,214**	**39,443,338**	**64,678,825**	**25,235,487**	**64.0**
Expenditures						
Salaries and wages	874	1,984,313	1,984,313	2,842,339	858,026	43.2
Employee benefits	(15,768)	859,510	859,510	1,227,145	367,635	42.8
Services and supplies	258,515	3,480,483	3,639,504	4,154,455	514,951	14.1
Capital outlay	20,373,375	33,854,908	33,886,908	56,454,886	22,567,978	66.6
Debt Service Other						0.0
Transfers Out						0.0
Total Expenditures	**20,616,996**	**40,179,214**	**40,370,235**	**64,678,825**	**24,308,590**	**60.2**
Ending Fund Balance	**8,660,069**	**7,123,915**	**7,733,172**	**7,733,172**		**0.0**
Street Improvements Capital Fund						
Beginning Fund Balance	**4,638,606**	**3,015,645**	**4,056,739**	**3,811,868**	**(244,871)**	**(6.0)**
Revenues						
Federal Grants	8,393,090					0.0
County Grants		5,820,744	5,820,744	11,463,033	5,642,289	96.9
Regional Transportation Commission	9,739,251	40,052,547	40,052,547	42,155,975	2,103,428	5.3
Clark County Flood Control District	112,553					0.0
Interest earnings						0.0
Miscellaneous Other	(22,552)					0.0
Refunds & Reimbursements						0.0
Donations - Street Improvements		181,611	181,611		(181,611)	(100.0)
Transfers In	1,645,253	1,384,000	1,384,000	1,874,000	490,000	35.4
Total Revenue	**19,867,596**	**47,438,902**	**47,438,902**	**55,493,008**	**8,054,106**	**17.0**
Expenditures						
Salaries and wages	28,919	3,082,360	3,082,360	3,680,044	597,684	19.4
Employee benefits	(852)	1,341,261	1,341,261	1,614,468	273,207	20.4
Services and supplies	1,034,971	4,279,959	4,279,959	5,307,438	1,027,479	24.0
Capital outlay	19,132,995	38,850,193	38,980,193	44,985,093	6,004,900	15.4
Transfers Out	253,430					0.0
Total Expenditures	**20,449,463**	**47,553,773**	**47,683,773**	**55,587,043**	**7,903,270**	**16.6**
Ending Fund Balance	**4,056,739**	**2,900,774**	**3,811,868**	**3,717,833**	**(94,035)**	**(2.5)**

Capital Projects by Program Financial Trend (Continued)

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Culture & Recreation Projects						
Beginning Fund Balance	**1,659,737**	**1,409,324**	**2,074,095**	**1,274,652**	**(799,443)**	**(38.5)**
Revenues						
Federal Grants	1,057,700	740,000	740,000	10,065,300	9,325,300	1,260.2
Other Grants				8,000	8,000	100.0
Miscellaneous	(188)					0.0
Refunds & Reimbursements	4,334					0.0
Transfers In	2,028,049	764,000	764,000	1,710,400	946,400	123.9
Total Revenue	**3,089,895**	**1,504,000**	**1,504,000**	**11,783,700**	**10,279,700**	**683.5**
Expenditures						
Salaries and wages	6,381	104,388	104,388	208,828	104,440	100.0
Employee benefits	4,671	46,387	46,387	95,837	49,450	106.6
Services and supplies	12,841	89,225	89,225	372,765	283,540	317.8
Capital outlay	2,629,208	1,630,000	2,063,443	11,281,270	9,217,827	446.7
Debt Service						0.0
Interest expense						0.0
Transfers Out	22,437					0.0
Total Expenditures	**2,675,537**	**1,870,000**	**2,303,443**	**11,958,700**	**9,655,257**	**419.2**
Ending Fund Balance	**2,074,095**	**1,043,324**	**1,274,652**	**1,099,652**	**(175,000)**	**(13.7)**
Municipal Building Facilities Bonds						
Beginning Fund Balance	**5,038,034**	**2,325,208**	**4,270,909**	**2,750,448**	**(1,520,461)**	**(35.6)**
Revenues						
Federal Grants			41,529		(41,529)	(100.0)
Regional Transportation Commission						0.0
Miscellaneous	34,256					0.0
Contributions & Donations			5,000		(5,000)	(100.0)
Transfers In	340,000	86,597	86,597		(86,597)	(100.0)
Total Revenue	**374,256**	**86,597**	**133,126**		**(133,126)**	**(100.0)**
Expenditures						
Salaries and wages	5,825	16,125	16,125	72,000	55,875	346.5
Employee benefits	2,975	7,125	7,125	31,500	24,375	342.1
Services and supplies	166,190	1,974,455	1,256,945	786,500	(470,445)	(37.4)
Capital outlay	626,391	70,000	286,795	200,000	(86,795)	(30.3)
Debt Service						0.0
Interest expense						0.0
Transfers Out	340,000	86,597	86,597		(86,597)	(100.0)
Total Expenditures	**1,141,381**	**2,154,302**	**1,653,587**	**1,090,000**	**(563,587)**	**(34.1)**
Ending Fund Balance	**4,270,909**	**257,503**	**2,750,448**	**1,660,448**	**(1,090,000)**	**(39.6)**
Civic Center Bonds						
Beginning Fund Balance	**2,350,380**	**992,671**	**1,229,529**	**429,041**	**(800,488)**	**(65.1)**
Revenues						
Federal Grants						0.0
Regional Transportation Commission						0.0
Miscellaneous	13,127					0.0
Debt-Refunding Bonds Issued						0.0
Transfers In	648,015					0.0
Total Revenue	**661,142**					**0.0**
Expenditures						
Salaries and wages						0.0
Employee benefits						0.0
Services and supplies	228,512	831,225	800,488	171,040	(629,448)	(78.6)
Capital outlay	869,082			258,000	258,000	100.0
Debt Service						0.0
Interest expense						0.0
Transfers Out	684,399					0.0
Total Expenditures	**1,781,993**	**831,225**	**800,488**	**429,040**	**(371,448)**	**(46.4)**
Ending Fund Balance	**1,229,529**	**161,446**	**429,041**	**1**	**(429,040)**	**(100.0)**

Public Works new road construction

Public Works Median Landscaping Project

Reconciliation of Capital Budget to the CIP

Amount	Project #	Fund	Dept	Explanation	Project Description
134,692,608	**FY 2017-18 Capital Fund Projects**				
55,000	10486	100	MAINT	Included in Fund 100 appropriations	Honeywell Upgrade
698,000	26017	100	PD	Included in Fund 100 appropriations	Police Dept Core Systems Upgrade
819,722	26015	100	PD	Included in Fund 100 appropriations	Radio Replacement
19,520	26018	100	PD	Included in Fund 100 appropriations	Taser Replacement Program
28,000	20017	221	REDEV	Included in Fund 221 appropriations	Lake Mead Village West Civic Plaza
1,190,000	20018	230	REDEV	Included in Fund 230 appropriations	Canon Electric Library Main Branch Remodel
350,000	10287	230	PW	Included in Fund 230 appropriations	ADA Accessibility Improvements
321,700	W0060	230	UT	Included in Fund 230 appropriations	Taylor and Reynolds Water Line Replacement
145,000	10394	284	PR	Included in Fund 284 appropriations	Kiel Ranch Historic Park Adobe Restoration
350,000	26016	287	PD	Included in Fund 287 appropriations	Firearms Range Bullet Traps
616,199	26015	287	PD	Included in Fund 287 appropriations	Radio Replacement
19,520	26018	287	PD	Included in Fund 287 appropriations	Taser Replacement Program
166,187	26015	288	PD	Included in Fund 288 appropriations	Radio Replacement
9,760	26018	288	PD	Included in Fund 288 appropriations	Taser Replacement Program
207,000	10495	294	PW	Included in Fund 294 appropriations	AC Patch Truck
105,000	10496	294	PW	Included in Fund 294 appropriations	Trash Compactor
200,000	W0049	613	UT	Included in Fund 613 appropriations	Carey Avenue Water Main Assessment
3,500,000	W0001	613	UT	Included in Fund 613 appropriations	Reservoir Repainting
400,000	W0020	613	UT	Included in Fund 613 appropriations	Water System Bolstering
400,000	W0010	613	UT	Included in Fund 613 appropriations	Waterline Oversizing
2,000,000	W0046	613	UT	Included in Fund 613 appropriations	West Cheyenne Well Rehabilitation
630,000	W0055	613	UT	Included in Fund 613 appropriations	P2B Pump Station Rehabilitation
2,500,000	W0051	613	UT	Included in Fund 613 appropriations	Sun Valley Well Rehabilitation
300,000	W0061	613	UT	Included in Fund 613 appropriations	Water Operations Misc. Capital Repairs
217,000	25001	613	UT	Included in Fund 613 appropriations	Fleet Replacement Program
50,000	W0058	613	UT	Included in Fund 613 appropriations	Water Distribution SCADA Upgrade
75,000	S0035	623	UT	Included in Fund 623 appropriations	Citric Acid Tank Addition
100,000	S0030	623	UT	Included in Fund 623 appropriations	Manhole Lining
31,662,000	S0003	623	UT	Included in Fund 623 appropriations	Northern Beltway SID 65 Utilities Infrastructure
100,000	S0031	623	UT	Included in Fund 623 appropriations	Pecos & Tropical Manhole Replacement
2,000,000	S0022	623	UT	Included in Fund 623 appropriations	Sewer Main Rehabilitation
400,000	S0002	623	UT	Included in Fund 623 appropriations	Sewerline Oversizing
300,000	S0046	623	UT	Included in Fund 623 appropriations	WRF Capital Repairs
93,000	25001	623	UT	Included in Fund 623 appropriations	Fleet Replacement Program
22,000	25003	750	FLEET	Included in Fund 750 appropriations	Heavy Duty Tire Changer
6,145,000	25001	750	FLEET	Included in Fund 750 appropriations	Fleet Replacement Program
35,000	10486	613/623	MAINT	Included in Fund Utility appropriations	Honeywell Upgrade
200,000,000	10458	N/A		Reconciling item, not included in budget	Special Improvement District to be established
390,922,216				**FY 2017-18 Approved CIP**	

Reconciliation of the Fiscal 2018 Capital Budget to the CIP

The Capital Budget for fiscal 2018 reflected in this section will differ from the capital projects that are found in the Capital Improvement Plan (CIP) section of this book. There are two reasons for the differences.

First, this section is reporting revenues and expenditures by fund types. City of North Las Vegas capital projects are tracked by using funds designated in the 0400 series. That is what is represented in this section. The CIP includes a number of projects that are funded by Utilities and other Special Revenue sources and are therefore tracked within the appropriate Utilities Fund (0600 series) and Special Revenue Funds (0200 series).

Also transfers out of any Capital fund is not included in the CIP but may be necessary, such as, transfer of bond proceeds between capital projects for tracking purposes, and returning project balances to the original funding sources.

The above table highlights the projects that account for the differences between the capital funds budget reflected here and the fiscal 2018 portion of the CIP reflected in the CIP section.

Proprietary Funds

Proprietary funds are used to account for a government's business-type activities. There are two types of proprietary funds - Enterprise Funds and Internal Service Funds. Both fund types use Generally Accepted Accounting Principles (GAAP), as do businesses in the private sector. Both enterprise and internal service funds recover the full cost of providing services (including capital costs) through fees and charges to those who use their services. The adopted budget for each proprietary fund is based on GAAP and includes depreciation, but excludes capital outlay and principal payments on debt. However, the management of these funds is based on the "bottom line," and whether the expenses are supported by revenue. The City uses "cash flow basis" to evaluate these funds. This method works similarly to working capital and is the result of all transactions that affect cash and cash equivalents. By including capital outlay and debt service payments in the reconciliation of these funds, the City can determine whether the charges for services are adequate to cover all expenses and future capital needs.

Proprietary Funds
Statement of Cash Flows
Fiscal Year 2018

	Water Fund	Wastewater Fund	Golf Fund	Self Insurance Fund	Motor Equipment Fund	Totals
Cash Flows from Operating Activities						
Revenue:						
Charges for services	56,770,000	45,335,000	1,575,192			103,680,192
Fines and forfeitures	2,100,000	900,000				3,000,000
Miscellaneous	760,000	19,323,000	478,322	28,025,360	4,874,957	53,461,639
Total Revenue	**59,630,000**	**65,558,000**	**2,053,514**	**28,025,360**	**4,874,957**	**160,141,831**
Expenses:						
Salaries and wages	7,237,942	4,349,716	113,020	5,481,554	992,981	18,175,213
Employee benefits	3,827,814	2,263,766	22,212	2,855,362	514,369	9,483,523
Services and supplies:						
Water purchase	16,428,660					16,428,660
Sewage Treatment		844,132				844,132
Services and supplies	12,300,044	13,051,837	2,292,301	18,862,420	3,129,647	49,636,249
Total Expenses	**39,794,460**	**20,509,451**	**2,427,533**	**27,199,336**	**4,636,997**	**94,567,777**
Operating Income	**19,835,540**	**45,048,549**	**(374,019)**	**826,024**	**237,960**	**65,574,054**
Cash Flows from Non-Operating Activities						
Revenues (Expenses)						
Interest earnings						
Intergovernmental		6,550,000				6,550,000
Replacement revenue					2,153,520	2,153,520
Replacement acquisitions					(6,145,000)	(6,145,000)
Principal payments	(2,205,000)	(5,039,120)				(7,244,120)
Interest expense	(143,400)	(14,678,683)				(14,822,083)
Capital Outlay	(8,770,731)	(33,454,814)			(259,960)	(42,485,505)
Total Non-Op Revenues (Expenses)	**(11,119,131)**	**(46,622,617)**			**(4,251,440)**	**(61,993,188)**
Income Before Transfers In (Out)	**8,716,409**	**(1,574,068)**	**(374,019)**	**826,024**	**(4,013,480)**	**3,580,866**
Transfers In from Other Funds	10,221,500	15,847,500	290,000	2,000,000		28,359,000
Transfers Out to Other Funds	(28,175,285)	(20,954,000)		(2,000,000)		(51,129,285)
Net Increase (Decrease) in cash and cash equivalents	**(9,237,376)**	**(6,680,568)**	**(84,019)**	**826,024**	**(4,013,480)**	**(19,189,419)**
Cash and Cash Equivalents July 1	**40,160,691**	**29,942,757**	**262,722**	**45,281,951**	**11,341,921**	**126,990,042**
Cash and Cash Equivalents June 30	**30,923,316**	**23,262,189**	**178,703**	**46,107,975**	**7,328,441**	**107,800,623**

Note: Proprietary funds are reported on a cash flow basis. Depreciation expense is not included in this table.

Schedule of Depreciation

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	2017 vs. 2018 Variance Percent
Water Fund	5,596,499	5,410,000	5,410,000	5,324,000	(86,000)	(1.6)
Wastewater Fund	14,077,284	13,355,500	13,355,500	13,849,000	493,500	3.7
Golf Course Funds	226,357	226,400	226,400	226,400	-	-
Motor Equipment Fund	817,991	500,000	500,000	266,200	(233,800)	(46.8)
Total Depreciation Expense	**20,718,131**	**19,491,900**	**19,491,900**	**19,665,600**	**173,700**	**0.9**

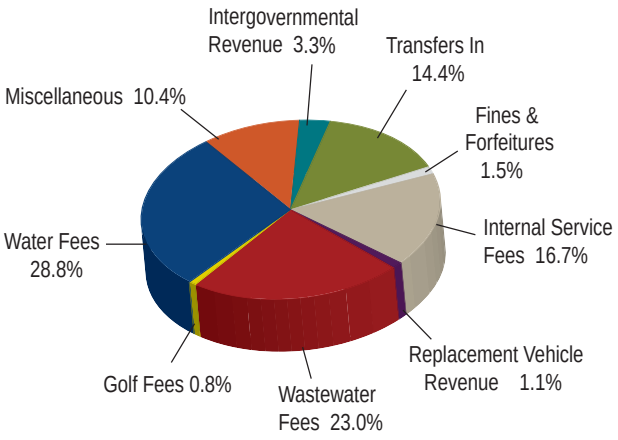
Enterprise funds are used in situations where a fund provides services primarily to external customers. The City classifies its Water, Wastewater and Golf Funds as Enterprise Funds. GAAP mandates the use of an enterprise fund when legal requirements or management policy require that the full cost of providing services (including capital costs) be recovered through fees and charges.

Internal Service Funds are designed to function on a cost-reimbursement basis and are used to recover the full cost of providing a given activity. Internal service funds are used when a fund primarily provides benefits to other funds, departments or agencies of the government. Costs in the Internal Service Funds are allocated to the benefiting funds in the form of fees and charges. The City classifies its Motor Equipment and Self-Insurance Funds as Internal Service Funds.

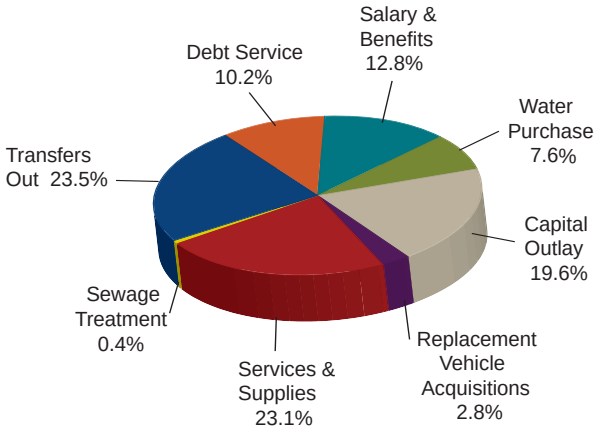
Proprietary Funds
Statement of Cash Flows
Fiscal Years 2016 - 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Cash Flows from Operating Activities						
Revenue:						
Internal Service Charges	26,510,472	31,738,148	30,910,268	32,900,317	1,990,049	6.4
Charges for services:						
Water Fees	51,110,220	52,500,000	52,500,000	54,075,000	1,575,000	3.0
Water Connection Fees	717,271	500,000	500,000	600,000	100,000	20.0
WW fees	42,510,913	41,800,000	41,800,000	43,050,000	1,250,000	3.0
WW Connection fees	2,471,657	2,020,000	2,020,000	2,020,000		0.0
Other fees	4,017,471	4,062,287	4,062,287	3,935,192	(127,095)	(3.1)
Fines and forfeitures	3,422,274	2,940,000	2,940,000	3,000,000	60,000	2.0
Miscellaneous	9,770,045	1,591,691	1,591,691	20,561,322	18,969,631	1,191.8
Total Revenue	**140,530,325**	**137,152,126**	**136,324,246**	**160,141,831**	**23,817,585**	**17.5**
Expenses:						
Salaries and wages	9,972,112	16,341,165	17,220,533	18,175,213	954,680	5.5
Employee benefits	5,742,350	8,516,036	7,687,231	9,483,523	1,796,292	23.4
Services and supplies:						0.0
Water purchase	13,560,093	15,979,298	15,979,298	16,428,660	449,362	2.8
Sewage Treatment	684,943	819,546	1,639,092	844,132	(794,960)	(48.5)
Services and supplies	40,973,475	50,755,148	48,066,771	49,636,249	1,569,478	3.3
Total Expenses	**70,932,973**	**92,411,193**	**90,592,925**	**94,567,777**	**3,974,852**	**4.4**
Operating Income	**69,597,352**	**44,740,933**	**45,731,321**	**65,574,054**	**19,842,733**	**43.4**
Cash Flows from Non-Operating Activities						
Revenues (Expenses)						
Interest Earnings	35,620	10,300	10,300		(10,300)	(100.0)
Grants	3,034,877	3,034,877	3,034,877	3,050,000	15,123	0.5
Sales Tax Revenue	3,474,754	3,400,000	3,400,000	3,500,000	100,000	2.9
Sale of Equipment	4,759,182					0.0
Replacement revenue	6,471,120	2,153,520	2,153,520	2,153,520		0.0
Replacement acquisitions	(563,815)	(1,341,500)	(2,081,507)	(6,145,000)	(4,063,493)	195.2
Principal payments	(9,078,150)	(7,248,072)	(7,248,072)	(7,244,120)	3,952	(0.1)
Interest Expense	(15,183,966)	(15,172,765)	(15,172,765)	(14,822,083)		
Debt Other	(106,341)					0.0
Capital Outlay	(5,705,053)	(13,662,705)	(22,587,577)	(42,485,505)	(19,897,928)	88.1
Total Non-Operating Revenues (Expenses)	**(12,861,772)**	**(28,826,345)**	**(38,491,224)**	**(61,993,188)**	**(23,852,646)**	**62.0**
Income Before Transfers In (Out)	**56,735,580**	**15,914,588**	**7,240,097**	**3,580,866**	**(4,009,913)**	**(55.4)**
Transfers In from Other Funds	1,195,919	376,700	376,700	28,359,000	27,982,300	7,428.3
Transfers Out to Other Funds	(23,506,967)	(23,277,283)	(23,277,283)	(51,129,285)	(27,852,002)	119.7
Net Increase (Decrease) in cash and cash equivalents	**34,424,532**	**(6,985,995)**	**(15,660,486)**	**(19,189,419)**	**(3,528,933)**	**22.5**
Cash and Cash Equivalents July 1	**108,225,995**	**103,230,161**	**142,650,528**	**126,990,042**	**(15,660,486)**	**(11.0)**
Cash and Cash Equivalents June 30	**142,650,527**	**96,244,166**	**126,990,042**	**107,800,623**	**(19,189,419)**	**(15.1)**

Proprietary Fund Revenue Cash Flow Basis



Proprietary Fund Expenditures Cash Flow Basis



Enterprise Funds

Enterprise Funds are used to finance and account for the acquisition, operation and maintenance of City facilities that are intended to be entirely, or predominately, self-supported from user charges. Operations are accounted for so as to show a profit or loss on a basis comparable with industries in the private sector. The City of North Las Vegas operates the Utility Enterprise Fund, consisting of Water and Wastewater, and the Golf Course Funds.

The most significant issue affecting the Enterprise Funds is to ensure that these funds operate as self-supporting funds and maintain adequate cash balances to cover operating costs, PILT, debt service including debt coverage and capital repairs and replacements.

Expenditures for Enterprise Funds represent 29.2% of the City's budget. The most significant issue affecting the Enterprise Funds is to ensure that these funds operate as self-supporting funds and maintain adequate cash balances to cover operating costs, PILT, debt service including debt coverage, and capital repairs and replacements. While all the enterprise funds are self-supporting and maintain adequate cash reserves, rate adjustments are needed to ensure this condition continues.

Basis of Accounting

The City of North Las Vegas uses the full accrual basis in preparing Enterprise Fund budgets. Revenues and expenses are recognized at the time they occur. For example, when homeowners use water, the City records the revenue when the meters are read and consumption is calculated. The date on which the customer pays the utility bill does not affect when the City records the revenue. Conversely, the City reports expenses when a service is performed or an item is purchased rather than the date the City pays the invoice.

However, the City uses "net unrestricted assets" to evaluate these funds. Cash balances accumulate to a level sufficient for three purposes:

1. To provide resources for unforeseen needs and emergencies for repair and replacement (like fund balances in governmental funds);

2. To provide adequate security for long-term debt; and

3. To allow for a capital development program to reduce the need for borrowing.

4. Utilities Policy is to maintain a 25% Unrestricted Net Assets for reserves.

Water Utility Fund

Background
The Utility Department is responsible for managing the Water Fund. The major issues facing the water utility are water costs, water supply and conservation.

Source of Supply
The City obtains water from two sources: groundwater and the Colorado River basin. Groundwater is obtained from a series of City-owned operating wells that account for 10% of the potable water supply for the City. The remaining 90% of required water is met with treated Colorado River water furnished through the Southern Nevada Water Authority (SNWA).

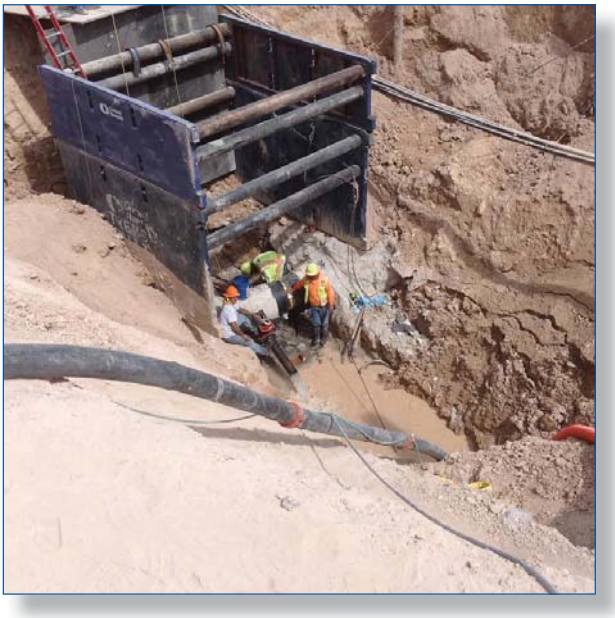
The water distribution system consists of multiple pump stations, well sites, storage facilities, and over 1,100 miles of water system piping. The Department also operates the Kapex water system consisting of a groundwater well, pump station, storage tanks and water system piping in the extreme northeast section of the city. This infrastructure enables the utility to provide water service to over 87,900 customer accounts serving an estimated population of 345,570 The water system serves incorporated North Las Vegas, as well as Sunrise Manor, which is a portion of unincorporated Clark County.

The City purchases treated Colorado River water from SNWA at a wholesale rate based on that the cost to treat and distribute water to member agencies. The quantity of Colorado River water received by the City under the facilities and operations agreement with SNWA is based on an annual operating plan that ensures that as a whole the Las Vegas Valley does not exceed the Colorado River water allotment.

The Southern Nevada Water System is a water supply system comprised of two water treatment plants and pumping and transmission facilities with delivery capacity of over 900 million gallons per day (mgd). Water is treated after diversion from Lake Mead and the potable water is delivered to the Southern Nevada Water Authority (SNWA) water purveyors, in which the City is one of the water purveyors. SNWA has recently completed Water Intake No. 3 and is constructing a Low Level Pump Station as a part of a Capital Improvement Plan to expand the system's capacity to reliably treat and transport Colorado River water to the water purveyor members. The low level Pump Station is scheduled to go online in 2020.

SNWA continues to pursue all opportunities to secure additional water for southern Nevada. The members of SNWA includes Boulder City, Henderson, Las Vegas, North Las Vegas, the Big Bend Water District, Clark County Water Reclamation District (formerly Clark County Sanitation District), and the Las Vegas Valley Water District.

Among other things, SNWA is addressing water resource management and water conservation on a regional basis; planning, managing and developing additional supplies of water for Southern Nevada; and expanding and enhancing regional treatment and delivery capabilities.



Utilities Crew repair water main break at 25 foot depth.

Drought

Over the past fifteen years, the Colorado River Basin has experienced drought conditions. Lake Mead, our primary water resource, is currently less than 41 percent capacity.

The City and the other SNWA member agencies agreed to make permanent the drought restrictions enacted in 2003 and 2004. The permanent restrictions were implemented as normal conservation measures for the region.

Water Rates

The cost of providing water service is recovered primarily through the water rates. It has been the City's practice to review the factors contributing to the cost of water and evaluate the rates and charges on a cyclical basis. The last rate plan was updated in fiscal 2009-2010. The primary objective of the water rate model was to develop a financial plan and rate strategy that (1) generates sufficient revenue to meet current and future operating costs, debt obligations, and capital program needs, (2) meets cost of service standards for fair, equitable, and reasonable rates and fees, and (3) attempts to minimize required rate increases during the planning period. As a result, water rates increased by 3% in October 2011, and will increase by 3% annually in October of each year.

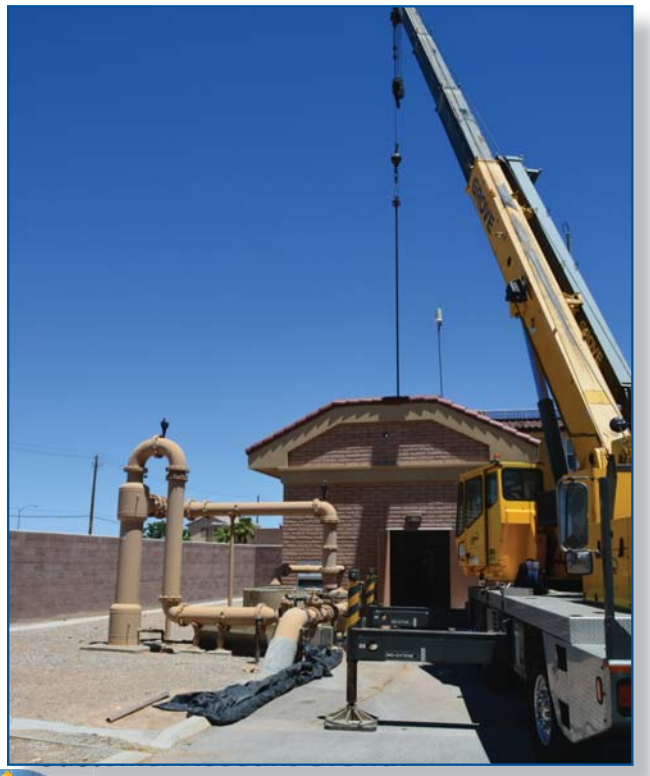
In developing this model, the major cost drivers were increases in the price of wholesale water and overall increases in operation and maintenance expenses.

Utility management, working with SNWA and other water purveyors, has maintained an aggressive approach at keeping costs of the wholesale delivery charge at a minimum. Continued monitoring of the water utility rates is needed to ensure that future water purchases and other operating costs do not create a deficit ending balance. The Water fund cash equivalents are projected to be 30.9 million at the end of fiscal 2018.

The City provides water services to residential, commercial, and industrial customers. Water rates currently consist of a monthly service charge and a four tiered volume charge for residential customers. The tiered volume-charge system is structured so that the difference in cost between the tiers is sufficient to promote conservation. A monthly service charge and a volume charge are in place for commercial and industrial customers.

On October 1, 2014 the City officially took over the Kapex water system located in Garnet Valley. This system consists of a groundwater well, fire pump station, water lines and storage tanks which will provide interim water service to undeveloped portion of the City until a proposed 16 mile long water line extension is constructed from the City's main water system. Additional groundwater improvements are planned in the next 18 months to accommodate future development.

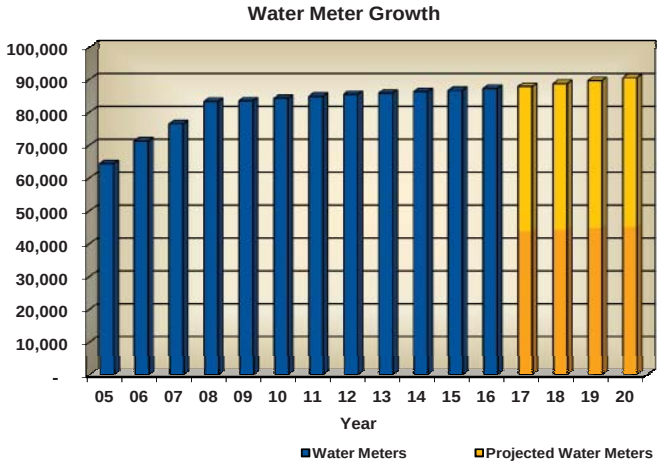
The average residential water customer consumes 7,960 gallons per month. The average monthly water charge is currently $ 26.37.



Sun Valley Well pump repair.

Over the past ten years, the number of water meter services grew by over 4,563 or an increase of 5.9%. It is expected that the utility will service over 88,779 meters in 2018, an increase of 1% over 2017. Projections indicate a growth rate of 1% over the next five years.

The graph depicted to the right, shows the growth in water meters over the last ten years and projections for the next five years.



Major Revenues

Water Fund operating revenue is projected at $59.6 million. Approximately $54.0 million, or 90.6% of all water revenue is generated from the sale of water services to City customers. Rate revenue increased by $1.5 million or 2.8% due to rate increases, growth and water conservation.

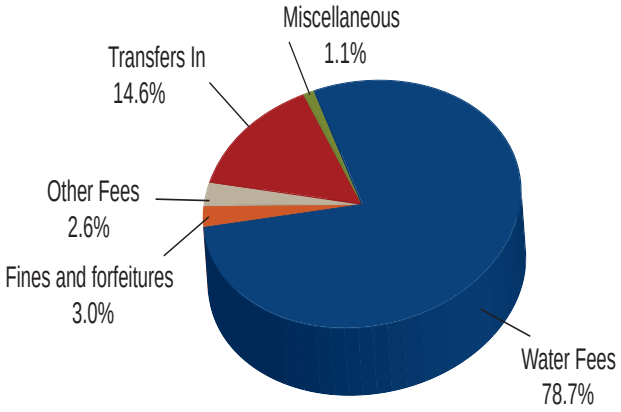
Other charges for services amount to $ 2.0 million and include water connection and turn-on fees, water application fees, and backflow prevention fees.

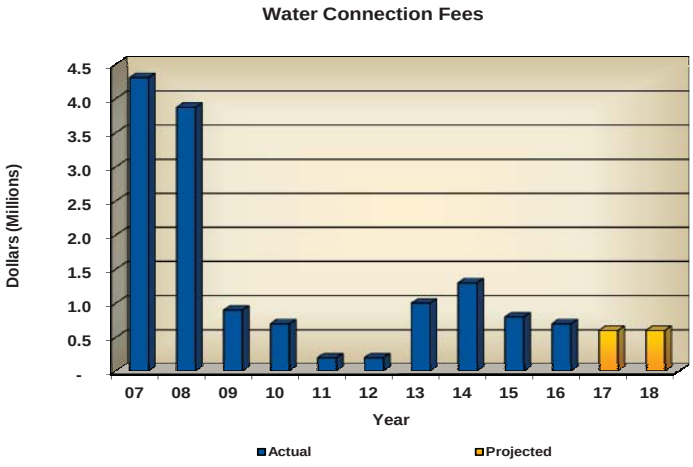
Late penalties and interest is budgeted at $2.1 million in fiscal year 2018. Miscellaneous revenue includes $710,000 in fees that are charged to Republic Services for garbage billing services. Connection fees are based on development activity and are charged to new customers who connect to the water system. The fee represents a charge for the fair share of the capital cost of the system already in place and the cost of increasing the capacity of the system to meet the additional demand created by the connection of new customers.

The local economic recession continues to adversely impact water revenues, and this is particularly apparent in connection fees which impacts the City and SNWA.

Water connection fees are projected at $0.6 million in fiscal year 2018, a significant difference from the record $17.2 million in fiscal 2005.

Water Revenue Cash Flow Basis





Water Fund
Statement of Cash Flows
Fiscal Years 2016 - 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Cash Flows from Operating Activities						
Revenues:						
Charges for services:						
Water Fees	51,110,220	52,500,000	52,500,000	54,075,000	1,575,000	3.0
Water Connection Fees	717,271	500,000	500,000	600,000	100,000	20.0
Water Other Fees	2,317,974	1,949,000	1,949,000	2,095,000	146,000	7.5
Fines and forfeitures	2,507,215	2,140,000	2,140,000	2,100,000	(40,000)	(1.9)
Miscellaneous	788,806	705,000	705,000	760,000	55,000	7.8
Total Revenue	**57,441,487**	**57,794,000**	**57,794,000**	**59,630,000**	**1,836,000**	**3.2**
Expenses:						
Salaries and wages	5,045,169	6,657,905	6,687,563	7,237,942	550,379	8.2
Employee benefits	2,704,330	3,311,644	3,325,339	3,827,814	502,475	15.1
Services and supplies:						0.0
Water purchase	13,560,093	15,979,298	15,979,298	16,428,660	449,362	2.8
Supplies & Services	8,359,406	13,416,343	10,688,198	12,300,044	1,611,846	15.1
Total Expenses	**29,668,998**	**39,365,190**	**36,680,398**	**39,794,460**	**3,114,062**	**8.5**
Operating Income	**27,772,490**	**18,428,810**	**21,113,602**	**19,835,540**	**(1,278,062)**	**(6.1)**
Cash Flows from Non-Operating Activities						
Revenues (Expenses)						
Interest earnings						0.0
Sale of equipment	276,364					0.0
Principal payments	(3,031,600)	(2,835,000)	(2,835,000)	(2,205,000)	630,000	(22.2)
Interest expense	(287,337)	(258,600)	(258,600)	(143,400)	115,200	(44.5)
Debt Other	(106,341)					0.0
Capital Outlay	(1,490,187)	(3,847,431)	(6,156,993)	(8,770,731)	(2,613,738)	42.5
Total Non-Operating Revenues	**(4,639,101)**	**(6,941,031)**	**(9,250,593)**	**(11,119,131)**	**(1,868,538)**	**20.2**
Income Before Transfers In (Out)	**23,133,388**	**11,487,779**	**11,863,009**	**8,716,409**	**(3,146,600)**	**(26.5)**
Transfers In from Other Funds	468,319	321,700	321,700	10,221,500	9,899,800	3,077.3
Transfers Out to Other Funds	(18,196,237)	(18,143,675)	(18,143,675)	(28,175,285)	(10,031,610)	55.3
Net Increase (Decrease) in cash and cash equivalents	**5,405,470**	**(6,334,196)**	**(5,958,966)**	**(9,237,376)**	**(3,278,410)**	**55.0**
Cash and Cash Equivalents July 1	**40,714,187**	**36,124,825**	**46,119,657**	**40,160,691**	**(5,958,966)**	**(12.9)**
Cash and Cash Equivalents June 30	**46,119,657**	**29,790,629**	**40,160,691**	**30,923,316**	**(9,237,376)**	**(23.0)**

New Outdoor Kiosk.

Water tank maintenance.

Major Expenses-Cash Flow Basis

The 2018 operating budget amounts to $39.8 million and is supplemented with capital outlay and construction ($8.8 million), debt service ($2.3 million) the transfer to the general fund ($18.0 million) and transfer to the Water CIP fund ($10.2 million) produces a total financial program of $79.1 million. Total expenses (excluding transfers) increased by $5.0 million or 10.8% as compared to the 2017 projection. Most of the increased expense is for power, and capital expense.

Salaries and benefits amount to $11.1 million, an increase of 10.5% as compared to fiscal 2017 projection.

Wholesale water purchases accounts for 20.8% of the total budget. In 2017 the City purchased 90% of its water from SNWA. The city projects to purchase 100% of the required water from SNWA during 2018.

SNWA's wholesale water cost is $303 per acre foot. In addition, it is expected that the water utility's usage will increase from 52,757 acre feet to 54,220 acre-feet of water in fiscal 2018.

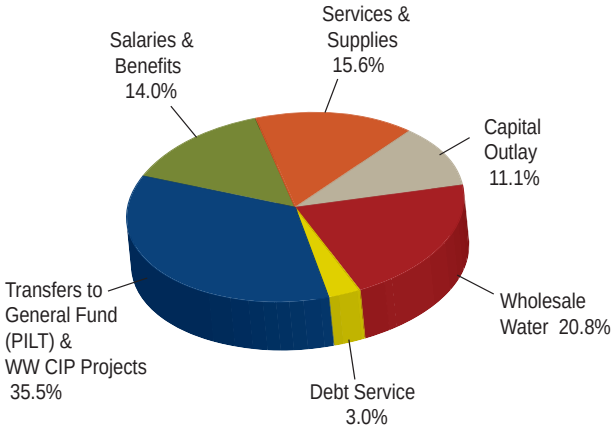
Supplies and services are budgeted at $12.3 million and include operating and maintenance items.

Debt Service is budgeted at $2.3 million, more detail can be found in the debt management section of this document.

Capital Outlay amounts to $8.8 million, an increase of $2.6 million or 42.5%. A detail listing of all capital can be found in the Utility Department section of the budget.

The **payment in lieu of taxes (PILT)** is classified as a **Transfer to the General Fund**, consistent with governmental accounting standards. December 16, 2009 Council approved a policy change to the PILT calculation methodology placing a cap of $32 Million effective July 1, 2009. This amount for the Water Fund is $18.0 million in the fiscal year 2018 budget and is based on a formula on Water and Wastewater revenue. New allocation methodology was applied in 2014. A complete discussion on this new method can be found in the General Fund revenue section.

Water Expenses Cash flow Basis



6" Water Main Repair using the safe dig.

Wastewater Utility Fund

Background

The Utility Department is responsible for managing the Wastewater Fund. The major issues facing the wastewater utility are: the increasing cost of wastewater treatment and compliance with the Clean Water Act.

The cost of providing wastewater service is recovered primarily through the wastewater rates. It has been the City's practice to review the factors contributing to the cost of wastewater service and evaluate the rates and charges on a cyclical basis. The last rate model was updated in fiscal year 2010. The primary objective of the wastewater rate model was to develop a financial plan and rate strategy that (1) generates sufficient revenue to meet current and future operating costs, debt obligations, and capital program needs, particularly for the wastewater reclamation facility, (2) meets cost of service standards for fair, equitable, and reasonable rates and fees, and (3) attempts to minimize required rate increases during the planning period. As a result, wastewater rates increased 3% in October 2011 and will increase by 3% annually in October of each year.

In developing this model, the major cost drivers were increases in the price of wastewater treatment and significant increases in debt service from bonding the construction of the wastewater reclamation facility.

Wastewater generated in the City is transmitted through City-owned sewer pipe lines to the City's Water Reclamation Facility (WRF) with the exceptions of a small amount of flow from the northeast portion of the City that flows to the Clark County Water Reclamation District (CCWRD) treatment plant, and properties that are directly connected to the City of Las Vegas wastewater system where the City of North Las Vegas does not have existing wastewater lines. The majority of wastewater from North Las Vegas flows to the WRF, while smaller portions flow to CCWRD, and City of Las Vegas, is treated by these entities and discharged to the Las Vegas Wash and eventually to Lake Mead. The City of North Las Vegas discharges approximately 17.3 million gallons per day of wastewater.

The wastewater collection system services all of incorporated North Las Vegas and contains over 671 miles of piping. The utility is also responsible for cleaning stormwater drainage inlets throughout the City.

Wastewater Reclamation Facility

Wastewater is a water resource for the City's future. In the past, all of the wastewater generated within the city limits was conveyed to the City of Las Vegas and the Clark County Water Reclamation District for treatment. Once conveyed to these agencies, the potential for water reuse is gone and the water commodity is owned by those agencies. In addition, almost 67.8% of the Wastewater Fund's operating budget paid for treatment costs to third party agencies.

In January 2004, the City Council authorized an in-depth analysis on wastewater treatment options for the city. Subsequently, the City Council directed staff to pursue construction of a wastewater reclamation facility and authorized the City Manager to pursue a site for the facility. The proposed Wastewater Reclamation Facility and all associated infrastructure was estimated to cost approximately $321.3 million and was to be funded with bond proceeds and capital reserves.

Construction of this facility was completed in FY 2013. The Water Reclamation Facility is up and running with a current average daily flow of 17.8 MGD. This allows independence from the City of Las Vegas wastewater treatment rates and provides the City with the ability to maximize efficiencies of operations and water resources.

Aerial View of the Water Reclamation Facility

Wastewater Fund
Statement of Cash Flows
Fiscal Years 2016 - 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Cash Flows from Operating Activities						
Revenues:						
Charges for services:						
WW fees	42,510,913	41,800,000	41,800,000	43,050,000	1,250,000	3.0
WW Connection fees	2,471,657	2,020,000	2,020,000	2,020,000		0.0
WW Other fees	317,262	220,000	220,000	265,000	45,000	20.5
Fines and forfeitures	915,059	800,000	800,000	900,000	100,000	12.5
Miscellaneous	489,088	377,000	377,000	19,323,000	18,946,000	5,025.5
Total Revenue	**46,703,980**	**45,217,000**	**45,217,000**	**65,558,000**	**20,341,000**	**45.0**
Expenses:						
Salaries and wages	2,570,009	4,266,229	4,115,939	4,349,716	233,777	5.7
Employee benefits	1,665,134	2,073,553	2,031,053	2,263,766	232,713	11.5
Services and supplies:						0.0
Sewage Treatment	684,943	819,546	1,639,092	844,132	(794,960)	(48.5)
Services and supplies	9,352,887	13,235,041	11,774,809	13,051,837	1,277,028	10.8
Total Expenses	**14,272,973**	**20,394,369**	**19,560,893**	**20,509,451**	**948,558**	**4.8**
Operating Income	**32,431,007**	**24,822,631**	**25,656,107**	**45,048,549**	**19,392,442**	**75.6**
Cash Flows from Non-Operating Activities						
Revenues (Expenses)						
Investment Earnings	7,702	10,300	10,300		(10,300)	(100.0)
Grants	3,034,877	3,034,877	3,034,877	3,050,000	15,123	0.5
Sales Tax Revenue	3,474,754	3,400,000	3,400,000	3,500,000	100,000	2.9
Sale of equipment	4,504,356					0.0
Principal payments	(6,046,550)	(4,413,072)	(4,413,072)	(5,039,120)	(626,048)	14.2
Interest expense	(14,896,629)	(14,914,165)	(14,914,165)	(14,678,683)	235,482	(1.6)
Capital Outlay	(4,214,866)	(9,465,314)	(16,080,624)	(33,454,814)	(17,374,190)	108.0
Total Non-Op Revenues (Expenses)	**(14,136,355)**	**(22,347,374)**	**(28,962,684)**	**(46,622,617)**	**(17,659,933)**	**61.0**
Income Before Capital Contributions and Transfers	**18,294,651**	**2,475,257**	**(3,306,577)**	**(1,574,068)**	**1,732,509**	**(52.4)**
Transfers In from Other Funds				15,847,500	15,847,500	100.0
Transfers Out to Other Funds	(5,296,167)	(5,133,608)	(5,133,608)	(20,954,000)	(15,820,392)	308.2
Net Increase (Decrease) in cash and cash equivalents	**12,998,484**	**(2,658,351)**	**(8,440,185)**	**(6,680,568)**	**1,759,617**	**(20.8)**
Cash and Cash Equivalents July 1	**25,384,457**	**20,146,179**	**38,382,942**	**29,942,757**	**(8,440,185)**	**(22.0)**
Cash and Cash Equivalents June 30	**38,382,941**	**17,487,828**	**29,942,757**	**23,262,189**	**(6,680,568)**	**(22.3)**

Reinstallation of MBR Cassette at the WRF.

Chemical Tanks for the Wastewater Reclamation Facility.

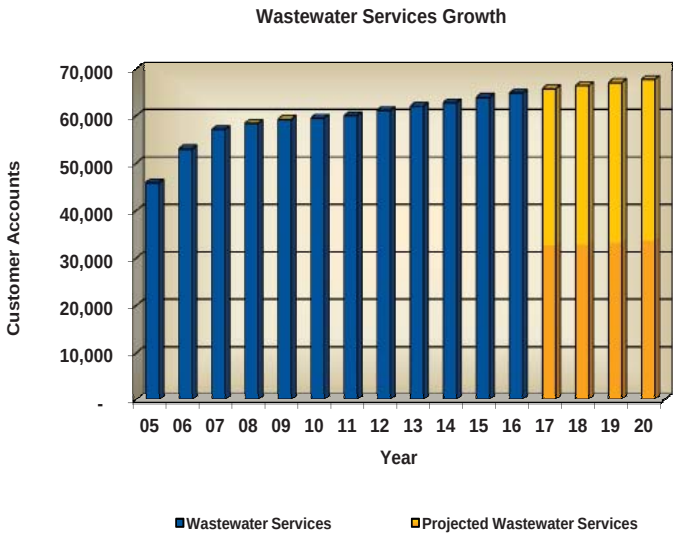
Wastewater Rates

Close monitoring of the Wastewater Utility rates are needed to ensure that the future wastewater treatment cost and other operating costs do not create a deficit ending balance.

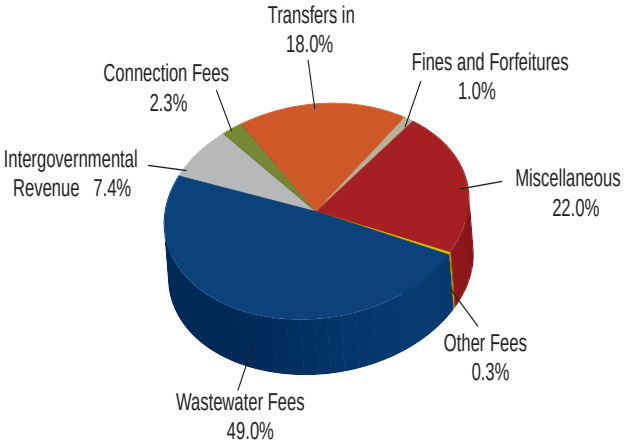
A single-family wastewater customer is billed for a maximum monthly usage of 8,000 gallons. The average monthly wastewater bill is $ 45.08 per month. The City provides wastewater service to over 65,700 customers with a population of 244,793. Wastewater rates consist of a monthly service fee and a fee per 1,000 gallons of water used. For residential customers, the wastewater rate is capped at a water usage of 8,000 gallons each month. A monthly service fee and a fee per 1,000 gallons of water used are in place for commercial customers without a maximum cap. The Wastewater fund cash equivalents are projected to be $23.3 million at the end of fiscal 2018.

Customer Account Growth

At present, the City services 65,632 wastewater accounts. Over the past ten years, the number of accounts grew by 7,267, an increase of 12.7% in the utility's customer base. It is expected that the wastewater utility will service 65,700 customers in 2018, with a 1% increase over 2017. Projections indicate a rate of growth of 1% annually during the next 5 years.



Wastewater Fund Revenue Cash Flow Basis



Major Revenues

Wastewater Fund operating revenue is projected at $65.6 million.

The utility expects to receive $43.0 million in rate revenue generated from the sale of wastewater services to city customers. An additional $18.8 million in Sewer revenue bonds are scheduled to be sold in FY18 to fund the Northeast Interceptor Project as part of Special Improvement District #65.

Wastewater account growth is based on the number of applications for new wastewater service. Applications for new utility service are significantly lower than recent record high levels and this is reflected by no change in other charges for services. Considerable standing inventory in the North Las Vegas housing and commercial markets must be absorbed before applications for new services return to normal levels.

Late penalties increased by $100,000 and miscellaneous revenue increased by $50,000. The department changed its billing cycle from 27-33 days to fixed 21 day billing cycle. This resulted in an increased capture of late penalties that were not being caught under the old billing cycle.

Miscellaneous revenue includes approximately $ 305,000 in fees that are charged to Republic Services for garbage billing services.

Connection fees are budgeted at $2,000,000. These fees are based on account growth and are conservatively budgeted because of their elastic nature.

The local economic recession continues to adversely impact wastewater revenues, and this is particularly apparent in connection fees. Throughout 2017, residential development increased and connection fees are projected at $2 million in fiscal 2017, a significant decrease from the record $18.1 million in fiscal 2006.

Connection fees are charged to new customers who connect to the wastewater system. The fee represents a charge for the fair share of the capital cost of the system already in place and the cost of increasing the capacity of the system to meet the additional demand created by the connection of new customers.

Major Expenses - Cash Flow Basis

The 2018 operating budget amounts to $20.5 million and is supplemented with capital outlay ($33.5 million), debt service ($19.7 million), transfer to the General Fund ($5.1 million) and transfer to Wastewater CIP Fund ($15.8 million), to produce a total financial program of $94.6 million.

Salaries and benefits amount to $6.6 million, an increase of 7.6% as compared to fiscal 2017 projection.

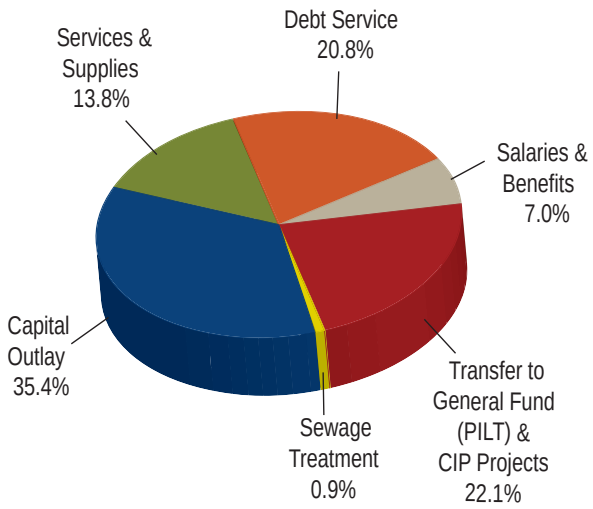
Supplies and services are budgeted at $13.1 million in fiscal 2018 and includes operating and maintenance items.

Debt service amounts to $19.7 million. More detail can be found in the debt management section of this document.

Capital outlay and construction appropriations total $15.8 million in the Wastewater Operations and $18.8 million for SID 65. A detail listing of all capital can be found in the Utility Department section of the budget.

Payment in lieu of taxes is classified as a **Transfer to the General Fund**, consistent with government accounting standards. December 16, 2009 Council approved a policy change to the PILT calculation methodology placing a cap of $32 Million effective July 1, 2009. This amount for the Wastewater Fund is $5.1 million in the fiscal year 2018 budget and is based on a formula on Water and Wastewater revenue. This new allocation methodology went into effect in 2014, complete discussion on this new method can be found in the General Fund revenue section.

Wastewater Fund Expenditure by Object Cash flow Basis



Golf Course Fund

Summary

The City owns and operates two golf courses. The Municipal Golf Course, Par 3, is a small, 9-hole, par-3 golf course that allows for nighttime play and is open every day, except Christmas. In fiscal year 2016-17 Disc golf was introduced to the course and has been a successful addition.

Funding Source

User Fees provide a portion of the source of revenue to support this Proprietary Fund.

On February 19, 2009, the City acquired Aliante Golf Club, an 18-hole golf course located in the Aliante Master Planned Community. Aliante Golf Club offers a variety of amenities including Aliante Bar and Grill, Golf Shoppe, and Practice Facilities. The golf course is managed and maintained through a management agreement with a private operator. The fund has been subsidized by the General Fund and is estimated to need an additional $235,000 for 2018.

Par 3 Municipal Golf Course

Aliante Golf Course

Golf Course Fund
Statement of Cash Flows
Fiscal Years 2016 - 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Cash Flows from Operating Activities						
Revenue:						
Golf Course Charges	1,382,235	1,893,287	1,893,287	1,575,192	(318,095)	(16.8)
Misc Other Charges	481,890	509,691	509,691	478,322	(31,369)	(6.2)
Total Revenue	**1,864,125**	**2,402,978**	**2,402,978**	**2,053,514**	**(349,464)**	**(14.5)**
Expenses:						
Salaries and wages	58,777	113,020	113,020	113,020		0.0
Employee benefits	40,454	19,387	19,387	22,212	2,825	14.6
Services and supplies	2,217,585	2,310,558	2,310,558	2,292,301	(18,257)	(0.8)
Total Expenses	**2,316,815**	**2,442,965**	**2,442,965**	**2,427,533**	**(15,432)**	**(0.6)**
Operating Income	**(452,690)**	**(39,987)**	**(39,987)**	**(374,019)**	**(334,032)**	**835.4**
Cash Flows from Non-Operating Activities						
Revenues (Expenses)						
Sale of Equipment						
Capital Outlay						0.0
Total Non-Operating Revenues (Expenses)						**0.0**
Income Before Transfers In (Out)	**(452,690)**	**(39,987)**	**(39,987)**	**(374,019)**	**(334,032)**	**835.4**
Transfers In From Other Funds	127,600	55,000	55,000	290,000	235,000	427.3
Transfers Out to Other Funds	(14,563)					0.0
Net Increase (Decrease) in cash and cash equivalents	**(339,653)**	**15,013**	**15,013**	**(84,019)**	**(99,032)**	**(659.6)**
Cash and Cash Equivalents July 1	**587,362**	**999,029**	**247,709**	**262,722**	**15,013**	**6.1**
Cash and Cash Equivalents June 30	**247,709**	**1,014,042**	**262,722**	**178,703**	**(84,019)**	**(32.0)**

North Las Vegas
Aliante Golf Course

Internal Service Funds

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City and to other government units on a cost reimbursement basis. Costs in the internal service funds are allocated to the benefiting funds in the form of fees and charges. The City of North Las Vegas operates two funds in this manner: The Motor Equipment Fund and the Self-Insurance Reserve Fund. The City uses "net unrestricted assets" to evaluate these funds.

Motor Equipment Fund

The Motor Equipment Fund is used to account for repairs, maintenance, fuel, and services to vehicles of all departments of the City. The Fleet Operations Division of the Administrative Services Department is responsible for the management of the municipal vehicular and construction equipment fleet in as high a degree of mechanical readiness as economically possible. Services provided by this division include:

- Fleet emission and alternative fueled vehicle compliance
- Vehicle/Equipment Rental
- Vehicular Fleet Maintenance
- Preventative Maintenance Program
- Unscheduled Repair Program
- Fuel and Parts Inventory Control
- Vehicle/Equipment Specifications Preparation
- Vehicle/Equipment Acquisition
- Vehicle/Equipment Disposal

Major Revenues

Vehicle/Equipment ISF charges amount to $4.9 million in 2018. An additional $2.2 million is in anticipation of the vehicle replacement program based on a depreciation schedule of existing fleet. This program was developed by fleet staff and was presented for approval to Council in fiscal 2012. Costs for both the ISF charges are allocated back to the user departments in the form of a "charge back rate." The rate is calculated using a technique called Vehicle Equivalent Unit (VEU) analysis, which measures the cost incurred with the type of vehicle maintained. The operating and maintenance component of the rate includes oil, tires, labor, parts, and overhead. Fuel is a direct pass through billing. Operation and maintenance rates are structured to recover the full cost of the Fleet Operations Division. A table depicting the charge back rates to various departments is included in this section. The costs of the replacement vehicle is based upon the annual depreciation rate of each vehicle to the corresponding department in which the vehicle is maintained.

Major Expenses - Cash Flow basis

The 2018 operating budget amounts to $4.6 million, supplemented with capital outlay in the amount of $259,960, producing a total financial program of $4.9 million. This represents an increase of $185,862, or 3.9% from fiscal 2017 Projection. The vehicle replacement planned for 2018 amounts to $6.1 million an increase of $4.1 million over 2017 projection.

Fleet Service staff member performing vehicle inspection

Motor Equipment Fund
Statement of Cash Flows
Fiscal Years 2016 - 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Cash Flows from Operating Activities						
Revenue:						
Reimbursements	3,719,804	4,594,095	4,594,095	4,874,957	280,862	6.1
Miscellaneous	7,431					0.0
Total Revenue	**3,727,235**	**4,594,095**	**4,594,095**	**4,874,957**	**280,862**	**6.1**
Expenses:						
Salaries and wages	598,869	844,753	844,753	992,981	148,228	17.5
Employee benefits	390,749	385,113	385,113	514,369	129,256	33.6
Services and supplies	2,292,522	3,131,269	3,131,269	3,129,647	(1,622)	(0.1)
Total Expenses	**3,282,140**	**4,361,135**	**4,361,135**	**4,636,997**	**275,862**	**6.3**
Operating Income	**445,095**	**232,960**	**232,960**	**237,960**	**5,000**	**2.1**
Cash Flows from Non-Operating Activities						
Revenues (Expenses)						
Sale of Equipment	(21,538)					0.0
Replacement revenue	6,471,120	2,153,520	2,153,520	2,153,520		0.0
Replacement acquisitions	(563,815)	(1,341,500)	(2,081,507)	(6,145,000)	(4,063,493)	195.2
Capital Outlay		(349,960)	(349,960)	(259,960)	90,000	(25.7)
Total Non-Op Revenues (Expenses)	**5,885,767**	**462,060**	**(277,947)**	**(4,251,440)**	**(3,973,493)**	**1,429.6**
Income Before Transfers In (Out)	**6,330,862**	**695,020**	**(44,987)**	**(4,013,480)**	**(3,968,493)**	**8,821.4**
Transfers in From Other Funds						0.0
Transfers Out to Other Funds						0.0
Net Increase (Decrease) in cash and cash equivalents	**6,330,862**	**695,020**	**(44,987)**	**(4,013,480)**	**(3,968,493)**	**8,821.4**
Cash and Cash Equivalents July 1	**5,056,046**	**4,894,666**	**11,386,908**	**11,341,921**	**(44,987)**	**(0.4)**
Cash and Cash Equivalents June 30	**11,386,908**	**5,589,686**	**11,341,921**	**7,328,441**	**(4,013,480)**	**(35.4)**

The ISF Vehicle Report depicts the charges assessed to each user department based on actual costs.

ISF CHARGES PER DIVISION - FY 2018

DEPARTMENT / DIVISION	ACCOUNT NUMBER	TOTALS
CDC-BUSINESS LICENSE	00100-150153	4,211
FN-GENERAL EXPENSE	00100-150168	73,321
PW-BUILDING MAINTENANCE	00100-160163	44,062
FN-IT-ADMINISTRATION	00100-180165	1,773
MC-BAILIFFS	00100-190122	194
PW-BEAUTIFICATION	00100-210136	29,888
CDC-FIRE INSPECTIONS	00100-290240	15,247
CDC-BUILDING SAFETY	00100-290241	24,135
CDC-CODE ENFORCEMENT	00100-290242	19,829
PW-ECSD	00100-290313	94,516
FD-FIRE SPT OPERATIONS	00100-300232	889,220
NLS-REC DIVISION	00100-700514	30,916
PW-PARK SERVICES	00100-700522	206,399

Continued on next page

ISF CHARGES PER DIVISION - FY 2018 ... continued

DEPARTMENT / DIVISION	ACCOUNT NUMBER	TOTALS
PW-TRAFFIC OPERATIONS	00268-290293	290,228
PW-ROADWAY OPERATIONS	00268-290312	203,896
CDC-GRAFFITI	00289-210294	36,206
PW-ROADWAY OPERATIONS	00293-290312	386,644
PD-IDENTIFICATION	00100-400210	28,865
PD-SOUTH AREA COMMAND	00100-400213	94,282
PD-INVESTIGATION	00100-400214	104,833
PD-TRAINING	00100-400215	10,873
PD-SPECIAL OPERATIONS	00100-400216	172,420
PD-RESOURCE MANAGEMENT	00100-400221	76,968
PD-COMMUNICATIONS RADIO SHOP	00100-400222	10,639
PD-N W AREA COMMAND	00100-400223	162,503
PD-TECHNOLOGY NCIC	00100-400224	639
PD-MOBILE COMMAND CENTER	00100-400225	1,438
PD-INTERNAL AFFAIRS	00100-400226	10,359
PD-TRAFFIC	00100-400227	107,752
PD-SPECIAL ASSIGNMENT UNIT	00100-400229	13,937
PD-MARSHAL WARRANT SERVICES	00100-480261	33,623
PD-ANIMAL CONTROL	00100-490410	79,116
PD-IDENTIFICATION	00287-400210	12,717
PD-ADMINISTRATION	00287-400211	4,364
PD-SOUTH AREA COMMAND	00287-400213	151,692
PD-INVESTIGATION	00287-400214	44,741
PD-SPECIAL OPERATIONS	00287-400216	115,954
PD-NARCOTICS	00287-400217	107,959
PD-COMMUNITY SERVICES	00287-400218	3,875
PD-RESOURCE MANAGEMENT	00287-400221	2,483
PD-N W AREA COMMAND	00287-400223	182,742
PD-TRAFFIC	00287-400227	29,967
PD-SPECIAL ASSIGNMENT UNIT	00287-400229	5,921
PD-SOUTH AREA COMMAND	00288-400213	170,505
PD-INVESTIGATION	00288-400214	5,622
PD-SPECIAL OPERATIONS	00288-400216	3,044
PD-N W AREA COMMAND	00288-400223	139,400
PD-SOUTH AREA COMMAND	00297-400213	5,000
UD-SUPPORT SERVICES	P610-600323	425,050
UD-SUPPORT SERVICES	P620-600323	182,164
UD-WATER RECLAMATION FACILITY	P620-600339	22,825
	TOTAL	**$ 4,874,957**

REPLACEMENT VEHICLE CHARGES BY DEPARTMENT FOR FY 2018

DEPARTMENT / DIVISION	ACCOUNT NUMBER	TOTALS
CDC-PLANNING	00100-110161	3,290
CDC-BUSINESS LICENSE	00100-150153	3,170
PW-BUILDING MAINTENANCE	00100-160163	36,890
FN-IT-ADMINISTRATION	00100-180165	4,870
PW-BEAUTIFICATION	00100-210136	6,230
PW-ADMINISTRATION	00100-290311	3,540
PW-ECSD	00100-290313	20,410
FD-FIRE SPT OPERATIONS	00100-300232	82,410
PD-RESOURCE MANAGEMENT	00100-400221	745,420
NLS-REC DIVISION	00100-700514	6,490
PW-PARK SERVICES	00100-700522	44,310
PW-ROADWAY OPERATIONS	00268-290312	94,480
PD-RESOURCE MANAGEMENT	00287-400221	500,000
PD-RESOURCE MANAGEMENT	00288-400221	405,000
PW-ROADWAY OPERATIONS	00293-290312	150,000
PW-ROADWAY OPERATIONS	00294-290312	47,010
TOTAL	**$**	**2,153,520**

Utilities HVAC truck displayed to local elementary school children on career day

North Las Vegas Fire Department fleet vehicles

Self-Insurance Reserve Fund

Summary

The Self-Insurance Reserve Fund is used to account for costs incurred in self-insuring liability claims, unemployment, health and workers compensation programs. The fund also accounts for and accumulates resources to fund accrued sick leave and vacation leave payouts. The City renews the purchase of additional general liability insurance for the period beginning November 1 and ending October 31 of each year. This additional coverage protects the City from financial losses between $1,000,000 and $5,000,000.

In January 1994, the City elected to self-fund and manage its workers compensation insurance program. Currently, the excess workers' compensation insurance covers claims over $2,500,000. Prior to 1994, the City had coverage through the State Industrial Insurance System.

Beginning in fiscal year 2011, the City determined to self-fund its health insurance program, engaging a third party administrator to oversee the plan. As part of the program, the City purchased stop-loss insurance coverage of $200,000 per individual to limit City exposure resulting from excessive claims.

Major Revenues

Interfund charges are budgeted at $28.0 million; a 6.5% increase from 2017 projection.
Rates are assessed against all salaries as a means of providing resouces to pay for expenditures and establish reserves for the self-insurance programs.

Major Expenses - Cash Flow basis

Total expenses in the Self-Insurance Fund amount to $27.2 million, a decrease of $348,198 or 1.3% when compared to the 2017 projection.

As of June 30, 2017 a large portion of cash and cash equivalents was reserved to fund outstanding obligations. Specifically, these liabilities relate to OPEB, Workers Comp, health care claim related payables, and accrued employee benefits accounts payable. The above outstanding obligations restrict the majority of the cash and cash equivalents.

The City should increase reserves to avert depletion of the fund's assets resulting from rising liability claims and unfunded mandates such as the heart and lung bill and post retirement benefits.

Self Insurance Fund
Statement of Cash Flows
Fiscal Years 2016 - 2018

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Cash Flows from Operating Activities						
Revenue:						
Reimbursements	22,790,669	27,144,053	26,316,173	28,025,360	1,709,187	6.5
Miscellaneous Other	8,002,830					0.0
Total Revenue	**30,793,498**	**27,144,053**	**26,316,173**	**28,025,360**	**1,709,187**	**6.5**
Expenses:						
Salaries and wages	1,699,288	4,459,258	5,459,258	5,481,554	22,296	0.4
Employee benefits	941,683	2,726,339	1,926,339	2,855,362	929,023	48.2
Services and supplies	18,751,076	18,661,937	20,161,937	18,862,420	(1,299,517)	(6.4)
Total Expenses	**21,392,047**	**25,847,534**	**27,547,534**	**27,199,336**	**(348,198)**	**(1.3)**
Operating Income	**9,401,451**	**1,296,519**	**(1,231,361)**	**826,024**	**2,057,385**	**(167.1)**
Non-Operating Revenues (Expenses)						
Interest earnings	27,917					0.0
Total Non-Op Revenues (Expenses)	**27,917**					**0.0**
Income Before Transfers In (Out)	**9,429,369**	**1,296,519**	**(1,231,361)**	**826,024**	**2,057,385**	**(167.1)**
Transfers in From Other Funds	600,000			2,000,000	2,000,000	100.0
Transfers Out to Other Funds				(2,000,000)	(2,000,000)	
Net Increase (Decrease) in cash and cash equivalents	**10,029,369**	**1,296,519**	**(1,231,361)**	**826,024**	**2,057,385**	**(167.1)**
Cash and Cash Equivalents July 1	**36,483,943**	**41,065,462**	**46,513,312**	**45,281,951**	**(1,231,361)**	**(2.6)**
Cash and Cash Equivalents June 30	**46,513,312**	**42,361,981**	**45,281,951**	**46,107,975**	**826,024**	**1.8**

CITY OF
NORTH LAS VEGAS
Your Community of Choice

Departmental Budgets

In This Section

This section includes the budgets for all City departments listing the Mayor and City Council and City Manager, followed alphabetically by all others. Each department description includes a mission statement, a staffing trend and a three-year financial trend which summarizes a department's expenditures by expense object, division, and funding source.

Budget Divisions within Departments

By Funding Source 128
Mayor and City Council 132
City Manager 134
City Attorney 142
City Clerk 147
Land Development & Community Svcs 153
Finance Department 163
Fire Department 170
Human Resources 176
North Las Vegas Library District 179
Municipal Court 183
Neighborhood & Leisure Services 187
Police Department 195
Public Works 203
Utilities Department 210
General Expenses 221
Interfund Transfer Reconciliation 222

NLV Police Officer shows police vehicle on "Bring Your Child to Work Day".

Budget Divisions Within Departments by Funding Source

Departments / Divisions	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds
Mayor and Council - 100111	❖				
City Manager					
100131 CM-Administration	❖			❖	
100132 CM-Legislative Session	❖				❖
100291 CM Emergency Management		❖			
100630 CM-Developer Agreements	❖				
140610 CM-ED-Administration	❖	❖			
140611 CM-ED-Redev Projects		❖			
City Attorney					
120110 CA-Self Insurance Liability					❖
120155 CA-Administration	❖				❖
120200 CA-Criminal Law	❖				
120300 CA-Civil Law	❖				❖
City Clerk					
130141 CC-Election	❖				
130157 CC-Administration	❖				
Land Development & Community Services					
110161 LDCS-Planning	❖				
150153 LDCS-Business License	❖				
290240 LDCS-Fire Inspections	❖				
290241 LDCS-Building Safety	❖				
290242 LDCS-Code Enforcement	❖	❖			
210294 LDCS-Graffiti		❖			
Finance					
150112 GE-Employee Benefits					❖
150150 FN-Budget	❖				
150151 FN-Administration	❖				
150152 FN-Accounting	❖				
150155 FN-CIP and Grant Accounting					
160154 FN-Purch & Risk Mgmnt	❖				
180165 FN-IT-Administration	❖		❖	❖	
Fire					
300231 FD-Administration	❖				
300232 FD-Fire Spt Operations	❖		❖		
300233 FD-Fire Spt Services	❖				
Human Resources					
170158 HR-Administration	❖				
Library					
200523 LI-Administration		❖			

Budget Divisions Within Departments by Funding Source

Departments / Divisions Cont…		General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds
Municipal Court						
190121	MC-Administration	❖	❖			
190122	MC-Bailiffs	❖				
Neighborhood & Leisure Services						
210135	NLS-RPH-Administration	❖				
210620	NLS-RPH-Grants		❖			
290314	NLS-RPH-Right of Way	❖		❖		
700513	NLS-Aquatics	❖	❖			
700514	NLS-Rec Division	❖	❖			
700515	NLS-Neighborhood Rec	❖	❖			
700516	NLS-Silver Mesa	❖	❖			
700517	NLS-Skyview	❖				
700518	NLS-Sports	❖	❖			
700519	NLS-Senior Programs	❖	❖			
700520	NLS-Planning & Park Dev		❖	❖		
700521	NLS-Administration	❖	❖			
700523	NLS-Special Events	❖	❖			
700524	NLS-Golf Course				❖	
700525	NLS-Safekey		❖			
700526	NLS-Craig Ranch Regional Park	❖	❖			
Police						
400210	PD-Identification	❖	❖			
400211	PD-Administration	❖	❖			
400212	PD-Records	❖	❖			
400213	PD-South Area Command	❖	❖			
400214	PD-Investigation	❖	❖			
400215	PD-Training	❖	❖			
400216	PD-Investigative Support Bureau	❖	❖			
400217	PD-Narcotics	❖	❖			
400218	PD-Community Engagement		❖			
400219	PD-Safe Streets 2000		❖			
400220	PD-Communications	❖	❖			
400221	PD-Resource Management	❖	❖	❖		
400222	PD-Communication Radio Shop	❖	❖			
400223	PD-N W Area Command	❖	❖			
400224	PD-Technology NCIC	❖	❖			
400225	PD-Mobile Command Center	❖	❖			
400226	PD-Internal Affairs	❖	❖			
400227	PD-Traffic	❖	❖			
400228	PD-Crime Analysis	❖	❖			
400229	PD-Special Assignment Unit	❖	❖			

Budget Divisions Within Departments by Funding Source

Departments / Divisions Cont…		General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds
480252	PD-Detention Command	❖	❖			
480253	PD-Detention Services	❖	❖			
480254	PD-Detention Court Services	❖	❖			
480261	PD-Marshal Warrant Services	❖				
490410	PD-Animal Control	❖				
Public Works						
160113	PW-Fleet Operations					❖
160163	PW-Building Maintenance	❖				
160164	PW-City Hall Maintenance	❖				
210136	PW-Beautification	❖				
290293	PW-Traffic Operations	❖	❖			
290296	PW-Dev Flood Control	❖		❖		
290311	PW-Administration	❖				
290312	PW-Roadway Operations		❖	❖		
290313	PW-Engineering Services	❖				
700522	PW-Park Services	❖	❖			
Utilities						
600320	UD-Administration				❖	
600321	UD-Operations				❖	
600322	UD-Pump Operations				❖	
600323	UD-Support Services				❖	
600324	UD-Pretreatment				❖	
600325	UD-Field Services				❖	
600327	UD-Mapping				❖	
600328	UD-Planning				❖	
600329	UD-Development				❖	
600331	UD-Office Customer Service				❖	
600332	UD-Field Customer Service				❖	
600333	UD-Financial				❖	
600335	UD-Technical Services				❖	
600336	UD-Inspection				❖	
600337	UD-CIP Design/Const Mgmt				❖	
600339	UD-Water Reclamation Facility				❖	
General						
150168	FN-General Expense	❖				
150112	GE-Employee Benefits					❖

CITY'S STRATEGIC PLAN

The North Las Vegas City Council has adopted a strategic plan developed through citizen, business and stakeholder participation. The plan outlines five goals the City aims to meet over the next five years.

In this section, each Department shows their highlights of what they have achieved this year and what their goals are next year as it relates to the Mayor and Council's Strategic Goals.

Five Goals in Five Years:

Goal # 1

Financially sustainable City government providing services of the highest quality

Goal # 2

Growing diverse local economy

Goal # 3

Safest, most beautiful City in the Las Vegas Valley

Goal # 4

Upgraded City facilities and infrastructure

Goal # 5

Distinctive image and community identity

Mayor and City Council

Mission Statement

The mission of the City of North Las Vegas is to create and sustain the community for its residents, visitors, and businesses. The City is committed to being a balanced and well-planned community that provides quality municipal services, education, housing, recreation and leisure opportunities, economic vitality, security, public safety, strong community partnerships, and civic pride for a culturally rich, active, and a diverse population.

Department Description

The City of North Las Vegas is a full-service municipality providing recreational amenities, police and fire protection, water and sanitation service. It operates under a Charter form of government utilizing a Council-Manager system, with a Mayor and four Council members. The Mayor is elected on an at large basis; the Council members must live within, and are elected by, their ward and all serve a four-year term. Their terms are staggered so that elections are held every two years for two or three of the five offices.

Mayor John J. Lee

The City Council is the legislative, or policy-making body of the City. By a majority vote, the City Council may enact, enforce ordinances and orders, and pass resolutions necessary for the operation of municipal government and management of City affairs.

The City Council appoints the City Manager and City Attorney. The City Manager serves as the Chief Administrative Officer to oversee daily municipal operations. City Council members also actively serve in leadership positions for numerous intergovernmental agencies and associations to further the interests of the City of North Las Vegas.

Five Goals in Five Years

- Financially sustainable City government, providing services of the highest quality.
- Growing diverse local economy.
- Safest, most beautiful City in the Las Vegas Valley.
- Upgraded City facilities and infrastructure.
- Distinctive image and community identity.

Councilman Isaac E. Barron

Department Financial Trend - City Council

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	401,879	387,013	387,013	392,366	5,353	1.4
Employee Benefits	257,161	314,956	314,956	327,631	12,675	4.0
Supplies & Services	51,255	95,535	95,535	91,909	(3,626)	(3.8)
	710,295	**797,504**	**797,504**	**811,906**	**14,402**	**1.8**
Expenditures by Division						
Mayor-Council	**710,295**	**797,504**	**797,504**	**811,906**	**14,402**	**1.8**
Expenditures by Fund						
General Fund	710,295	797,504	797,504	811,906	14,402	1.8
	710,295	**797,504**	**797,504**	**811,906**	**14,402**	**1.8**

Authorized Personnel - City Council

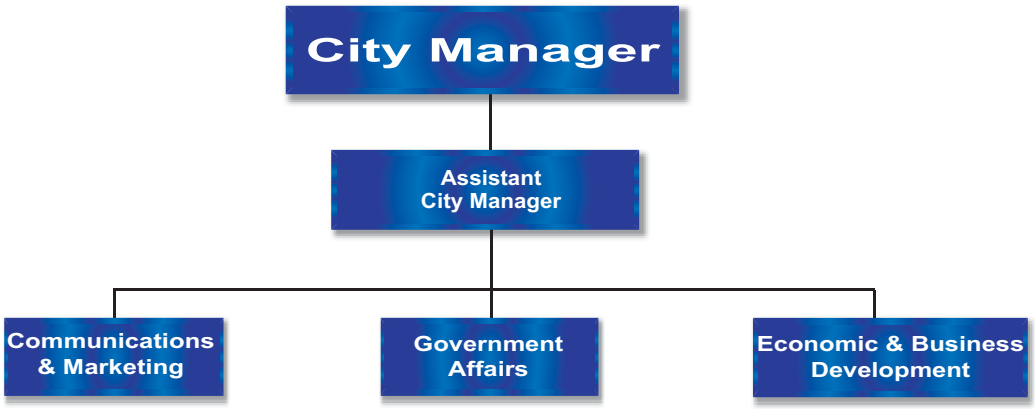
	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund	8.00	8.00	8.00	8.00	
Total FTE's City Council	**8.00**	**8.00**	**8.00**	**8.00**	

Councilwoman Pamela A. Goynes-Brown

Councilman Scott Black

Councilman-Mayor Pro Tempore Richard J. Cherchio

City Manager's Office



Mission Statement

To provide effective leadership and innovative solutions to the City government; to guide and implement the City Council's policies with integrity, professionalism, consistency, and fairness; to engage employees, citizens and community partners to promote transparency and to build a bright and sustainable future.

Department Description

As appointed by the City Council, the City Manager serves as the Chief Executive Officer of the City. The City Manager recommends and implements public policies as approved by the City Council; administers and oversees daily operations of the City; prepare, recommend and implement the City's annual budget; keeps the Council apprised of the City's financial and operational status; makes regular reports and recommendations to the Council on multi-faceted issues impacting the community and local government; ensures that all City ordinances and resolutions are implemented and enforced; and provides direction to all employees through department directors with the exception of the North Las Vegas Municipal Court Judge and City Attorney. The City Manager's Office serves as a liaison to the North Las Vegas Municipal Court and the North Las Vegas Library District. The City Manager has oversight over all City departments and functions, including: City Clerk, Communications and Government Affairs, Land Development & Community Services, Economic & Business Development, Finance, Fire, Government Affairs, Human Resources, Library District, Neighborhood and Leisure Services, Police, Public Works, and Utilities.

Division/Major Program Description

Communications and Marketing
The Public Information Officer oversees the City's communications-related functions, including: public information, internal and external communications, media relations, issue management, branding and development of a distinct City image.

The public communications function includes the issuance of news releases, and the production of print, online and/or broadcast promotional materials. This function also administers the maintenance of updates to the City's website and social media sites, and participates in special event planning.

Government Affairs Function
The City Manager establishes and directs the City's legislative platform with the assistance of the Assistant City Manager. The government affairs functions include intergovernmental collaboration and coordination, legislative initiatives and strategies, as well as efforts made by the lobbyist and legislative team as directed by the City Manager. The City Manager assigns and deploys staff to serve as liaisons to various committees, boards and

commissions and to present legislative reports to the City Council, city administration and department directors.

Strategic Planning
The City Manager's office oversees the strategic planning effort and allocates staffing/resources to achieve the goals as directed by the City Council in the City's action plan as a result of the strategic planning exercise. The office collaborates with each department to meet goals and measure outcomes on a regular basis.

ECONOMIC & BUSINESS DEVELOPMENT DIVISION

The Economic and Business Development Division oversees two distinct areas of growth: Citywide Economic Development and the two designated areas for the Redevelopment agency. The dynamic combination of these efforts allows us to better serve the strategic growth and development for the City.

Economic and Business Development is responsible for business attraction, retention, and expansion. New job creation, expanding capital investment, diversification of employers, and attracting high-paying wages are a priority. Identifying and facilitating conversations around workforce readiness along with educational and certification needs for the future are all essential elements in creating a progressive and responsive economic climate and quality of life for the residents of North Las Vegas.

Economic and Business Development focuses on both short-term and long-term strategies. Increasing industrial, commercial, and retail development as well as focusing on underdeveloped areas such as; the Speedway Industrial Park, Medical Job Creation Zones and the Apex Industrial Park are essential to creating private investment and new job creation for the city. Developing partnerships with community and educational agencies, The Las Vegas Metro Chamber of Commerce, and Las Vegas Global Economic Alliance also help ignite regional attraction, retention and expansion efforts for North Las Vegas.

The **Redevelopment Agency** aids in the revitalization of the City's more mature areas. The goal of Redevelopment is to stimulate reinvestment in the downtown area, thereby enhancing the City's overall image. Pursuant to redevelopment law, the Agency establishes project areas through the adoption of redevelopment plans. The Agency works with developers and property owners to encourage new development in efforts for revitalization. The Downtown Redevelopment Area was established by the City Council in 1990 with the intent of revitalizing the downtown area and its adjoining mature neighborhoods with new public and private investment. The Agency operates in accordance with Nevada Revised Statutes as a political entity that is separate from the City, although the City Council does serve as the Agency's Board of Directors. As a result of the successes of the Downtown Redevelopment Area, a second redevelopment area, identified as the North Redevelopment Area, was adopted by the City Council in 1999.

City Manager Dr. Qiong Liu and Mayor John Lee

GOAL # 1

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Number of City Track citizen inquiries	3,112	2,800	2,900	2,700	▲
● Average response time to close	15.7	10.0	11.7	10.0	▲
● Number of proclamations/special recognitions	106	100	170	125	▲

FY 2017 Highlights:

- ☑ Continued to identify opportunities and implement creative solutions to improve operational efficiency and customer service.
- ☑ Continued to promote an organizational culture that focuses on service, accountability, communication and teamwork.
- ☑ Continued to be strategic and proactive on all staffing and budgetary related issues to ensure that all departments deliver the municipal services and functions outlined in the City Council approved budget.
- ☑ Successfully marketed the City as a top location for business and development, and improved the City's image through positive earned media.
- ☑ Increased outreach to residents, customers and partners using digital newsletters, social media and multiple community and educational events.
- ☑ Created "The Spirit of North Las Vegas" employee newsletter to increase communication among City departments and highlight the good works of employees.

FY 2018 Goals:

- ● Continue to promote an organizational culture that focuses on service, accountability, communication and teamwork.
- ● Continue to be strategic and proactive on all staffing and budgetary related issues to ensure that all departments will deliver the municipal services and functions with a higher level of efficiencies.
- ● Continue to identify opportunities and implement creative solutions to improve operational efficiency and customer service.
- ● Leverage the revitalization of Lake Mead Village West in the Downtown Redevelopment Area to engage small and medium business owners and create pathways to connect to like-minded business professionals, tools and capital resources.
- ● Continue to lease open space at City Hall to a mix of government agencies, non-profit organizations and private companies.
- ● Continue to market and promote the City as a choice community in which to live and do business, and as a leader in innovation, technology and best practices.

City Manager Dr. Qiong Liu, Mayor John Lee, and Director of Economic Development Gina Gavan visit China for business opportunities.

GOAL # 2

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Construction pipeline for new key large Industrial projects (in Sq. Ft.)	2,533,947	3,000,000	3,473,855	4,000,000	▲
● Construction pipeline for new commercial projects and reduction of existing vacancies for total absorbtion (in Sq. Ft.)				650,000	▲
● Downtown Redevelopment Agency new projects planned or construction completed				6	▲
● Economic Development events that host larger investment groups, bus tours, business events				10	▲
● Business attraction through recruitment trips and site selector engagement				4	▲
● Attract new jobs through business expansion and new businesses locating to North Las Vegas			2,000	2,500	▲

FY 2017 Highlights:

- ☑ Implemented a "Ban the Box" policy to remove questions from City employment applications about an applicant's prior criminal history as a way to improve opportunity for all residents, improve public safety for the community at-large and boost economic development.
- ☑ 90,000 Sq Ft of Industrial expansion for Nailor Industries.
- ☑ Completed Pauls Corp at Lone Mountain Corporate Center (264,684 sq ft -industrial).
- ☑ Hyperloop One leased 105,000 sq ft of Metal Works space in Pauls Corp Lone Mountain Corp Center.
- ☑ Developer VanTrust has completed and leased more than 2.2 Million Sq. Ft. of industrial space to brands like Amazon, Fanatics and Honest Company located at the newly constructed NorthGate Industrial Park.
- ☑ The NorthGate Industrial Park at full buildout will total 3.2 Million Sq. Ft. on 170 acre site and is anticipated to create 4,500 new jobs for North Las Vegas.
- ☑ KB and Pardee Homes acquired 100 acres of land for $20.3 Million to build at The Villages of Tule Springs.
- ☑ Prologis purchased 110 acres at the NorthBeltway Industrial Park and has delivered a build to suit of 525,200 Sq. Ft. to Bed Bath & Beyond (325 new jobs created) and has started construction on the second building of 621,857 Sq. Ft.
- ☑ Prologis at NorthBeltway Industrial Park, at full build out, will total more than 2 Million Sq. Ft. Additional development projects are planned in this area and is anticipated to create a minimum of 5,000 new jobs over the next 5 years.
- ☑ Prologis completed construction of nearly 410,640 Sq. Ft. of two new industrial buildings at the I-15 Freeway Distribution Center.
- ☑ Prologis has begun construction on building #12; 159,211 Sq. Ft. and #13 for 100,633 Sq. Ft. at the I-15 Corporate Center with 2 more buildings to be completed for approximatley 400,000 Sq. Ft. and leasing to brands such as; Muscle & Strength, Nexgistics, and Snapple/Dr. Pepper/7-up.
- ☑ Economic Development has gone on several business recruitment trips to attract new investment and industry; China, San Francisco, San Diego, Los Angeles, Salt Lake City, and Dallas.
- ☑ Faraday Future, the electric car company planning to build a 3 Million Sq. Ft. plant at Apex, started grading work and anticipates to build in phases.

GOAL # 2 Continued

- ☑ Hyperloop One continues to be successful with their operations of the propulsion open air test track and a new 20,000 Sq. Ft. structure at their site in the Apex Industrial Park.
- ☑ Apex Industrial Park Infrastructure and business attraction for manufacturing continue to align for planned improvements and development.
- ☑ Craig Road Corridor, near Craig Ranch Regional Park on Craig and Bruce, is a popular new commercial development with a variety of new restaurants and My Place Hotel.
- ☑ Clearwater Paper is expanding operations and building an additional 169,000 Sq. Ft. of warehouse space.
- ☑ The former pig farm has annexed into North Las Vegas and will become a mixed-use residential develepment on approximately 153 acres.
- ☑ BLM job creation land of 150 acres next to the Veteran's Affairs Hospital has completed a preliminary master site plan and the patent on the entire 645 acres received in the Tule Springs Bill is planned for fall 2017, which allows the city to begin appraisals on the land in establishing fair market value and preparing for new development.
- ☑ Dignity Health Hospital completed construction and is opening their doors in June 2017 to a state- of-the-art 50,000 Sq. Ft. micro-hospital.
- ☑ Economic Development sold a City assest located at 3120 Losee Road to Purcell Tire for business expansion.
- ☑ Dotty's is starting construction on a warehouse expansion (approximately 134,000 Sq. Ft.)
- ☑ Agora Realty in the downtown redevelopment area continues to renovate their Fiesta Plaza Retail Center. Conns Home Plus Store has opened, they've signed national retailer Ross to 25,000 Sq. Ft. of retail space and La Bonita will double their footprint to 57,000 Sq. Ft. and move next to Conns.
- ☑ Conceptual planning with BunnyFish Studio Architects was completed for revitalizing the downtown redevelopment agency and to provide programming ideas for the agency's assets. This planning project has helped give form to cultivating new development in the Lake Mead Corridor being referred to as Lake Mead Village West.
- ☑ Vegas Trade Village broke ground on the 35 acre project that will help transform the area.
- ☑ Submitted federal application for $3 million in funding to the Economic Development Administration to support the North Beltway Sewer System to spur economic development in an under-developed industrial area.
- ☑ Lake Mead Village West located in the Downtown Redevelopment Agency has programmed space along White and Williams streets for what is currently being called Milestone Park at Lake Mead Village West. A SNPLMA application has been completed for first phase funding. The park will be the center of civic and cultural amenities connecting the Historic Washington Continuation School purchased by the agency and the proposed NLV Library that would occupy the former Canyon Electric building owned by the RDA. The park is planned to have open green space, history walls, and interative science displays and art.
- ☑ The RDA has pending purchases with key parcels within the Lake Mead Village West focus zone that will help support new development and bring new jobs and housing to the area.
- ☑ Maya Cinemas will break ground on a 32-acre site in the Downtown Redevelopment Agency to develop their first phase of a 70,000 Sq. Ft. luxury movie theatre with commercial and retail planned for future phases.
- ☑ Chipotle opened on Lake Mead East in the Downtown Redevelopment bringing more dining options to the area.
- ☑ The RDA has been working with various developers on the first phase of development and job creation in Lake Mead Village West.

FY 2018 Goals:

- Attract new development in key industrial areas; Apex, North Beltway/Speedway Area, and in-fill industrial parks in the city in order to diversify industry sectors, create new jobs and increase capital investment.
- Generate new economic development opportunities by working with the BLM on conveying the 645 acres in the Tule Springs Bill as well as identifying future lands that will position the City for strategic long-term growth.
- Develop and cultivate future workforce training programs and build an anchor facility in North Las Vegas to supply an educated and trained labor pool to meet the demands of advanced manufacturing and advanced technology through skill based pathways and partnerships.

GOAL # 2 Continued

- Develop a medical and research campus on the 150 acres by the Veteran's Affairs Hospital by activating development partners and attracting end users to be part of a collaborative and comprehensive campus creating new jobs, attract higher paying wages, and diversifying the economic industry sectors.
- Increase commercial development across the City.
- Begin revitalizing Lake Mead Village West in the Downtown Redevelopment Area by activating first-phase development; medical project, trade school, commercial, Milestone Park, and tenant improvements to the library building.

GOAL # 3

FY 2017 Highlights:

☑ North Las Vegas was highlighted as one of the safest cities in Nevada based on Lendedu's "What are the Safest Cities in Each State" report dated May 9, 2017.

FY 2018 Goals:

- Implement a commercial and residential façade improvement program in the Redevelopment Areas.
- Develop special programming to remove blight and develop a safe city plan in the mature areas providing safer, cleaner and more vibrant areas that offer development opportunities and community engagement.

GOAL # 5

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Distribute Quarterly Economic Development Newsletter				4	▲
● Number of citywide news releases			230	250	▲
● Audience reach of annual State of the City luncheon	1,097,922		1,727,172	1,900,000	▲
● Advertising value of State of the City audience reach	$85,377		$113,214	$135,000	▲

FY 2017 Highlights:

☑ Continued to improve the City's image and reach through positive public and media attention resulting from news releases, news conferences, community meetings and marketing efforts.

☑ Continued to refine and expand the City's website to provide robust information to users about the City and the services it offers.

☑ Expanded the City's social media reach; increased followers by 35-50% depending on platform.

☑ Fortified existing relationships and established new relationships with Hispanic leaders, media members and influencers to increase outreach to and communication with the City's Hispanic population.

☑ Planned and managed the 21st annual State of the City Address luncheon, attended by more than 700 people and a dozen media outlets.

GOAL # 5 Continued

FY 2018 Goals:

- Continue to expand the City's social media footprint with new platforms and users.
- Continue to improve outreach to and communication with the City's Hispanic population.
- Continue to promote the use of City Hall Plaza and other City assets with ongoing community events and programs.
- Establish a quarterly Economic Development e-Newsletter to further the identity, narrative and development opportunities for new and expanding business and build stronger relationships and connection points with stakeholders and the development community.

FY 2017-18 Approved Supplemental Requests
City Manager

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00100	100131	Public Information Specialist - ACE-19-1	1.00	97,694	1,600			99,294
00100	100131	Offset new position with elimination of funded pos.	(1.00)	(145,513)				(145,513)
00100	160610	Expand Marketing Opportunities	-		19,250			19,250
00221	140610	Expand Revitalize Downtown	-		22,425			22,425
00221	140611	Acquisition, Rehab	-		800,000	2,000,000		2,800,000
00222	140611	Reactivate façade program	-		41,230			41,230
			-	**(47,819)**	**884,505**	**2,000,000**		**2,836,686**

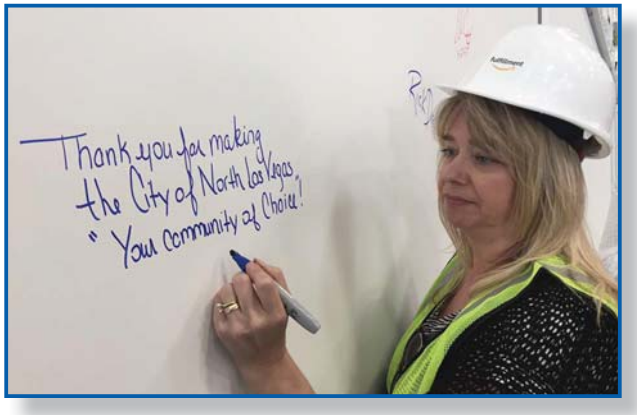
Authorized Personnel - City Manager

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund					
CM-Administration	5.90	6.90	6.90	6.90	
CM-ED-Administration	2.20	2.20	2.20	2.20	
Total FTEs General Fund	**8.10**	**9.10**	**9.10**	**9.10**	
Other Funds					
Fire Dept Grant Fund	2.00	2.00	2.00	2.00	
NLV Redevelopment Agency	2.20	2.20	2.20	2.20	
NLV Redevelopment Area - North	1.70	1.70	1.70	1.70	
Total FTEs Other Funds	**5.90**	**5.90**	**5.90**	**5.90**	**-**
Total FTE's City Manager	**14.00**	**15.00**	**15.00**	**15.00**	**-**

Department Financial Trend - City Manager

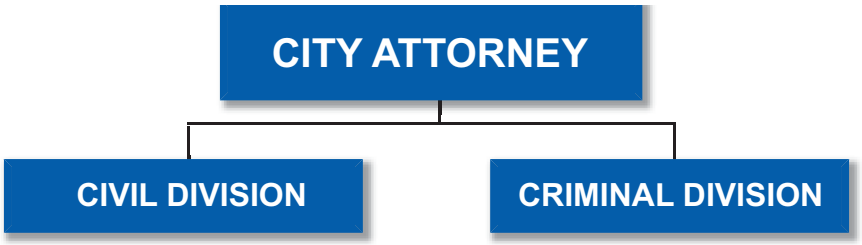
	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	1,293,883	1,477,343	1,440,118	1,523,126	83,008	5.8
Employee Benefits	740,806	873,349	853,090	943,184	90,094	10.6
Supplies & Services	990,236	2,168,632	2,203,436	3,102,271	898,835	40.8
Capital Outlay	110,990	200,000	502,003	3,212,000	2,709,997	539.8
	3,135,915	**4,719,324**	**4,998,647**	**8,780,581**	**3,781,934**	**75.7**
Expenditures by Division						
CM-Administration	1,217,776	1,602,482	1,625,723	1,606,029	(19,694)	(1.2)
CM-Legislative Session	7,575	41,200	41,200	41,200		
CM-Communications	275,937					
CM-Emergency Mgmt	270,605	302,814	339,524	302,817	(36,707)	(10.8)
CM-ED-Administration	986,163	1,531,058	1,413,686	1,590,535	176,849	12.5
CM-ED-Redev Projects	357,358	1,180,770	1,440,770	5,240,000	3,799,230	263.7
CM-Developer Agreements	20,500	61,000	61,000		(61,000)	(100.0)
CM-Vacant Division			76,744		(76,744)	(100.0)
	3,135,915	**4,719,324**	**4,998,647**	**8,780,581**	**3,781,934**	**75.7**
Expenditures by Fund						
General Fund	1,817,050	2,234,118	2,214,149	2,198,445	(15,704)	(0.7)
Fire Dept Grant	248,409	302,814	339,524	302,817	(36,707)	(10.8)
NLV Redevelopment Agency	688,223	1,500,172	1,762,754	4,362,722	2,599,968	147.5
NLV Redevelopment Agency # 2	352,183	637,220	637,220	681,597	44,377	7.0
Choice Neighborhood Grant	50					
Community Development				1,190,000	1,190,000	
Water Fund	30,000	45,000	45,000	45,000		
	3,135,915	**4,719,324**	**4,998,647**	**8,780,581**	**3,781,934**	**75.7**

New fulfillment center at Northgate Distribution Center for Amazon.com.



Terri Sheridan, employee of North Las Vegas Economic Development division, thanking Amazon after a tour of their Fulfillment Center

City Attorney's Office



Mission Statement

The mission of the City Attorney's office is to serve with integrity while providing efficient, high quality legal services to the City Council, City Management and individual departments.

Department Description

The City Attorney is the chief legal officer of the City. The City Attorney's Office protects the City's assets by minimizing exposure to liability and aggressively defending the City, its officers and employees. The City Attorney's Office promotes the rule of law and public safety by prosecuting criminal activity and assisting victims of crime. The City Attorney's Office is divided into the Civil Division and the Criminal Division.

Division/Major Program Description

The **Civil Division** provides written and oral opinions to City Council, the City Manager, and the entire City government on issues related to statutory compliance. The Civil Division serves as legal counsel to all of the City's boards and committees, including, the Redevelopment Agency, Planning Commission, Legislative Affairs Committee, Utility Advisory Board, North Las Vegas Library District, and Civil Service Board. The Civil Division is responsible for performing all transactional work for the City, including but not limited to, reviewing, drafting and negotiating contracts, interlocal agreements, real estate purchase agreements and leases, and ordinances and resolutions. When required, the Civil Division also defends the City and all City officials and employees in lawsuits and administrative claims brought against the City and its various departments. The Civil Division emphasizes preventative legal services aimed at minimizing risk to the City and avoiding litigation.

The **Criminal Division** prosecutes individuals charged with committing criminal misdemeanors including, but not limited to, traffic offenses, domestic batteries, petty theft and driving under the influence that occur within city limits. The Criminal Division also prosecutes violations of the City's Municipal Code. The Criminal Division works in conjunction with the Police Department, Municipal Court, and other state and local agencies to develop programs to help reduce crime and better assist victims of crime.

City Attorney Micaela C. Moore

GOAL # 1

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Total number of legal opinions given and/or advice given thereby reducing outside counsel fees	232	N/A	659	685	▲
● Total number of contracts drafted or reviewed thereby reducing outside counsel fees	416	N/A	544	550	▲
● Avg. monthly active litigation files handled in-house thereby reducing outside counsel fees	52	N/A	48	52	▼
● Avg. monthly pre-litigation claims in-house thereby reducing outside counsel fees	34	N/A	35	38	▲

FY 2017 Highlights:

- ☑ Obtained judgments in excess of $28,800 in North Las Vegas Municipal Court bond forfeitures.
- ☑ Applied for and received grant funding through the U.S. Department of Justice, Office on Violence Against Women STOP 2016 Formula Grant, which allowed us to retain our victim witness advocate.
- ☑ Recovered over $347,100 in forfeiture monies for the City and Police Department.
- ☑ The Civil Division was successful in obtaining the dismissal of multiple cases against the City either through briefing or by the opposing party voluntarily dismissing their case without settlement that easily could have cost the City over $1 million, especially considering some of these cases were civil rights cases that are not subject to the statutory cap and carry enormous exposure to the City.
- ☑ Collected over $600,000 as credits to debts owed by defendants/debtors plus over $1.1 million to be paid over time.

FY 2018 Goals:

- Recover the highest possible amount of revenues to fund City services.
- Identify opportunities to reduce liability through training.
- Work strategically and aggressively to limit the City's financial exposure to claims and litigation.
- Identify risk generating activities and assist departments in finding solutions.

GOAL # 2

FY 2017 Highlights:

- ☑ Assisted with initiation of medical marijuana establishment procedures for licensing and land use entitlements.

FY 2018 Goals:

- Provide legal support for all redevelopment projects.
- Continue to be innovative in the work we do for economic development.
- Creation of sponsorship policy and procedures.

GOAL # 3

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
Avg. monthly Arraignments	1,051	N/A	1,040	N/A	▼
Avg. monthly Motions	600	N/A	821	N/A	▲
Avg. monthly In-Custody Sessions	1,048	N/A	907	N/A	▼
Avg. monthly Pre-Trials	449	N/A	543	N/A	▲
Avg. monthly Scheduled Trials	176	N/A	152	N/A	▼
Avg. monthly Traffic cases	500	N/A	395	N/A	▼
Total number of contacts with Victims of Crime	3,326	N/A	3,340	N/A	▲

FY 2017 Highlights:

- ☑ Victim Witness Advocates represented the City as a provider at the Sake of the City Walk where over 1,000 men walked to end domestic violence and human trafficking.
- ☑ Victim Witness Advocates participated in the Project Homeless Connect event sponsored by the Nevada Homeless Alliance which is a service and resource for the homeless and low income. Provided services aim to break down barriers to housing and self sufficiency, including, but not limited to shelter, health care, legal issues, job readiness, food and behavioral health.
- ☑ Provided training for legal issues to North Las Vegas Police and other City departments.
- ☑ Victim Witness Advocates attended and represented the City at the 14th Annual Veterans Stand Down, which is an annual event targeted toward providing victim services information for victims of violent crime, as well as other services ranging from medical, legal and housing for Nevada's homeless vets. This is the Criminal Divisions' second year in partnering with the event to provide valuable services to Nevada homeless vets.

FY 2018 Goals:

- Aggressive prosecution of livability crimes. Prosecution of chronic offenders and perpetrators of domestic violence crimes a priority.
- Target various community needs and find creative solutions to issues such as illegal dumping, code violations and blight.

GOAL # 4

FY 2017 Highlights:

- ☑ Advised Public Works on RFP's and agreements for proposed infrastructure projects.
- ☑ Assisted with the creation of special improvement districts.
- ☑ Preparation of legal documents to facilitate infrastructure development in Apex.

FY 2018 Goals:

- Continue to assist with infrastructure development in Apex.
- Improve City Attorney Office's technological capabilities including installation of new case management system.

GOAL # 5

FY 2017 Highlights:

- ☑ Civil Division drafted changes to the City's animal ordinances to expand the definition of animal cruelty to add animal hoarding, lift a ban on rodeos and set rules for animal sales. The proposed changes were vetted with numerous interested parties and received widespread support, especially from rodeo fans.
- ☑ Chief Deputy City Attorney, Bethany Rudd Sanchez, was highlighted in the Review Journal for taking on a pro bono case to honor a local attorney who died in a fall at Red Rock Canyon.
- ☑ City Attorney's Office collaborated with the Legal Aid Center and UNLV Boyd Law School at a large scale community event assisting over 400 people with sealing their old criminal records. Chief Deputy City Attorney, Bethany Rudd Sanchez and Deputy City Attorney received awards at the Legal Aid luncheon for their participation in the event. Ms. Sanchez also received an award for her pro bono work.
- ☑ City Attorney's Office spoke about the prosecution of traffic violations to over 100+ attendees of the Joining Forces Conference.
- ☑ City Attorney, Micaela Rustia Moore, was a speaker at VIP Night at the North Las Vegas Police Department's Hispanic Citizens Academy.
- ☑ Chief Deputy City Attorney, Bethany Rudd Sanchez, was selected as a 2016 Nevada Business Magazine Legal Elite.
- ☑ City Attorney, Micaela Rustia Moore, attended the grand opening ceremonies of the new Nevada Supreme Court and Nevada Court of Appeals building.
- ☑ Criminal Division attended Coffee with a Cop to support our local officers' outreach in the community.

FY 2018 Goals:

- Regularly attend and participate in community meetings and events.
- Continue to hire, promote and retain a qualified, diverse workforce.

FY 2017-18 Approved Supplemental Requests
City Attorney

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00710	120300	Deputy City Attorney II	1.00	165,000				165,000
00710	120155	Deputy City Attorney II (Supplies/Equip)	-		2,070	2,450		4,520
00100	120155	Document Mgmt. Software	-		50,000			50,000
00100	120155	Memberships	-		11,750			11,750
			1.00	**165,000**	**63,820**	**2,450**		**231,270**

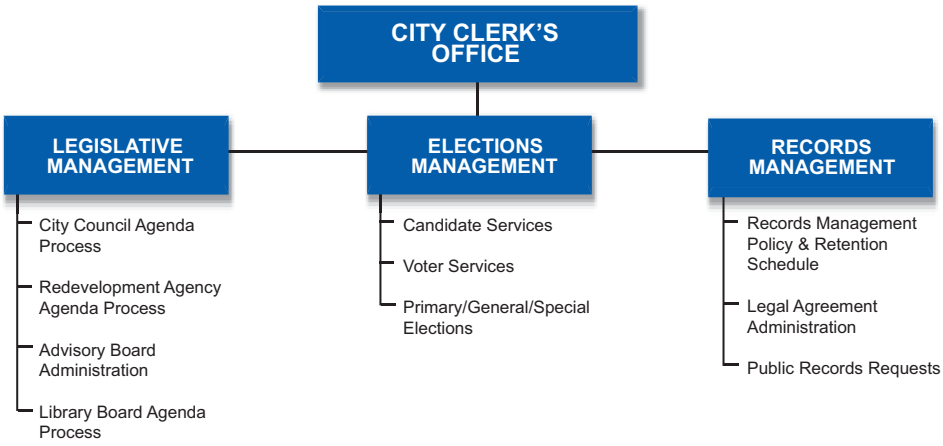
Department Financial Trend - City Attorney

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	1,532,433	1,655,159	1,578,749	1,815,628	236,879	15.0
Employee Benefits	804,817	955,291	921,946	1,085,947	164,001	17.8
Supplies & Services	205,571	358,701	392,613	414,868	22,255	5.7
Capital Outlay	4,351					
	2,547,172	**2,969,151**	**2,893,308**	**3,316,443**	**423,135**	**14.6**
Expenditures by Division						
CA-Administration	956,469	1,167,019	982,980	1,141,028	158,048	16.1
CA-Criminal Law	1,008,008	1,210,560	1,178,301	1,242,980	64,679	5.5
CA-Civil Law	582,695	591,572	723,416	932,435	209,019	28.9
CA-GG-Vacant			8,611		(8,611)	(100.0)
	2,547,172	**2,969,151**	**2,893,308**	**3,316,443**	**423,135**	**14.6**
Expenditures by Fund						
General Fund	2,021,228	2,385,807	2,309,964	2,525,757	215,793	9.3
Cap Proj - Public Safety	1,768					
Cap Proj - Streets	2,448					
Cap Proj - Parks & Rec	136					
Self Insurance Funds	521,593	583,344	583,344	790,686	207,342	35.5
	2,547,172	**2,969,151**	**2,893,308**	**3,316,443**	**423,135**	**14.6**

Authorized Personnel - City Attorney

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund					
CA-Administration	3.80	3.80	3.30	3.30	
CA-Criminal Law	9.00	9.00	9.00	9.00	
CA-Civil Law	1.80	1.80	2.30	2.30	
Total FTEs General Fund	**14.60**	**14.60**	**14.60**	**14.60**	
Other Funds					
Self Insurance-Liability	3.40	3.40	3.40	4.40	1.00
Total FTEs Other Funds	**3.40**	**3.40**	**3.40**	**4.40**	**1.00**
Total FTE's City Attorney	**18.00**	**18.00**	**18.00**	**19.00**	**1.00**

City Clerk's Office

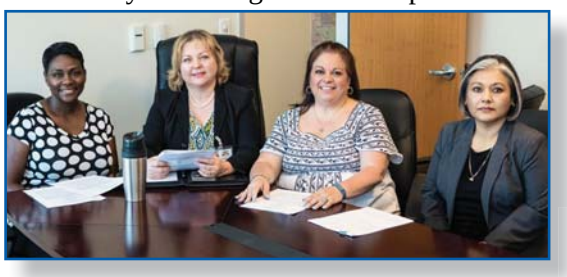


Mission Statement

To professionally support transparency in local government by accurately recording and preserving the actions of the City Council, Redevelopment Agency, and City advisory bodies; to ethically conduct municipal and special elections in accordance with statutory requirements; responsibly preserve all actions and legal agreements executed by the City; and promptly respond to requests for that information.

Department Description

Located on the eighth floor of City Hall, the City Clerk's Office staff provides service to the public, City Council and City departments. The City Clerk's Office is organized into three functional areas: 1) Legislative Management which includes support for City Council, Redevelopment Agency, and the Library District Board of Trustees and providing assistance to staff supporting advisory boards 2) Elections Management which includes the coordination and conduct of City municipal and special elections, and 3) Records Management which includes the protection, accessibility, and archiving of City records including all legal agreements entered into by the City of North Las Vegas. The Clerk's Office provides impartial and professional customer service in all of these areas, continually and consistently exceeding customer expectations.



City Clerk staff

Division/Major Program Description

Legislative Management

The City Clerk's Office is charged with ensuring the City's legislative processes are open to the public by providing a link between citizens and government through dissemination of information. The City Clerk's Office responsibilities include:

- Prepares agenda packets for Regular and Special City Council and Redevelopment Agency meetings using SIRE Agenda Management, a system which automates the agenda process producing a bookmarked agenda e-Packet that is accessed by the City Council and Department Directors on City issued iPads.
- Processes official documents for each City Council, Redevelopment Agency, and Library District Board of Trustees meetings.
- Attends all Regular and Special City Council, Redevelopment Agency, and Library Board of Trustees meetings.
- Records and prepares meeting minutes through SIRE Agenda Management system.

- Records and prepares meeting video and audio using SIRE Agenda Management system, a proprietary web-based software tool designed to efficiently organize and manage the City's audio/video streaming content and allows public access, archive ability, and capability to index and integrate rich-media such as documents and slides into web casts.
- Provides maintenance and administration support to over 50 State, Regional, County and Committees, through SIRE Boards Management system efficiently organizing and providing a comprehensive database on members of the public who have indicated a willingness to serve on an advisory board/ committee, or commission.
- Administers and maintains accurate information on City Advisory Boards, including meeting dates, times, and locations, board mission/purpose, membership, membership contact information, and terms of membership.
- Coordinates appointment and reappointment of members to City advisory boards.
- Keeper of the City's Official Seal.
- Currently provides agenda management support to the Library Board.
- Provides legislative management assistance to City advisory boards.

Elections Management

The City Clerk serves as the official Election Filing Officer as designated by the State of Nevada and oversees all municipal elections in a fiscally responsible manner, consults with candidates for elective office, informs the public of election matters, and conducts Municipal and Special City Elections. The City Clerk's office provides voter assistance and registration forms that are available in the City Clerk's Office.

The City of North Las Vegas Primary and General Municipal Elections are conducted in April and June of odd-numbered years. The City Clerk's Office works in conjunction with the Clark County Election Department to conduct Municipal Elections every two years and Special elections as needed. Election related activities are conducted in accordance with all City, State, and Federal statutory regulations. The Clerk's Office is responsible for receipt of Notice of Intent for Recall of a Public Officer, Candidate Nominating Petitions, and the Call for Special Elections. Clerk's Office staff is trained in election policies and prepares the candidate packet information, including mandatory filing forms as prescribed by the Nevada Secretary of State and posting this information on the City web site. During Federal, State and County held elections, which are held in even-numbered years. The City Clerk's Office elections responsibilities include:

- Determination of early voting sites and election-day polling locations.
- Per Nevada Revised Statutes the publication of required notices.
- Coordination and assistance with in-office voting.
- Close of voter registration (10-day extended period).
- Generation of all public relations efforts, as well as the compilation of election results.
- Directly offering early voting (2 week period) at City Hall and other City locations.
- Calling and scheduling recall elections in accordance with Nevada Constitution, Article 2, Section 9.
- Providing election materials for the public in English, Spanish, and Filipino.

Records Management

The City Clerk is the custodian of all official City records. As such, the Clerk's Office is responsible for recording for posterity all actions approved by, for, and related to the City. The City Clerk is charged with protecting records and ensuring they are accurate and easily accessible. The City Clerk's Office has on file current records as well as records as far back as May 1, 1946, the date of the City's incorporation. Documents are maintained in a temperature, humidity, and light-controlled area/vault. Records include but are not limited to Redevelopment Agency and Council ordinances, resolutions, minutes, election results, campaign reports, requests for public information, deeds, agreements, contracts, annexation records, infrastructure documentation, and many other vital

records. The collection includes a vast number of historical photographs, some of which are available in digital format on-line.

The City Clerk's Office is the hub for exchange of City information by responding to records requests from the public in accordance with Nevada law in a timely and courteous manner. The Clerk's Office continues to improve efficiency and customer service through utilization of SIRE Enterprise Content Management (ECM) system, designed to store electronic records within indexed and easily searchable electronic cabinets. In addition, a third party resource is utilized by the Clerk's Office for storage of vital hard copy documents off site. Both programs allow for prompt response to public requests for information. The City Clerk's Office records management responsibilities include:

- Executes, files, indexes and preserves resolutions and ordinances.
- Facilitates the recordation of agreements, deeds, and other official documents; and codification of ordinances into the Municipal Code.
- Administers contracts for goods and services, obtaining all required documentation including bonds, insurance, and business licenses before work can begin.
- Attests all official contracts, bonds and other official City documents.
- Provides general support to the City Council and all City departments.
- Opens official City bids for services and contracts.

GOAL # 1

FY 2017 Highlights:

- ☑ All 41 meetings/agendas were posted in a timely manner and in compliance with Nevada Open Meeting Law to include meetings where medical marijuana and health services were approved.
- ☑ Codified 100% of City Council municipal and zoning ordinances within 10-14 business days from the effective date including changes to the code to support medical marijuana services and improvements to support expanded economic development operations within the City.
- ☑ Moved City Elections to vote centers, using 10 vote centers on Primary Election Day for Citywide election and 4 vote centers for General Election Day for Ward 3 Only General Election, thereby providing residents with more flexible voting opportunities and reducing election costs.
- ☑ Implemented an Internal Public Records Act Policy for Staff Use that is used by all departments and divisions, but tracked by the City Clerk's Office.
- ☑ Converted Library District Board of Trustees to using SIRE for agenda management.
- ☑ Drafted and implemented an agenda management standard operating procedure.
- ☑ Conducted Open Meeting Law Training for Advisory Board Staff.
- ☑ Developed quicker way to produce agenda meeting booklets that are mailed to the public.

FY 2018 Goals:

- Publish meetings in compliance with the Nevada Open Meeting Law by posting all agendas and meeting notices in a timely manner.
- Track all public records act requests and respond in accordance with NRS.
- Codify 100% of municipal and zoning ordinances adopted by the City Council within 10-14 business days from the effective date.
- Work with the Clark County Election Department to support County and State elections since 2018 is not a municipal election year.
- Index, file, and track City legal documents.
- Obtain Council approval for a City records management program and retention schedule.
- Implement an Inactive Records Center Standard Operating Procedure.

GOAL # 2

FY 2017 Highlights:

- ☑ Completed 365 records requests within the State mandated time frame to include providing overall management of the process Citywide, providing necessary information to support economic development and local medical services.
- ☑ City Clerk's Office worked in collaboration with all city departments processing a total of 768 agenda items, 46 Ordinances, 17 Resolutions, 9,638 public hearing notices, letters to applicants, property owners/representatives, publications in the Review Journal and Signage notices, thereby improving long-term fiscal responsibility, economic development, and improved efficiency of all offices at City Hall and helping the City grow and diversify.
- ☑ Acquired electronic signature software, implemented, and trained staff to use e-SignLive.

FY 2018 Goals:

- Continue to work with all departments, elected and appointed officials, and the public to help the City grow and diversify.

GOAL # 3

FY 2017 Highlights:

- ☑ City Clerk's Office worked in collaboration with all city departments, processing a total of 768 agenda items, 46 Ordinances, 17 Resolutions, 9,638 public hearing notices, letters to applicants, property owners/representatives, publications in the Review Journal and Signage notices, thereby strengthening communities and building expanded parks, library, police, and fire services.

FY 2018 Goals:

- Continue to work with all departments, elected and appointed officials, and the public to keep the City safe and beautiful.

GOAL # 4

FY 2017 Highlights:

- ☑ Reviewed the need for upgraded Council Chamber video production hardware and software and received Council approval for a Capital Improvement Project to upgrade the equipment.

FY 2018 Goals:

- Implement public access to signed Council, Redevelopment Agency, and all advisory board minutes, resolutions, and ordinances using SIRE Technologies.
- Upgrade video production hardware and software in the Council Chamber.
- Review and make recommendations for an improved enterprise content management system.
- Continue to revamp standard operating procedures such that the office works quicker and produces professional results, saving time and other resources.

GOAL # 5

FY 2017 Highlights:

- ☑ In Spring of 2017 transitioned advisory boards to City's agenda management system and recreated 578 advisory board, committee, and commission agendas using SIRE; the effect of this change is that the public no longer has to go to one site to get advisory board agenda information and another site to get Council agenda information.

FY 2018 Goals:

- Continue to find ways to brand and improve access to City records using SIRE and other City tools.

Additional Department Performance Measures:	Goal 2016-17	Actual 2015-16	Goal 2017-18
LEGISLATIVE MANAGEMENT			
Meetings Published			
Council	24	24	24
Redevelopment Agency	12	11	12
Library District Board of Trustees	6	6	6
Total	**42**	**41**	**42**
Agenda Items Processed			
City Council	100%	688	100%
Redevelopment Agency	100%	42	100%
Library Board	100%	38	100%
Total	**100%**	**768**	**100%**
Public Hearing Notices	**100%**	**9,638**	**100%**
Advisory Boards			
Vacancy Rate (percentage) of on Advisory Boards	0.00%	0.014%	0.00%
Number of City Boards Supported	10	10	10
Number of County Boards Supported	10	10	10
Number of State/Regional Boards Supported	37	37	37
RECORDS MANAGEMENT			
Legal Agreements			
Contracts	100%	316	100%
Recorded Documents	100%	1,581	100%
Purchase Orders	100%	96	100%
Vital Records			
Liens - Code Enforcement and Utilities	100%	1,205	100%
Minutes - City Council (# of pages)	100%	433	100%
Minutes - Redevelopment Agency (# pages)	100%	34	100%
Minutes - Library District Board of Trustees (# of pages)	100%	36	100%
Ordinances processed in City Clerk's Office	100%	46	100%
Ordinances codified (excludes rezoning)	100%	40	100%
Resolutions	100%	17	100%
Public Records Request			
Requests Received	100%	365	100%
Approximate Time Involved (hours)	N/A	129.2 hours	none
ELECTIONS MANAGEMENT			
Candidates Served	100%	10	100%
Number Seats on Ballot	100%	3	100%
Registered Voters Served	100%	108,660	100%
Percentage Voted	100%	7.73%	100%
Votes - Mail Ballots	100%	929	100%
Votes - Early Voting	100%	4,736	100%
Votes - Election Day	100%	2,737	100%

The City Clerk's Office goal is to provide the highest level of customer service and customer satisfaction, striving to provide all information and services within the time frames set by the Nevada Revised Statutes and Nevada Open Meeting Law.

FY 2017-18 Approved Supplemental Requests
City Clerk

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00100	130157	Deputy City Clerk II	1.00	67,217				67,217
00100	130157	Overtime	-	568				568
			1.00	**67,785**	**-**	**-**		**67,785**

Department Financial Trend - City Clerk

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	268,559	289,681	289,681	340,340	50,659	17.5
Employee Benefits	141,343	159,544	159,544	200,459	40,915	25.6
Supplies & Services	129,081	739,588	739,588	144,755	(594,833)	(80.4)
	538,984	**1,188,813**	**1,188,813**	**685,554**	**(503,259)**	**(42.3)**
Expenditures by Division						
CC-Administration	537,944	593,592	593,592	684,306	90,714	15.3
CC-Elections	1,040	595,221	595,221	1,248	(593,973)	
	538,984	**1,188,813**	**1,188,813**	**685,554**	**(503,259)**	**(42.3)**
Expenditures by Fund						
General Fund	538,984	1,188,813	1,188,813	685,554	(503,259)	(42.3)
	538,984	**1,188,813**	**1,188,813**	**685,554**	**(503,259)**	**(42.3)**

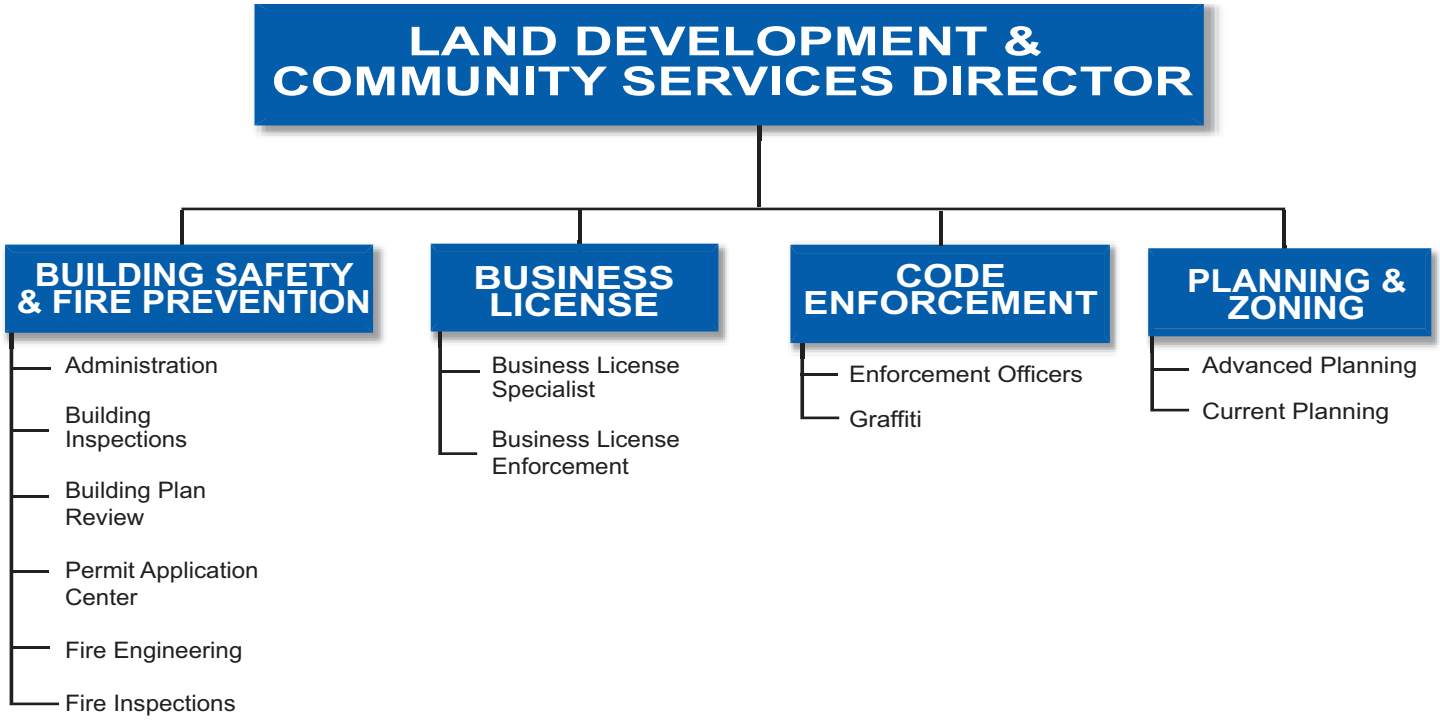
Authorized Personnel - City Clerk

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund	4.00	4.00	4.00	5.00	1.00
Total FTE's City Clerk	**4.00**	**4.00**	**4.00**	**5.00**	**1.00**

City Clerk Catherine A. Raynor

City Hall Council Chamber

Land Development & Community Services



Mission Statement

To create and preserve a safe metropolitan community that has both style and sophistication, placing a high value on quality of life, aesthetics and the best that can be achieved from innovative concepts, to create and maintain the city of choice. To enhance the quality of life for all residents and businesses by fostering the implementation of creative ideas, policies, and innovative programs.

Understanding that strong and healthy neighborhoods and businesses are the foundation of all great cities, to enhance and sustain the City's built environment and develop and promote livable neighborhoods where people feel safe; neighborhood character is preserved; housing is safe and affordable; the environment is healthy and attractive, and businesses have the opportunity to be successful.

Department Description

The Land Development and Community Services Department consists of four (4) divisions: Building Safety & Fire Prevention, Business License, Code Enforcement & Graffiti, and Planning & Zoning. This department provides services from the inception of development through the planning phase and processes construction plans; verifies construction takes place as approved; makes certain that fire codes are met, confirms business licenses are issued for commercial facilities; and lastly, ensures that properties are maintained to the respective standards.

Divisions/Major Program Descriptions

Building Safety Division is responsible for public health and safety through the enforcement of building codes, ordinances, and standards as adopted by the City Council. The division is comprised of five (5) functional areas: Administration, Building Inspection, Building Plan Review, Fire Prevention, and Permit Application Center (PAC). This division is also responsible for enforcing the adopted codes and ordinances for new building construction and existing structures.

Administration is responsible for the daily management of the Building Safety Division. The Building Official manages this division and is supported by administrative staff. This section develops policies and procedures that guide the division in its daily operations. The Building Official is responsible to ensure that operations within the division are performed within the respective laws and ordinances while maintaining the highest level of customer service to the community. Additionally, this group takes the lead to streamline development processes to enhance development within our community. The Building Official and staff are also responsible for community outreach programs, as well as non-profit organizations within the industry.

Building Inspection ensures that construction projects are built to the specifications of the approved plans and adopted codes. Staff works directly with customers in the field and performs predetermined interval inspections at specified stages of construction. Code compliance and keeping projects on track by providing timely inspections and guidance to project managers are top priorities for the inspection staff. This section also responds to complaints about deteriorated and damaged construction, as well as illegal construction or work without permits.

Building Plan Review verifies that all building plan submittals meet adopted codes and ordinances. This section works directly with homeowners, contractors, developers and design professionals to verify that projects are designed to meet the appropriate construction codes. Plan check staff also provides guidance to homeowners with standard designs for small projects such as room additions and patio covers. They are also members of various local code committees who provide guidance and directions for code adoptions, education, and public outreach, as well as represent our Building Official's directions on code issues.

Fire Prevention consists of the Fire Engineering and Fire Inspections sections. Fire Prevention provides professional, efficient and effective plans examination and inspection services to reduce the loss of life and property and improve the quality of life for our community. Fire Engineering provides professional plans review for conformance with all applicable building, fire and life safety codes, assists in development, implementation and application of City fire and life safety codes and regulations to ensure compliance and uniformity, and provides technical assistance to architects, engineers, developers, contractors and building owners in interpreting and complying with current fire and life safety codes, regulations, and standards. Fire Inspections is responsible for performing fire and life safety code compliance during new construction inspections, business license inspections, investigation of citizen complaints regarding fire code violations, required annual operational fire code permits and temporary activity or special event permitting. Fire Inspections is also responsible for the oversight of fireworks sales and assisting with fire origin and cause investigations.

Permit Application Center (PAC) is the core of the development process for private construction and is the one-stop-shop for all building permits. The PAC staff is responsible for the intake, routing, and processing of all on-site development projects within the City. This includes the initial application and plan processing to the collection of all fees and issuance of building permits. Staff coordinates with other agencies and departments to verify that all laws and ordinances are met throughout the development process. They assist homeowners, residential, and commercial customers throughout the entire plans review and inspection processes. This section is also responsible for coordinating and streamlining processes and procedures to accommodate the on-going changes within the development industry to meet the individualized needs of our customers.

Business License Division is responsible for providing service to the general public, business license applicants and existing licensees. Specifically, the Business License Division answers inquiries for and about existing businesses, assists applicants in obtaining the proper business license by providing application checklists to aid in the application process; receives and processes business license applications and renewals; and conducts follow-up on the approval and issuance of business licenses.

Complaints regarding businesses operating in the City are also received and investigated by the Business License Division. Business License is comprised of two (2) sections: Business License Specialist for license processing and Business License Enforcement to ensure compliance in the field.

Business License Enforcement Section performs office and field based enforcement activities and investigations to ensure businesses are operating within the guidelines and limitations of Title 5 of the North Las Vegas Municipal Code, state and regional requirements. These officers respond to complaints about potential illegal business operations, proceed with investigations, issue citations to violators through the court system, and also provide support to the Business License Division technical staff.

Business License Specialist Section provides clerical and technical support in the acceptance, processing and maintenance of business license applications, privileged and non-privileged business license applications which requires the ability to interpret and apply municipal codes and the regular use of independent judgment and initiative. Additionally, this group coordinates with other regulatory agencies to ensure state and regional requirements are in compliance prior to issuing licenses.

Code Enforcement Division is comprised of two (2) functional areas: Code Enforcement and Graffiti.

Code Enforcement is responsible for maintaining existing properties through the enforcement of adopted Municipal Ordinances, maintenance codes and standards as adopted by the City Council. Officers proactively enforce violations of the code, as well as respond to citizen concerns and complaints regarding potential life safety hazards, scenic blight, and improper use of land. It is the purpose of this division to educate property owners and citizens of North Las Vegas to work toward maintaining an attractive and safe community, which helps to improve both property values and the quality of life of those in the community. This division enforces various Municipal Codes and adopted code requirements. It is the primary goal of this division to work with property owners for voluntary compliance.

Graffiti is responsible for the removal of scenic blight caused by illegally placed graffiti and signs. Graffiti staff removes graffiti from City and Redevelopment owned property that includes buildings, public rights-of-way, flood channels, and performs abatements on privately owned property when voluntary compliance from the property owners is not achieved. This division responds to complaints, as well as proactively seeks to remove illegally placed graffiti and signs. It is the purpose of this division to not only remove graffiti, but to educate citizens and property owners about improving their quality of life by maintaining the properties and neighborhoods in North Las Vegas. It is the primary goal of this division to work with property owners to achieve voluntary compliance.

Planning & Zoning Division is comprised of two (2) primary functional areas: Advanced Planning and Current Planning.

Advanced Planning develops long-range policy plans to support the City's priority of Well-Planned Quality Growth and addresses future community needs. The Comprehensive Plan, combined with other related land use studies and regional planning efforts, provides the framework to successfully implement strategies for growth-related issues within the City. In addition to planning for the City's future, Advanced Planning works closely with local, state and federal jurisdictions on challenges that transcend governmental jurisdictional boundaries such as education, health care, natural environment, recreation and culture, transportation and sustainability. Advanced Planning prepares population estimates to support the State's annual projections and conducts analyses in support of a wide range of projects for the City and region.

Current Planning is responsible for ensuring the City grows and develops in accordance with the City's priorities, Comprehensive Master Plan, and the Strategic Plan for 2012 – 2017 - 2030. Staff works with developers to ensure quality development that is in compliance with the City's plans. Current Planning is responsible for reviewing all land use development proposals; ensuring interdepartmental and outside agency coordination during the review of

development proposals. Staff within this division also have the responsibility to review all land use applications in accordance with specific adopted plans or development tools such as the Downtown Redevelopment Plan, Downtown Master Plan and Investment Strategy, North Fifth Street Concept Plan, Zoning Ordinance, and appropriate Planning Principles. Current Planning is responsible for the preparation of staff reports containing appropriate recommendations to the Planning Commission and City Council, as well as reviewing building permits, business license requests, conditional use permits and other applications as appropriate.

GOAL # 1

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Administrative Entitlements	3,207	3,395	4,052	4,500	▲
● Planning Fees	$254,500	N/A	$208,312	$238,829	▲
● Total Business Licenses	5,857	6,000	5,980	6,575	▲
● Inactivated Licenses	1,041	990	1,062	845	▲
● Business License Revenue	$9,073,308	$9,499,000	$10,729,654	$10,154,000	▲
● Continue to provide timely turnaround for Fire Plan Review submittals	94.50%	100.00%	96.50%	100.00%	▲
● Continue to provide next day inspection service for new construction related requests	100.00%	100.00%	100.00%	100.00%	▲
● Inspect all Operational Permits within their month of expiration in accordance with the Inspection Frequency Schedule developed	0.00%	100.00%	4.25%	100.00%	▲
● Inspect all Deficiency Notices received from fire protection contractors within the timeframe of expectation in accordance with Completion of Assignments SOG	5.00%	100.00%	10.00%	100.00%	▲
● Over-the-Counter Commercial Permits - (% of all commercial projects)	20.00%	33.00%	17.00%	33.00%	▲
● Standard Plan Review Time for Commercial Projects (Avg. # weeks)	6	2	7	4	▲

FY 2017 Highlights:

- ☑ Adopted and implemented an ordinance amendment to allow the auditing of businesses.
- ☑ Added a full-time auditor position to implement the audit program and billed $71,075 in audits to date.
- ☑ Implemented a new permitting software to replace the outdated Hansen system. Tyler Technologies is scheduled to be fully functional across departments by mid 2018.
- ☑ Expanded over-the-counter plan review service matrix to include cell tower reviews.
- ☑ Re-implemented the verification process for sewer fixture counts through plan examinations and field inspections to streamline services for customers.
- ☑ Expanded the use of existing Comcate technologies to streamline efficiency with Fire Prevention's annual operation permit processes.
- ☑ Added one (1) full-time Fire Prevention Inspector position to the budget.
- ☑ Implemented a streamlined process for on-plan corrections to eliminate comments letters and increase plan examination staff efficiency.
- ☑ Created a streamlined process for City-wide research management system to accommodate City Clerk's mandated request protocol.
- ☑ Added additional scope of work to the existing over-the-counter services of Fire Prevention Permits.
- ☑ Increased cost recovery efforts with the Property Abatement Program focusing on abandoned and neglected properties.
- ☑ Refined and enhanced code enforcement revenue generating and cost recovery programs.
- ☑ Obtained reimbursement funding for graffiti abatements within the Clark County Regional Flood Control Channels and for beautification projects within the City's Redevelopment Areas.
- ☑ Realized cost savings for graffiti removal from applying graffiti-resistant protective coatings on City infrastructure and buildings.
- ☑ Created an accounting system for the mandated annual operational inspections to increase revenues and accountability.
- ☑ Improved Fire Prevention staff efficiency by creating a new invoicing process.
- ☑ Hired field expert consultants for fire protection engineering and plans exam to provide assistance to Amazon, Fanatics, and other unique and complex projects.

FY 2018 Goals:

- Continue to develop improvements in the application review process.
- Develop and implement improvements to expedite land use entitlements for the business community.
- Continue to review Title 17 (Zoning Ordinance) and amend as necessary to keep current.
- Continue to improve customer services to the public and development community.
- Support the Southern Nevada Regional Planning Coalition's efforts through participation on various working groups. Work Groups consist of: Business License, Regional Open Space & Trails, Regional Emissions Inventory, Population Forecast, Population Estimation.
- Implement enhancements to the Municipal Code that govern Business Licenses, with the goals of developing more efficient and effective policies and procedures for the operations of the division.
- Participation with other local jurisdictions to work on an automated system for applying or renewing business licenses that work in conjunction with the Secretary of State's Business Portal.
- Develop improvements to the online application submittal and license renewal process.
- Adopt and implement recreation and distribution marijuana regulations.
- Implementation of Tyler Technologies software and updated processes.
- Continue to be present at local business events, expos and regional initiatives to represent the City.
- Expand over-the-counther services to include other areas of construction.
- Fill the position of Structural Plans Examiner to meet the projected needs of the Tule Springs development project.
- Continue to increase the use of automated archiving process to reduce costs and staff time.
- Improve the management of providing the annual operational permit inspection on a weekly basis to ensure fire safety and maximize revenues.
- Explore the possibility of expedited Fire Prevention plan examination services to reduce process time for development customers.

- Automate Fire Prevention operational permits.
- Seek additional grant opportunities to help offset operational costs for code enforcement and graffiti related service requests.
- Fill vacancies and increase staff levels in Code Enforcement and Graffiti to improve efficiencies, customer service requests and divisional costs.
- Continue to increase cost recovery efforts with the Property Abatement Program focusing on abandoned and neglected properties.
- Review, evaluate and recommend fee charges associated with Code Enforcement inspection activities.
- Increase inspection and cost recovery efforts within our "Homes Subject to Foreclosure/Property Registration Programs.
- Seek equipment and products that improve efficiencies and reduce costs associated with graffiti removal.
- Continue use of supplemental funding to assist with beautification projects in the Redevelopment Areas and flood channels.
- Purchase one new graffiti truck and equipment designed to increase efficiencies and reduced cost of materials.

GOAL # 2

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
Estimate City's Population	238,342	243,000	244,793	246,000	▲
Land Use Entitlements	190	195	157	180	▲
New Business Licenses	993	960	939	1,033	▲
Building Permit Valuation	$371,337,230	$325,170,850	$540,727,714	$449,318,048	▲

FY 2017 Highlights:

- ☑ Negotiated an amendment to the Huanghai (Vegas Trade Village) Development Agreement, a 35-acre, mixed-use development.
- ☑ Finalized all development criteria and agreements for the Villages at Tule Springs.
- ☑ Estimated the City's population for FY17 at 244,793 - an increase of approximately 6,400 new residents (approximately 2.7 percent increase).

FY 2018 Goals:

- Review and evaluate existing policies included in the Comprehensive Master Plan to ensure a sustainable future for the City.
- Continue to work with the State's Demographer Office in population estimates.
- Develop new regulations for recreational marijuana.

GOAL # 3

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
Code Enforcement					
Number of Cases Opened	2,973	3,000	3,400	4,000	▲
Number of Cases Closed	2,867	2,800	3,666	4,200	▲
Number of Abatements	330	300	290	300	⇆
Percent of Cost Recovery for Abatements	95%	40%	65%	60%	▼
Number of Property Registrations	1,008	644	858	1,000	▲
Number of Property Re-Registrations	830	576	530	600	▼
Number of Property Registration Modifications	26	30	42	65	▲

●	**Registration Program Revenue**	**$368,900**	**$230,570**	**$277,600**	**$323,250**	▼
●	Abatement Fee	$33,840	$40,000	$37,500	$40,000	▲
●	Lien Fee	$12,875	$15,000	$11,600	$15,000	▼
●	Re-Inspection Fee	$3,545	$3,500	$1,800	$3,500	▼
●	Clark County Special Tax Roll Assessment for Abatements	$208,500	$225,500	$300,000	$275,000	▲
●	Muni Court Fee	$7,200	$5,000	$3,900	$1,000	▼
●	**Fee and Fine Revenue**	**$265,960**	**$230,500**	**$354,800**	**$334,500**	▲
●	**Republic Service Grant**	**180,000**	**$180,000**	**$183,136**	**$185,000**	▲
●	**Total Code Enforcement Revenue**	**$814,860**	**$641,070**	**$815,536**	**$842,750**	▲
●	**Code Enforcement - Graffiti**					
●	Number of Graffiti Abatements	44,581	47,000	61,870	62,500	▲
●	Square Footage of Graffiti Removed	3,953,055	4,116,273	3,282,584	3,200,000	▲
●	Estimated Cost of Property Damage	$533,662,425	$555,696,855	$443,148,840	$432,000,000	▲
●	Number of Illegal Signs Removed	750	800	1,200	1,400	⇆
●	Community Presentations	3	3	3	3	▲
●	Community Involved Projects	4	5	3	4	▲
●	**Graffiti Revenue - 289 (Community Improvement)**					▼
●	Beautification Fee	$753,584	$720,000	$765,000	$800,000	⇆
●	Restitution from Prosecution	$410	$1,000	$414	$1,000	▼
●	Redevelopment Funding	$0	$40,000	$40,000	$40,000	▲
●	Flood Channel Reimbursement Funds	$0	$75,000	$85,000	$75,000	▲
●	**Total Graffiti Revenue**	**$753,994**	**$836,000**	**$890,414**	**$916,000**	▲
●	Park Impact Fee Collected Through Building Permits	$428,231	$325,170,850	$554,212	$518,159	▲
●	Fire Dept. Impact Fee Collected Through Building Permits	$217,926	$239,718	$300,582	$263,690	▲

FY 2017 Highlights:

- ☑ Participated in the negotiations for the Parks and Trails for the Villages at Tule Springs.
- ☑ Submitted an application and received a recommendation for funding for a City-wide pedestrian and bicycle plan from the RTC, Unified Planning Work Program.
- ☑ Amend Title 17 (Zoning Ordinance) to create optional design standards for Rural Ranch Estates developments.
- ☑ Chaired the Southern Nevada Regional Planning Coalition Open Space and Trails working group.
- ☑ Encouraged the owners of Desert Mesa to demolish 12 dilapidated structures on the site.
- ☑ Implemented policy and collaborated with other City departments to address the illegal occupancy in vacant, abandoned or homes in foreclosure.
- ☑ Worked with regional organizations and City departments to address the needs of the homeless and to eliminate dangerous encampments.
- ☑ Supported the Blight Removal Program by facilitating the demolition of four (4) substandard homes and the rebuilding of two (2) homes by their owners.
- ☑ Provided public presentations to neighborhood and community partners to collaborate on efforts to improve beautification throughout the City.

- ☑ Created and utilized a Focus Group to redesign the mobile application for cellular Smartphone and mobile devices to aid in the immediate reporting of code violations and citizen concerns.
- ☑ Promoted the City's Smartphone applications to community partners and neighborhood organizations to report code violations or concerns throughout the City.
- ☑ Collaborated with the North Las Vegas Police Department with the successful prosecution of several high profile graffiti vandals.
- ☑ Expanded the use of media and social media to promote department successes with programs and coordinated events.

FY 2018 Goals:

- Finalize negotiations for the Parks and Trails for Valley Vista Master Planned Community.
- Amend and adopt the 2018 International family of codes for Building and Fire Safety and local amendments.
- Increase the number of Annual Fire Operational Permit Inspections.
- Develop a protocol to bring into compliance or demolish blighted properties.
- Refine and create new benchmarks for the Foreclosure Registration Program that addresses the care and maintenance of homes that are subject to the foreclosure process.
- Continue to provide public presentations to neighborhood and community partners to collaborate on efforts to improve beautification throughout the City.
- Continue to promote the City's Smartphone application for reporting graffiti and code violations.
- Continue to promote collaborative efforts with other City departments to address illegal occupancy in vacant, abandoned or homes in foreclosure.
- Continue regional work with organizations and City departments to address the needs of the homeless and to eliminate dangerous encampments.
- Continue to use media and social media to promote department successes with programs and coordinated events.
- Propose an ordinance introducing a Property Maintenance Program to allow for efficiencies and a uniformed approach to the enforcement of violations.
- Continue to collaborate with the North Las Vegas Police Department to successfully prosecute graffiti vandals.
- Create an educational program to address the negative effects of graffiti on the community and promote the positive aspects of a clean and graffiti-free city.
- Find additional opportunities to promote the display of public art as a way to deter graffiti and support beautification efforts.

GOAL # 4

FY 2017 Highlights:

- ☑ Developed and implemented an annual facility permit for all City-owned facilities to reduce time in plan review and permitting processes, as well as to allow immediate remediation of building maintenance with little interruption to daily operations.
- ☑ Provided assistance to City departments to facilitate inspections of City Improvement Projects and historic sites for code compliance and program mandates, such as the Kiel Ranch project and the new Police Department complex.
- ☑ Amended the Comprehensive Master Plan to include a Complete Streets Policy.
- ☑ Submitted two (2) SNPLMA Round 17 applications for Milestone Park and Kiel Ranch Park.
- ☑ Obtained approximately $9,000,000 in SNPLMA funds for land acquisitions at Craig Ranch and Kiel Ranch Parks.

FY 2018 Goals:

- Develop the Northeast Valley transportation network study in conjunction with the Regional Transportation Commission and Clark County.
- To continue working with City departments in offering the services of plan examination and inspections in building and fire prevention to ensure life-safety and code compliance.

GOAL # 5

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Self-Certification Program			26	56	▲

FY 2017 Highlights:

- ☑ Collaborated with the local Building and Fire code officials on code adoption on the 2018 code cycle.
- ☑ Participated in national and regional model code development with International Code Council through staff representation in the various code development committees.
- ☑ Created Self Certification Plan Review Program to provide a streamlined development process. Two Self-Certification Program sessions were held.

FY 2018 Goals:

- Assist in the creation of a PUD for Sedona Ranch (former R.C. Farms location).
- Create a unique and identifiable message to promote Fire and Building Safety through advertisement on department vehicles.
- Full implementation of Self Certification plan review program.

FY 2017-18 Approved Supplemental Requests
Land Development & Community Services

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00100	290240	Fire Prevention Inspector - Partially offset 2 temps	1.00	134,054				134,054
00100	000000	Increase Inspection revenue #321125	-				(100,000)	(100,000)
00100	290241	Structural Plans Examiner	1.00	107,814		2,930		110,744
00289	290241	F-350; and Worker Equipment	-			48,100		48,100
00238	290242	Office Assistant	0.50	45,274		2,700		47,974
00289	210294	Office Assistant	0.50	45,274				45,274
00238	290242	Code Enforcement Officer	1.00	127,346	800	3,000		131,146
00100	290241	KIP Plotter	-			12,500		12,500
00238	290242	Overtime	-	12,480				12,480
			4.00	**472,242**	**800**	**69,230**	**(100,000)**	**442,272**

Department staff touring Hyperloop development site

Director of Land Development & Community Services Alfredo Melesio Jr.

Department staff touring Hyperloop development site

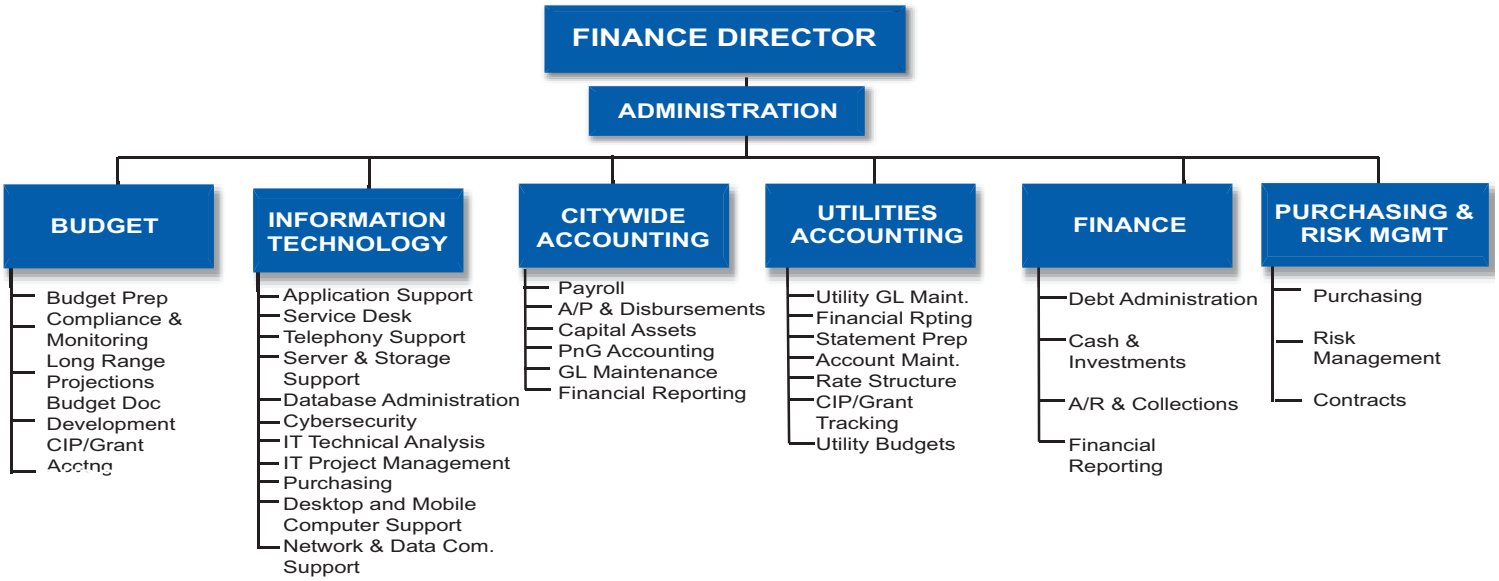
Department Financial Trend - Land Development & Community Services

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	3,308,017	3,615,038	3,615,038	4,287,870	672,832	18.6
Employee Benefits	1,758,171	1,967,116	1,967,116	2,462,440	495,324	25.2
Supplies & Services	791,892	1,059,588	935,588	1,128,172	192,584	20.6
Capital Outlay	244					
	5,858,324	**6,641,742**	**6,517,742**	**7,878,482**	**1,360,740**	**20.9**
Expenditures by Division						
LDCS-PZ-Administration	969					
LDCS-PZ-Advanced	318					
LDCS-Planning	1,036,933	1,059,252	1,059,252	1,312,663	253,411	23.9
LDCS-Graffiti	489,691	838,310	714,310	974,717	260,407	36.5
LDCS-Fire Inspections	816,767	1,149,484	1,214,295	1,364,662	150,367	12.4
LDCS-Building Safety	1,757,263	1,963,301	1,898,490	2,253,808	355,318	18.7
LDCS-Code Enforcement	1,007,259	925,967	925,967	1,223,188	297,221	32.1
LDCS-Business License	499,124	705,428	705,428	749,444	44,016	6.2
LDCS-PSOTH-Vacant	250,000					
	5,858,324	**6,641,742**	**6,517,742**	**7,878,482**	**1,360,740**	**20.9**
Expenditures by Fund						
General Fund	4,737,320	5,194,425	5,194,425	6,089,542	895,117	17.2
Redevelopment Fund - Downtown	25,463	25,000	25,000	25,000		
Redvelopment Fund - North	15,179	15,000	15,000	15,000		
Vacant Building Clearance	623,458	609,007	609,007	814,223	205,216	33.7
Graffiti Fund	449,049	798,310	674,310	934,717	260,407	38.6
Capital Fund	244					
Workers Compensation Fund	7,611					
	5,858,324	**6,641,742**	**6,517,742**	**7,878,482**	**1,360,740**	**20.9**

Authorized Personnel - Land Development & Community Services

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund					
LDCS-Business License	6.00	7.00	7.00	7.00	
LDCS-Building Safety	15.50	15.50	16.50	17.50	1.00
LDCS-Code Enforcement	3.17	3.17	2.67	2.67	
LDCS-Planning	7.00	7.00	8.00	8.00	
LDCS-Fire Prevention	8.00	8.00	8.00	9.00	1.00
Total FTE's General Fund	**39.67**	**40.67**	**42.17**	**44.17**	**2.00**
Other Funds					
Vacant Building Clearance	4.83	4.83	4.33	5.83	1.50
Graffiti	4.00	5.00	5.00	5.50	0.50
Total FTE's Other Funds	**8.83**	**9.83**	**9.33**	**11.33**	**2.00**
Total FTE's LDCS	**48.50**	**50.50**	**51.50**	**55.50**	**4.00**

Finance Department



Mission Statement

The mission of the Finance Department is to provide professional services to City departments and the citizens to ensure current and future fiscal integrity, optimal use of technology, and financial transparency.

Department Description

The Finance Department is organized into six divisions that provide services to other City departments and our citizens. The department provides financial and administrative services, including finance, accounting, budget and capital improvement programming, revenue collections, utilities financial reporting, grants, debt management, information technology, purchasing and risk management.

Division/Major Program Descriptions

Administration - The Administration Division provides overall management of the Finance Department's operations, facilitates Citywide financial planning, coordinates the financing of City projects, and provides City Management with current information concerning economic conditions and fiscal impacts of legislative decisions.

Finance & Accounting - The Finance and Accounting Divisions are responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, the City Council, and management. Such financial reporting information includes the Comprehensive Annual Financial Report (CAFR), for which the City has won a Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States and Canada (GFOA). The Certificate of Achievement is the highest form of recognition in the area of governmental accounting and financial reporting, and its attainment represents a significant accomplishment by a government and its management. The City of North Las Vegas has been awarded the Certificate of Achievement every year since 1981.

The Finance Division is responsible for debt administration, including the City's Debt Management Policy and the corresponding reporting requirements associated with the issuance of municipal debt. Other responsibilities include cash management, investment of the City's portfolio, special improvement district administration, as well as accounts receivable.

The Accounting Division is responsible for payroll and the corresponding reporting requirements, accounts payable, capital assets, projects and grants accounting, including managing the reimbursements of capital programs, and monitoring the financial activities of various grant programs. This Division also maintains the integrity of the City's general ledger.

Budget - The Budget Division is responsible for the coordination, preparation, and adoption of the City's operating budget, as well as the submission of the adopted budget to the State Department of Taxation (State) as required by Nevada Revised Statutes. The Division is also responsible for reconciling and submitting the capital improvement plan (CIP) to the State, which outlines the short- and long-term capital improvement projects that will be implemented over the next five fiscal years. Other responsibilities include tracking full-time equivalent (FTE) positions, providing financial analysis in a variety of areas, including labor negotiations and legislative impacts, as well as providing assistance with the City's annual audit process.

This Division also prepares and submits the annual Adopted Budget document to the GFOA for review and consideration of the Distinguished Budget Award. Since its first submittal in fiscal year 2004, the City has received the Distinguished Budget Award every fiscal year, with the exception of fiscal year 2012. The City has also received special recognition budget awards from the GFOA, including Outstanding as a Communications Device and Outstanding as a Policy Document on several occasions.

Utilities Accounting - The Utilities Accounting Division provides financial services in support of the City's water and wastewater utilities. This includes accounting, accounts payable, accounts receivable, collections, general ledger maintenance, budgeting, financial forecasting and rate analysis. The Division also provides monthly financial and statistical reports for internal users.

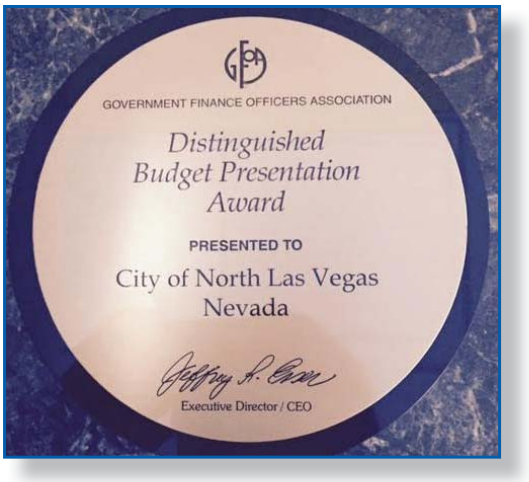
Information Technology (IT) - The IT Division provides services, including the purchase, installation, implementation, management, and maintenance of information technology systems. Services also include data and voice networks, IT security, electronic mail, internet access, website development, and audio/visual equipment through the following support groups:

The Application Support Team provides automated solutions to business problems. They analyze business processes; identify needs; design improvements; consider alternatives; recommend, develop, and implement solutions. Solutions may incorporate computer programs, internet services, the public telephone network and kiosks.

The Desktop Support Team monitors technology operations to proactively enhance services with minimum disruption to business processes; provides a service desk for customer interaction and technical assistance; supports technical configuration inquiries; assists in gathering requirements; provides system performance validation; supports automated audio/visual equipment; and installs, maintains, and supports desktop hardware, business software, and related peripherals and equipment.

The Infrastructure Team builds, maintains, and secures the City's network and systems infrastructure. They provide reliable data and voice communications, manage and maintain servers and storage, and provide life cycle management of the City's computing resources.

Purchasing and Risk Management - The Purchasing and Risk Management Division manages the procurement process with respect to materials, supplies, services, and equipment for City departments, ensuring the lowest possible cost without compromising quality. This Division also manages the City's formal bidding processes, as well as administering the corresponding contracts. The City maintains a self-insurance fund to cover all liability and property damage claims made or occurring prior to securing its excess liability policies. As such, this Division purchases the excess liability insurance policies and also investigates and resolves non-injury property damage claims made against the City.



GOAL # 1

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
Accounting & Budget					
● Bond Rating	Ba2/BB-/B+	Ba1/BB+/B+	Ba2/BB+/B+	Ba1/BBB-/BB-	▲
● General Fund Balance Reserve	10.32%	8.58%	13.24%	12.93%	▲
● General Fund Rental Income	$568,094	$450,000	$600,000	$450,000	▲
● Official 7-Year Forecast Release	1	1	1	1	⇆
● GFOA Certificate of Achievement	Yes	Yes	Yes	Yes	▲
● Public Hearings Held	3	3	3	3	⇆
● Budget Book Produced	1	1	1	1	⇆
● GFOA Distinguished Budget Award	Yes	Yes	Yes	Yes	⇆
● Amount of CIP Funding	$237.8M	$427.0M	$87.0M	$734M	▲
● CIP Reimbursements Billed	$46.2M	$40.0M	$20.8M	$40.0M	⇆
Purchasing & Risk Management					
● Achieve Fiscal Savings through the use of competitive bidding, RFP's and contracts	$750K	$800K	$840K	$850K	▲
● Increase dollar value of contracts the City enters into.	$14.1M	$17M	$17.8M	$18M	▲
● Risk Management recovery fees collected.	$385K	$500K	$495K	$510K	▲

FY 2017 Highlights:

Accounting & Budget

- ☑ Budget prepared comprehensive summary presentation of Financial overview from January 2014 including the proposed budget for 2018 and addressing the challenges ahead, which was presented by the Chief Financial Officer in May at a Public Hearing to City Council and the Citizens of North Las Vegas.
- ☑ Council, City Management, Chief Financial Officer and Staff reduced 7-year structural deficit from $152M identified in 2014 through 2021 to $0.
- ☑ Received Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for the 2016 Comprehensive Annual Financial Report (CAFR). This is the 35th consecutive year for which the City has received this award.
- ☑ S&P bond rating upgraded to BB+.
- ☑ City Manager, Chief Financial Officer and Department Directors balanced 2018 General Fund Budget with revenues exceeding expenditures by $450,571.
- ☑ Coordinated the development and adoption of the $601.6M fiscal 2018 Budget.
- ☑ Received the Distinguised Budget Presentation Award for its FY 2017 Budget, the 12th year the City has received this award.

Information Technology

- ☑ Implement Virtual DR Warm Site (25%).
- ☑ Implement Virtual Networking (25%).
- ☑ Replace Public Works Business License, Permitting, and Management Applications (10%).
- ☑ Replace Neighborhood and Leisure Services registration, sports leagues, and facility booking (100%).
- ☑ Implement collective bargaining agreement changes into payroll system (75%).

Purchasing & Risk Management

- ☑ Started using Nevada Government E-marketplace for online Bid processing.
- ☑ Started using Esignlive for automated contracts and purchase order processing.
- ☑ Negotiated over 250 contracts.
- ☑ Conducted 25 formal bids, quotes and RFP's.
- ☑ Conducted 110 infrastructure recovery actions.

GOAL # 1 continued

FY 2018 Goals:

Accounting & Budget

- Develop plan to reduce Payment in Lieu of Taxes (PILT).
- Continue to work with other departments throughout the Organization where improved effectiveness and efficiencies will lead to cost containment and reduction without interuption to service delivery.
- Further cross training within the department to reduce exposure during absences and imrpove job satisfaction.
- Work within the Finance Departments and other departments within the City to correct and avoid audit findings.
- Continue working with Bonding Agencies to show the City's prudent fiscal management gains, providing for ratings improvement.

Information Technology

- Implement Virtual DR Warm Site (100%).
- Implement Virtual Networking (50%).
- Replace Public Works Business License, Permitting, and Management Applications. (75%).
- Provide central IT support for new Utilities enterprise application.
- Implement new employee benefit self-service information system.
- Implement collective bargaining agreement changes into payroll system (100%).

Purchasing & Risk Management

- Continue to expeditiously process purchase orders with a goal of processing all orders within 5 business days.
- Increase the use of formal bids, quotes and RFP's in the Nevada Government E-Market Place (NGEM).
- Increase the annual dollar value of infrastructure recovery actions.
- Strive to complete all claims against the City within 30 days of notification.
- Increase the amount of contracts we enter into.
- Continue, where possible, to consolidate the procurement of services and/or supplies across all departments under one contract with one vendor.

GOAL # 2

FY 2017 Highlights:

Accounting & Budget

☑ Assisted with the formation of the Northern Beltway Commercial Area Special Improvement District No. 65.

FY 2018 Goals:

Accounting & Budget

- Issue $19 million in Local Improvement Bonds for the Northern Beltway Commercial Area Special Improvement District No. 65.
- Continue to work on a financial plan to provide infrastructure to the APEX Industrial Park.
- Continue to provide assistance with the formation of a special improvement district and the issuance of bonds for the Valley Vista Masterplan.

GOAL # 3

FY 2017 Highlights:

Information Technology

☑ Implement Next Generation Firewall (100%).

FY 2018 Goals:

Information Technology

- Implement 2-factor email login and encrypted email solutions (100%).
- If funded, begin implementation of enterprise surveillance system.
- Provide support for new Police IT solutions.

GOAL # 4

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
Information Technology					
● Expand number of VDI deployments	22	125	75	250	▲
● Deploy Windows 10 operating system to the	0	0	10	200	▲

FY 2017 Highlights:

Accounting & Budget

☑ Budget assisted Public Works with the development of the $734.2M 2018-2022 Capital Improvement Plan for further development of the City's infrastructure, streets and parks.

Information Technology

☑ Implement Virtual Desktop Infrastructure at Alexander and Aliante Libraries (100%).

☑ Provide support for new Utilities SCADA system (30%).

FY 2018 Goals:

Accounting & Budget

- Budget to explore, secure and establish implementation plans for a new budget development and forecasting software solution.
- Explore financing solutions for infrastructure needs throughout the City.

Information Technology

- Provide support for new Utilities SCADA system (100%).

GOAL # 5

FY 2018 Goals:

Information Technology

- Improve Council Chambers technology

Chief Financial Officer Darren Adair presents Budget to Council.

Authorized Personnel - Finance

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund					
FN-Accounting	13.00	13.00	13.00	13.00	
FN-Administration	2.00	2.00	3.00	3.00	
FN-Budget	2.00	2.00	2.00	2.00	
FN-CIP Grant Accounting	2.00	2.00	2.00	2.00	
FN-IT-Administration	20.00	20.00	22.00	24.00	2.00
FN-Purch & Risk Mgmt	4.00	4.00	3.00	3.00	
Total FTE's General Fund	**43.00**	**43.00**	**45.00**	**47.00**	**2.00**
Other Funds					
Wastewater Fund	0.30	0.30	0.30	0.30	
Water Fund	0.70	0.70	0.70	0.70	
Total FTE's Other Funds	**1.00**	**1.00**	**1.00**	**1.00**	**-**
Total FTE's Finance	**44.00**	**44.00**	**46.00**	**48.00**	**2.00**

FY 2017-18 Approved Supplemental Requests Finance

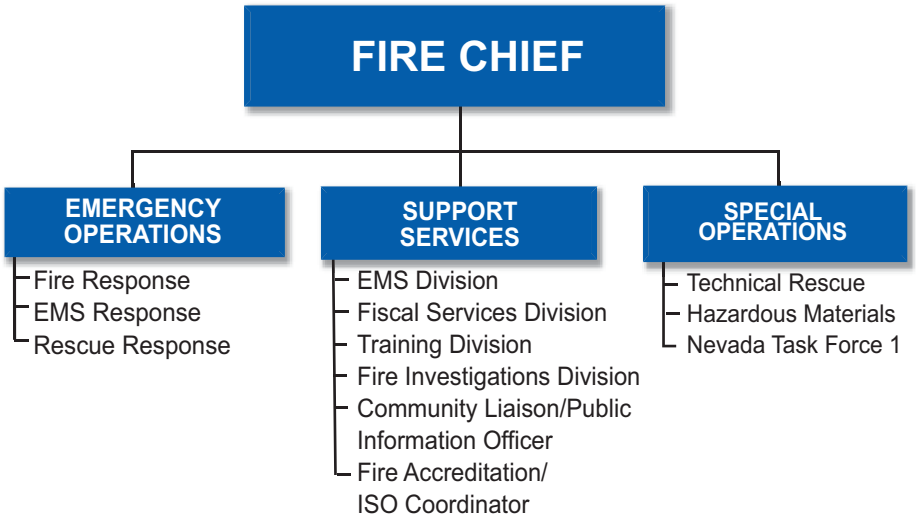
Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00100	180165	Sr. Programmer Analyst	1.00	120,735		2,000		122,735
00100	180165	Sr. Programmer Analyst	1.00	129,685		2,000		131,685
			2.00	**250,420**	**-**	**4,000**		**254,420**

Continuity of Operations Plan (COOP), staff meeting at CNLV.

Department Financial Trend - Finance

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	3,482,041	3,757,642	3,732,864	4,328,323	595,459	16.0
Employee Benefits	1,700,828	2,026,002	2,005,185	2,412,870	407,685	20.3
Supplies & Services	2,687,028	6,287,175	4,263,493	4,306,497	43,004	1.0
Capital Outlay	1,020,977			340,000	340,000	
	8,890,874	**12,070,819**	**10,001,542**	**11,387,690**	**1,386,148**	**13.9**
Expenditures by Division						
FN-Administration	325,344	343,049	343,049	571,632	228,583	66.6
FN-Budget	328,142	296,887	296,887	323,014	26,127	8.8
FN-Accounting	1,582,403	1,937,057	1,891,062	1,996,193	105,131	5.6
FN-Purchasing & Risk Mgmnt	410,529	502,697	502,697	394,406	(108,291)	(21.5)
FN-CIP and Grant Accounting	208,216	210,137	210,137	220,595	10,458	5.0
FN-IT-Administration	6,036,240	8,780,992	6,905,360	7,881,850	976,490	14.1
FN-GG-Vacant			(147,650)		147,650	(100.0)
	8,890,874	**12,070,819**	**10,001,542**	**11,387,690**	**1,386,148**	**13.9**
Expenditures by Fund						
General Fund	7,412,971	9,103,801	8,360,556	9,323,026	962,470	11.5
Special Revenue Funds	6,772	369,410				
Water Fund	63,732	86,572	86,572	92,135	5,562	6.4
Wastewater Fund	27,257	37,106	37,106	39,489	2,384	6.4
Workers Comp Fund	1,214					
	7,511,946	**9,596,889**	**8,484,234**	**9,454,650**	**970,416**	**11.4**
Capital Projects						
Civic Center, 2006 Bonds	1,097,595	831,225	800,488	429,040	(371,448)	(46.4)
IT Projects, 2006A Bonds	236,096	1,642,705	716,820	555,000	(161,820)	(22.6)
Capital Proj - Gen Govt				949,000	949,000	
HUD Capital Projects - Streets	393					
Parks & Rec Capital Projects	947					
Street Projects	1,025					
Capital Proj - Fire	474					
PS Projects, 2006A Bonds	223					
FC - Flood Control Projects	14,193					
FC - Transportation Projects	1,186					
RTC - Transportation Projects	21,246					
NDOT - Capital Projects	5,074					
Parks & Rec Proj. - 2006 Bonds	85					
Parks & Rec Projects - BLM	390					
Total Capital Projects	**1,378,928**	**2,473,930**	**1,517,308**	**1,933,040**	**415,732**	**27.4**
Total Departmental Expenditure	**8,890,874**	**12,070,819**	**10,001,542**	**11,387,690**	**1,386,148**	**13.9**

Fire Department



Mission Statement

To advance the City of North Las Vegas vision by providing dedicated emergency and community services in a professional manner. We will be a diverse workforce that provides quality fire and life safety through proactive and innovative training, education, ongoing risk assessments, and community involvement. We will be vigilant, brave and prepared.

Department Description

The Fire Department is budgeted for uniformed and civilian employees who comprise the Administration, Emergency Operations, and Support Services Divisions. Personnel provide emergency services response, basic and advanced life support, emergency management, training, fire investigations, public information, and public education, as well as administrative services.

Division/Major Program Description

The **Administrative Division** consists of the Executive Management Team, which currently includes the Acting Fire Chief who manages the major functional components of the department. The Executive Team is supported through the services of the Executive Secretary to the Fire Chief.

The **Emergency Operations Division** is responsible for emergency and non-emergency response services. Eight (8) strategically located fire stations deploy personnel for twenty-four (24) hour emergency response to fires, medical emergencies, natural & man-made disasters, and various other calls for service. Uniform personnel participate in training, initiate life safety drills, maintain equipment in a state of readiness, and interact with the public on fire prevention related matters as part of their daily routine.

The **Support Services Division** consists of the EMS Division, Fiscal Services Division, Training Division, Fire Investigations Division, Community Liaison (Public Education)/Public Information Officer, and the Fire Accreditation/ISO Division.

• The Emergency Medical Services *(EMS) Division* is responsible for ensuring all North Las Vegas Fire personnel provide the highest quality emergency medical care to the citizens and visitors of North Las Vegas. The EMS Division supports fire and rescue operations with supplies, oversees compliance with ambulance contractor agreements; provides medical disaster planning for the community; and serves on various local, state and national EMS committees.

• The *Fiscal Services Division* assists in developing and maintaining the financial and budget process of the NLVFD. This division manages the department's time entry, payroll, accounting and budget responsibilities.

• The *Training Division* is responsible for the personal safety, training and professional development of all department personnel. The

Training Division conducts scheduled training for a vast variety of subjects including fire operations, hazardous materials, technical rescue, emergency medical services, personnel management/leadership, etc. The division is also responsible for providing guidance and oversight in the areas of continuing education and professional development.

• The *Fire Investigations Division* is responsible for investigating fires to determine the origin and identify cause in an effort to prevent fires. If the cause of the fire is determined to be negligent, careless, or incendiary, the Fire Investigations Division will enforce local, state, and federal codes, laws and ordinances as applicable.

• The *Community Liaison (Public Education)/Public Information Officer* is responsible for coordinating the department's public, media, marketing and intergovernmental relations. The primary goal of the position is to disseminate information and keep the public informed, in conjunction with working with the media to allow this to happen. The Community Liaison Officer is the Supervisor for outreach programs for public education and prevention, supervised tours of the department, planning, organizing, and creating community events as well as participating in other programs via partnerships.

• The *Fire Accreditation/ISO Division* responsible for pursuing Fire Department Accreditation and working toward maintaining/improving the department's Insurance Services Office (ISO) rating. This includes strategic and long-range planning and development of measures of effectiveness, fire protection services planning and development, fire department quality assurance and continuous quality improvement, standards of cover to include planning and projecting fire station location and recommendations for resource allocation. This division is also responsible for seeking and applying for grant funding for department personnel, programs, and equipment.

The **Special Operations Division** is also included in support services and includes three programs: Technical Rescue, Hazardous Materials, and Nevada Task Force 1.

• *Technical Rescue (TRT)* The North Las Vegas Fire Department continues to work towards the development and implementation of a technical rescue program applicable to the needs of the City. Technical Rescue incidents can involve swift water / flash flooding, trench rescue, confined space and a variety of other entrapments.

• *Hazardous Materials (Haz-Mat)* The North Las Vegas Fire Department continues to work towards the development and implementation of a hazardous materials response program that compliments the existing resources within the Las Vegas Valley.

• *Nevada Task Force 1* (NVTF-1) is one of twenty-eight (28) Federal Emergency Management Agency (FEMA) Urban Search and Rescue (USAR) Task Forces that are prepared to respond to state or federal disasters throughout the United States. These task force teams, complete with necessary tools, equipment, required skills and techniques, can be deployed by FEMA for the rescue of victims of structural collapses due to man-made or natural disasters. A USAR team consists of seven components: Command, Search, Rescue, Medical, Haz-Mat, Planning, and Logistics. A manager coordinates each of the components; the task force leader coordinates the team. Its members include doctors, structural engineers, riggers, technical information specialists, hazardous materials technicians, rescue specialists, search specialists, K-9 search specialists, communication specialists and others. North Las Vegas Fire Department has fourteen (14) members on the team.

Class of 2017-1 Fire Recruit Academy Graduation

GOAL # 1

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
Average Response Times (All Calls/Units - Dispatch to On Scene)	5:52	5:30	6:00	5:30	⇆
Fire Training Hours	33,819	37,172	37,230	37,500	▲
EMS Training Hours	4,659	N/A	5,013	5,400	▲

FY 2017 Highlights:

- ☑ Provided monthly ACLS and PALS recertification training.
- ☑ Increased amount of patient transports resulting in cost recovery to the City.
- ☑ Completed 37,230 hours of fire training.
- ☑ Completed hours of EMS education.

FY 2018 Goals:

- Continue to find ways to streamline processes for department personnel in order to eliminate extra work or duplication of effort.
- Seek ordinance changes that would allow the fire department to recoup money for services provided.
- Continue to provide ambulance transport services to the citizens of North Las Vegas.

GOAL # 2

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
Creating Standards of Cover document to plan for future station development and resource deployment	N/A	N/A	Document completion by 2017	N/A	▲

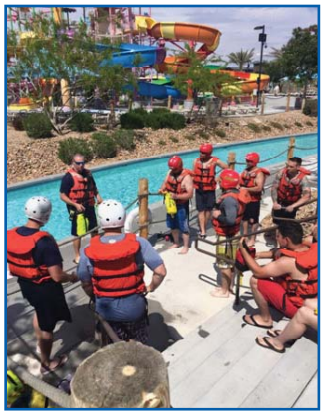
FY 2017 Highlights:

- ☑ Developed 2016-2021 Strategic Plan to address the future needs of our growing City.

FY 2018 Goals:

- Finalize Standards of Cover and Deployment Plan.

Crews battle a large storage shed fire



Swift Water Rescue Training

GOAL # 3

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Fire Suppression Personnel	161	161	152	161	▲
● Units in Service	11	11	12	13	▲
● EMS Equipment	Added Binder Lifts	Apply for Grant for LifeBands	Awarded LifeBand Grant	Apply for available EMS Grants	▲
● Fire Equipment	New Engine 53	NA	Engine 55 Refurbush	Truck Replacement	▲

FY 2017 Highlights:

- ☑ Secured grant funding to hire 18 firefighter/paramedics.
- ☑ Placed an aditional Rescue in service to serve the citizens of North Las Vegas.
- ☑ Secured grant funding for additional EMS equipment to be placed on apparatus.
- ☑ Secured grant funding for additional Fire equipment to be placed on apparatus.

FY 2018 Goals:

- Hold a firefighter recruit academy for new firefighter/paramedics.
- Continue to seek and apply for grant funding to improve services to the citizens of North Las Vegas.

GOAL # 4

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Fire Station Refresh	St. 55 & 56	St. 54 & 57	St. 54 & 57	Fire Admin	▲

FY 2017 Highlights:

- ☑ Completed the refresh of Fire Stations 52 and 55.
- ☑ Held a firefighter recruit academy for 19 new firefighter/paramedics.
- ☑ Secured grant funding to develop a Wellness and Fitness program for firefighters to improve their health and well-being.
- ☑ Upgraded radios throughout the department to ensure firefighters have sufficient means of communication and to maintain safety.
- ☑ Deployed new fire helmets to maintain firefighter safety.

FY 2018 Goals:

- Complete refresh of Fire Stations 54, 57, and Fire Administration Building.
- Seek funding to build/obtain a training center at which we could hold hands-on training, public education, and fire academies.
- Create trigger points for equipment, personnel, and deployment strategies as development progresses at the Apex Industrial Park and the Villages at Tule Springs.
- Continue working towards becoming a Type III HazMat Emergency Response Team.
- Secure grant funding to update our EOC.
- Secure grant funding for an Enterprise Surveillance System.
- Secure grant funding for a new Emergency Management vehicle.

GOAL # 5

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Public Education Events	239	N/A	240	240	▲

FY 2017 Highlights:

- ☑ Participated in a total of 239 community outreach events, reaching 697,195 people.
- ☑ Participated in over 2,100 hours of community service.
- ☑ Hosted valley-wide Large Scale disaster exercises.
- ☑ Conducted monthly CPR classes for CNLV employees.

FY 2018 Goals:

- Continue hosting quarterly Pancake Breakfast/Open Houses at our fire stations.
- Continue to educate the public during numerous community outreach events throughout the year.
- Maintain partnership with the Boy Scouts of America with our Smoke Alarm installation program.
- Maintain membership in the Southern Nevada Arson Group (SNAG) and develop Standard Operating Guidelines (SOG's) to ensure accountability, consistency and best practices throughout the Valley.
- Maintain Insurance Services Office (ISO) rating of two (2) or better.
- Provide car safety seat checks and installations at check points throughout the city and at fire stations. Provide our firefighters with educational refreshers on this subject.
- Continue to seek grants for public education campaigns and Northern S.T.A.R.S. Safety Village.

FY 2017-18 Approved Supplemental Requests
Fire

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00268	300232	Fire Alarm Office Capital Projects	-			112,800		112,800
00100	300233	Medical Director Increase	-	14,800				14,800
00100	300231	Annual Physicals Increase	-		10,500			10,500
			-	**14,800**	**10,500**	**112,800**		**138,100**

Authorized Personnel - Fire

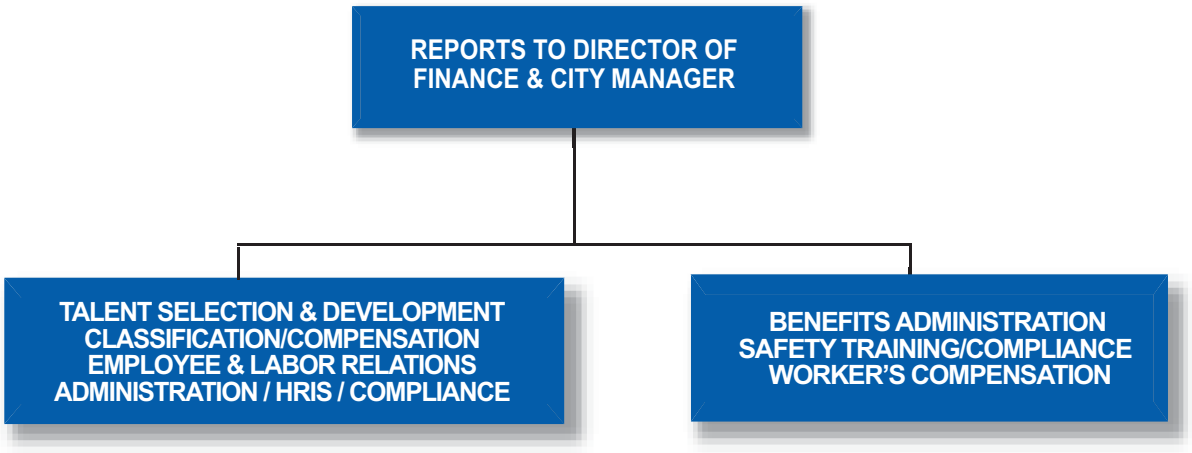
	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund					
FD-Administration	6.00	6.00	6.00	6.00	
FD-Fire Spt Operations	145.00	145.00	144.00	144.00	
FD-Fire Spt Services	11.00	11.00	12.00	12.00	
Total General Fund FTE's	**162.00**	**162.00**	**162.00**	**162.00**	**-**
Other Funds					
Fire Grant Fund			18.00	18.00	
Total FTEs Other Funds	**-**	**-**	**18.00**	**18.00**	
Total FTE's Fire	**162.00**	**162.00**	**180.00**	**180.00**	

Department Financial Trend - Fire

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	17,533,003	17,707,931	17,989,571	18,970,800	981,229	5.5
Employee Benefits	10,835,686	11,378,990	11,682,793	13,121,416	1,438,623	12.3
Supplies & Services	3,297,999	4,380,258	4,578,435	4,452,314	(126,121)	(2.8)
Capital Outlay	1,167,202	548,000	672,700	1,300,000	627,300	93.3
	32,833,890	**34,015,179**	**34,923,499**	**37,844,530**	**2,921,031**	**8.4**
Expenditures by Division						
FD-Administration	969,916	1,309,851	1,199,573	1,430,082	230,510	19.2
FD-Fire Operations	29,237,828	30,528,804	31,526,205	33,972,650	2,446,445	7.8
FD-Fire Spt Services	2,226,147	2,176,525	2,154,222	2,441,798	287,576	13.3
FD-Community Life Safety			43,500		(43,500)	(100.0)
FD-Vacant	400,000					
	32,833,890	**34,015,179**	**34,923,499**	**37,844,530**	**2,921,031**	**8.4**
Expenditures by Fund						
General Fund	31,046,011	32,988,179	32,367,959	33,721,068	1,353,109	4.2
Fire Grant Fund	55,897		1,244,819	2,002,662	757,843	60.9
Str Maint., Parks Fire Tax Override				112,800	112,800	
Workers Compensation Fund	332,629					
Total Operating Funds	**31,434,537**	**32,988,179**	**33,612,778**	**35,836,530**	**2,223,752**	**6.6**
Public Safety Projects - Fire	1,399,354	1,027,000	1,218,021	2,008,000	789,979	64.9
Motor Equipment Fund			92,700		(92,700)	(100.0)
Total Capital Project Funds	**1,399,354**	**1,027,000**	**1,310,721**	**2,008,000**	**697,279**	**53.2**
Total Fire Department Expenditures	**32,833,890**	**34,015,179**	**34,923,499**	**37,844,530**	**2,921,031**	**8.4**

Pearl the Fire Engine for Breast Cancer Awareness Month

Human Resources Department



Mission Statement

We serve the City of North Las Vegas by providing our internal and external customers with the highest quality Human Resources in an efficient, courteous, and professional manner.

Department Description

It is the responsibility of the Human Resources Department to manage the human capital for the City of North Las Vegas in the most efficient and cost effective manner without sacrificing the City's most valuable asset, its employees.

Division/Major Program Description

Talent/Recruitment/Selection:
The department is dedicated to consistent professional service to its customers and is committed to providing professional and competent customer service in innovative recruitment methods. City Management will recruit, hire, develop and retain a competent and diversified workforce who in turn provide high quality and cost effective services to the citizens of North Las Vegas with the goal of making the City of North Las Vegas an employer of choice in our community.

Talent/Development/Learning:
Human Resources facilitates individual, team and organizational staff performance improvement and leadership development through training, learning and development opportunities. Training related to compliance and safety requirements is also conducted.

Classification/Compensation:
Valid and reliable selection methods are demonstrated along with competent classification review and development, fair and consistent compensation practices, effective performance management, and meaningful employee relations.

Employee/Labor Relations:
The department proactively addresses employee relations to further a positive and productive work environment consistent with the City's vision, values, policies, and legal requirements. Employee relations activities administered include; contract interpretation and investigations related to discipline, grievances and complaints.

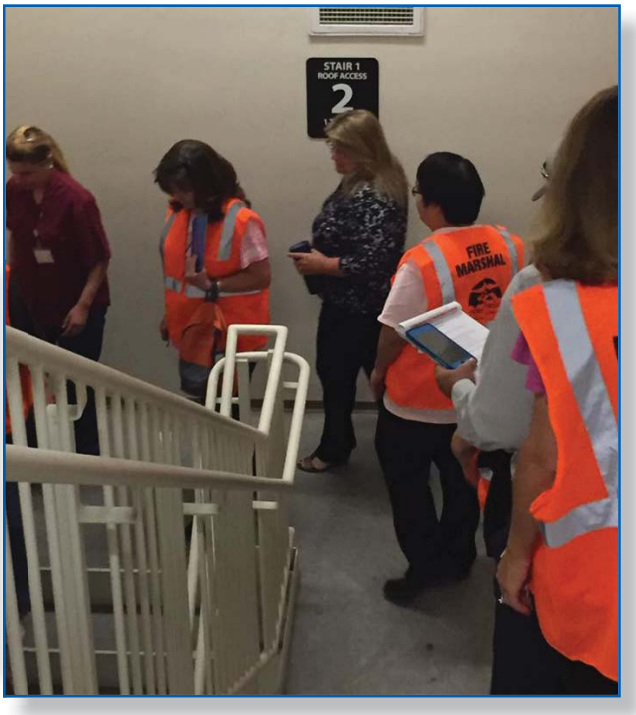
We promote positive working relationships and activities with other City departments, divisions and outside agencies, and oversee the discipline procedure and standards of conduct to ensure adherence to City and departmental policies. Additionally, interpretation and clarification of applicable Federal, State and Local laws, City policy and procedures, contracts and ordinances are reviewed and applied ensuring compliance.

Administration/HRIS/Compliance:
Includes HRIS reports, such as exit and on-boarding documents, turnover and wage reports, and updates of personnel changes into the HRIS system including pay schedules, benefit elections and contractual benefit changes. The department prepares annual HR and Worker's Compensation budgets, and facilitates and resolves benefit claims issues for the self-funded medical plan. Electronic personnel files are maintained in Oracle for all City employees including processed unemployment and worker compensation claims, responses to requests for employment verifications, statistical data gathered related to personnel records as requested by City departments, and any other personnel changes. Assistance is provided to citizens, employees, and applicants concerning HR core services. Human Resources ensures the delivery of high quality and cost effective customer service.

Benefits/Safety/Workers' Compensation:
Human Resources provides a competitive employee benefits package including quality and cost-effective health insurance for medical, dental and vision care, life insurance, as well as retirement and deferred compensation plans. Administration of FMLA leave, COBRA, and compliance of mandated benefits, legislation, and legal requirements are performed. Additionally, the department administers a variety of supplemental and voluntary benefits, and coordinates educational events dealing with work/life balance, wellness seminars and other employee programs.

The Human Resources Department ensures best practices and legal requirements to provide and maintain a safe and healthy work environment for employees and chairs the City's safety committee. We also administer a Workers' Compensation program which provides workers with protection and income replacement benefits due to an illness or injury suffered on the job.

3rd quarter Employee Recognition awards, Thank you for your 15 years of service.



Employees practice evacuation procedures.

Department Financial Trend - Human Resources

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	45,786					
Employee Benefits	22,792					
Supplies & Services	809,469	852,900	852,900	897,900	45,000	5.3
	878,047	**852,900**	**852,900**	**897,900**	**45,000**	**5.3**
Expenditures by Division						
HR-Administration	878,047	852,900	852,900	897,900	45,000	5.3
	878,047	**852,900**	**852,900**	**897,900**	**45,000**	**5.3**
Expenditures by Fund						
General Fund	878,047	852,900	852,900	897,900	45,000	5.3
	878,047	**852,900**	**852,900**	**897,900**	**45,000**	**5.3**

FY 2017-18 Approved Supplemental Requests
Human Resources

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00100	170158	Benefit Focus Software Annual Fees	-		45,000			45,000
			-	**-**	**45,000**	**-**		**45,000**

The City of North Las Vegas is proud to be an employer of choice in our local community

Library District

NORTH LAS VEGAS LIBRARY DISTRICT DIRECTOR

- Administration
- Circulation
- Adult Services
- Family Services
- Technical Services

Mission Statement

In our city of many neighborhoods, we are the people and places that provide the educational resources to support students, grow careers, and enrich lives.

Department Description

The North Las Vegas Library District serves the residents of the City of North Las Vegas, which encompasses an area of 100+ square miles. The Library District consists of the North Las Vegas Library, the Aliante Library and the Alexander Library. The District serves a diverse community of more than 235,000 residents providing reference services and materials, popular materials, public access computers, children's services, a Spanish collection, as well as programming for adults, children, and families.

Division/Major Program Description

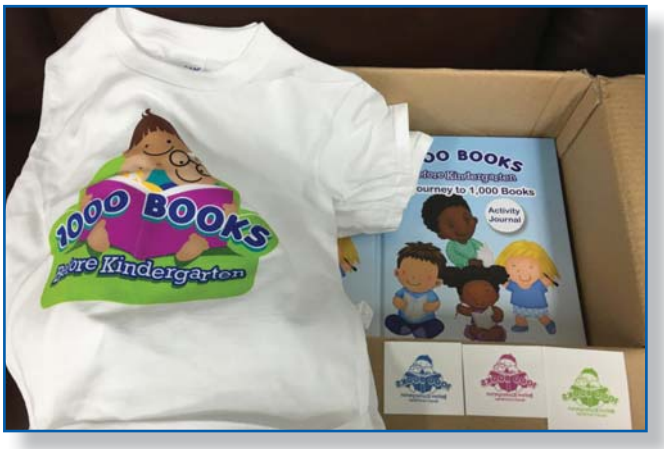
Administration provides leadership, guidance, direction, and supervision of library staff. They are also responsible for planning of services, technology, library facilities, and financial administration. This division develops ongoing community partnerships, seeks outside funding opportunities, implements and markets library services, and works with the City Manager, the Library Board of Trustees, and the Friends of the Library.

Circulation is responsible for activities connected with the lending and returning of library materials, the issuance of library cards, and the collection of fines.

Adult Services is responsible for selecting materials for the collection, providing reference service, reader's assistance, interlibrary loans, helping patrons with computers and electronic resources, and planning public library service programs appropriate to community needs.

Family Services is responsible for selecting materials, providing reference service, homework assistance, outreach, story times, and specialized programs for children and their families.

Technical Services handles acquisition, cataloging, processing, and maintenance of the materials in the library.



In support of the 1,000 Books Before Kindergarten early literacy program, the Law firm of Luh and Associates donated 500 activity journals, 200 t-shirts, & other educational materials to North Las Vegas Library District

GOAL # 1

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Library Materials Circulation	430,280	500,000	443,314	450,000	⇆
● Total Library Materials	201,185	210,000	207,508	210,000	⇆
● Downloadable Book Circulation	47,879	65,000	76,844	80,000	▲
● Reference Questions Answered	45,900	50,000	40,344	50,000	▼
● Library Visitor Traffic	367,794	400,000	370,047	400,000	⇆
● Library Cards Issued	5,761	6,000	6,189	6,000	▲
● Library Programs / Attendance	466/16,884	425/17,400	559/15,598	500/17,400	▲
● Public Computer Usage	57,818	65,000	60,236	65,000	⇆
● Public WiFi Usage in the Library	87,629	90,000	99,186	100,000	▲

FY 2017 Highlights:

- ☑ Received a $25,000 Grant to upgrade our Children's educational games computers at all 3 library branches.
- ☑ Received a $93,000 grant to upgrade all public access computers at the Alexander and Aliante library branches.
- ☑ Installed bank card machines at all branches to make it easier for patrons to pay for fines and room reservations.
- ☑ Received over $10,000 in outside grant funding to provide quality programs and enhanced collection development.
- ☑ Added new databases that offer free tutoring services, foreign language instruction, and access to digital comics and graphic novels.
- ☑ Provided staff with additional collection development tools to ensure the highest quality of materials being purchased, within the bounds of a limited budget.

FY 2018 Goals:

- Increase the usage of our materials and databases through outreach and promotion.
- Look for new services to meet the demands of the public, like wireless printing.
- Continue to seek grant funding and outside resources to fund programs and services beyond the realities of our budget.
- Continue to focus our programming to match our strategic objectives, as laid out in our strategic plan.

Take your child to work day

Young patron at the Aliante Library enjoying one of the Library's new Playaway Launchpad education games tablets

GOAL # 2

FY 2017 Highlights:

- ☑ Updated all public access computers at our branches to ensure our patrons are able to create resumes and apply for jobs.
- ☑ Signed a MOU with Nevada Workforce Connections to house full service One-Stop Career Centers in our Library branches.
- ☑ Subscribed to Brainfuse database that offers job search support, and resume writing help.
- ☑ Partnered with Vegas PBS to offer free online workforce training classes for our patrons.

FY 2018 Goals:

- Fully launch and integrate One-Stop Career Centers in our branches, to be operated by Nevada Workforce Connections.

GOAL # 4

FY 2018 Goals:

- Pursue, with the City, the possibility of relocating our downtown library branch to an upgraded facility.

GOAL # 5

FY 2017 Highlights:

- ☑ Worked to increase our presence and identity in the community by aggressivly promoting our programs and services.
- ☑ By updating our technology and adding new services, we have made great strides in gaining the loyalty and confidence of our residents.

FY 2018 Goals:

- Continue to gain the trust of residents by ensuring that the North Las Vegas Library District will be able to meet all of their educational resource needs.

FY 2017-18 Approved Supplemental Requests
Library

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
290	200523	Library Asst. I - TNE-11-1 (Plan B)	1.00	53,110				53,110
			1.00	**53,110**	**-**	**-**		**53,110**

Authorized Personnel - Library

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
Library Fund	18.50	18.50	18.50	19.50	1.00
Total FTE's NLV Library	**18.50**	**18.50**	**18.50**	**19.50**	**1.00**

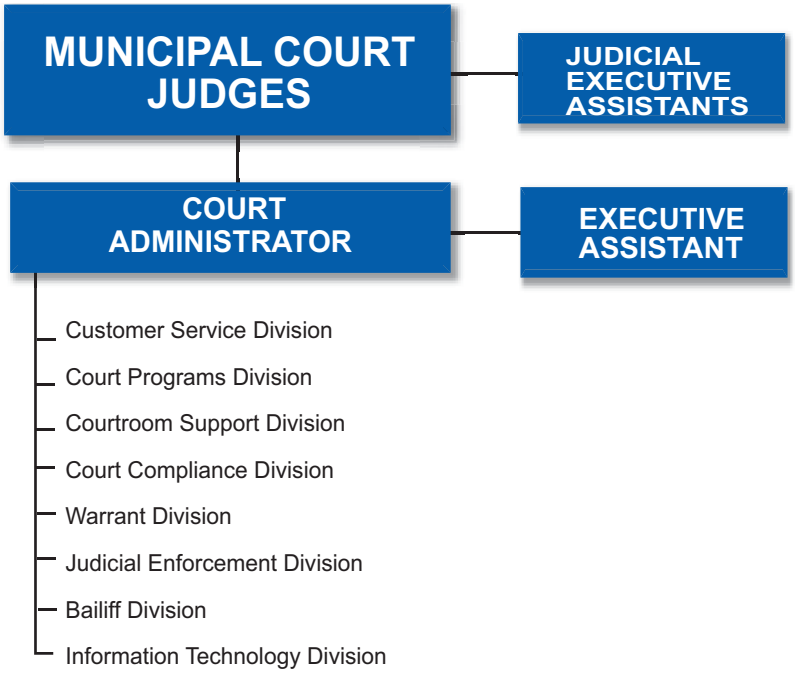
Department Financial Trend - Library

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	1,048,018	1,109,399	1,109,399	1,153,539	44,140	4.0
Employee Benefits	526,741	585,154	585,154	653,714	68,560	11.7
Supplies & Services	572,165	569,432	624,080	548,093	(75,987)	(12.2)
Capital Outlay	29,030					
Principal	385,000	400,000	400,000	420,000	20,000	5.0
Interest	91,761	74,898	74,898	57,378	(17,520)	(23.4)
	2,652,714	**2,738,883**	**2,793,531**	**2,832,724**	**39,193**	**1.4**
Expenditures by Division						
LI-Administration	2,652,714	2,738,883	2,779,966	2,832,724	52,758	1.9
LI-CR-Vacant			13,565		(13,565)	(100.0)
	2,652,714	**2,738,883**	**2,793,531**	**2,832,724**	**39,193**	**1.4**
Expenditures by Fund						
Library Fund	2,607,758	2,738,883	2,747,002	2,832,724	85,722	3.1
Library Capital Projects	44,956		46,529		(46,529)	(100.0)
	2,652,714	**2,738,883**	**2,793,531**	**2,832,724**	**39,193**	**1.4**

2016 Summer Reading Club grand prize winner, Anahi Delgado, holding her new Kindle Fire HD; courtesy of the Friends of the North Las Vegas Library District

Mayor Lee reading Christmas stories at an Alexander Library story time class

The Municipal Court



Mission Statement

To provide a forum for fair and efficient adjudication of all matters brought before this court through continuous improvement of services, accessibility, and technology.

Department Description

The Municipal Court is responsible for adjudicating traffic and misdemeanors that originate within the City of North Las Vegas. The North Las Vegas Municipal Court currently has two elected judges.

The court is comprised of the following divisions: Administration, Customer Service, Court Programs, Courtroom Support, Judicial Enforcement Division, Warrant Division, Information Technology, Bailiff Division, and Court Compliance Division.

Division/Major Program Description

Administration is responsible for developing and implementing goals and objectives, policies and procedures, and overall planning and direction for the department. Administration also prepares and monitors the budget for the general fund, court facilities fund, administrative assessment fund, and the judicial enforcement funds within the court.

The **Customer Service Division** is the primary interface between the court and the public. The staff in this division is responsible for processing payments on court-ordered fines and bails, scheduling court appearances, maintaining all accounts receivable files, providing information on all archived cases, and processing mail and drop-box payments. This division assists customers in person and on the telephone.

The **Court Program Division** manages the court's alternative sentencing programs and services for those cited with criminal misdemeanor offenses and traffic violations. The court currently offers a five-hour traffic school class, an eight-hour repeat offender class, a Driving Under the Influence (DUI) class, Counseling, a Life Skills class, a Petit Larceny class, and an Anger Management class. All of the classes are offered in English and Spanish.

This division also manages those who are assigned to the work program and have been sentenced to perform community service.

The **Courtroom Support Division** is comprised of a court preparatory unit and a courtroom unit. The court preparatory unit is responsible for all paperwork sent to the court from local law enforcement agencies and the Criminal Division of the North Las Vegas City Attorney's Office. This unit organizes all traffic citations prior to transferring them to the customer service division for additional processing and prepares all paperwork necessary for defendants who have scheduled court dates. It also works cooperatively with the courtroom unit to ensure that the presiding judge has all the documentation necessary for defendants scheduled to appear in court.

The courtroom unit is responsible for recording court proceedings and ensuring that all related documents related to each case are collected and properly maintained within case folders. It also issues pre-trial and trial dates and manages cases that have been forwarded to District Court on appeal.

The **Judicial Enforcement Division** is responsible for enforcing judicial orders through the collection of delinquent fines and fees owed to the court. This division uses a variety of tools to assist in locating defendants whose cases are in delinquent or warrant status. These tools consist of contacting local community agencies, sending subpoenas to local utilities and places of employment, and reviewing credit reports. The court also utilizes a collection agency which this division oversees to ensure productivity.

The **Warrant Division** is responsible for the preparation of all Failure to Appear Warrants and Bench Warrants.

The **Information Technology Division** provides technical support for the court's computer system and responds to all requests and system problems. All computer training is also conducted through this division. This division is responsible for making sure the court is in compliance with the retention schedules set by the Nevada Revised Statutes for retention and deletion of paper records.

The **Bailiff Division** is responsible for providing a safe and secure environment for the public, staff, and judges. They operate the metal detector, scanner, and x-ray machines to reduce the risk of deadly weapons and/or contraband from entering the Justice Facility. The Bailiffs also assist with information and direction of court proceedings.

The **Court Compliance Division** is responsible for monitoring the mandates of the Uniform System for Judicial Records and providing monthly statistics to the State. This Division is also responsible for recording and reconciling all revenue generated by the court and ensures that it is properly assigned and accounted for. To ensure compliance, the State's Minimum Accounting Standards are used as a basis for cash handling procedures in the Division.

North Las Vegas Municipal Court Building

Judge Sean Hoeffgen

GOAL # 3

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Percentage of qualified defendants receiving court-appointed legal counsel	100%	100%	100%	100%	▲
● Compliance with language interpreter requirements	100%	100%	100%	100%	▲
● Compliance with state-mandated Minimum Accounting Standards	100%	100%	100%	100%	▲
● Compliance with disbursement of fines and fees to government agencies	100%	100%	100%	100%	▲

FY 2017 Highlights:

- ☑ 5,670 Misdemeanor tickets processed
- ☑ 14,640 Traffic/Parking tickets processed
- ☑ $8,760,633 Fines/Fees assessed
- ☑ $8,181,661 Fines/Fees collected
- ☑ 12,891 Warrants issued
- ☑ 12,685 Warrants served
- ☑ 28,599 Court Hearings
- ☑ 60,779 Customers served in Customer Service
- ☑ 82,743 Customers served by phone

FY 2018 Goals:

- Increase compliance with court-ordered delinquent fines/fees.
- Implement a computer program to send text notifications to defendants regarding payment due dates, court dates and new warrants.
- Evaluate current online payment processes via Paypal to determine if it provides optimal service to the Court's customers.

FY 2017-18 Approved Supplemental Requests
Municipal Court

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00100	190121	Move System Tech Fun	1.00	127,343				127,343
00273	190121	Move System Tech Fun	(1.00)	(127,343)				(127,343)
			-	-	-	-		-

3rd quarter Employee Recognition awards,
Thank you for your 5 years of service.

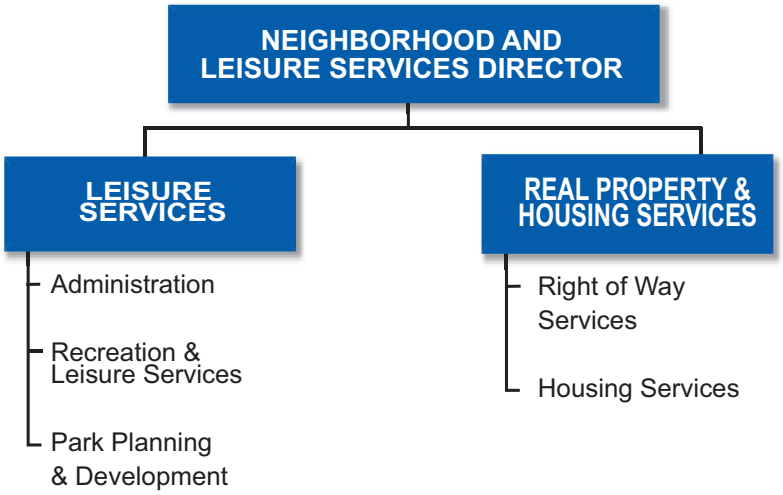
Department Financial Trend - Municipal Court

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	3,085,767	3,243,921	3,095,500	2,871,446	(224,054)	(7.2)
Employee Benefits	1,647,682	1,834,621	1,834,621	1,731,673	(102,948)	(5.6)
Supplies & Services	856,519	956,980	959,812	943,535	(16,277)	(1.7)
	5,589,968	**6,035,522**	**5,889,932**	**5,546,654**	**(343,278)**	**(5.8)**
Expenditures by Division						
MC-Administration	5,106,162	5,501,824	5,356,234	4,969,668	(386,566)	(7.2)
MC-Bailiffs	283,806	533,698	533,698	576,986	43,288	8.1
MC-JUD-Vacant	200,000					
	5,589,968	**6,035,522**	**5,889,932**	**5,546,654**	**(343,278)**	**(5.8)**
Expenditures by Fund						
General	5,077,945	5,234,658	5,234,658	4,882,409	(352,249)	(6.7)
MC Enforcement Service	251,372	483,143	387,553	467,945	80,392	20.7
Court Facilities Admin Assessment	24,897	75,000	25,000	75,000	50,000	200.0
Muni-Court Admin Assessment	234,349	242,721	242,721	121,300	(121,421)	(50.0)
Self Insurance Funds	1,404					
Total Departmental Expenditures	**5,589,968**	**6,035,522**	**5,889,932**	**5,546,654**	**(343,278)**	**(5.8)**

Authorized Personnel - Municipal Court

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund					
MC-Administration	39.00	39.00	33.00	34.00	1.00
MC-Bailiffs	7.00	7.00	6.00	6.00	
Total FTEs General Fund	**46.00**	**46.00**	**39.00**	**40.00**	**1.00**
Other Funds					
Judicial Enforcement Service Fund	4.00	4.00	4.00	4.00	
Muni-Court Admin Assessment	1.00	1.00	1.00	-	(1.00)
Total FTE's Other Funds	**5.00**	**5.00**	**5.00**	**4.00**	**(1.00)**
Total FTE's Municipal Court	**51.00**	**51.00**	**44.00**	**44.00**	**-**

Neighborhood & Leisure Services



Mission Statement

To create and preserve a safe metropolitan community that has both style and sophistication, placing a high value on quality of life and aesthetics. To enhance the quality of life for all residents and businesses by fostering the implementation of creative ideas and innovative programs.

Understanding that strong and healthy neighborhoods are the foundation of all great cities, to enhance and sustain the City's built environment and develop and promote livable neighborhoods where people feel safe; neighborhood character is preserved; housing is decent, safe and affordable; the environment is healthy and attractive; streets and other public facilities are in clean condition; and residents are active in neighborhood and community affairs.

To enhance the quality of life of the citizens of North Las Vegas by providing a diversity of open space, parks, and leisure opportunities and by providing programs and facilities to support citizens' diverse interests in parks, recreation, and culture. Core services are dispersed throughout the City to enable access to all residents of the community from toddlers to senior citizens.

Department Description

The Neighborhood and Leisure Services consists of two divisions: Real Property and Housing Services and Leisure Services.

Divisions/Major Program Descriptions

Real Property and Housing Services

Right of Way is responsible for the acquisition of public rights of way, relocation of displaced persons or businesses, and the management and disposal of City property. Housing Services offers a range of housing and community development programs designed to enhance affordable housing, provide capital improvements, and promote public services for low and moderate-income families with both federal and state funds. These programs provide a platform for the division to offer outreach opportunities to the communities.

Right of Way is for the acquisition of public rights of way, management, transfer and sale or disposal of City property. It manages annexations,

reviews and calculates reapportionments of assessments and prepares documents for special improvement districts. All final, parcel, reversionary and boundary line adjustment maps are processed, reviewed and recorded by this division. Staff generates address maps, assigns addresses and maintains the general land information database. Special Improvement Districts (S.I.D.) and annexations of real property are handled by this division.

Housing includes the administration of a variety of Federal and State Grants:

Home Investment Partnership Program (HOME)
The HOME program provides down payment assistance to first time homebuyers and gap financing for affordable housing development and rehabilitation.

Low Income Housing Trust Fund (LIHTF)
This program provides gap financing for affordable housing development and rehabilitation.

Critical Repair Program (CRP)
CRP provides up to $10,000 as a deferred loan for urgent repairs on owner occupied homes.

Neighborhood Stabilization Program 1 (NSP1)
NSP1 enabled the City to purchase 59 foreclosed, single family homes; and, through its non-profit partners, those homes were resold to income eligible homebuyers. The City began the Blight Removal Program with the program income generated from the NSP1.

Community Development Block Grants (CDBG)
Community Development Block Grants are administered by the Housing staff. CDBG benefits low and moderate-income households by providing financial assistance to local non-profits that provide: 1) services to the homeless, 2) youth and education programs and 3) social service programs. CDBG also funds capital projects that benefit low and moderate-income households and neighborhoods, through public works projects and single family and multi-family rehabilitation.

Choice Neighborhood Initiative (CNI)
The Choice Neighborhood Planning Grant is part of a Department of Housing & Urban Development (HUD) funded initiative that focuses on assisting communities to develop successful neighborhood transformation plans and build the support necessary for that plan to be successfully implemented.

Homeless Initiatives: The Housing Division is responsible for the following homeless grants and initiatives:

Southern Nevada Regional Planning Coalition's Committee on Homelessness
The City contributes approximately $100,000 annually to regional homeless coordination and the division provides representation on the Committee on Homelessness.

Southern Nevada Continuum of Care (COC)
Division staff supports the COC effort. Annually, the COC applies for federal funding to provide housing for the homeless; the COC received $6.5 million in current year funding.

Emergency Solutions Grant (ESG)
Division staff administers the ESG program. The purpose of the ESG program is to fund projects that serve homeless individuals and families with supportive services, emergency shelter/transitional housing, assisting persons at risk of becoming homeless with homelessness prevention assistance, and providing permanent housing to the homeless population.

Leisure Services

The division offers programs and facilities to support citizens' diverse interests in parks, recreation, and culture. The division's core services are dispersed throughout the City to enable access to all residents of the community from toddlers to senior citizens. The core sections are Recreation Services (Recreation Centers, Safekey and Aquatics) and Parks Services (Sports, Community Events, and Park Facility Rentals).

Administration is responsible for all of the division communication and marketing activities with constant

communication maintained with the City Council and advisory boards. This section is also responsible for budget development, as well as goal and priority setting for the division. A multitude of grants and alternative funding sources are actively being pursued.

Craig Ranch Regional Park is our diamond signature park. It is the site of the former Craig Ranch Golf Course. The park is approximately 170 acres in size with a variety of features for the entire community such as one of the largest skate board parks on the west coast; amazing Adventure and Pioneer Playgrounds; community garden plots; and small and large dog park areas. Craig Ranch Regional Park is ideal for hosting various events from birthday parties to large multi-day festivals.

Craig Ranch Regional Park Amphitheater is a 7-acre facility centrally located in the park. Capable of seating up to 8,000 plus. The venue is completely customizable to various events, and will provide the residents of Southern Nevada with live entertainment options ranging from community productions up to large-scale, multi-day, multi-artist festivals.

Safekey/Camps assist parents by providing children before and after school with supervised recreation in a safe, secure, and structured environment at 20 elementary schools in the morning and 21 sites in the afternoon around the City. The Division holds three (3) camp programs during the year – Holiday, Spring Break and summer camps. These programs are open for children in kindergarten through fifth grade.

Recreation Centers are available for open use and structured programming. Each center has room space available to rent for private events.

Silver Mesa Recreation Center is a 42,000 square foot facility that has a gymnasium, a fitness room, classrooms, multi-purpose rooms and staffing for the center. Programs run out of this facility include instructional classes, senior services, open activities, fitness, center events, seminars, and workshops.

The Neighborhood Recreation Center is a 26,000 square foot facility with a gymnasium, library/social room, classrooms, multipurpose rooms, and staffing for the center. Programs run out of the facility are sports, instructional classes, senior services, open activities, fitness, center events, seminars, and workshops.

SkyView Multi-Generational Recreational Center is operated by the YMCA of Southern Nevada. The center is 35,700 square feet and features an indoor swimming pool, fitness center, dance studio, and many programmable multi-purpose rooms.

Aquatics offers an extensive range of classes that include the Learn-to-Swim program developed by the American Red Cross Society. Outdoor pools provide extensive opportunities for recreation, lap, or water exercise, swimming, and youth competitive swim teams. The City currently operates four pools.

Social Seniors Programs provides senior adults (over 55 years) with services that offer socialization, health and outreach, as well as an extensive array of recreational program opportunities. The senior programs embrace older adult residents through an extensive use of volunteers.

The Sports Program provides youth and adult recreation as well as competitive leagues and tournaments throughout the City's parks. The section also provides field rentals for tournaments, and manages the athletic field allocation process for community sports groups.

Golf consists of two golf courses; a Par 3 golf and disc club and the Aliante Golf Club. The Par 3, 9-hole municipal course is for the novice to leisure golfer and also features a 18 holes of disc golf. Aliante Golf Club caters to the more experienced, competitive golfer with the 7,100 yard 18 hole layout.

GOAL # 1

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Annexations	50.32 Acres	120 Acres	311.66 Acres	100 Acres	▲
● Maps Received for Processing	33	40	30	35	▲
● FRI ROW Acquisitions	54	46	40	60	▲
● Billboard and wireless site leases	$451,242	$456,000	$447,803	$440,000	⇆

FY 2017 Highlights:

- ☑ Completed the Choice Neighborhood Initiative (CNI) Planning Grant Transformation Plan.
- ☑ Processed and completed six (6) annexations encompassing approximately 311+/- acres. Additional acreage to the City and more vacant and industrial land would be available for economic development. These annexations increase the City square miles by .4869; the total City boundary is 101.054 square miles.
- ☑ Worked on partial acquisition of rights-of-way, temporary rights and prior rights verification necessary for two (2) Fuel Revenue Indexing (FRI) projects, three (3) Flood Control Projects, two (2) Sewer Projects, and five (5) Federal Projects.
- ☑ The City of North Las Vegas, along with Clark County, the City of Las Vegas and City of Henderson has financially supported HELP of Southern Nevada's new Shannon West Homeless Youth Center. Through jurisdictional collaboration local municipalities were integral players whose financial contributions were used for construction costs of the new Shannon West Homeless Youth Center (SWHYC). The New Shannon West Homeless Youth Center (SWHYC) will be a three story, 37,267 square foot building with 40 dormitory rooms that will have up to four beds, six single occupancy Step up Program rooms, a kitchen and a dining room. The new SWHYC will replace the old site and increase HELP's number of beds available to unaccompanied homeless youth from 65 to 120.
- ☑ The City of North Las Vegas, along with Clark County, has worked in collaboration to financially support establishing Nevada Partners' regional workforce development center. In doing so, Nevada Partners is able to assist with responding to the job demand projected to come online in the near future and more importantly address the current employment needs of the region's most vulnerable populations, including victims of domestic violence, youth aging out of foster care, veterans, ex-offenders and the homeless.

FY 2018 Goals:

- Aliante Golf Club Request for Proposal for management contract.
- Establish a balanced budget for Aliante Golf Club.
- Secure additional grant opportunities and sponsorships for FUN ZONE and Youth Programing at Silver Mesa Recreation Center and Neighborhood Recreation Center.
- Develop 2 partnerships for the Choice Neighborhood Initiative (CNI) Planning Grant Transformation Plan.
  Beautification of senior housing at Rose Garden in partnership with (CNI).
  Redevelopment of Buena Vista One in partnership with (CNI).
- Continue to work with developers and staff to identify areas to make the annexation process more efficient.
- Continue to work on acquisition of public rights-of-way (roadway, utilities, drainage, trails, temporary rights or rights of entry, etc.) necessary for the construction of infrastructure for capital improvement projects or development of vacant parcels in the City.
- Continue to maintain City Real Property Inventory to identify opportunities for future needs either to use an existing property for multiple City facilities uses or deem as surplus property for sale. Reduction of real property inventory to only properties needed may lead to a decrease of insurance costs for real property assets maintained.
- Continue to identify areas where improved effectiveness and efficiencies will lead to timely expenditure of grant funds (CDBG, HOME, ESG, and LIHTF, etc.) and increase services to the public and/or availability of affordable housing units in the City.

GOAL # 3

FY 2017 Highlights:

- ☑ Obtained Rotary Club donations to beautify Rotary Tot Lot.
- ☑ Obtained Wells Fargo donations to beautify Brooks Tot Lot.
- ☑ Continued partnership with Outside Las Vegas Foundation for parks and trails clean up projects.

FY 2018 Goals:

- Secure award from Southern Nevada Public Lands Management Act Round 17 Kiel Ranch Phase 4A and Milestone Park.
- Develop Master Plan for Craig Ranch Regional Park parking and traffic flow.
- Grand reopening of Hebert Memorial Park.

GOAL # 4

FY 2017 Highlights:

- ☑ Finalized Silver Mesa Facility improvements to gymnasium and meeting room flooring. Replacement of café furniture.
- ☑ Installation of new box office at the Amp at Craig Ranch.
- ☑ Grand opening of first Parquee at Craig Ranch Regional Park.
- ☑ Make enhancements to Aliante Golf Course (new golf carts and replacement of bridge).
- ☑ Installation of permanent seating at the Amp at Craig Ranch.

FY 2018 Goals:

- Establish 5 new Parquee sites around the City.
- Convert Hartke Pool to splash pad.
- Obtain a portable building for expanded Senior programming at Silver Mesa Recreation Center.
- Establish a plan with Clark County School District to relocate Hartke Park and JD Smith Middle School.

GOAL # 5

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Events at the Amp at Craig Ranch	8	12	11	13	▲
● Events and Rentals in the Parks	539	440	520	556	▲
● Programming at Recreation Centers	452	480	604	634	▲

FY 2017 Highlights:

- ☑ Craig Ranch Amphitheater hosted presidential Debate Viewing party for Democratic candidate Hillary Clinton.
- ☑ Traveling Vietnam Veterans memorial wall presented at Craig Ranch Regional Park.
- ☑ Aquatic program expanded to include Karaoke at the Pool and Movies at the Pool events.
- ☑ Aquatics expanded their swim teams to include a new diving team.
- ☑ Work with the Las Vegas Railroad Society to bring a nostalgic miniature steam train to Craig Ranch Regional Park.
- ☑ Taping of the Flonase commercial on the trails north of Craig Ranch Regional Park.
- ☑ Expanded the Movie Madness series by showing 8 movies at various parks around the city.
- ☑ Established reoccurring events at Craig Ranch Regional Park with: Pigs for Kids, Hempfest, San Gennaro, NXL Paintball, Patriot Fest and various 5k runs.

GOAL # 5 continued

FY 2018 Goals:

- Nevada Arts Council Consultant to help establish Arts and Culture identity for North Las Vegas.
- Identify and implement 3 year strategic plan for Arts and Culture projects for North Las Vegas.
- Expand youth sports leagues to include diverse sports options.
- Reestablish youth programming and events at the Neighborhood Recreation Center.
- Reestablish the Twilight Blockbuster Movie Series - 4 movies with feature premovie event.

FY 2017-18 Approved Supplemental Requests
Neighborhood & Leisure Services

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00100	210135	NLS Coordinator	1.00	90,502		1,200		91,702
00100	700526	Increase to Security Contract	-		56,000			56,000
00230	210620	NLS Coordinator	-	9,567				9,567
00275	700519	Senior Programming	-		20,000			20,000
00275	700516	Silver Mesa Improvements	-			90,000		90,000
00275	700515	Neighborhood Rec Center improvements	-			45,000		45,000
00275	700518	Portable Pitching Mounds; Heater Power Washer	-			13,500		13,500
00277	700525	Movie projector; 25 laptops	-			41,500		41,500
			1.00	**100,069**	**76,000**	**191,200**		**367,269**

Authorized Personnel - Neighborhood & Leisure Services

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund					
NLS-RPH-Administration	3.00	3.00	3.00	4.00	1.00
NLS-RPH-Right of Way	2.00	2.00	3.00	3.00	
NLS-Aquatics	5.32	5.82	6.32	6.32	
NLS-Rec Division	2.00	2.00	2.00	2.00	
NLS-Neighborhood Rec	3.98	3.98	3.98	3.98	
NLS-Silver Mesa	11.16	11.66	12.66	12.66	
NLS-Skyview	1.92	1.92	1.92	1.92	
NLS-Senior Programs	2.13	2.13	2.13	2.13	
NLS-Administration	2.00	2.00	2.00	2.00	
NLS-Craig Ranch Regional Park	5.61	5.61	5.61	5.61	
Total FTE's General Fund	**39.12**	**40.12**	**42.62**	**43.62**	**1.00**
Other Funds					
Community Development	2.43	2.43	2.43	2.43	
Municipal Golf Course	6.75	8.25	8.25	8.25	
Emergency Solutions Grant			0.10	0.10	
Housing Programs	0.03	0.03	0.03	0.03	
Neighborhood Stabilization Program	0.54	0.54	0.54	0.54	
Parks & Rec Activities & Programs	19.17	20.67	20.67	20.67	
Parks & Rec Community Events	10.82	10.82	10.82	10.82	
Safekey	38.61	42.26	42.26	42.26	
Total FTE's Other Funds	**78.35**	**85.00**	**85.10**	**85.10**	**-**
Total FTE's Neighborhood & Leisure Services	**117.47**	**125.12**	**127.72**	**128.72**	**1.00**

Department Financial Trend - Neighborhood & Leisure Services

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	2,833,286	3,654,332	3,687,747	4,039,834	352,087	9.5
Employee Benefits	2,280,057	1,235,673	1,252,694	1,517,656	264,962	21.2
Supplies & Services	9,024,416	15,181,869	13,630,466	14,000,265	369,799	2.7
Capital Outlay	2,982,127	2,347,900	2,781,343	12,254,170	9,472,827	340.6
	17,119,887	**22,419,774**	**21,352,250**	**31,811,925**	**10,459,675**	**49.0**
Expenditures by Division						
NLS-HN-Administration	620,227	609,095	609,095	725,080	115,985	19.0
NLS-CO-Administration	57,210					
NLS-HN-Grants	3,550,918	9,501,573	9,044,618	7,600,067	(1,444,551)	(16.0)
NLS-Aquatics	486,617	657,101	649,970	681,427	31,457	4.8
NLS-Rec Division	205,717	294,435	294,435	301,312	6,877	2.3
NLS-Neighborhood Rec	317,033	325,827	317,941	366,244	48,303	15.2
NLS-Silver Mesa	753,021	970,278	964,989	1,010,283	45,294	4.7
NLS-Skyview	137,835	178,230	168,302	162,837	(5,465)	(3.2)
NLS-Sports	177,704	290,969	249,924	312,508	62,584	25.0
NLS-Senior Programs	103,281	119,781	120,281	141,756	21,475	17.9
NLS-Planning & Park Dev	377,711	113,200	105,597	113,200	7,603	7.2
NLS-Administration	2,685,300	2,193,004	2,399,996	12,978,431	10,578,435	440.8
NLS-Special Events	12,196	399,000	33,000	399,000	366,000	1,109.1
NLS-Golf Course	2,315,655	2,442,965	2,720,870	2,462,533	(258,337)	(9.5)
NLS-Safekey	1,025,431	1,253,260	1,263,669	1,325,351	61,682	4.9
NLS-Craig Ranch Regional Park	2,439,928	2,885,846	2,885,846	2,926,025	40,179	1.4
NLS-CS-Vacant	350,000					
NLS-PR-Vacancy	1,200,000		(700,000)		700,000	(100.0)
NLS-RPH-Right of Way	314,621	185,210	223,716	305,870	82,154	36.7
Golf Course Cashflow conversion*	(10,519)					
	17,119,887	**22,419,774**	**21,352,250**	**31,811,925**	**10,459,675**	**49.0**
Expenditures by Fund						
General Fund	6,479,111	5,437,751	4,704,979	5,799,308	1,094,329	23.3
Choice Neighborhoods	275,318	238,529	238,529		(238,529)	(100.0)
Emergency Solutions Grant	214,229	156,057	170,642	170,642		
NSP-State-Neighborhood Stabilization		400,000	400,000	400,000		
NSP-Neighborhood Stabilization	43,902	700,467	700,467	703,880	3,413	0.5
Housing Programs Fund	1,958,966	3,402,495	2,819,172	629,107	(2,190,065)	(77.7)
Community Development	1,100,244	3,571,826	3,041,826	4,039,238	997,413	32.8
Windsor Park - FNMA - CDBG		467,000		467,000	467,000	
State Home Program			629,457	225,000	(404,457)	(64.3)
LIHTF (Low-Income Housing Trust Fund)			745,076	400,000	(345,076)	(46.3)
Park District No. I		15,000		15,000	15,000	
Park District No. II		2,000	2,000	2,000		
Park District No. III		50,000		50,000	50,000	
Park District No. IV		20,000		20,000	20,000	
Park District No. V		26,200		26,200	26,200	
Parks & Rec Activities And Programs	465,361	844,847	844,847	929,818	84,971	10.1
Safekey	986,667	1,231,260	1,231,260	1,292,942	61,682	5.0
Parks & Rec Community Events	290,878	956,178	590,178	942,448	352,270	59.7
Windsor Park	6,120	300,000	299,450	300,000	550	0.2
Kiel Ranch Restoration & Operation	286,882			145,000	145,000	
Windsor Park - FNMA		265,200		265,200	265,200	

Note: Proprietary funds have been adjusted to reflect Cash flow basis.

Department Financial Trend - Neighborhood & Leisure Services (continued)	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Parks & Rec Grants Fund	38,580	22,000	32,909	32,909		
Fuel Taxes - Road Operations Fund	802					
Golf Course Funds	2,279,185	2,442,965	2,436,170	2,427,533	(8,637)	(0.4)
Total Operating Funds	**14,426,243**	**20,549,774**	**18,886,961**	**19,283,225**	**396,264**	**2.1**
Capital Projects						
HUD-Capital Projects-Streets	339					
Park & Recreation Capital Projects	1,554,569	1,130,000	1,563,443	1,893,400	329,957	21.1
Street Projects	504			35,000	35,000	
RTC - Parks & Rec Projects	4,385					
Flood Control Projects	7,634					
RTC - Transportation Projects	78,827					
NDOT - Capital Projects	13,744					
Parks & Rec Projects 2006A Bonds	11,089		161,846	535,000	373,154	230.6
Parks & Rec Projects - BLM	1,022,553	740,000	740,000	10,065,300	9,325,300	1,260.2
Total Capital Projects	**2,693,643**	**1,870,000**	**2,465,289**	**12,528,700**	**10,063,411**	**408.2**
Total Departmental Expenditures	**17,119,887**	**22,419,774**	**21,352,250**	**31,811,925**	**10,459,675**	**49.0**

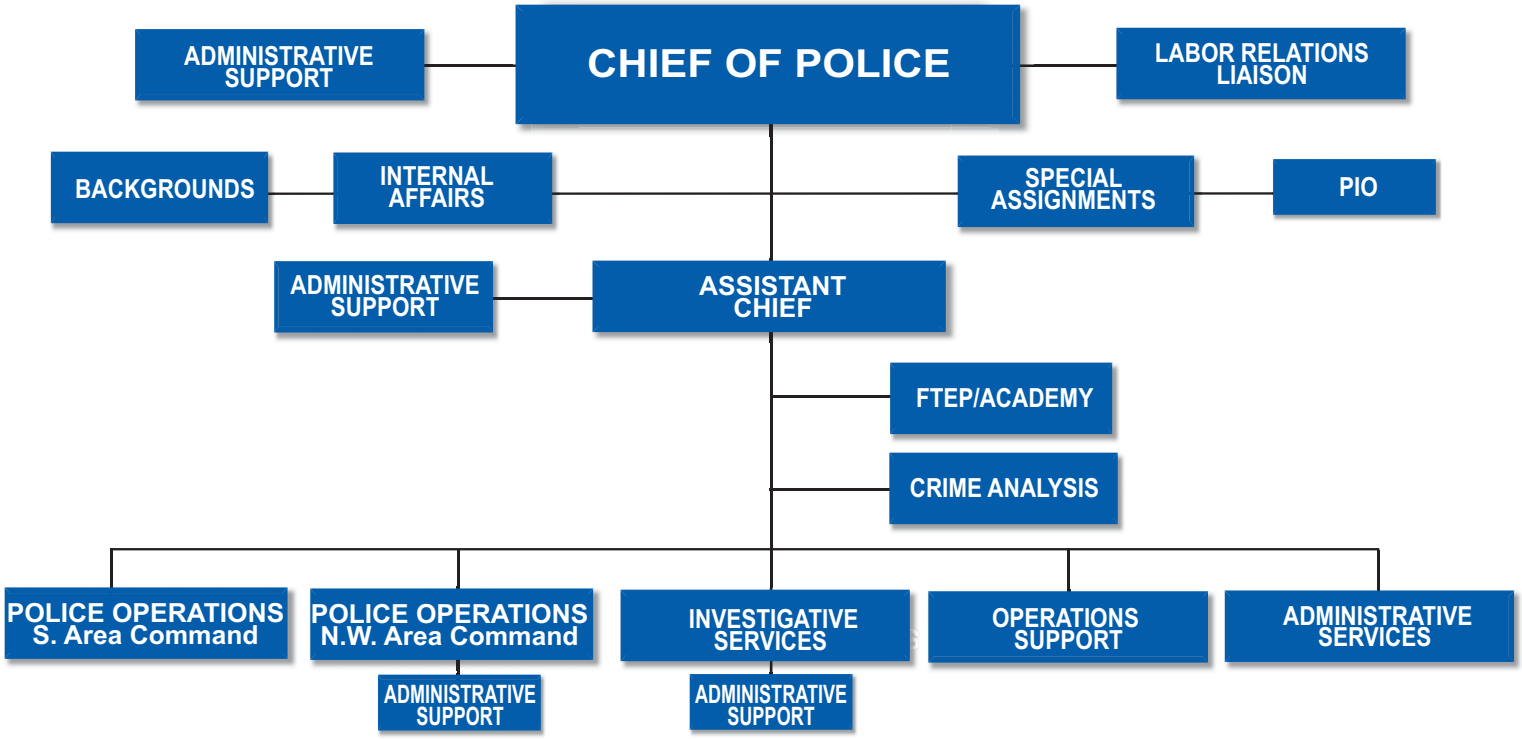
Note: Proprietary funds have been adjusted to reflect Cash flow basis.

Choice Neighborhood Garden

Historic Kiel Ranch is under Restoration

Councilwoman Goynes-Brown & Councilman Cherchio at the San Gennaro Feast

Police Department



Mission Statement

The Mission of the North Las Vegas Police Department is to enforce local, state, federal, and local laws within the framework of the constitution. We encourage the involvement of the community to assist in holding accountable those that commit crimes.

Officer J. Leavitt and Officer Vaughn in front of City of North Las Vegas welcome sign

Department Description

The Police Department is represented by six main program areas that represent the department's broad spectrum of law enforcement, operations support and community policing services

Division/Major Program Description

The **Office of the Chief** is responsible for overall administration, overseeing the public information function, ensuring that standards of professional conduct are maintained and appropriate discipline is administered through the Internal Affairs Division, and for implementing any special projects as may be needed by the department.

The **Office of the Assistant Chief** is responsible for the overall operational functions of the Department. The Assistant Chief serves as second in command of the Department and answers to the Chief of Police. The Assistant Chief of Police is responsible for administration of the Crime Analysis Division, Police Academy and the Field Training and Evaluation Program. This Office is also responsible for implementation of the strategic plan of the Chief of Police.

The **Police Operations Command** is comprised of the largest program area in terms of number of personnel and is divided into two commands; The Northwest Area Command and the South Area Command. The Traffic Division reports to the Northwest Area Command. This command provides our community with police patrol services on a 24/7 basis along with problem solving units and traffic enforcement. In addition, this command is responsible for policy implementation and strategic planning for the department. The neighborhood crime prevention and youth-oriented programs under the Community Engagement Division and Training Division reports to the South Area Command.

The **Investigative Services Command** is responsible for special operations activities including SWAT, street narcotics and street gang details, investigative services for crimes against persons and property, crime scene investigation and analysis, custodianship of evidence, all narcotics related investigations and incorporates the services of the canine unit.

The **Operations Support Command** is responsible for providing support functions to the Operations Commands of the Police Department. This includes the Police Records Division, Marshal's Division, Special Projects Division and Administrative Oversight Division. The Police Records Division includes Work Cards/Fingerprint Bureau and Warrant Services Bureau. The Marshal's Division includes Court Transportation and Field Services Division. Special Projects includes Recruiting and Video Project Management. Administrative Oversight Division includes City of Las Vegas Jail Contract and Lincoln County Jail Contract.

The **Administrative Services Command** serves as the provider of support and ancillary services to the police department. It includes the Animal Control Unit, technology systems support, fiscal and budgetary control, payroll, purchasing, grants management, and inventory management. Additionally, the Administrative Services Command provides radio and communications support including dispatch services.

NLV Police honor Elizondo Day.

GOAL # 1

FY 2017 Highlights:

- ☑ Worked with Lied Animal Shelter Staff to improve communications between our organizations.
- ☑ Finalized the integration of state legislation for the grant funded field fingerprinting project.
- ☑ Successfully closed down Detention Services and outsourced all detention services to outside contractors .
- ☑ Implemented a contract for School Crossing Guard services for increased efficiency and effectiveness.
- ☑ Successfully upgraded 50 tasers replacing outdated non-supported devices for Police Officers.

FY 2018 Goals:

- Install updates for the 9-1-1 Viper System.
- Finalize installation of field fingerprinting project and fully implement.
- Transfer department from Cop Link to Lexus Nexus for crime data search programs.
- Complete modifications to the CSA offices.
- Negotiate facility lease for the Detective Bureau to a significantly lower rate or find new location.

GOAL # 2

FY 2017 Highlights:

- ☑ Participated in 2017 Rodeo Communications Exercise.
- ☑ Participated in Elizondo Day.
- ☑ Maintained a quasi K-9 unit in preparation for the implantation of a specialized K-9 unit.
- ☑ Took steps in training and operations to help the fight against opiate diversion.
- ☑ Increased recruitment efforts to fill vacant positions.

FY 2018 Goals:

- Continue to monitor and update policies and procedures for Detectives, Narcotics, SWAT, and CSA.
- Transfer K-9 officers into their own independent unit.
- Purchase new Ford pick-up style trucks for K-9
- Get at least one K-9 officer certified as a trainer.
- Continue efforts to fight the increasing opiate diversion epidemic.

Officer Rosenthal working on a training maneuver with K-9 Borris for fences and attic insertion

Officer Laratonda posing with NLV family at Craig Ranch Park during a recent community policing event

GOAL # 3

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Authorized sworn in personnel per 1,000 population	1.26	2	1.3	2	▲
● Actual sworn in personnel per 1,000 population	1.2	2	1.3	2	▲
● Officer initiated calls for service	72,582	N/A	64,286	N/A	▼
● 911 calls for service	168,667	N/A	162,815	N/A	▼
● Priority One (urgent) patrol dispatched calls	11,804	N/A	12,730	N/A	▲
● Urgent patrol dispatched calls average stacked minutes	5.4	<5	6.11	<5	▲
● Urgent patrol dispatched calls average travel minutes	5.87	<6	5.98	<6	▲
● Community Services Meetings*	2	60	23	60	▲
● Chief's Council	1	4	4	4	▲

FY 2017 Highlights:

- ☑ Revised the Police Communications Dispatcher Training Manual.
- ☑ Revised Police Communications Class Specifications.
- ☑ Provided outstanding customer service to the citizens, our internal customers, and regional partners.
- ☑ Continued established relationships with Community stakeholders and started new partnership with the Rose Gardens senior project.
- ☑ SWAT and K-9 participated in several community events where their equipment and talents were on display.
- ☑ Made it a priority to tell victims the procedures taken in scene processing by CSA's and the reasons for those procedures.
- ☑ Provided Police protection to various City events held at Craig Ranch Regional Park.

FY 2018 Goals:

- Hire 8 new Marshals to fully implement field fine collections and arrestee transport services.
- Hire 3 new Police Communications Dispatchers.
- Hire one Police Communications Supervisor.
- Establish a goal of responding to victim questions and requests on the same business day they are asked.
- Continue to participate in community events that put the Department in a positive light and allow interaction with the community.
- Continue to be transparent whenever possible in regards to informing victims and witnesses the procedures we follow, the reasons for those procedures and how they affect victims and witnesses.
- Increase our participation in regional task force operations to combat violent crime.
- Have all detectives trained in procedures for officer involved shootings and general death investigations.

GOAL # 4

FY 2017 Highlights:

- ☑ Installed B-Pack equipment in patrol vehicles.
- ☑ Installed Lo-Jack equipment in patrol vehicles.
- ☑ Implement Wireless project to update and patch laptops and uploading of video.
- ☑ Began Implementation to upgrade Core Police Applications and interfaces.
- ☑ Grant submitted for replacement of Inventory Program - Hard Cat.
- ☑ Completed installation of work card fingerprint system and customized features.
- ☑ Grant funding received to interface work card AFIS fingerprint information to NV AFIS backend Repository.

FY 2018 Goals:

- Continue to work with the City of Las Vegas IT and Chameleon IT upgrades in activity logs.
- Completion of integration and upgrade for Core Police Applications CADS-911, Mobile, Records.
- Finalize wireless installation for Police facilities.
- Finalize integration of fingerprint and AFIS information to NLV backend AFIS repository.

GOAL # 5

FY 2017 Highlights:

- ☑ Implemented and completion for Evidence Vault and Property application and associated hardware.
- ☑ Implemented the North Las Vegas Police Department Chief's Advisory Board.
- ☑ Addressed Command Organizational Supervisory Staffing Needs - Lieutenant/Sergeant Promotions.
- ☑ Revised over 30 Department Training Programs.
- ☑ Held a North Las Vegas Police Department Hispanic Citizens Academy.

FY 2018 Goals:

- Create a page for Police Communications on the City's website.
- Begin implementation for data migration from old inventory program to new application.
- Increase the number of Department Training Officers for the Field Training and Evaluation Program.
- Revise and Implement Community Engagement Plan correlating with Police in the 21st Century.
- Increase the number of North Las Vegas Police Department Hispanic Citizens Academies to two per year.
- Increase our outreach to the underserved portions of our communities.
- Establish/implement an aggressive public information campaign to develop our relationship with the community.

FY 2017-18 Approved Supplemental Requests
Police

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00100	480261	Add Eight (8) New Deputy Marshal Positions	8.00	624,846	18,000	132,000		774,846
00100	Revenues	Corresponding inc. to Court Fines revenue for GF	-				(600,000)	(600,000)
00100	400211	Fund 287 portion of Detention Contract (Reduce GF)	-		(1,600,000)			(1,600,000)
00287	400211	Fund 287 portion of Detention Contract (Reduce GF)	-		1,600,000			1,600,000
00287	400210	Add One (1) New CSAs (CSI)	1.00	67,212				67,212
00287	400213	Add Eight (8) New Police Officers (SAC)	8.00	847,364	16,800	222,000		1,086,164
00287	400220	Add Two (2) Dispatchers (Dispatch)	2.00	141,909	3,000			144,909
00287	400220	Add One (1) Dispatcher Supervisor (Dispatch)	1.00	122,404				122,404
00287	400222	Add One (1) Radio Technician	1.00	79,772				79,772
00288	400213	Increase to Overtime Budget (SAC)	-	48,000				48,000
00288	400216	Increase to Overtime Budget (SWAT)	-	22,400				22,400
00288	400223	Increase to Overtime Budget (NWAC)	-	48,000				48,000
00288	400222	Increase in Service Fees	-		27,635			27,635
00288	various	3.5% Increase to all overtime budgets (400213)	-	19,540				19,540
00297	400213	New Sales Tax - Police Officers addition (6 mos.)	18.00	939,847	38,378	705,587		1,683,812
00298	400222	Upgrade Two Consoles in dispatch	-			89,005		89,005
			39.00	**2,961,294**	**103,813**	**1,148,592**	**(600,000)**	**3,613,699**

Department Financial Trend - Police Department

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	2017 vs. 2018 Variance Percent
Expenditures by Object						
Salaries & Wages	40,434,742	44,354,625	41,685,341	40,949,835	(735,506)	(1.8)
Employee Benefits	30,320,433	31,369,063	29,954,415	30,682,047	727,633	2.4
Supplies & Services	16,765,440	22,777,083	17,751,726	21,353,854	3,602,128	20.3
Capital Outlay	556,345	507,335	3,655,678	3,519,341	(136,337)	(3.7)
	88,076,960	**99,008,106**	**93,047,160**	**96,505,077**	**3,457,917**	**3.7**
Expenditures by Division						
PD-Identification	1,820,864	2,064,452	2,064,452	1,895,587	(168,865)	(8.2)
PD-Administration	2,127,720	3,876,228	4,446,935	13,753,152	9,306,217	209.3
PD-Records	2,297,556	2,565,551	2,513,677	2,582,189	68,512	2.7
PD-South Area Command	15,260,599	18,290,059	18,063,830	21,065,079	3,001,249	16.6
PD-Investigation	7,385,243	7,559,651	7,489,153	8,146,758	657,605	8.8
PD-Training	769,830	899,544	899,544	849,679	(49,865)	(5.5)
PD-Investigative Support Bureau	6,393,185	6,919,834	6,887,980	5,434,655	(1,453,325)	(21.1)
PD-Narcotics	2,748,107	2,914,923	3,114,923	3,072,243	(42,680)	(1.4)
PD-Community Engagement	384,922	408,291	402,233	414,244	12,011	3.0
PD-Safe Streets 2000	20,002	75,000	75,000	75,000		
PD-Communications	3,161,859	3,411,580	3,427,706	3,773,993	346,287	10.1
PD-Resource Management	2,105,824	4,483,071	5,276,768	4,698,699	(578,069)	(11.0)
PD-Communications Radio Shop	616,185	874,674	927,700	1,236,766	309,066	33.3
PD-NW Area Command	14,432,993	15,322,931	15,349,830	16,236,800	886,969	5.8
PD-Technology NCIC	1,233,746	1,643,137	1,834,202	1,747,611	(86,591)	(4.7)
PD-Mobile Command Center	45,788	57,766	57,766	59,308	1,542	2.7
PD-Internal Affairs	995,490	1,049,566	1,025,075	1,271,211	246,136	24.0
PD-Traffic	3,622,143	3,482,053	4,321,049	4,428,870	107,821	2.5
PD-Crime Analysis	403,953	420,941	420,941	440,327	19,386	4.6
PD-Special Assignment Unit	1,049,377	1,110,448	1,104,008	1,102,740	(1,268)	(0.1)
PD-Crossing Guards	636,724	1,204,938	119,446		(119,446)	(100.0)
PD-Animal Control	1,137,742	1,317,319	1,355,922	1,624,885	268,963	19.8
PD-PS-Vacant	2,500,000		(2,883,156)		2,883,156	(100.0)
Police Subtotal	**71,149,853**	**79,951,957**	**78,294,984**	**93,909,795**	**15,614,811**	**19.9**
PD-Security Control	266					
PD-Detention Command	11,380,772	15,433,348	11,595,252		(11,595,252)	(100.0)
PD-Detention Services	186,965	466,566	382,163		(382,163)	(100.0)
PD-Detention Court Services	1,089,317	1,184,545	1,112,063		(1,112,063)	(100.0)
PD-Inmate Management	2,800,000					
PD-Inmate Records	28					
PD-Food Services	1,944					
PD-Marshal Warrant Services	1,467,814	1,971,690	1,662,698	2,595,282	932,584	56.1
Detention Subtotal	**16,927,106**	**19,056,149**	**14,752,176**	**2,595,282**	**(12,156,894)**	**(82.4)**
Total Departmental Expenditures	**88,076,960**	**99,008,106**	**93,047,160**	**96,505,077**	**3,457,917**	**3.7**

Department Financial Trend - Police Department (continued)

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Fund						
General Fund	49,868,802	52,835,955	47,893,994	47,162,241	(731,753)	(1.5)
PD Grant Fund	2,290,340	2,763,601	3,208,160	2,243,492	(964,668)	(30.1)
PD Contributions	15,053	28,100	28,654	24,050	(4,604)	(16.1)
Asset Forfeitures - DOJ/DOT	51,076		200,000		(200,000)	(100.0)
Parks & Rec Community Events	18,575					
Narcotics Forfeitures	295,289		391,150		(391,150)	(100.0)
Public Safety Tax	23,920,214	29,894,311	27,922,961	32,588,925	4,665,964	16.7
Police - Sales Tax .25%	10,465,358	12,860,859	11,860,859	12,527,072	666,213	5.6
CCCPA 2016				1,683,812	1,683,812	
E-911 Fund	186,480	186,480	186,480	275,485	89,005	47.7
Self Insurance Funds	548,079					
Motor Equipment Fund		338,800	1,038,107		(1,038,107)	(100.0)
Total Operating Funds	**87,659,266**	**98,908,106**	**92,730,365**	**96,505,077**	**3,774,713**	**4.1**
Capital Projects						
Public Safety Projects 2006A Bonds	417,694	100,000	316,795		(316,795)	(100.0)
Total Capital Projects	**417,694**	**100,000**	**316,795**		**(316,795)**	**(100.0)**
Total Departmental Expenditures	**88,076,960**	**99,008,106**	**93,047,160**	**96,505,077**	**3,457,917**	**3.7**

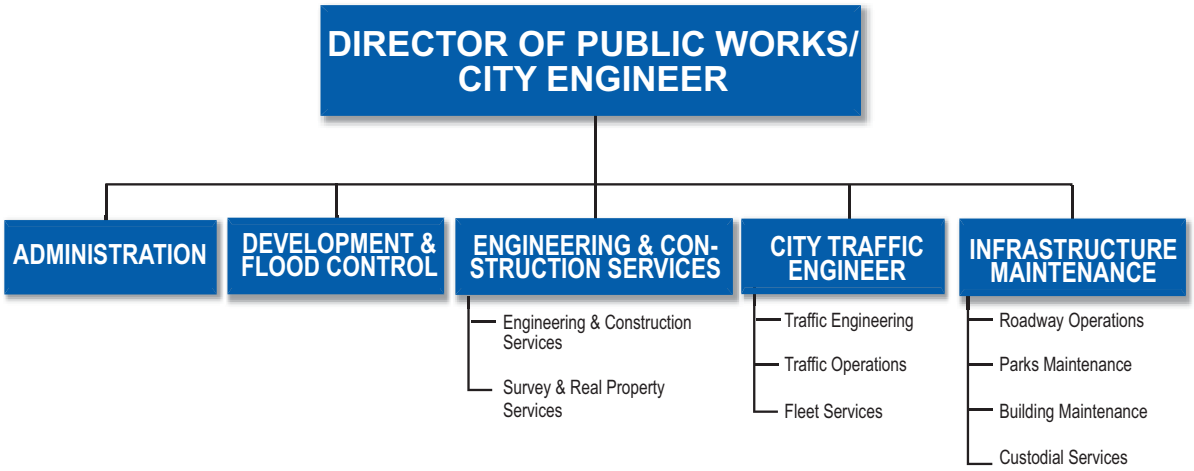
Authorized Personnel - Police

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund					
PD-Administration	4.00	4.00	4.00	4.00	
PD-Animal Control	6.00	6.00	6.00	6.00	
PD-Communications	9.00	9.00	9.00	9.00	
PD-Communications - Radio Shop	3.00	3.00	3.00	3.00	
PD-Crime Analysis	3.00	3.00	3.00	3.00	
PD-Identification	10.00	10.00	9.00	9.00	
PD-Internal Affairs	3.00	3.00	4.00	4.00	
PD-Investigation	21.00	21.00	20.00	20.00	
PD-Investigative Support Bureau	11.00	11.00	10.00	10.00	
PD-Narcotics	2.00	2.00	2.00	2.00	
PD-Northwest Area Command	30.00	30.00	32.00	32.00	
PD-Records	19.00	19.00	19.00	19.00	
PD-Resource Management	5.00	5.00	5.00	5.00	
PD-School Crossing Guards	58.50	58.50			
PD-South Area Command	29.00	29.00	31.00	31.00	
PD-Special Assignment Unit	3.00	3.00	3.00	3.00	
PD-Technology NCIC	4.00	4.00	4.00	4.00	
PD-Traffic	9.00	9.00	8.00	8.00	
PD-Training	4.00	4.00	3.00	3.00	
Police General Fund Subtotal	**233.50**	**233.50**	**175.00**	**175.00**	**-**

Authorized Personnel - Police (continued)

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
PD-Detention Command	27.00	51.00			
PD-Detention Court Services	4.00	4.00			
PD-Detention Services	2.00	20.00			
PD-Marshal Warrant Services	12.00	12.00	12.00	20.00	8.00
Detention General Fund Subtotal	**45.00**	**87.00**	**12.00**	**20.00**	**8.00**
Total FTE's General Fund	**278.50**	**320.50**	**187.00**	**195.00**	**8.00**
Public Safety Tax Fund					
PD-Administration	3.00	3.00	4.00	4.00	
PD-Communications	19.00	19.00	19.00	22.00	3.00
PD-Communications - Radio Shop				1.00	1.00
PD-Community Engagement	3.00	3.00	3.00	3.00	
PD-Identification	3.00	4.00	4.00	5.00	1.00
PD-Internal Affairs	2.00	2.00	2.00	2.00	
PD-Investigation	10.00	10.00	12.00	12.00	
PD-Investigative Support Bureau	10.00	10.00	9.00	9.00	
PD-Narcotics	5.00	5.00	6.00	6.00	
PD-Northwest Area Command	30.00	30.00	31.74	31.74	
PD-Records	7.00	7.00	7.00	7.00	
PD-Resource Management	2.00	2.00	2.00	2.00	
PD-South Area Command	40.00	47.00	46.59	54.59	8.00
PD-Special Assignment Unit	2.00	2.00	2.00	2.00	
PD-Technology NCIC	2.00	2.00	2.00	2.00	
PD-Traffic	5.00	5.00	5.00	5.00	
PD-Training			1.00	1.00	
Police Public Safety Tax Subtotal	**143.00**	**151.00**	**156.33**	**169.33**	**13.00**
PD-Detention Command	3.00	3.00			
PD-Detention Court Services	2.00	2.00			
PD-Detention Services	1.00	1.00			
Detention PS Tax Subtotal	**6.00**	**6.00**	**-**	**-**	**-**
Total FTE's Public Safety Tax Fund	**149.00**	**157.00**	**156.33**	**169.33**	**13.00**
Other Funds					
Miscellaneous Grant Fund	16.00	16.00	11.67	11.67	
More Cops Sales Tax	61.00	69.00	69.00	69.00	
Clark Cty Crime Prevention Act (CCCPA 2016)				18.00	18.00
Total FTE's Other Funds	**77.00**	**85.00**	**80.67**	**98.67**	**18.00**
Total FTE's Police	**504.50**	**562.50**	**424.00**	**463.00**	**39.00**

Public Works Department



Mission Statement

To provide responsive public services to our customers, and to promote the health, safety and welfare of our community. To provide a supportive, respectful working environment which encourages personal and professional growth.

Department Description

The Public Works Department continues to focus on operational efficiency in all of its functional areas by improving processes, standardizing practices and procedures, as well as consolidating service areas and functions. Public Works consists of the following divisions: Administration, Development & Flood Control, Engineering & Construction Services, Infrastructure Maintenance, and Transportation Services.

Minimizing the negative impact on public safety and essential public services as much as possible has been the number one priority for the Department's continued efforts to cope with financial challenges the City has endured. The Department is anxiously looking toward the future and planning for a smart, thoughtful growth in manpower.

Despite the challenging gap between the ever increasing service demands and very limited resources, the Department continues to strive for excellence in customer service and in providing responsive public services to the residents and businesses within the community.

Division/Major Program Description

Administration Division directs all facets of the Department's operations, sets priorities, and assigns resources. It is responsible for evaluating City services, interpreting policies, developing strategies and comprehensive programs tailored to promote public safety and serve community needs, recommending & prioritizing capital improvement projects based on anticipated service demands and funding, performing long range planning and strategic programming of City's infrastructure, and coordinating with Federal, State as well as other local government agencies on regional initiatives and issues that impact the City of North Las Vegas. Administrative staff also represents the City on various executive, regulatory and policy setting boards, and provides legislative representation as required.

Development & Flood Control Division reviews development projects, civil improvement plans and technical water, sewer and drainage studies for compliance with local, regional, state, and Federal regulations, applicable design standards, codes and water service rules; calculates and collects development-

related fees and bonds; executes offsite improvement agreements; processes permit applications for approval; issues permits for grading and offsite construction; administers the SNWA well conversion program; represents the City on regional water and wastewater committees and on numerous development and/or flood control related regional committees, including the National Pollutant Discharge Elimination System (NPDES) for storm water quality. It is also responsible for the City's floodplain management by enforcing compliance with FEMA and Regional Flood Control District regulations.

Engineering & Construction Services Division is responsible for professional engineering and construction management services to implement the City's Capital Improvement Plan (CIP), including planning/project scoping, project design, bidding and construction management. Additionally, the division provides inspection services and quality control to both CIP projects and off-site improvements related to land development. CIP projects include roadways, bridges, flood control facilities, traffic signals, parks, trails, public buildings, facility renovations, water and sewer line construction and various other infrastructure projects and Public Works programs. Inspections of off-site improvements related to land development include inspection of wet and dry utilities, asphalt roadways, concrete curb, gutter and sidewalk, soils/geotechnical approvals and streetlights for commercial, multi-family and residential developments. The division also reviews and approves all Certificates of Occupancy for commercial and residential structures and coordinates project close-outs for surety bond exoneration of private development improvements. The division inspectors also perform all utility line location downloads and field work; and GPS/GIS collection of utilities and features of the City's infrastructure. During the FY 14/15 fiscal year, the division included the addition of the Survey Division and Geographical Information System (GIS) group (formerly with the Utility Department). The survey group has two distinct functional areas. The group provides professional land surveying, construction surveying, and GPS/GIS services in support of the City's needs. The survey services include: map review of submittals for compliance with NRS and City Municipal Codes; implementation, maintenance and installation of the City's horizontal control reference network and survey control monumentation; installation, verification and maintenance of the City's vertical control benchmark system for compliance with established guidelines and to monitor subsidence; land surveys for the City including the City boundary surveys, annexation surveys, rights of way acquisitions, property and topographic design surveys for improvements to the City's infrastructure and support of the Capital Improvement Program. The division is also responsible for the acquisition of rights-of-way, management, transfer, and sale or disposal of City property. It manages annexations, reviews and calculates reapportionments of assessments, and prepares documents for Special Improvement Districts. All final, parcel, reversionary, and boundary line adjustment maps are processed, reviewed, and recorded by this division. The GIS group is responsible for the centralization, updating, and maintenance of the City's GIS information for Public Works and other departments as well as maintaining inventory of the City's streets for centerline mileage certification and maintenance and mapping of the City's fiber optic network. GIS currently maintains City Map, address control maps regulated by State law and City ordinance requirements, the Master Plan of Streets and Highways (MPSH), City Ward Maps, Census Bureau analysis, and other map products and layers to aid staff to provide higher efficiency in the analysis of data and research.

Infrastructure Maintenance Division consists of four functional areas that are responsible keeping the City's interests cleaned and maintained; Roadway Operations and Beautification, Parks Maintenance, Building Maintenance, and Custodial Services. Roadway Operations is responsible for sweeping over 661 center lane miles to comply with the City's NPDES permit and the Federal Clean Air Act, performing pavement preservation and rehabilitation work including curb, gutter & sidewalk, maintaining 1,467 acres flood control appurtenances, 6 flood detention basins, and 2 earth levees as part of the Clark County Regional Flood Control Annual Maintenance Program and various other tasks that keep our right-of-ways safe, passable, and Maintenance and Custodial Services functional areas are responsible for the remedial and preventative cleaning and upkeep of City Buildings including but not limited to City Hall, Fire Stations, and Police Stations.

Public Works Department and City Council honored by the American Public Works Association. The City's Simmons Street IIIB and North 5th Street 1D projects both won Project of the Year Awards.

Transportation Services is comprised of three work groups: Traffic Engineering, Traffic Operations, and Fleet Services.

Traffic Engineering is responsible for review of land development related projects, traffic studies and civil improvement plans; review of capital improvement project plans; analysis of existing traffic conditions including signage, striping, traffic signal, parking and pedestrian facility operation; review of temporary traffic control plan; work zone traffic control inspections; inspection of new electrical services in City rights-of-way; implementation of the City's Traffic Calming Policy for neighborhood streets; and coordination of transportation network development within the City and with other governmental agencies in the Southern Nevada area.

Traffic Operations maintains intersection traffic signals, streetlights, fire emergency signals, school speed zone flashing beacons, traffic signs, pavement markings, the City's fiber optic network, parking lot/area lighting and all City park lighting, including ball fields and tennis courts. Currently, the division maintains:

- 159 signalized intersections
- 7 fire station emergency signals
- 97 school flashers for 30 schools
- Estimated 31,050 street lights
- Estimated 3,077 park, sports field, pedestrian/ bicycle trails and City facility lights
- Estimated 90,450 traffic signs
- Estimated 1,572 lane miles of pavement markings

Fleet Services procures, maintains, and repairs all City vehicles and equipment through its operation of the Central Garage. Specific responsibilities include: vehicle/equipment maintenance and repair; inventory control; vehicle tracking and analysis; billing customers , parts and labor; vehicle titling, licensing and registration; take-home vehicle permitting; operation of the City's pool fleet; vehicle acquisition and replacement; vehicle usage oversight; monitoring fuel usage and processing payments, contract management; and ensuring that the City adheres to state and federal requirements for emission testing, alternative fuel mandated compliance, and the related requirements of the Federal Clean Air Act.

GOAL # 1

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
Roadway Operations Miles Swept	23,950	24,000	24,000	24,100	▲
Potholes Repaired	392	450	450	480	▲
Trip Hazards Removed (Linear Feet)	2,220 LF	3,660 LF	3,660 LF	3,850 LF	▲
Concrete Repairs (Cubic Yards)	150 CY	216 CY	216 CY	285 CY	▲
Asphalt Repairs (Tons)	200 Tons	230 Tons	230 Tons	250 Tons	▲
Waste Dumped (Cubic Yards)	15,000 CY	15,844 CY	15,844 CY	16,880 Cy	▲
Debris & Trash Removed (Cubic Yards)	430 CY	440 CY	440 CY	520 CY	▲
Beautification Cases Closed	120	125	125	140	▲

FY 2017 Highlights:

- ☑ Started a pilot program that is expected to reduce Fleet fuel consumption by at least 6%.
- ☑ Achieved ASE (Automotive Service Excellence) Blue Seal Certification.
- ☑ Continued improvements to the Temporary Traffic Control Plan Permit & inspection process.
- ☑ Began a pilot program for new lighting technologies (dimming, video monitoring, traffic counts, etc.).
- ☑ Change out all pool pumps from motorized to variable frequency drive (VFD) pumps.

FY 2018 Goals:

- Increase emphasis on employee accountability for vehicle damage and overall vehicle condition.
- Increase service level and reduce vehicle/equipment down-time.
- Evaluate additional options to reduce fuel costs.
- Achieve ASE (Automotive Service Excellence)Blue Seal Certification again.
- Enhance the Preventative Maintenance (PM) Program for all core functions with goal to reduce service calls.
- Continue to improve the customer experience, reduce waiting times & limit vehicle downtime in Fleet.
- Re-evaluate Fleet Operations policies and procedures.
- Develop and implement a vehicle replacement policy for Fleet.
- Continue to improve the customer experience, reduce waiting times & limit vehicle downtime in Fleet.
- Seek matching funds for NVE Energy Savings projects.

GOAL # 2

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
Roadway Operations: Completed Work	275	328	329	400	▲
Beautification: Completed Work Orders	190	192	192	225	▲
City Tracks Completed	85	90	90	125	▲

FY 2017 Highlights:

- ☑ Used local vendors when possible/practical.

FY 2018 Goals:

- Continue using local vendors when possible/practical.
- Continue reviewing plans and issuing permits in a timely manner.

GOAL # 3

FY 2017 Highlights:

- ☑ Installed first illuminated street name signs.
- ☑ Installed high visibility pedestrian crossings.

FY 2018 Goals:

- Enhance the Preventative Maintenance (PM) program for all core functions.
- Continue installing illuminated street name signs at signalized intersections.
- Continue installing high visibility pedestrian crossings, where needed.

GOAL # 4

FY 2017 Highlights:

- ☑ Began assessment of Opticom system throughout the City.

FY 2018 Goals:

- Evaluate options for retrofitting trail and streetlights with LED fixtures.
- Continue expansion of City's fiber optic network for signal optimization.
- Upgrade City's trail and streetlight fixtures to LED.
- Perform video detection upgrages at several intersections.
- Complete Opticom system assessment and address issues discovered.

FY 2017-18 Approved Supplemental Requests
Public Works

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00100	160163	Building Maintenance Increase	-		48,900			48,900
00100	160164	City Hall Maintenance increase	-		46,900			46,900
00100	700522	Parks Maintenance increase	-		34,400			34,400
00100	290296	Engineering Tech	1.00	119,554		2,500		122,054
00100	290313	Public Works Inspector (incl. reimb)	1.00	48,958	11,200	5,000		65,158
00100	290313	Inspector Truck	-			55,000		55,000
00100	290313	Senior Office Assistant (incl. reimb)	1.00	30,462		2,500		32,962
00100	290313	GNSS System Survey Equipment	-		1,000	25,000		26,000
00268	290293	Traffic Op's Supplies relating to 36% division increase	-		210,168			210,168
00268	290312	Roadway Ops	-		59,900			59,900
00268	700522	Increase Maint. And Repairs	-		20,000			20,000
00268	290311	Asset Coordinator	0.48	57,393				57,393
00293	290311	Asset Coordinator	0.52	62,176		2,500		64,676
00293	210136	Beautification (PT Crew Leader Hope Program)	0.50	15,316	22,000			37,316
00293	290293	Traffic Op's Supplies relating to 36% division increase	-		63,540			63,540
00293	290312	Roadway Ops	-		9,300			9,300
			4.50	**333,859**	**527,308**	**92,500**		**953,667**

Department Financial Trend - Public Works

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	6,112,311	11,854,126	11,625,313	13,943,333	2,318,020	19.9
Employee Benefits	3,231,312	5,663,807	5,526,338	6,914,228	1,387,890	25.1
Supplies & Services	12,283,778	22,179,236	22,215,068	24,096,967	1,881,899	8.5
Capital Outlay	39,049,369	72,851,261	73,039,561	100,596,939	27,557,378	37.7
	60,676,770	**112,548,430**	**112,406,280**	**145,551,467**	**33,145,187**	**29.5**
Expenditures by Division						
PW-Traffic Operations	4,801,667	5,234,161	5,234,161	5,764,837	530,676	10.1
PW-Dev Flood Control	18,534,022	39,798,641	39,798,641	60,695,742	20,897,101	52.5
PW-Administration	308,925	452,125	384,841	638,429	253,588	65.9
PW-Roadway Operations	23,147,694	52,819,536	52,867,322	63,960,678	11,093,356	21.0
PW-Engineering Services	1,141,305	1,205,262	1,086,646	1,369,713	283,067	26.0
PW-Construction Services	1,468,909		(38,828)		38,828	(100.0)
PW-Survey	382,278					
PW-PW-Vacant	550,000		14,806		(14,806)	(100.0)
PW-Park Services	3,834,865	5,006,942	5,020,396	4,749,381	(271,015)	(5.4)
PW-Fleet Operations	3,495,680	4,711,095	4,711,095	4,896,957	185,862	3.9
PW-Building Maintenance	1,362,550	2,114,075	2,120,607	2,042,964	(77,643)	(3.7)
PW-City Hall Mainentance	740,545	796,353	796,353	830,140	33,787	4.2
PW-Custodial Services	417,906					
PW-Beautification	367,632	410,240	410,240	602,626	192,386	46.9
Fleet Cashflow Conversion*	122,793					
	60,676,770	**112,548,430**	**112,406,280**	**145,551,467**	**33,145,187**	**29.5**
Expenditures by Fund						
General Fund	8,371,986	10,163,286	9,826,165	10,364,747	538,582	5.5
Street Maint., Parks, Fire Stations	5,764,837	6,402,187	6,402,187	7,191,989	789,802	12.3
Parks & Rec Activities And Programs	14,016					
Parks & Rec Community Events	3,592					
Library Fund				12,500	12,500	
Fuel Tax	2,198,490	2,331,751	2,331,751	2,560,482	228,731	9.8
PW Non-CIP Reimbursable Programs	1,204,385	1,889,924	1,889,800	2,201,924	312,124	16.5
Golf Course Funds			6,795		(6,795)	(100.0)
Self Insurance Funds	16,172					
Motor Equipment Fund	3,604,316	5,055,295	5,113,595	4,896,957	(216,638)	(4.2)
Total Operating Funds	**21,177,794**	**25,842,443**	**25,570,293**	**27,228,599**	**1,658,306**	**6.5**

Note: Proprietary funds have been adjusted to reflect Cash flow basis.

Department Financial Trend - Public Works (continued)

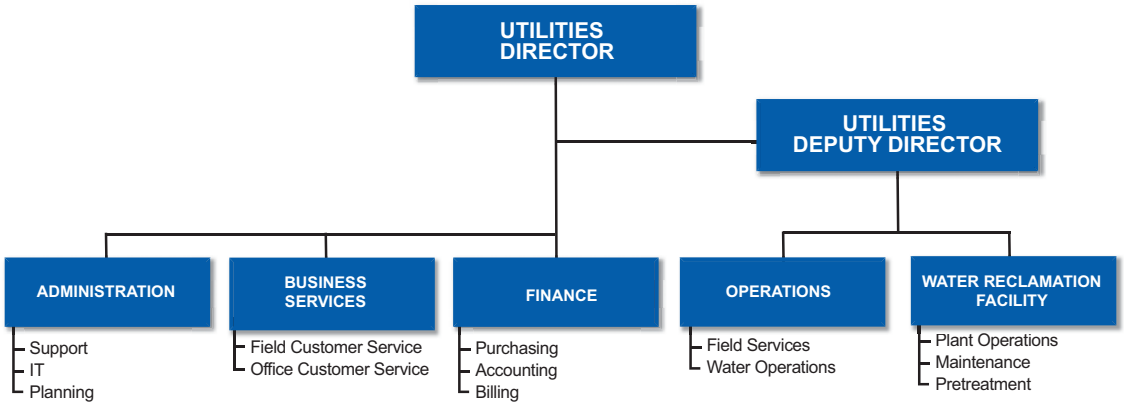
	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Capital Projects						
Kiel Ranch Restoration & Operation	52,439					
Community Development	12,410			350,000	350,000	
IT Projects, 2006A Bonds	43,725					
HUD-Capital Projects-Streets	195,634	350,000	350,000		(350,000)	(100.0)
Park & Recreation Capital Projects	42,517					
Street Projects	1,834,649	1,420,482	1,550,482	2,023,035	472,553	30.5
Public Safety Projects - Fire	13,555					
Traffic Signal Projects	108,048			2,832,850	2,832,850	
Public Safety Projects 2006A Bonds	19,447					
RTC - Traffic Signals		4,040,350	4,040,350		(4,040,350)	(100.0)
Flood Control Projects	19,069,507	35,111,864	35,111,864	59,587,975	24,476,111	69.7
FC - Transportation Projects	106,845					
RTC - Transportation Projects	9,628,171	40,052,547	40,052,547	42,155,975	2,103,428	5.3
NDOT - Capital Projects	8,298,468	5,730,744	5,730,744	11,373,033	5,642,289	98.5
Parks & Rec Projects - 2006 Bonds	28,064					
Parks & Rec Projects - BLM	31,749					
Utilities - Water Fund	7,206					
Utilities - Wastewater Fund	6,540					
Total Capital Projects	**39,498,976**	**86,705,987**	**86,835,987**	**118,322,868**	**31,486,881**	**36.3**
Total Departmental Expenditures	**60,676,770**	**112,548,430**	**112,406,280**	**145,551,467**	**33,145,187**	**29.5**

Note: Proprietary funds have been adjusted to reflect Cash flow basis.

Authorized Personnel - Public Works

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
General Fund					
PW-Administration	2.70	2.70	3.00	3.00	
PW-Dev Flood Control	3.30	4.30	4.30	5.30	1.00
PW-Engineering Services	18.00	18.00	16.00	18.00	2.00
PW-Traffic Operations	2.50	3.00	3.00	3.00	
PW-PR-Park Services	15.50	15.50	15.50	15.50	
PW-GS-Building Maintenance	11.00	11.00	11.00	11.00	
PW-Beautification	4.00	4.00	6.00	6.00	
Total FTE's General Fund	**57.00**	**58.50**	**58.80**	**61.80**	**3.00**
Other Funds					
Fleet Operations (Motor Equipment)	9.50	10.70	13.50	13.50	
Street Maintenance, Parks, Fire Stations	38.00	38.50	37.50	37.98	0.48
Fuel Tax	2.00	2.00	2.00	3.02	1.02
Total FTE's Other Funds	**49.50**	**51.20**	**53.00**	**54.50**	**1.50**
Total FTE's Public Works	**106.50**	**109.70**	**111.80**	**116.30**	**4.50**

Utilities Department



Mission Statement

Provide quality, cost effective utility services meeting the needs of our community.

Department Description

The Utilities Department is solely funded by the City of North Las Vegas Water and Wastewater Enterprise Funds. Enterprise Funds are used to account for operations financed and operated in a manner similar to a private business. The City of North Las Vegas' intent is that all costs associated with providing utility (water and wastewater) service to the general public are financed and recovered through user charges.

In order to better serve the public and to increase efficiency, a functional consolidation was implemented in FY 13-14 that merged the Utilities engineering and development divisions with the Public Works engineering and development divisions. As a result of the consolidation, the Utilities Department was reorganized into five new divisions. The new organizational structure allows the Department to provide a full complement of business services and operate more efficiently as a business. In addition to providing quality customer service, fiscal responsibility, and safe, reliable product and services, the department is also responsible for planning orderly development and growth for utility infrastructure expansion.

Division/Major Program Description

The **Finance Division** provides purchasing, accounting, budgeting, forecasting and billing, bill printing and bill payment processing services for the department. In addition, printing services for the city have been restructured and assigned to bill printing staff.

The **Business Services Division** consists of two sections: Office Customer Service and Field Customer Services. The Business Services Division ensures that the customer receives the best service while protecting and enhancing the revenues and assets of the City's Utilities Department. The following services are provided:

- The **Office Customer Services** section performs cashiering for Utilities and Development Services Center, call center functions, utility account services including bill interpretation and adjustments, bill payment processing and collection of active accounts.

- The **Field Customer Services** section performs meter reading installation and repairs, customer service (including starting and stopping services), consumption and conservation inquiries. This section also handles technology interface, project planning and testing, and related support services.

The **Administration Division** consists of three sections: Planning, Information Technology, and Administrative Support. Responsibilities include:

- Administration and processing of well conversions and over sizing/refunding agreements.
- Update Utility Service Rules and Design Standards.
- Maintaining, updating, and calibrating water and wastewater system computer models for use in master planning and technical study efforts.
- Ensure that City water and wastewater facilities are pro-actively identified and programmed on both local and regional levels.
- Ensuring that all City ground-water permits are maintained in proper standing with the State of Nevada including submission of an annual report of production and recharge operations.
- Provides information technology support and enhancements to all Divisions of the Utilities Department and other departments throughout the City.

The **Utilities Operations Division** is responsible for providing safe and reliable water and wastewater service to our customers. It is organized into two sections: Field Services and Water Operations. The Utility Operations responsibilities include:

- Field Services currently repairs and maintains 1,100 miles of water main, 750 miles of sewer main. 87,900 water service laterals, 65,700 sewer service laterals and 9,802 fire hydrants This section also performs sewer cleaning and TV inspection of the City's sanitary sewer collection system to help ensure the system works properly. Storm water maintenance on facilities tributary to Regional Flood Control facilities is also performed in this section.

- Water Operations maintains and operates the water production and transmission system consisting of twenty water storage reservoirs, ten pumping stations, and five well sites. This section is also responsible for site security, and backflow programs. The Backflow program is mandated by the Nevada State Health Division and supported by chapter 13.20 of the City of North Las Vegas Municipal Code. The program is a key element in ensuring the integrity of the City's potable water supply.

The **Water Reclamation Division** operates and maintains the City's Water Reclamation Facility (WRF) and operates the City's Pretreatment program. Its mission is to provide a high quality of wastewater treatment to meet all local, state, and federal regulatory requirements and be able to do so in the most cost effective manner.

Construction of the Water Reclamation Facility was initiated in November 2008 and was completed in March 2013. Prior to that, the City of Las Vegas provided wastewater treatment to North Las Vegas customers. The WRF is up and running with a current average daily flow of 17 MGD. Construction of this plant permits the city to enhance economic development options within the city and control its own destiny at an economical price.

The WRF utilizes MBR Technology as the treatment process, which is state of the art, and provides wastewater treatment to over 65,700 customers located in the City of North Las Vegas and portions of Clark County.

Responsibilities for this division includes, but not limited to:

- Operation of the Water Reclamation Facility to meet the regulatory effluent discharge limits.
- Perform scheduled maintenance on the equipment within the Water Reclamation Facility.
- Regulatory permitting and reporting as required.
- Planning and budgeting for Water Reclamation Facility operations.
- Implements the City's pretreatment program, which is mandated by the U. S. EPA's Clean Water Act. The program protects the City's wastewater facilities through the inspection and permitting of industrial/commercial businesses.

New VN water meter

GOAL # 1

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Utilities Department Staffing (FTEs) - Approved	133.0	136.4	136.4	140.2	⇆
● Utilities Department Staffing (FTEs) - Filled	129.0	126.7	126.7	140.2	⇆
● Wastewater treatment cost per MGD	$1,320/MGD	$1,500/MGD	$1,500/MGD	$1,395/MGD	▲
● Reduce Wastewater Chemical cost per year	0.00%	10.00%	10.00%	8.00%	▲
● Calls received	216,478		220,000	225,000	▲
● Calls abandoned	75,360		75,000	75,000	⇆
● % Calls answered	58.66%	90.00%	65.00%	90.00%	⇆
● % Service requests-completed when scheduled	84.11%	90.00%	90.00%	90.00%	▲
● Number of meters reads collected electronically	1,103,896		1,107,000	1,109,000	▲
● Number of meters read manually	47,761		50,000	50,000	▼
● Percent read electronically	95.85%	97.00%	95.80%	90.00%	▼

FY 2017 Highlights:

Administration/Planning

- ☑ Worked with the Administration to secure passage of Assembly Bill 8 in the Nevada 2017 Legislative Session, which gives municipalities the ability to issue Tax Liens on delinquent water and sewer accounts.
- ☑ Unaccounted for water for calendar year 2016 was 6.9 percent of total water production.
- ☑ Applied for a $3 million Economic Development Agency Grant to aide in construction of the Northeast Interceptor Sewer.
- ☑ Secured preliminary approval to refinance $50 million in WRF debt and finance an additional $10 million infrastructure project, all through the State Revolving Loan Fund at a substantial discount over market interest rates.
- ☑ Implemented new Landscape Watering Restrictions that were approved by the Southern Nevada Water Authority.

Water Operations/Field Services

- ☑ Repaired 14 water line breaks.
- ☑ Replaced or repaired 405 water laterals due to leaks.
- ☑ Reported and corrected 7 sanitary sewer overflows.
- ☑ Exercised 1,059 valves.
- ☑ Exercised 2,372 fire hydrants.
- ☑ Cleaned 537 drop inlets.
- ☑ Rehabilitated 6 manholes on Arcata Way that were experiencing hydrogen sulfide corrosion.
- ☑ Transferred the Fats, Oil and Grease inspection program from the pretreatment program to the environmental maintenance program. Final reporting will continue to come from the pretreatment program.
- ☑ Rebuilt the large meter trailer and began testing and repairing/replacing large meters, after several years of this not being performed.
- ☑ Installed water lines at Craig Ranch Park for San Gennaro Feast.

Business Services

- ☑ Installed an outdoor utility bill payment kiosk and replaced two existing indoor kiosks. The new outdoor kiosk provides customers with the ability to pay 24-7. All of the kiosks now offer the customers a faster and improved payment experience.

GOAL # 1 continued

- ☑ Implemented the Fixed Income program for utility customers. This program allows qualified customers who are on a fixed income an additional 7 days to pay their bill without incurring penalties (i.e. late fees).
- ☑ Implemented the online payment arrangement option which allows utility customers the convenience of scheduling their own payment arrangement on the City's website.
- ☑ Made additional enhancements to the existing text/SMS message program which included payment arrangement notifications and reminders.
- ☑ Implemented a commercial liaison service to promptly assist realtors, property management companies and customers with commercial accounts.
- ☑ Installed Plexiglas at the DSC cashiering stations for improved security.
- ☑ Implemented an additional Office Lead Customer Service Specialist in order to provide constant coverage in the call center and in the cashiering area. The leads also assist with internal and external customers on a daily basis.
- ☑ Simplified the payment arrangement process to automatically allow for the maximum number of days and amount allowed which reduced the overall amount of the outstanding payment arrangements on active accounts.
- ☑ Reviewed vendors and selected a replacement for our current CIS & billing system. Selected Advanced Utility System to replace Hansen.

Finance

- ☑ Increased the number of open water accounts from 84,361 in July 2015, 85,601 in July 2016 and estimated 86,400 in July 2017.
- ☑ Selected vendors for implementation with Advance Utility System for both the Interactive Voice Response(IVR) and the Interactive Web Response(IWR) Contracts have been signed with IVR and the IWR vendors and implementation in in process. Will be ready to be used in the new system when Utility goes live with the new software.
- ☑ Converted Merchant Services to a new bank to get a better credit card rate.

Wastewater Reclamation Facility/Pretreatment

- ☑ Saved $24,480 by cleaning Bioreactor Tank/Center Channel and two Influent Channels in-house.
- ☑ Saved $20,000 with new joiner contract for Sodium Hypochlorite.
- ☑ Negotiated chemical contract reduction; Cut $86,000 in Polymer cost.
- ☑ Saved $78,400.00 in GAC carbon replacement for 4 units.
- ☑ Replaced 3 hose pumps with rotary lobe pumps saving over $60,000 per year maintenance cost.
- ☑ Revised our data tracking program and procedures RE: Inspections, Plan Review, Business License, Stormwater, Permits, and Compliance.
- ☑ Implemented more interaction with all of our Significant Industrial Users.
- ☑ Revised Industrial users Authorization to Discharge permits.
- ☑ Implemented improvements to the City of North Las Vegas Industrial Stormwater inspection program.
- ☑ Worked with Southern Nevada Health District Solid Waste Division on stormwater related issues at automotive and recycle facilities.
- ☑ Worked with Clark County Reclamation District to better communication for Inter Local Agreement at Nellis Industrial Park in regards to Significant Industrial Users.
- ☑ All Pretreatment staff and Supervisor achieved higher grade level certificates as Industrial Waste Inspectors from Nevada Water Environment Association (NWEA).
- ☑ Attended Region 8 Pretreatment Training Conference program.
- ☑ Two Class II dischargers were identified to be discharging into existing sewer that was undocumented.

FY 2018 Goals:

Administration/Planning

- Create the APEX Special Improvement District to finance construction of water and wastewater improvements in the APEX Industrial Park .
- Maintain unaccounted for water rate below 8 percent.

GOAL # 1 continued

Water Operations/Field Services

- Exercise 3,500 valves.
- Exercise 7,925 fire hydrants.
- Clean 400,000 L.F. of sewer.
- Clean 533 drop inlets.
- Prepare FCSR staff to take over the testing, maintenance and repair of large meters.
- Reduce year of year sanitary sewer.

Business Services

- Make improvements to the customer service telephone menu and phone queueing system. Simplified routing options will allow the customer to easily reach a representative.
- Provide an improved customer service experience through the implementation of the new Advanced Customer Information System that will replace the existing Hansen system.
- Increase efficiency in completion of field assignments through service request management.
- Make improvements to the level of customer service provided through increased monitoring and by providing ongoing training and feedback to staff.
- Promote the City's social media presence, services and website to our customers so that they will be informed of the various services the City has to offer. They can stay connected with the City.

Finance

- Implement the new Advanced Customer Information System that will be replacing the outdated Hansen System.
- Complete conversion of lockbox services, ACH services, Bank Payment services, Deposits, Change requests with new bank.
- Complete conversion of Web Services with new CIS software.
- Complete conversion of IVR services with new CIS software.
- Complete conversion of card present transactions to be in compliance with the new chip technology.
- Secure approval from City Council to implement a program to request tax liens on certain delinquent water and sewer accounts that meet the requirements of Assembly Bill 8 approved in the 2017 Nevada legislative session.

Wastewater Reclamation Facility/Pretreatment

- Meet all requirements of the WRF's NPDES permit 100 percent of the time.
- Complete a new Multi-Jurisdictional Pretreatment Agreement with the Clark County Water Reclamation District.
- Continue to inspect, permit, and make sure fees are being implemented for our Industrial User facilities and Food Service Establishments.
- Issue new Significant Industrial User Permits that reflect our new sewer use ordinances Chapters 13.24 & 13.28 of the municipal code.
- Implement the new Enforcement Response Plan.
- Continue to attend training related to Pretreatment and Industrial Waste Inspector.
- Continue to work with Southern Nevada Health District, Nevada Division of Environmental Protection, and Clark County Reclamation District on all Pretreatment and stormwater related issues.

Utilities Director Randy DeVaul talks with Councilwoman Anita Wood at Employee Recognition Awards Ceremony.

GOAL # 3

Performance Metrics:	Actual FY 2016	Goal FY 2017	Estimated FY 2017	Goal FY 2018	Trend
● Valves exercised	1,059	3,500	527	3,500	▼
● Valves exercised (% of goal)	30.25%		15.00%		▲
● Fire hydrant maintenance	5,586	7,925	2,372	7,925	▼
● Fire hydrant maintenance (% of goal)	70.50%		30.00%		▲
● Sewer Maintenance cleaning	560,000 L.F.	792,000 L.F.	263,637 L.F.	792,000 L.F.	⇆
● Sewer Maintenance cleaning (% of goal)	70.70%		33.30%		⇆
● Camera/sewerline TV	140,000	150,000	78,434	150,000	▼
● Camera/sewerline TV (% of goal)	93.30%		52.30%		▼
● Sanitary Sewer overflow (24 hour reportable)	1	4	7	4	▲
● Drop inlet cleaned/inspected	540	531	537	531	▲
● Drop inlet cleaned/inspected (% of goal)	101.90%		101.13%		▲
● % Permit regulatory compliance	100.00%	100.00%	100.00%	100.00%	▲
● OSHA Recordable Accidents	8	3	0	0	▼
● Unaccounted for Water Rate	6.90%	8.00%	7.50%	7.90%	▼

FY 2017 Highlights:

Administration/Planning

☑ Reduced OSHA 300 recordable accidents from 8 in 2016 to 0 in 2017.

☑ Secured City Council approval of new wastewater collection and industrial pretreatment ordinances that comply with the Federal Clean Water Act.

Water Operations/Field Services

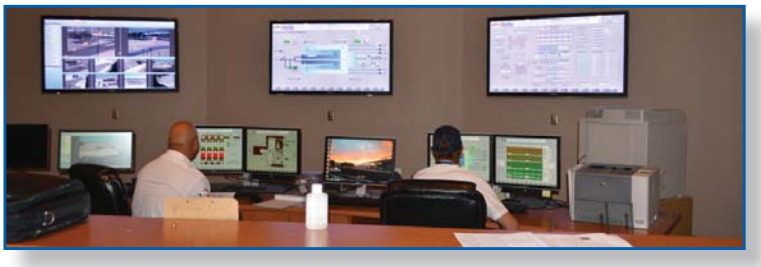
☑ Maintained 100 % Water System Monitoring Compliance.

☑ Maintained 100 % Water Quality Standards.

Business Services

☑ Improved security for the cashiering area with the installation of bullet resistant glass.

☑ Due to the efforts made through the Squatters Taskforce, communication has improved between Utilities, Code Enforcement and CNLV PD staff. This effort also resulted in an improvement of document retention and record verification for customers requesting new service. This helped to ensure utilities' revenue could be secured and that our assets remain protected.



WRF Control Center.

GOAL # 3 continued

Wastewater Reclamation Facility/Pretreatment

- ☑ Met all National Pollutant Discharge Elimination System permit requirements for discharge into the Las Vegas Wash.
- ☑ Maintained NDEP Laboratory Certification.
- ☑ Completed a virus study that provided findings that will allow the reduction in the amount of chlorine and bisulfite used, and providing for budgetary savings. This study was approved by NDEP.
- ☑ Attended Reliability Conference to learn new and innovated ways to provide equipment maintenance which would provide sustainability and cost savings to the city.
- ☑ Provided staff with continued education in mechanical pump training and safety training.
- ☑ Completed WRF Emergency Response Plan for Headworks and Chlorine Contact Basin. Three (3) sections remaining.
- ☑ Began implemention of additional fall protection devices throughout the WRF.
- ☑ Secured City Council approval of a new pretreatment ordinance that meets the criteria established by the Clean Water Act.
- ☑ Worked with the Nevada Division of Environmental Protection on various compliance-related issues.

FY 2018 Goals:

Administration/Planning

- Reduce year over year OSHA 300 recordable accidents.

Water Operations/Field Services

- Maintain 100 % Water System Monitoring Compliance.
- Maintain 100 % Water Quality Standards.
- Update Water System O & M Manuals and Emergency Response Plan.

Wastewater Reclamation Facility/Pretreatment

- Completed an audit of WRF critical operational needs, which will provide a list of required parts necessary to have on-hand in the event of an emergency.
- Complete Bioreactors, Membranes and Solids areas WRF Emergency Response Plan which will allow plant to be operate manually in case of SCADA failure.
- Implement plant operational change by lowering chlorine dose in support of Virus Study conducted by plant and approved by NDEP. Implementation will drastically lower chemical usage and operational cost.
- Secure approval of a consent decree with U.S. EPA to complete all of the requirements of the Administrative Order Issued in 2014.
- Update outdated equipment RE: cameras, inspection, sampling, and metering.

The Brookings Institute ranked North Las Vegas third best in the nation for water investment performance.

GOAL # 4

FY 2017 Highlights:

Administration/Planning

- ☑ Advanced engineering on the Apex Wastewater System to 60 percent design completion.
- ☑ Secured City Council approval to create Special Improvement District 65 to provide sanitary sewer service to the area in the vicinity of Sloan Lane and Tropical Parkway.

Water Operations/Field Services

- ☑ Initiated design of Cla-Val PRV Automation with Carollo Engineering.
- ☑ Installed new SCADA Software (Wonderware) and worked with IT to establish a dedicated private network upgrading cyber security.
- ☑ Began Rehabilitation of Pumps and Motors at: P2A #4, and Carlton #2.
- ☑ Completed upgrade of meter for Robinson Pump Station.
- ☑ Completed Rehabilitation of Robinson Well (Disinfection System, Meter, and Valves).
- ☑ Completed Rehabilitation of 2 pumps and motors for Central Pump Station.
- ☑ De-commissioned Waukesha natural gas fueled Motor at P2 Pump Station and purchased replacement Electric Motor.
- ☑ Initiated Design of Upgraded P2B Pump Station.
- ☑ Initiated Design of New Cheyenne Well.

Wastewater Reclamation Facility/Pretreatment

- ☑ Installed spill containment and storage shelves in warehouse storing chemical totes.
- ☑ Procured Architect to design landscaping for WRF.
- ☑ Procured Engineer to Design Repair of Bioreactor.

FY 2018 Goals:

Administration/Planning

- Begin construction of the APEX water and sewer infrastructure.

Water Operations/Field Services

- Complete design and begin installation of Cla-Val PRV Automation.
- Complete new SCADA integration with Wonderware and migrate from older Bristol System.
- Continue rehabilitation of existing infrastructure (pumps, motors, and air valves).
- Complete meter upgrade at Central Pump Station.
- Complete design of Cheyenne Well and begin construction.
- Begin design on new Sun Valley well.
- Pump up to 10 % of Water Demand from Ground Water Wells (within permits).
- Install new Asset Management Software.
- Build a New Backflow Program to comply with the federal safe drinking water act.
- Upgrade Existing Kapex Water System and convert Fire Tank to Potable Water.

Business Services

- Review proposals and select a vendor to transition from an automated meter reading system to an automated metering infrastructure system over the next 3 years.
- Enhance the large meter testing program. Large meters account for over 50 percent of water revenues and tend to under register over time. Doing this will increase revenues in the utilities enterprise fund.

Wastewater Reclamation Facility/Pretreatment

- Install WRF MCC Transfer Switches to manual transfer load from commercial to generator power at the plants MCC rooms.
- Upgrade Citric Acid Tank – install a 3,000 gallon bulk storage tank to replace 2 250 gallon totes which are being filled by the use of a forklift. Installation will reduce the cost of citric and eliminate safety hazards for employees.
- Landscaping for the front of the WRF would bring beautification to the area and allow us to use reuse water for the landscaping. By using reuse water for landscaping the WRF would reduce the amount of phosphorous being discharged in the effluent and would also reduce dust clogging the WRF Blowers. This would increase the safety factor for the amount of mg/L Phosphorous the WRF could discharge.

GOAL # 4 continued

- Install new cake conveyor system in exiting solids building.
- Construct a reclaimed water line to supply the Nellis AFB golf course with reclaimed water for irrigation.
- Complete the Pretreatment equipment room inside the WRF warehouse.

GOAL # 5

FY 2017 Highlights:

Administration/Planning

☑ National Night Out participation, distribute water to participants and provide Utility services information.

Wastewater Reclamation Facility/Pretreatment

☑ Conducted Water Reclamation tours for local schools and businesses.

FY 2017-18 Approved Supplemental Requests
Utilities

Fund	Div.	Request Description	F.T.E.'s	Salaries & Benefits	S & S Capital	Non-Recurring	Offsetting Revenues	Total Request
00610	600333	Bank Fee Increases	-		308,000			308,000
00620	600333	Bank Fee Increases	-		132,000			132,000
00610	600332	Meters and Parts	-		600,000			600,000
00610	600325	OT Field Services	-	27,639				27,639
00620	600325	OT Field Services	-	11,845				11,845
00620	600339	WRF Maintenance Mechanic	1.00	75,153				75,153
00620	600339	WRF Electronics Technician	1.00	79,763				79,763
00610	600331	Customer Service Specialist	1.40	81,051				81,051
00620	600331	Customer Service Specialist	0.60	34,735				34,735
00610	600323	Wholesale water purchase	-		449,362			449,362
			4.00	**310,186**	**1,489,362**	**-**		**1,799,548**

Authorized Personnel - Water

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
UD-Administration	5.60	5.60	5.60	5.60	
UD-Development	2.10	2.10	2.10	2.10	
UD-Field Customer Service	11.00	13.00	13.00	13.00	
UD-Field Services	20.30	20.30	20.30	20.30	
UD-Financial	6.30	6.30	6.30	6.30	
UD-Inspection	4.20	4.20	4.20	4.20	
UD-Mapping	2.80	2.80	2.80	2.80	
UD-Office Customer Service	11.20	11.90	11.90	13.30	1.40
UD-Planning	2.05	2.05	1.90	1.90	
UD-Pump Operations	13.00	13.00	14.40	14.40	
UD-Support Services	0.70	0.70	0.70	0.70	
UD-Technical Services	2.10	2.10	1.75	1.75	
UD-Water Reclamation Facility	0.60	0.60			
Total FTE's Water	**81.95**	**84.65**	**84.95**	**86.35**	**1.40**

Department Financial Trend - Water Department	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	4,997,672	6,602,436	6,632,094	7,179,608	547,514	8.3
Employee Benefits	2,684,833	3,283,314	3,297,009	3,796,347	499,338	15.1
Supplies & Services	21,885,554	29,347,867	26,619,722	28,681,370	2,061,648	7.7
Capital Outlay	1,490,187	3,847,431	6,156,993	8,770,731	2,613,738	42.5
Principal	3,031,600	2,835,000	2,835,000	2,205,000	(630,000)	(22.2)
Interest	287,337	258,600	258,600	143,400	(115,200)	(44.5)
Debt Other	106,341					
	34,483,525	**46,174,648**	**45,799,418**	**50,776,456**	**4,977,038**	**10.9**
Expenditures by Division						
UD-Administration	1,049,928	938,468	904,087	948,867	44,780	5.0
UD-Operations	4,468,894	7,352,523	7,352,523	6,797,212	(555,311)	(7.6)
UD-Pump Operations	2,380,054	3,086,577	3,086,577	3,335,943	249,366	8.1
UD-Support Services	13,953,901	16,600,907	13,294,631	16,997,681	3,703,050	27.9
UD-Field Services	2,748,139	3,081,211	3,008,117	3,257,356	249,239	8.3
UD-Mapping	314,837	361,181	361,181	385,026	23,845	6.6
UD-Planning	480,782	482,492	468,074	478,937	10,863	2.3
UD-Development	42,989	246,328	246,328	261,179	14,851	6.0
UD-Office Customer Service	883,058	1,295,537	1,287,412	1,372,834	85,422	6.6
UD-Field Customer Service	1,814,775	2,922,380	2,879,933	3,466,803	586,870	20.4
UD-Financial	1,770,006	1,898,922	1,898,922	2,213,030	314,108	16.5
UD-Special Projects			(35,415)		35,415	(100.0)
UD-Technical Services	227,812	265,330	265,330	265,128	(202)	(0.1)
UD-Inspection	397,365	726,059	726,059	774,961	48,902	6.7
UD-CIP Design/Const. Mgmt	38,242	6,850,700	9,726,355	10,221,500	495,145	5.1
UD-WW Reclamation Facility	906	66,033	66,033		(66,033)	(100.0)
UD-Vacant			263,271		(263,271)	(100.0)
Water Cashflow Conversion*	3,911,836					
	34,483,525	**46,174,648**	**45,799,418**	**50,776,456**	**4,977,038**	**10.9**
Expenditures by Fund						
Water Utility	34,483,525	46,174,648	45,799,418	50,776,456	4,977,038	10.9
Total Operating Funds *	**34,483,525**	**46,174,648**	**45,799,418**	**50,776,456**	**4,977,038**	**10.9**
Other Funds						
Redevelopment Funds	185					
Community Development Funds				321,700	321,700	
Capital Projects-Public Safety	2,458					
Capital Projects-Streets	3,099					
Golf Course Funds	37,628					
Self Insurance Funds	(79,436)					
Motor Equipment Fund	174,844					
Total Other Funds	**138,779**			**321,700**	**321,700**	

Note: Proprietary funds reported on a Cash flow basis.

New Certified Lab at the WRF.

Department Financial Trend - Wastewater Department

	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	2,545,847	4,242,457	4,092,167	4,324,715	232,548	5.7
Employee Benefits	1,657,268	2,061,409	2,018,909	2,250,279	231,370	11.5
Supplies & Services	10,036,060	14,053,398	13,412,712	13,894,968	482,256	3.6
Capital Outlay	4,214,866	9,465,314	16,080,624	33,454,814	17,374,190	108.0
Principal	6,046,550	4,413,072	4,413,072	5,039,120	626,048	14.2
Interest	14,896,629	14,914,165	14,914,165	14,678,683	(235,482)	(1.6)
	39,397,219	**49,149,815**	**54,931,649**	**73,642,579**	**18,710,930**	**34.1**
Expenditures by Division						
UD-Administration	291,412	401,870	387,134	406,331	19,197	5.0
UD-Operations	19,281,378	23,797,812	23,797,812	24,215,486	417,674	1.8
UD-Support Services	177,873	267,244	243,505	244,726	1,221	0.5
UD-Pretreatment	663,660	488,534	459,103	464,276	5,173	1.1
UD-Field Services	956,444	1,363,504	1,332,175	1,396,055	63,880	4.8
UD-Mapping	134,930	154,799	154,799	162,873	8,074	5.2
UD-Planning	211,150	220,343	205,925	204,348	(1,577)	(0.8)
UD-Development	18,555	105,575	105,575	111,940	6,365	6.0
UD-Office Customer Service	397,571	557,611	554,130	590,747	36,617	6.6
UD-Financial	752,476	819,628	819,628	954,238	134,610	16.4
UD-Special Projects			(15,179)		15,179	(100.0)
UD-Technical Services	97,525	113,718	113,718	113,632	(86)	(0.1)
UD-Inspection	169,549	311,184	311,184	332,141	20,957	6.7
UD-CIP Design/Const Mgt	(948,989)	10,713,000	18,580,816	34,740,500	16,159,684	87.0
UD-Wastewater Facility	7,725,327	9,834,993	7,656,462	9,705,285	2,048,823	26.8
UD-Vacant			224,862		(224,862)	(100.0)
WW Cashflow Conversion*	9,468,358					
	39,397,219	**49,149,815**	**54,931,649**	**73,642,579**	**18,710,930**	**34.1**
Expenditures by Fund						
Wastewater Utility Funds	39,397,219	49,149,815	54,931,649	73,642,579	18,710,930	34.1
Total Operating Funds *	**39,397,219**	**49,149,815**	**54,931,649**	**73,642,579**	**18,710,930**	**34.1**

* This schedule includes depreciation expense, excludes transfers out.

Note: Proprietary funds reported on a Cash flow basis.

Authorized Personnel - Wastewater

	2016 Actual FTE's	2017 Budget FTE's	2017 Projection FTE's	2018 Budget FTE's	Net Chg
UD-Administration	2.40	2.40	2.40	2.40	
UD-Development	0.90	0.90	0.90	0.90	
UD-Field Services	9.10	9.10	8.70	8.70	
UD-Financial	2.70	2.70	2.70	2.70	
UD-Inspection	1.80	1.80	1.80	1.80	
UD-Mapping	1.20	1.20	1.20	1.20	
UD-Office Customer Service	4.80	5.10	5.10	5.70	0.60
UD-Planning	0.95	0.95	0.80	0.80	
UD-Pretreatment	3.00	3.00	3.00	3.00	
UD-Support Services	0.30	0.30	0.30	0.30	
UD-Technical Services	0.90	0.90	0.75	0.75	
UD-Water Reclamation Facility	22.40	22.40	22.60	24.60	2.00
Total FTE's Wastewater	**50.45**	**50.75**	**50.25**	**52.85**	**2.60**

General Expenses

Department Description

The General Expense Department is used to track expenditures that can be used citywide and are not associated with a specific department. Services and supplies reflected in this organization primarily represent utilities used throughout the City campuses including water, electricity, natural gas, postage, and communications.

A Contingency Reserve of $500,000 is available to fund emergency or unforeseen occurrences and is reflected in the Transfers and Other Expenses line of this budget. Interfund transfers for all funds total $71,995,363 are also included in the Transfers and Other Expenses budget. The following pages include a reconciliation of the interfund transfers for FY 2017/18 and the department financial trend.

CNLV Staff volunteer their free time at Three Square, assembling almost 10,000 meals for Southern Nevada Children

Fiscal 2018 Transfer Reconciliation

Revenues - Transfers In

Fund	Account	Amount	Fund Description	Account Description (Transfer From)
00100	370610	17,953,785	General Fund	Trf From-Water
00100	370620	5,106,500	General Fund	Trf From-Wastewater
00200	370100	129,000	Police Grant Fund	Trf From-General
00200	370287	967,283	Police Grant Fund	Trf From-Public Safety Tax
00201	370100	151,407	Fire Grant Fund	Trf From-General
00278	370275	200,000	Parks & Rec Community Events	Trf From-Parks & Rec Activities and Programs
00290	370100	1,770,270	Library	Trf From-General
00311	370100	6,635,987	Debt Service (Operating)	Trf From-General
00311	370268	1,934,731	Debt Service (Operating)	Trf From-Street Maint, Parks, Fire
00311	370271	300,000	Debt Service (Operating)	Trf From-Court Facilities Admin
00311	370290	1,946,000	Debt Service (Operating)	Trf From-Library
00408	370100	949,000	Technology Improvements Capital Projects	Trf From-General
00413	370253	184,000	Parks & Rec Capital Projects	Trf From-Park District III
00413	370254	35,000	Parks & Rec Capital Projects	Trf From-Park District IV
00413	370268	1,491,400	Parks & Rec Capital Projects	Trf From-Street Maint, Parks, Fire
00415	370268	110,000	Street Projects	Trf From-Street Maint, Parks, Fire
00415	370293	1,764,000	Street Projects	Trf From-Fuel Taxes - Roadway
00426	370268	2,008,000	Public Safety Projects - Fire	Trf From-Street Maint, Parks, Fire
00613	370610	10,221,500	Water Capital Projects	Trf From-Water
00623	370620	15,847,500	Wastewater Capital Projects	Trf From-Wastewater
00630	370100	55,000	Municipal Golf Course	Trf From-General
00632	370100	235,000	Aliante Golf Course	Trf From-General
00711	370720	2,000,000	Worker's Comp	Trf From-Employee Benefits
		71,995,363	**Total Transfers In**	

National Day of Prayer event at City Hall

Fiscal 2018 Transfer Reconciliation (continued)

Expenditures - Transfers Out

Fund	Account	Amount	Fund Description	Account Description (Transfer To)
00100	470200	129,000	General Fund	Trf To-Police Grant Fund
00100	470201	151,407	General Fund	Trf To-Fire Grant Fund
00100	470290	1,770,270	General Fund	Trf To-Library
00100	470311	6,635,987	General Fund	Trf To-Debt Service (Operating)
00100	470408	949,000	General Fund	Trf To-Technology Capital Projects
00100	470630	55,000	General Fund	Trf To-Municipal Golf Course
00100	470632	235,000	General Fund	Trf To-Aliante
00253	470413	184,000	Park District III	Trf To-Parks & Rec Capital Projects
00254	470413	35,000	Park District IV	Trf To-Parks & Rec Capital Projects
00268	470311	1,934,731	Street Maintenance Program	Trf To-Debt Service (Operating)
00268	470413	1,491,400	Street Maintenance Program	Trf To-Capital Projects - Parks
00268	470415	110,000	Street Maintenance Program	Trf To-Capital Projects - Streets
00268	470426	2,008,000	Street Maintenance Program	Trf To-Public Safety Projects-Fire
00271	470311	300,000	Court Facilities Admin Assessment	Trf To-Debt Service (Operating)
00275	470278	200,000	Parks & Rec Activities and Programs	Trf To-Parks & Rec Community Events
00287	470200	967,283	Public Safety Tax	Trf To-Police Grant Fund
00290	470311	1,946,000	Library District	Trf To-Debt Service (Operating)
00293	470415	1,764,000	Fuel Tax - Roadway Operations	Trf To-Street Projects
00610	470100	17,953,785	Water fund	Trf To-General Fund
00610	470613	10,221,500	Water fund	Trf To-Water Capital Projects
00620	470100	5,106,500	Wastewater Fund	Trf To-General Fund
00620	470623	15,847,500	Wastewater Fund	Trf To-Wastewater Capital Projects
00720	470711	2,000,000	Employee Benefit Fund	Trf To-Worker's Comp Fund
		71,995,363	**Total Transfers Out**	

Mojave High School robotics program Awarded $10,000 grant from Amazon an VanTrust Real Estate

Department Financial Trend - General Expense / Debt Service

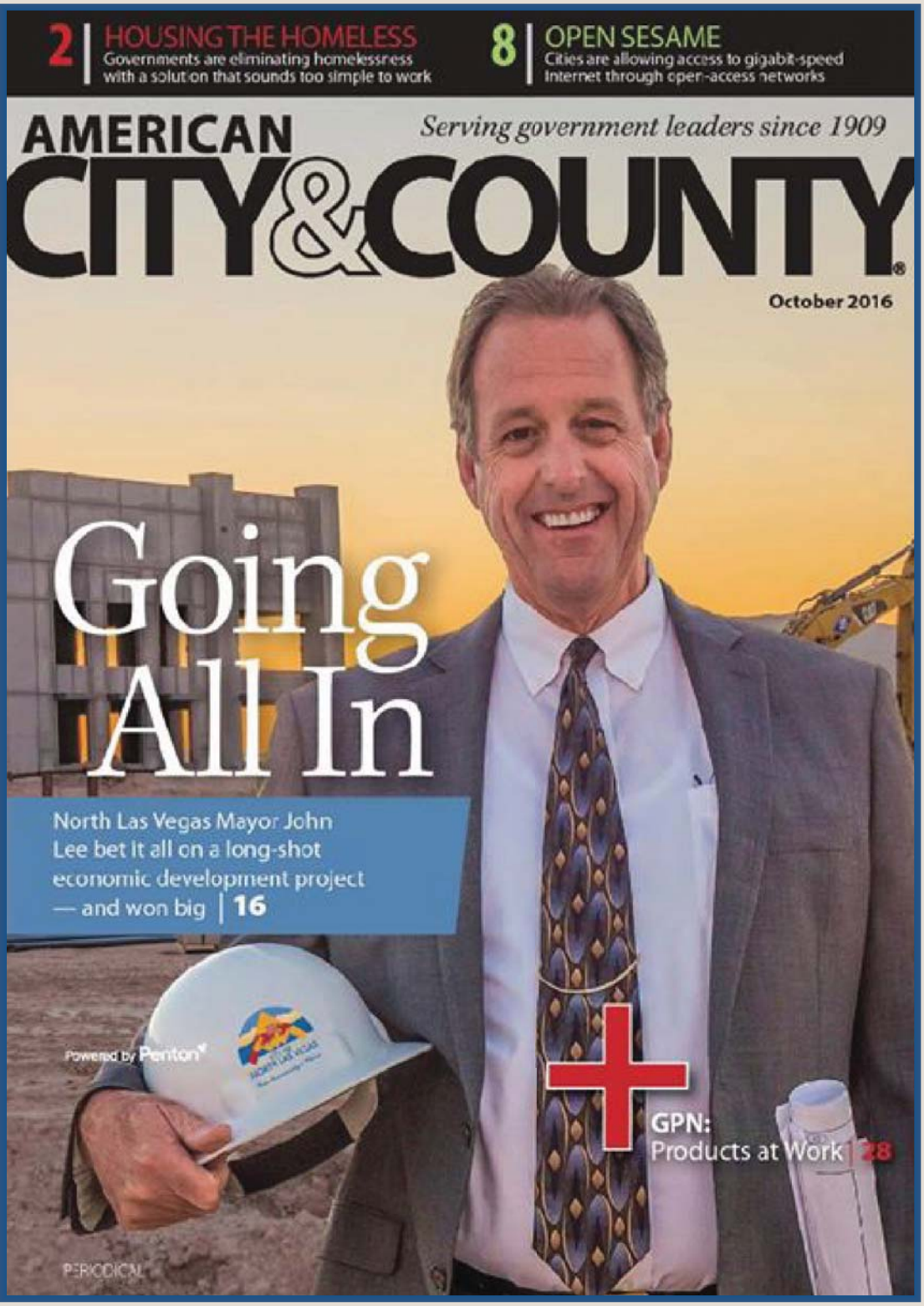
	2016 Actual	2017 Adopted Budget	2017 Projection	2018 Adopted Budget	2017 vs. 2018 Variance Amount	Percent
Expenditures by Object						
Salaries & Wages	407,093	10,433,046	11,869,115	5,000,000	(6,869,115)	(57.9)
Employee Benefits	2,886,233	5,311,220	4,563,141	2,570,000	(1,993,141)	(43.7)
Supplies & Services	21,878,813	47,214,917	47,180,637	21,058,588	(26,122,049)	(55.4)
Capital Outlay	10,460	658,500	548,200	6,510,000	5,961,800	1,087.5
Principal	4,149,700	4,374,300	4,374,300	8,405,000	4,030,700	92.1
Interest Expense	7,288,112	7,119,026	7,119,026	6,945,879	(173,147)	(2.4)
Transfers Out	43,789,083	39,294,254	39,463,491	71,995,363	32,531,872	82.4
Contingencies		500,000	482,300	500,000	17,700	3.7
	80,409,493	**114,905,263**	**115,600,210**	**122,984,830**	**7,384,620**	**6.4**
Expenditures by Division						
General Expense	6,844,968	39,743,473	38,586,683	10,418,038	(28,168,645)	(73.0)
Employee Benefits	3,764,055	5,600,000	5,200,000	5,600,000	400,000	7.7
Workers Comp	14,943,084	14,042,850	16,142,850	15,862,850	(280,000)	(1.7)
Self Insurance	2,320,271	4,121,340	4,121,340	3,145,800	(975,540)	(23.7)
Desert Tortoise		100,000	100,000	100,000		
Debt Service Divisions	11,455,242	11,503,346	11,503,546	15,362,779	3,859,233	33.5
Transfers (Fund 100)	10,622,441	7,397,188	7,401,479	9,925,664	2,524,185	34.1
Transfers (Fund 230)	1,331,091	776,700	776,700		(776,700)	(100.0)
Transfers (Fund 251)	9,625					
Transfers (Fund 253)	269,530	150,000	150,000	184,000	34,000	22.7
Transfers (Fund 254)	246,780	174,000	174,000	35,000	(139,000)	(79.9)
Transfers (Fund 268)	3,412,448	2,664,808	2,664,808	5,544,131	2,879,323	108.0
Transfers (Fund 271)	300,000	300,000	300,000	300,000		
Transfers (Fund 274)	30,245					
Transfers (Fund 275)		378,678		200,000	200,000	
Transfers (Fund 282)			543,500		(543,500)	(100.0)
Transfers (Fund 287)	777,000	1,110,000	1,110,000	967,283	(142,717)	(12.9)
Transfers (Fund 290)	527,500	1,945,000	1,945,000	1,946,000	1,000	0.1
Transfers (Fund 293)	1,428,945	1,034,000	1,034,000	1,764,000	730,000	70.6
Transfers (Fund 294)	26,245		124		(124)	(100.0)
Transfers (Fund 401)	340,000					
Transfers (Fund 405)	684,399					
Transfers (Fund 413)	22,437					
Transfers (Fund 415)	253,430					
Transfers (Fund 485)		86,597	86,597		(86,597)	(100.0)
Transfers (Fund 610)	18,196,237	18,143,675	18,143,675	28,175,285	10,031,610	55.3
Transfers (Fund 620)	5,296,167	5,133,608	5,133,608	20,954,000	15,820,392	308.2
Transfers (Fund 631)	14,563					
Transfers (Fund 720)				2,000,000	2,000,000	
Contingencies	500,000	500,000	482,300	500,000	17,700	3.7
Cashflow Conversion	(3,207,210)					
	80,409,493	**114,905,263**	**115,600,210**	**122,984,830**	**7,384,620**	**6.4**

Note: Proprietary funds reported on a Cash flow basis.

CITY OF
NORTH LAS VEGAS
Your Community of Choice

Strategic Plan

Strategic Plan 2018 to 2022..... 227



Mayor John Lee selected as "2016 Municipal Leader of the Year" by American City & County Magazine.

CITY OF
NORTH LAS VEGAS
Your Community of Choice

This page was intentionally left blank.

STRATEGIC PLAN

City of North Las Vegas Strategic Plan

In light of declining revenues and resources resulting from the Great Recession, the North Las Vegas City Council called for a strategic plan to ensure a fiscally sound and stable foundation for recovery and renewed growth and prosperity. Over the past decade, the City had mastered the challenges and opportunities that accompany unprecedented growth and development through imagination, civic spirit, undaunted resolve and community pride. Those same virtues drive the strategic plan for long-term sustainability and economic diversity that will result in a well-planned and safe community that is amenity driven, people oriented, and attractive to residents, businesses and visitors.

City of North Las Vegas Mission Statement

The mission of the City of North Las Vegas is to create and sustain the community for its residents, visitors, and businesses. The City is committed to being a balanced and well-planned community that provides quality municipal services, education, housing, recreation and leisure opportunities, economic vitality, security, public safety, strong community partnerships, and civic pride for a culturally rich, active, and a diverse population.

Five Goals in Five Years

The North Las Vegas City Council has adopted a strategic plan developed through citizen, business and stakeholder participation. The plan outlines five goals the City aims to meet over the next five years. Those goals are as follows:

- Financially sustainable City government, providing services of the highest quality.
- Growing diverse local economy.
- Safest, most beautiful City in the Las Vegas Valley.
- Upgraded City facilities and infrastructure.
- Distinctive image and community identity.

Planning holds a new Self-Certification Program session. The Goal of the Program is to significantly accelerate the construction plan review process.

North Las Vegas Mayor speaks at the City's new North Las Vegas real estate tour.

GOAL 1: *Financially sustainable City governement, providing services of the highest quality.*

Goals to reach in 12 months:

- City Manager Economic Development division will leverage the revitalization of Lake Mead Village West in the Downtown Redevelopment Area to engage small and medium business owners and create pathways to connect to like-minded business professionals, tools and capital resources.
- City Attorney's Office will identify opportunities to reduce liability through training.
- City Attorney's Office will work strategically and aggressively to limit the City's financial exposure to claims and litigation.
- City Attorney's Office will identify risk generating activities and assist departments in finding solutions.
- City Clerk will obtain Council approval for a City records management program and retention schedule.
- City Clerk will implement an Inactive Records Center Standard Operating Procedure.
- Land Development & Community Services (LDCS) will develop and implement improvements to expedite land use entitlements for the business community.
- LDCS will develop improvements to the online application submittal and license renewal process.
- LDCS will adopt and implement recreation and distribution marijuana regulations.
- LDCS will fill the position of Structural Plan Examiner to meet the projected needs of the Tule Springs development project.
- LDCS will explore the possibility of expedited Fire Prevention plan examination services to reduce process time for development customers.
- LDCS will review, evaluate and recommend fee charges associated with Code Enforcement inspection activities.
- LDCS will purchase one new graffiti truck and equipment designed to increase efficiencies and reduced cost of materials.
- Finance will develop plan to reduce Payment in Lieu of Taxes (PILT).
- Finance will continue working with Bonding Agencies to show the City's prudent fiscal management gains, allowing for ratings improvement.
- Finance IT will replace Public Works Business License, Permitting, and Management Applications. (75%) complete.
- Finance IT will implement Virtual DR Warm Site (100%) complete.
- Finance Purchasing will increase the use of formal bids, quotes and RFP's.

Legacy Traditional Groundbreaking 2017.

- Finance Risk Management will increase the amount of infrastructure recovery actions.
- Fire Department will continue to find ways to streamline processes for department personnel in order to eliminate extra work or duplication of effort.
- Fire Department will seek ordinance changes that would allow the fire department to recoup money for services provided.
- Library plans to increase the usage of our materials and databases through outreach and promotion.
- Library will look for new services to meet the demands of the public, like wireless printing.
- Library will continue to seek grant funding and outside resources to fund programs and services beyond the realities of our budget.
- Neighborhood & Leisure Services (NLS) plans Aliante Golf Club Request for Proposal for management contract.
- NLS will establish a balanced budget for Aliante Golf Club.
- NLS will secure additional grant opportunities and sponsorships for FUN ZONE and Youth Programing at Silver Mesa Recreation Center and Neighborhood Recreation Center.
- NLS will develop 2 partnerships for the Choice Neighborhood Initiative (CNI) Planning Grant Transformation Plan. Beautification of senior housing at Rose Garden in partnership with (CNI). Redevelopment of Buena Vista One in partnership with (CNI).
- Police Department will install updates for the 9-1-1 Viper System.
- Police Department will finalize installation of field fingerprinting project and fully implement.
- Police Department will negotiate facility lease for the Detective Bureau to a significantly lower rate or find new location.
- Public Works Fleet will increase emphasis on employee accountability for vehicle damage and overall vehicle condition.
- Public Works Fleet will increase service level and reduce vehicle/equipment down-time.
- Utility Department will create the APEX Special Improvement District to finance construction of water and wastewater improvements in the APEX Industrial Park .
- Utility Department will provide an improved customer service experience through the implementation of the new Advanced Customer Information System that will replace the existing Hansen system.
- Utility Finance will secure approval from City Council to implement a program to request tax liens on certain delinquent water and sewer accounts that meet the requirements of Assembly Bill 8 approved in the 2017 Nevada legislative session.
- Utility Department will complete a new Multi-Jurisdictional Pretreatment Agreement with the Clark County Water Reclamation District.
- Utility Department will implement the new Enforcement Response Plan.

Construction continues at Northgate Distribution.

GOAL 2: *Growing diverse local economy.*

Goals to reach in 12 months:

- City Manager will generate new economic development opportunities by working with the BLM on conveying the 645 acres in the Tule Springs Bill as well as identifying future lands that will position the City for strategic long-term growth.
- City Manager will develop and cultivate future workforce training programs and build an anchor facility in North Las Vegas to supply an educated and trained labor pool to meet the demands of advanced manufacturing and advanced technology through skill based pathways and partnerships.
- City Manager will develop a medical and research campus on the 150 acres by the Veteran's Affairs Hospital by activating development partners and attracting end users to be part of a collaborative and comprehensive campus creating new jobs, attract higher paying wages, and diversifying the economic industry sectors.
- City Manager Economic Development will begin revitalizing Lake Mead Village West in the Downtown Redevelopment Area by activating first-phase development; medical project, trade school, commercial, Milestone Park, and tenant improvements to the library building.
- City Attorney's Office will provide legal support for all redevelopment projects.
- City Attorney's Office plans creation of sponsorship policy and procedures.
- City Clerk will continue to work with all departments, elected and appointed officials, and the public to help the City grow and diversify.
- LDCS will review and evaluate existing policies included in the Comprehensive Master Plan to ensure a sustainable future for the City.
- LDCS will develop new regulations for recreational marijuana.
- Finance will issue $19 million in Local Improvement Bonds for the Northern Beltway Commercial Area Special Improvement District No. 65.
- Finance will continue to provide assistance with the formation of a special improvement district and the issuance of bonds for the Valley Vista Masterplan.
- Fire Department will finalize Standards of Cover and Deployment Plan.
- Library will fully launch and integrate One-Stop Career Centers in our branches, to be operated by Nevada Workforce Connections.
- Police Department will transfer K-9 officers into their own independent unit.
- Police Department will get at least one K-9 officer certified as a trainer.
- Police Department will continue efforts to fight the increasing opiate diversion epidemic.
- Public Works will continue using local vendors when possible/practical.
- Public Works will continue reviewing plans and issuing permits in a timely manner.

GOAL 3: *Safest, most beautiful City in the Las Vegas Valley.*

Goals to reach in 12 months:

- City Manager will develop special programming to remove blight and develop a safe city plan in the mature areas providing safer, cleaner and more vibrant areas that offer development opportunities and community engagement.
- City Manager Economic Development will implement a commercial and residential façade improvement program in the Redevelopment Areas.
- City Attorney plans aggressive prosecution of livability crimes. Prosecution of chronic offenders and perpetrators of domestic violence crimes a priority.
- City Attorney's Office will target various community needs and find creative solutions to issues such as illegal dumping, code violations and blight.
- City Clerk will continue to work with all departments, elected and appointed officials, and the public to keep the City safe and beautiful.
- LDCS Planning will finalize negotiations for the Parks and Trails for Valley Vista Master Planned Community.
- LDCS Fire Prevention will increase the number of Annual Fire Operational Permit Inspections.
- LDCS Code Enforcement will develop a protocol to bring into compliance or demolish blighted properties.
- LDCS Graffiti will find additional opportunities to promote the display of public art as a way to deter graffiti and support beautification efforts.
- Finance IT will implement 2-factor email login and encrypted email solutions (100%).
- Finance IT will provide support for new Police IT solutions.
- Fire Department will hold a firefighter recruit academy for new firefighter/paramedics.
- Municipal Court will increase compliance with court-ordered delinquent fines/fees.
- Municipal Court will implement a computer program to send text notifications to defendants regarding payment due dates, court dates and new warrants.
- Municipal Court will evaluate current online payment processes via Paypal to determine if it provides optimal service to the Court's customers.
- NLS will secure award from Southern Nevada Public Lands Management Act Round 17 Kiel Ranch Phase 4A and Milestone Park.
- NLS will develop Master Plan for Craig Ranch Regional Park parking and traffic flow.
- NLS will hold Grand reopening of Hebert Memorial Park.
- Police Department will hire 8 new Marshals to fully implement field fine collections and arrestee transport services.

- Police Department will have all detectives trained in procedures for officer involved shootings and general death investigations.
- Police Department will continue to participate in community events that put the Department in a positive light and allow interaction with the community.
- Police Department will continue to be transparent whenever possible in regards to informing victims and witnesses the procedures we follow, the reasons for those procedures and how they affect victims and witnesses.
- Police Department will increase our participation in regional task force operations to combat violent crime.
- Public Works Maintenance will enhance the Preventative Maintenance (PM) program for all core functions.
- Public Works Traffic will continue installing illuminated street name signs at signalized intersections.
- Public Works Traffic will continue installing high visibility pedestrian crossings, where needed.
- Utility Department will complete Bioreactors, Membranes and Solids areas WRF Emergency Response Plan which will allow plant to be operate manually in case of SCADA failure.
- Utility Department will implement plant operational change by lowering chlorine dose in support of Virus Study conducted by plant and approved by NDEP. Implementation will drastically lower chemical usage and operational cost.
- Utility Department will secure approval of a consent decree with U.S. EPA to complete all of the requirements of the Administrative Order Issued in 2014.

NLV Police Department on patrol.

NLV Police Motorcycle patrol.

Kiel Ranch Historical Park poised for expansion.

San Gennaro event at Craig Ranch Regional Park.

GOAL 4: *Upgraded City facilities and infrastructure.*

- City Attorney's Office will continue to assist with infrastructure development in Apex.
- City Attorney's Office will improve technological capabilities including installation of new case management system.
- City Clerk will implement public access to signed Council, Redevelopment Agency, and all advisory board minutes, resolutions, and ordinances using SIRE Technologies.
- City Clerk will upgrade video production hardware and software in the Council Chamber.
- LDCS Planning will develop the Northeast Valley transportation network study in conjunction with the Regional Transportation Commission and Clark County.
- Finance Budget to explore, secure and establish implementation plans for a new budget development and forecasting software solution.
- Finance IT will provide support for new Utilities SCADA system (100%) complete.
- Fire Department will seek funding to build/ obtain a training center at which we could hold hands-on training, public education, and fire academies.
- Fire Department will secure grant funding for an Enterprise Surveillance System.
- Fire Department will create trigger points for equipment, personnel, and deployment strategies as development progresses at the Apex Industrial Park and the Villages at Tule Springs.
- Library will pursue, with the City, the possibility of relocating our downtown library branch to an upgraded facility.
- NLS will establish 5 new Parquee sites around the City.
- NLS will convert Hartke Pool to splash pad.
- NLS will obtain a portable building for expanded Senior programming at Silver Mesa Recreation Center.
- NLS will establish a plan with Clark County School District to relocate Hartke Park and JD Smith Middle School.
- Police Department plans completion of integration and upgrade for Core Police Applications CADS-911, Mobile, Records.
- Police Department will finalize integration of fingerprint and AFIS information to NLV backend AFIS repository.
- Public Works will evaluate options for retrofitting trail and streetlights with LED fixtures.
- Public Works Traffic will continue expansion of City's fiber optic network for signal optimization.
- Public Works Traffic will perform video detection upgrages at several intersections.

- Utility Department will begin construction of the APEX water and sewer infrastructure.
- Utility Water Operations will complete design and begin installation of Cla-Val PRV Automation.
- Utility Water Operations will complete meter upgrade at Central Pump Station.
- Utility Water Operations will complete design of Cheyenne Well and begin construction.
- Utility Business Services will review proposals and select a vendor to transition from an automated meter reading system to an automated metering infrastructure system over the next 3 years.
- Utility Water Reclamation Facility landscaping for the front of the WRF would bring beautification to the area and allow us to use reuse water for the landscaping. By using reuse water for landscaping the WRF would reduce the amount of phosphorous being discharged in the effluent and would also reduce dust clogging the WRF Blowers. This would increase the safety factor for the amount of mg/L Phosphorous the WRF could discharge.
- Utility Wastewater Reclamation Facility will construct a reclaimed water line to supply the Nellis AFB golf course with reclaimed water for irrigation.

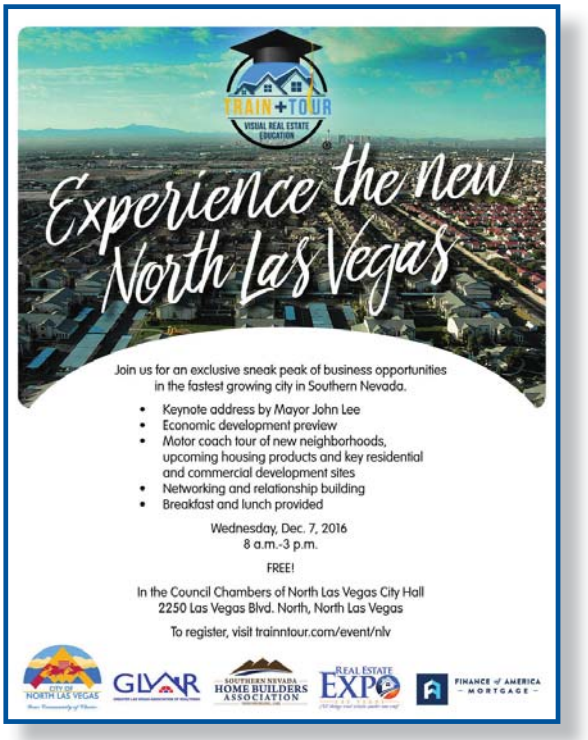
Road Improvements continue.

GOAL 5: *Distinctive image and community identity.*

- City Manager will continue to market and promote the City as a prime location to live, invest and do business and as a national leader in innovation, technology, government efficiency and best practices.
- City Manager Communications will establish a quarterly Economic Development e-Newsletter to further the identity, narrative and development opportunities for new and expanding business and build stronger relationships and connection points with stakeholders and the development community.
- City Manager will continue to promote the use of City Hall Plaza and other City assets with ongoing community events and programs.
- City Manager Economic Development will leverage the revitalization of Lake Mead Village West in the Downtown Redevelopment Area to engage small and medium business owners and create pathways to connect to like-minded business professionals, tools and capital resources.
- City Attorney's Office will regularly attend and participate in community meetings and events.

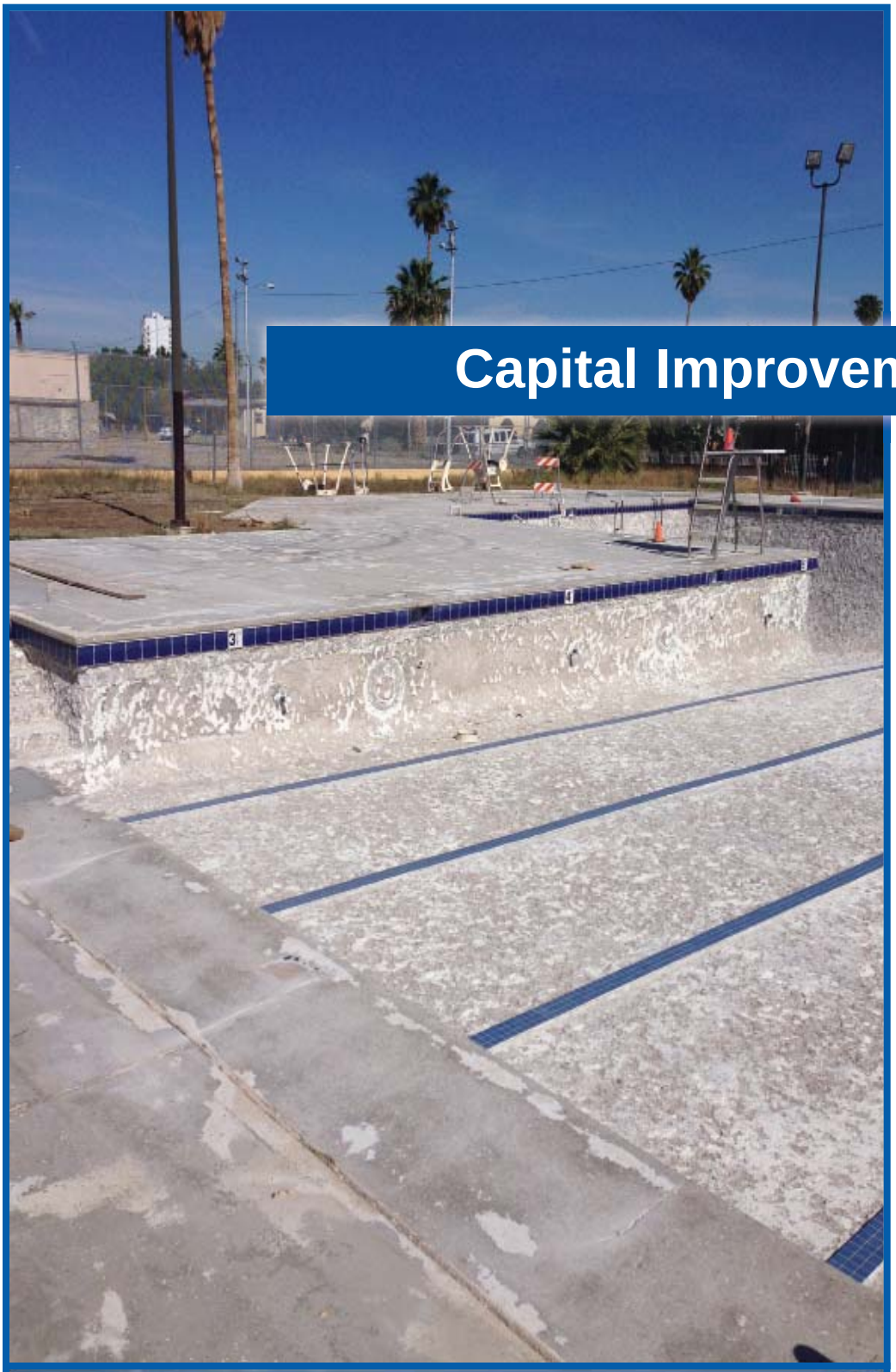
- City Attorney will continue to hire, promote and retain a qualified, diverse workforce.
- City Clerk will continue to find ways to brand and improve access to City records using SIRE and other City tools.
- LDCS Planning will assist in the creation of a PUD for Sedona Ranch (former R.C. Farms location).
- LDCS Building Safety plans full implementation of Self Certification plan review program.
- Finance IT will improve Council Chambers technology.
- Fire Department will continue hosting quarterly Pancake Breakfast/Open Houses at our fire stations.
- Fire Department will maintain partnership with the Boy Scouts of America with our Smoke Alarm installation program.
- Fire Department will provide car safety seat checks and installations at check points throughout the city and at fire stations. Provide our firefighters with educational refreshers on this subject.
- Library will continue to gain the trust of residents by ensuring that the North Las Vegas Library District will be able to meet all of their educational resource needs.
- NLS will identify and implement 3 year strategic plan for Arts and Culture projects for North Las Vegas.
- NLS will expand youth sports leagues to include diverse sports options.
- NLS will reestablish the Twilight Blockbuster Movie Series - 4 movies with feature premovie event.
- Police Department will increase the number of Department Training Officers for the Field Training and Evaluation Program.
- Police Department will revise and Implement Community Engagement Plan correlating with Police in the 21st Century.
- Police Department will increase the number of North Las Vegas Police Department Hispanic Citizens Academies to two per year.
- Police Department will increase our outreach to the underserved portions of our communities.
- Police Department will establish/implement an aggressive public information campaign to develop our relationship with the community.

Thank you from Natural Grocers.



Experience the new North Las Vegas!

This page was intentionally left blank.



CITY OF
NORTH LAS VEGAS
Your Community of Choice

Capital Improvement Plan (CIP)

In This Section

This section includes highlights from the Capital Improvement Plan adopted by the City Council in March 2017. Summaries of the funding sources and expenditures by function for the five-year plan are presented. Descriptions of the projects planned during the 2017-18 fiscal year are included, and listings of the projects remaining in the future four years of the program are reflected.

Capital Improvement Descriptions 239

Capital Improvement Operating Impacts.....245

Capital Improvements
Financial Summary..... 247

FY 2017-18 Capital
Improvement Projects 248

Approved Capital Improvement Plan
FY 2017-18 to 2021-22 267

Petitti Pool Renovation

CITY OF
NORTH LAS VEGAS

Your Community of Choice

This page was intentionally left blank.

CAPITAL IMPROVEMENT PROGRAM

What are Capital Improvements?

Capital Improvements deal with the purchase, construction, replacement, addition, or major repair of public facilities and major equipment. The selection and evaluation of capital projects are difficult tasks that involve some speculation and ability to make estimates, which to some extent are based on historical perspectives. A "Capital Project" is of relatively high monetary value (at least $25,000), has a long life and results in the creation or revitalization of a fixed asset. A capital project is usually relatively large compared to other "capital outlay" items in the annual operating budget. This is the basic type of definition we have used to guide the preparation of the capital program budget.

What is a Capital Improvement Program (CIP)?

A CIP is a multi-year plan used to identify and coordinate public facility and equipment needs in a way that maximizes the return to the community. This advanced planning of all City projects helps the City Council, staff and public make choices based on rational decision-making rather than reacting to events as they occur.

The CIP commits resources to "mature" areas in our community and areas of new growth. The CIP presents only those major improvements that are viewed as most urgently needed and which can be funded from available revenue sources. The system of capital expenditure management is important because: 1) the consequences of investments and capital projects extend far into the future; 2) decisions to invest are often irreversible; and 3) such decisions significantly influence a community's ability to grow and prosper.

The 2018-2022 CIP addresses the following City Council priorities: Strategic Plan 2018 to 2022. Five Goals in Five Years: 1) Financially sustainable City government, providing services of the highest quality. 2) Growing diverse local economy. 3) Safest, most beautiful City in the Las Vegas Valley. 4) Upgraded City facilities and infrastructure. 5) Distinctive image and community identity.

The first year of the CIP is called the Capital Budget. The Capital Budget is incorporated into the annual City Budget, which appropriates the funds necessary to implement a capital improvement.

Why do we need a CIP?

A CIP allows the community, through its City Council, to take a critical look at itself and identify what is good, what could be improved, what might be needed in the future and what opportunities might exist. Without this comprehensive approach, consideration and approval of capital improvements results in short-range, uncoordinated decision-making.

Optimal capital planning provides a process that considers all possible projects at the same time and produces a planning record that balances projects, funding sources and timing schedules. In addition, a CIP:

- Facilitates repair and replacement of existing items before they fail.
- Promotes efficiency by reducing scheduling problems.
- Safeguards against over-investment in one public facility or service at the expense of others.
- Provides a framework to make decisions about growth and development of the community.
- Helps preserve existing property values.
- Provides a continuing process that minimizes the impact of turnovers among elected and

appointed officials.

- Focuses community attention on priority goals, needs and capabilities.
- Helps distribute costs more equitably.
- Informs citizens about the community's overall needs and resources.
- Enhances opportunities for outside financial assistance.

The CIP Process

The development and update of the CIP is an ongoing activity. It is part of the overall budgeting process since current year capital improvements are implemented through adoption of the City budget. Specific activities in the process are:

1) Timetable, Goals and Objectives. At the onset of the budgeting process, the CIP update begins with formal budget planning discussions between the City Manager, department heads and the City Council. A timetable is set that extends through development and final adoption of the budget, and a review is conducted reestablishing City goals and objectives through the next budget cycle.

2) Taking Inventory and Developing Proposals. Staff gathers information about the City's capital facilities and equipment and assesses the condition of each. Construction, repair, replacement and additions are considered and a list of proposed projects and equipment is developed.

3) Conducting a Financial Analysis. Staff conducts a financial analysis to examine historic and projected revenues and expenditures and to estimate the City's cash flow and long-term financial condition. Present and future capital financing alternatives are identified and recommendations are prepared to match the type of funding most appropriate for specific kinds of capital improvements.

4) City Council and Public Review/Adoption. The City Council provides opportunity(s) for public review and comment. Following incorporation of any changes, the City Council formally adopts the Plan. The first year of the Plan is adopted as the Capital Budget for incorporation into the City's next annual budget.

Program Descriptions

The CIP summarizes capital projects into "programs" or categories that include the following:

Redevelopment. The projects in this area address needs within the Downtown Redevelopment Areas.

Flood Control. The projects included in this area address the City's need to have the risk of flooding minimized.

Municipal Facilities. Projects in this area are those owned by the City of North Las Vegas.

Parks and Recreation. The activities under this area provide for an environment for citizens to enjoy natural areas and an opportunity to participate in organized and unorganized leisure time activities.

Public Safety. Activities under public safety advance our efforts to ensure to the best of our ability that the public is safe from crime and fire.

Technology. Projects in this area provide for new and upgraded computer systems to meet ongoing technology changes and in protecting information.

Transportation. The activities in this area provide for the engineering, maintenance, and construction of public rights-of-way within the city.

Utilities. The projects in this area were developed to ensure efficient water and wastewater infrastructure that can meet existing and future needs, and be secure from outside threats.

Vehicles. The replacements in this area replenish City vehicles and heavy equipment necessary for the efficient and cost-effective operations of the City.

Revenue and Other Financing Sources

Included in the CIP are various funding sources including intergovernmental revenue, grants, general obligation bonds and pay-as-you-go financing which includes dedicated property taxes, development fees, developer contributions, utility rates, and available fund balances. The following summarizes the major funding sources for the CIP.

Bureau of Land Management (BLM). The BLM provides funding for parks and recreation projects. These projects include new and refurbished parks and trails. ($10.1M)

Clark County Regional Flood Control. Funding received from this source is restricted for flood control projects. ($59.6M)

Community Development Block Grant. The City receives Community Development Block Grant (CDBG) funds from Clark County that can only be used within 10 census tracts within the City. ($1.9M)

General Fund. The General Fund accounts for day to day operational expenses and traditional city services, but will begin to include some funding for capital projects as other sources are exhausted. ($2.5M)

General Obligation (G.O.) Bonds. G.O. Bonds are secured by the full faith and credit of the City. G.O. Bonds are typically secured by a pledge of the City's property taxing power. The electorate must authorize G.O. Bonds if the debt is to be serviced by increasing taxes through a tax override. No tax increases will be required to retire existing or proposed debt. ($1.5M)

Grants. Various grants can be secured to assist with funding of specific projects. ($.8M)

Motor Vehicle Fuel Tax. Funds restricted by NRS 365 to be used only on street related projects. ($1.8M)

More Cops Fund. Special revenue fund established in 2005 to be used for expenditures related to the funding of Police Officers. ($0.2M)

Nevada Department of Transportation (NDOT). Funding received from this resource is generally allocated to projects that are related to arterial street engineering or construction. ($11.4M)

Public Safety Tax Fund. This fund is a property tax override used exclusively for public safety programs. ($1.0M)

Park District & Support Funds. Funds received as a result of residential construction tax recommended for capital improvements to parks within the district in which revenue is received. ($0.3M)

Regional Transportation Commission (RTC). The RTC manages federal funds that are committed to our regional transportation systems. Transportation projects that have a regional significance are recommended to RTC for funding. ($42.2M)

Streets, Fire and Parks Tax Override Fund. In June 2001, voters approved the expansion of the tax override to include the acquisition of land, buildings, and equipment for fire and park facilities. The tax was originally approved for the purpose of street construction and street maintenance. ($3.8M)

Traffic Cost Participation Agreements. Developer contributions dedicated for specific street intersection traffic signals. ($2.8M)

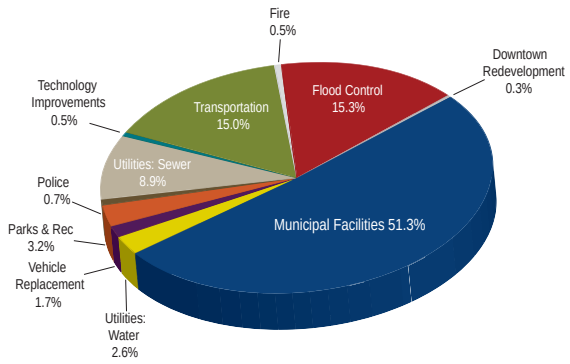
APEX area prepares for development

Special Improvement District. This is a special type of municipal bond used to finance a development project within a specific residential or commercial/industrial area. ($218.9M)

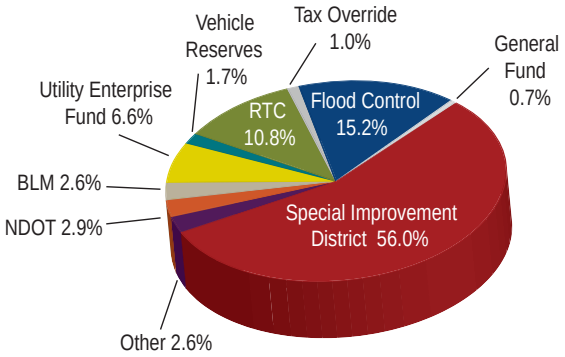
Utility Enterprise. This enterprise fund is similar to a private business. Upgrading the City's utility infrastructure reinvests a portion of the City's water and wastewater revenue from its services to customers. ($25.8M)

Vehicle Replacement Reserves. in FY 2012 a vehicle replacement program was established through charging the departments to establish reserves within the Motor Vehicle Fleet fund to cover future replacement vehicle needs. ($6.5M)

FY 2018 Revenues by Source



FY 2018 Expenditures by Category



Capital Improvements

The adopted 2018-2022 Capital Improvement Plan amounts to $734,220,289. The fiscal year 2018 program will be integrated with the operating budget that includes operating and maintenance costs on the new facilities. The fiscal 2018 Council approved capital program amounts to $390,922,216.

Highlights of the CIP are as follows:

Downtown Redevelopment projects amount to $1.2 million and are funded by the Community Development Block Grant and the Redevelopment Fund. The major project is the Canyon Electric Library Main Branch Remodel ($1.19M) with Lake Mead Village West Civic Plaza being the other project ($28K).

Flood Control projects amount to $143.2 million and are funded by the Clark County Regional Flood Control District and reimbursable programs Projects include Gowan Outfall, Alexander Road - Decatur to Simmons ($30.8M), Hollywood Storm Drain System ($28.4M), Vandenberg North Detention Basin, Collection and Outfall ($26.6M), Range Wash - Ann Branch ($13.3M), Beltway Detention Basin and Channel ($12.4M), Central Freeway Channel at Cheyenne ($8.1M), Beltway Collection System - Pecos ($6.3M), Hollywood System - Centennial to Speedway #2 Detention Basin ($6.1M), Fifth Street Collector - Centennial to Deer Springs ($4.7M), Range Wash Beltway Conveyance ($2.6M), Speedway North Detention Basin ($2.0M), Lake Mead Drain to Las Vegas Wash (780K), Las Vegas Blvd Drain ($660K), North Las Vegas Detention Basin Upgrade ($361K), AC Patch Truck ($207K) and Trash Compactor ($105K).

Municipal Facilities projects amount to $201.6 million and are funded by Special Improvement District, Motor Vehicle Enterprise Fund, Tax Override Fire, General Fund, Utility Enterprise Fund, UASI Grant, and Tax Override Streets. Projects include Apex Infrastructure ($200.0M), Fire Stations Remodel ($850K), Honey Well Upgrade ($410K), Citywide

Homeland Security Cameras ($250K), Brooks Master Plan and Remodel ($35K), and Heavy Duty Tire Changer ($22K).

Parks and Recreation projects amount to $25.2 million and are funded by the BLM, Park District Funds, Tax Override Streets, Clark County Parks Grant, Commission on Cultural Affairs, General Obligation Bond, and Tax Override Parks. New parks and improvements include Craig Ranch Regional Park Soccer Fields ($10M), Land Acquisition - Lone Mountain/Camino Al Norte ($4.1M), Land Acquisition - Commerce Street and Craig Road ($3.9M), Land Acquisition - Commerce Street and Carey Avenue ($1.6M), Cheyenne Sports Complex ($1.4M), Park Conversion Project ($983K), Kiel Ranch Historic Park - Phase III B ($695K), Par 3 Golf Course Irrigation/Electrical Renovation ($450K), Craig Ranch Regional Park LED Light Conversion ($300K), Las Vegas Wash Trails LED Lighting Upgrade ($272K), Aliante Golf Course Equipment Replacement ($250K), Craig Ranch Regional Park Parking Lot Rehabilitation ($250K), Park Renovations North Phase I ($200K), Aviary Park Soccer Fields ($179K), City View Park & Par 3 Golf Course Facilities ($175K), Craig Ranch Regional Park Perimeter Road ($150K), Kiel Ranch Historic Park - Adobe Restore Project Ph 2B ($145K), Sandstone Ridge Shade Structures & Landscaping ($114K), Park System Master Plan ($77K), Parks Restrooms/Gazebo Lighting Replacment ($60K), Basketball Court Resurfacing ($60K), Craig Ranch Regional Park 20 Acre Master Plan ($20K), Kiel Ranch - 7 Acre Master Plan ($15K), and Silver Mesa Recreation Center Cooling Tower ($8K).

Public Safety amounts to approximately $11.9M and is allocated to projects benefiting the fire and police programs. Public Safety projects are funded through Tax Override Fire, Public Safety Tax, General Fund, and More Cops Fund. Public Safety Improvements include Police Radio Replacement ($3.2M), Apparatus - Truck Replacement Unit 1604 ($1.3M), Firefighter SCBA Replacement ($870K), Firefighter Turnout Replacement ($817K), Fire Training Facility ($750K) Fire Communication Replacement ($723K), Police Department Core Systems Upgrade ($698K), Apparatus - Engine Replacement Unit 1664 ($693K), Apparatus - Engine Replacement Unit 1663 ($630K), Apparatus - Engine Replacement Unit 1398 ($600K), Cardiac Defibrillator - Replacement ($535K), Fire Arms Bullet Range Traps ($350K), Taser Replacement Program ($244K), Firefighter - Hydraulic Rescue Tools - Extrication ($152K), Apparatus - Air Resource Replacement Unit 1548 ($150K), Fire AutoPulse Replacement ($80K), Patient Gurney Replacement ($57K), and Fire Ballistic - Personal Protective Equipment ($48K).

Technology Improvements amount to $6.1M over the next five years and are funded through current General Obligation Bonds, General Fund, Motor Vehicle Fuel Tax, and the Municipal Court Fund. Projects include Document Management & Agenda Processing Software ($1.7M), Business License, Land Management, Permitting Applications ($1.6M), Criminal Justice Case Management Implementation ($1.3M), Budget & Forecasting Software Service Solution ($800K), Public Works Asset Management Software Service ($421K), Technology Refresh for Servers ($120K), Technology Refresh for Infrastructure ($120K), Council Chamber Video Production System Upgrade ($82K), Technology Refresh for Telephony ($10K), and Technology Refresh for Personal Computing Devices ($8K).

Transportation projects amount to $204.9M over the next five years. The transportation projects are funded through the Regional Transportation Commission, Nevada Department of Transportation, Tax Overrides, Community Development Block Grant, Motor Vehicle Fuel Taxes, Southern Nevada Health District and Cost Participation Agreements. Major transportation projects include Major Street Rehabilitation (Maintenance Funding) ($16.5M), Alexander Road - Simmons Street to N. 5th Street ($15.0M), Clayton Street/CC-215 Pedestrian Bridge Crossing ($12.0M), Downtown Complete Streets & Pedestrian Improvements ($10.7M), Las Vegas Boulevard Improvements - Tonopah to Carey ($10.4M), Lamb Boulevard - Centennial Pkwy to CC-215 ($10.0M), Carey Ave. Complete Streets Project ($8.7M), Streetlight LED Retrofit ($7.1M),

ADA Accessibility Improvements ($6.8M), Deer Springs Way/Shelley Berkley Way - Losee to Lamb ($6.5M), Lake Mead Boulevard Complete Streets ($6.4M), Hollywood Blvd. - Las Vegas Blvd. to Tropical ($6.0M), Tropical Parkway Connector to CC-215 ($5.7M), School Safety Improvements ($5.2M), Craig Road Pedestrian Bridge at Upper Las Vegas Wash ($5.0M), N. 5th Roadway Improvements - Cheyenne to Craig ($5.0M), N. 5th Steet/Cheyenne Ave. Intersection Improvements ($5.0M), Tropical Parkway/Hollywood Blvd. to I-15 ($4.6M), Brooks Ave. - N. 5th Street to Martin L. King Blvd. ($4.3M), Sloan Lane - Las Vegas Blvd. to Tropical Parkway ($3.5M), Ann Road Pedestrian Bridge ($3.5M), Commerce Street Sawtooth Infill Project ($3.4M), Lone Mountain Road - Decatur Blvd. to Camino Al Norte ($3.2M), Gowan Road Sawtooth Infill Project ($3.1M), Pecos Road - Tonopah Ave. to Carey Ave. ($2.9M), Illuminated Street Signs ($2.7M), Cheyenne/Civic Center Dr. Intersection Improvements ($2.7M), Lone Mountain Road - Losee to Commerce ($2.6M), Allen Lane - Craig to Centennial ($2.6M), Bus Turnout Project ($2.6M), Tropical Parkway - Lamb Blvd. to Pecos ($2.4M), Washburn Road - Valley drive to Willis Street ($2.0M), Camino Al Norte - Lone Mountain Road to Ann Road ($2.0M), Revere St. Sawtooth Infill Project - Carey to Colton ($1.9M), Commerce Street - Cheyenne Ave. to Duchess Ave. ($1.8M), Sawtooth Improvements ($1.7M), Traffic Signal Improvements ($1.7M), North 5th Street Signalization ($1.5M), Traffic Signal Fiber Optic Communications System ($1.3M), and Gilmore Ave. ($1.0M)

Wastewater Utility improvements total $86.1 million over the next five years that are funded by the Utility Enterprise Fund and Special Improvement District. Projects include Northern Beltway SID 65 Utilities Infrastructure ($31.7M), MBR Replacement ($25.0M), Flow Equilization Basin ($11.0M), Sewer Main Rehab: Carey/Losee/Cheyenne/Pecos ($10.0M), WRF Blower Enclosure ($3.3M), Sewerline Oversizing ($2.0M), WRF Capital Repairs ($1.5M), Manhole Lining ($650K), Solids Building Conveyor System Upgrade ($550K), Emergency Transfer Switch ($200K), Pecos & Tropical Manhole Replacement ($100K), Ferric Chloride Piping Improvements ($75K), and Citric Acid Tank Addition ($75K).

Water Utility improvements total $38.1 million over the next five years funded by the Utility Enterprise Fund, Community Development Block Grant, and 425 - Urban Area Security Initiative Grant. Projects include Reservoir Repainting ($8.3M), Deer Springs Reservoir 2 ($8.0M), Silver Mesa Well Rehabilitation ($2.5M), Sun Valley Well Rehabilitation ($2.5M), Elstner Estates Well ($2.5M), Water System Bolstering ($2.0M), Waterline Oversizing ($2.0M), West Cheyenne Well Rehabilitation ($2.0M), Water Site Security Upgrade ($1.5M), Water Operations Misc. Capital Repairs ($1.5M), Central Pump Station Rehabilitation ($1.0M), P2 Pump Station Rehabilitation ($1.0M), Robinson Pump Station Rehabilitation ($1.0M), P2B Pump Station Rehabilitation ($630K), Carey Ave. Water Main Assessment ($578K), Payment Processing Equipment Replacement ($450K), Taylor and Reynolds Water Line Replacement ($322K), Asset Management System ($200K), and Water Distribution SCADA Upgrade ($50K).

Vehicle Replacements amount to $15.9 million over the next five years. The General Fund, Tax Overrides, Public Safety Tax, More Cops Tax, Fuel Tax and Utility Enterprise Funds are used to fund vehicle replacements.

Operating Impacts

Flood Control, Parks and Recreation, Technology, and Transportation improvements will require an estimated $7.1 million over the five year plan. These costs will primarily impact the General Fund and will create value added efficiencies over the same time.

CAPITAL IMPROVEMENT PLAN - OPERATING IMPACTS CONTINUED							
Gilmore Avenue	**10462**		**27,900**	**27,900**	**27,900**	**27,900**	**111,600**
O&M Maint./Custodial/Energy			27,900	27,900	27,900	27,900	111,600
Gowan Road Sawtooth Infill Project	**10388C**		**77,610**	**77,610**	**77,610**	**77,610**	**310,440**
O&M Maint./Custodial/Energy			77,610	77,610	77,610	77,610	310,440
Hollywood Boulevard - Las Vegas Blvd. to Tropical	**10502**		**68,210**	**82,410**	**82,410**	**82,410**	**315,440**
O&M Maint./Custodial/Energy			68,210	82,410	82,410	82,410	315,440
Illuminated Street Name Signs	**10494**		**100**	**14,300**	**14,300**	**14,300**	**43,000**
O&M Maint./Custodial/Energy			100	14,300	14,300	14,300	43,000
Lake Mead and Losee Intersection Improvements	**10492**		**100**	**2,400**	**2,400**	**2,400**	**7,300**
O&M Maint./Custodial/Energy			100	2,400	2,400	2,400	7,300
Lake Mead Boulevard Complete Streets	**10413**			**2,300**	**2,300**	**14,575**	**19,175**
O&M Maint./Custodial/Energy				2,300	2,300	14,575	19,175
Lamb Boulevard - Centennial Pkwy to CC-215	**10453**			**18,500**	**18,500**	**30,775**	**67,775**
O&M Maint./Custodial/Energy				18,500	18,500	30,775	67,775
Las Vegas Improvements - Tonopah to Carey	**20015**			**39,240**	**39,240**	**39,240**	**117,720**
O&M Maint./Custodial/Energy				39,240	39,240	39,240	117,720
Lone Mountain Road - Decatur to Camino Al Norte	**10515**		**54,700**	**75,440**	**75,440**	**75,440**	**281,020**
O&M Maint./Custodial/Energy			54,700	75,440	75,440	75,440	281,020
Lone Mountain Road - Losee to Commerce	**10507**		**54,700**	**54,700**	**82,850**	**82,850**	**275,100**
O&M Maint./Custodial/Energy			54,700	54,700	82,850	82,850	275,100
Major Street Rehabilitation (Maintenance Funding)	**10280**	**10,000**	**10,000**	**10,000**	**38,150**	**38,150**	**106,300**
O&M Maint./Custodial/Energy		10,000	10,000	10,000	38,150	38,150	106,300
Multiple Traffic Signals	**10385**	**10,000**	**16,900**	**16,900**	**16,900**	**16,900**	**77,600**
O&M Maint./Custodial/Energy		10,000	16,900	16,900	16,900	16,900	77,600
N. 5th Street/Cheyenne Intersection Improvements	**10379**		**6,900**	**6,900**	**6,900**	**9,200**	**29,900**
O&M Maint./Custodial/Energy			6,900	6,900	6,900	9,200	29,900
North 5th Street Signalization	**10380**		**6,900**	**6,900**	**6,900**	**9,200**	**29,900**
O&M Maint./Custodial/Energy			6,900	6,900	6,900	9,200	29,900
Pecos Road - Tonopah Avenue to Carey Avenue	**10516**		**6,900**	**6,900**	**6,900**	**14,300**	**35,000**
O&M Maint./Custodial/Energy			6,900	6,900	6,900	14,300	35,000
Pedestrian Upgrades at Donna St. and Tonopah	**10451**		**500**	**500**	**500**	**7,900**	**9,400**
O&M Maint./Custodial/Energy			500	500	500	7,900	9,400
Rectangular Rapid Flashing Beacon Project	**10488**		**700**	**700**	**700**	**700**	**2,800**
O&M Maint./Custodial/Energy			700	700	700	700	2,800
Revere St. Sawtooth Infill Project - Carey to Colton	**10388D**		**23,475**	**23,475**	**23,475**	**23,475**	**93,900**
O&M Maint./Custodial/Energy			23,475	23,475	23,475	23,475	93,900
Sawtooth Improvements	**10508**		**23,275**	**23,275**	**41,775**	**23,275**	**111,600**
O&M Maint./Custodial/Energy			23,275	23,275	41,775	23,275	111,600
School Flasher Project	**10487**		**100**	**100**	**18,600**	**100**	**18,900**
O&M Maint./Custodial/Energy			100	100	18,600	100	18,900
School Safety Improvements	**10493**		**100**	**100**	**400**	**400**	**1,000**
O&M Maint./Custodial/Energy			100	100	400	400	1,000
Sloan Lane - Las Vegas Boulevard to Tropical	**10500**			**29,000**	**29,300**	**29,300**	**87,600**
O&M Maint./Custodial/Energy				29,000	29,300	29,300	87,600
Streetlight LED Retrofit	**10489**			**33,000**	**33,000**	**33,000**	**99,000**
O&M Maint./Custodial/Energy				33,000	33,000	33,000	99,000
Traffic Signal Fiber Optic Communications System	**10414**		**500**	**4,500**	**4,500**	**4,500**	**14,000**
O&M Maint./Custodial/Energy			500	4,500	4,500	4,500	14,000
Traffic Signal Improvements	**10509**		**500**	**500**	**50,500**	**500**	**52,000**
O&M Maint./Custodial/Energy			500	500	50,500	500	52,000
Traffic Signal Video Detection Upgrade	**10381**		**100**	**100**	**50,100**	**100**	**50,400**
O&M Maint./Custodial/Energy			100	100	50,100	100	50,400
Traffic Signal Video Detection Upgrade Phase 2	**10427**		**100**	**200**	**200**	**200**	**700**
O&M Maint./Custodial/Energy			100	200	200	200	700
Tropical Parkway Connector to CC-215	**10401**		**14,000**	**14,100**	**14,100**	**14,100**	**56,300**
O&M Maint./Custodial/Energy			14,000	14,100	14,100	14,100	56,300
Tropical Parkway/Hollywood Boulevard to I-15	**10412**		**14,000**	**49,750**	**49,750**	**49,750**	**163,250**
O&M Maint./Custodial/Energy			14,000	49,750	49,750	49,750	163,250
Washburn Road - Valley Drive to Willis Street	**10511**			**35,750**	**40,475**	**40,475**	**116,700**
O&M Maint./Custodial/Energy				35,750	40,475	40,475	116,700
TOTAL		**119,760**	**1,049,300**	**1,728,480**	**2,108,705**	**2,089,655**	**7,095,900**

CAPITAL IMPROVEMENT PLAN - OPERATING IMPACTS CONTINUED							
Gilmore Avenue	**10462**		**27,900**	**27,900**	**27,900**	**27,900**	**111,600**
O&M Maint./Custodial/Energy			27,900	27,900	27,900	27,900	111,600
Gowan Road Sawtooth Infill Project	**10388C**		**77,610**	**77,610**	**77,610**	**77,610**	**310,440**
O&M Maint./Custodial/Energy			77,610	77,610	77,610	77,610	310,440
Hollywood Boulevard - Las Vegas Blvd. to Tropical	**10502**		**68,210**	**82,410**	**82,410**	**82,410**	**315,440**
O&M Maint./Custodial/Energy			68,210	82,410	82,410	82,410	315,440
Illuminated Street Name Signs	**10494**		**100**	**14,300**	**14,300**	**14,300**	**43,000**
O&M Maint./Custodial/Energy			100	14,300	14,300	14,300	43,000
Lake Mead and Losee Intersection Improvements	**10492**		**100**	**2,400**	**2,400**	**2,400**	**7,300**
O&M Maint./Custodial/Energy			100	2,400	2,400	2,400	7,300
Lake Mead Boulevard Complete Streets	**10413**			**2,300**	**2,300**	**14,575**	**19,175**
O&M Maint./Custodial/Energy				2,300	2,300	14,575	19,175
Lamb Boulevard - Centennial Pkwy to CC-215	**10453**			**18,500**	**18,500**	**30,775**	**67,775**
O&M Maint./Custodial/Energy				18,500	18,500	30,775	67,775
Las Vegas Improvements - Tonopah to Carey	**20015**			**39,240**	**39,240**	**39,240**	**117,720**
O&M Maint./Custodial/Energy				39,240	39,240	39,240	117,720
Lone Mountain Road - Decatur to Camino Al Norte	**10515**		**54,700**	**75,440**	**75,440**	**75,440**	**281,020**
O&M Maint./Custodial/Energy			54,700	75,440	75,440	75,440	281,020
Lone Mountain Road - Losee to Commerce	**10507**		**54,700**	**54,700**	**82,850**	**82,850**	**275,100**
O&M Maint./Custodial/Energy			54,700	54,700	82,850	82,850	275,100
Major Street Rehabilitation (Maintenance Funding)	**10280**	**10,000**	**10,000**	**10,000**	**38,150**	**38,150**	**106,300**
O&M Maint./Custodial/Energy		10,000	10,000	10,000	38,150	38,150	106,300
Multiple Traffic Signals	**10385**	**10,000**	**16,900**	**16,900**	**16,900**	**16,900**	**77,600**
O&M Maint./Custodial/Energy		10,000	16,900	16,900	16,900	16,900	77,600
N. 5th Street/Cheyenne Intersection Improvements	**10379**		**6,900**	**6,900**	**6,900**	**9,200**	**29,900**
O&M Maint./Custodial/Energy			6,900	6,900	6,900	9,200	29,900
North 5th Street Signalization	**10380**		**6,900**	**6,900**	**6,900**	**9,200**	**29,900**
O&M Maint./Custodial/Energy			6,900	6,900	6,900	9,200	29,900
Pecos Road - Tonopah Avenue to Carey Avenue	**10516**		**6,900**	**6,900**	**6,900**	**14,300**	**35,000**
O&M Maint./Custodial/Energy			6,900	6,900	6,900	14,300	35,000
Pedestrian Upgrades at Donna St. and Tonopah	**10451**		**500**	**500**	**500**	**7,900**	**9,400**
O&M Maint./Custodial/Energy			500	500	500	7,900	9,400
Rectangular Rapid Flashing Beacon Project	**10488**		**700**	**700**	**700**	**700**	**2,800**
O&M Maint./Custodial/Energy			700	700	700	700	2,800
Revere St. Sawtooth Infill Project - Carey to Colton	**10388D**		**23,475**	**23,475**	**23,475**	**23,475**	**93,900**
O&M Maint./Custodial/Energy			23,475	23,475	23,475	23,475	93,900
Sawtooth Improvements	**10508**		**23,275**	**23,275**	**41,775**	**23,275**	**111,600**
O&M Maint./Custodial/Energy			23,275	23,275	41,775	23,275	111,600
School Flasher Project	**10487**		**100**	**100**	**18,600**	**100**	**18,900**
O&M Maint./Custodial/Energy			100	100	18,600	100	18,900
School Safety Improvements	**10493**		**100**	**100**	**400**	**400**	**1,000**
O&M Maint./Custodial/Energy			100	100	400	400	1,000
Sloan Lane - Las Vegas Boulevard to Tropical	**10500**			**29,000**	**29,300**	**29,300**	**87,600**
O&M Maint./Custodial/Energy				29,000	29,300	29,300	87,600
Streetlight LED Retrofit	**10489**			**33,000**	**33,000**	**33,000**	**99,000**
O&M Maint./Custodial/Energy				33,000	33,000	33,000	99,000
Traffic Signal Fiber Optic Communications System	**10414**		**500**	**4,500**	**4,500**	**4,500**	**14,000**
O&M Maint./Custodial/Energy			500	4,500	4,500	4,500	14,000
Traffic Signal Improvements	**10509**		**500**	**500**	**50,500**	**500**	**52,000**
O&M Maint./Custodial/Energy			500	500	50,500	500	52,000
Traffic Signal Video Detection Upgrade	**10381**		**100**	**100**	**50,100**	**100**	**50,400**
O&M Maint./Custodial/Energy			100	100	50,100	100	50,400
Traffic Signal Video Detection Upgrade Phase 2	**10427**		**100**	**200**	**200**	**200**	**700**
O&M Maint./Custodial/Energy			100	200	200	200	700
Tropical Parkway Connector to CC-215	**10401**		**14,000**	**14,100**	**14,100**	**14,100**	**56,300**
O&M Maint./Custodial/Energy			14,000	14,100	14,100	14,100	56,300
Tropical Parkway/Hollywood Boulevard to I-15	**10412**		**14,000**	**49,750**	**49,750**	**49,750**	**163,250**
O&M Maint./Custodial/Energy			14,000	49,750	49,750	49,750	163,250
Washburn Road - Valley Drive to Willis Street	**10511**			**35,750**	**40,475**	**40,475**	**116,700**
O&M Maint./Custodial/Energy				35,750	40,475	40,475	116,700
TOTAL		**119,760**	**1,049,300**	**1,728,480**	**2,108,705**	**2,089,655**	**7,095,900**

CATEGORY SUMMARY						
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Downtown Redevelopment	1,218,000					1,218,000
Flood Control	59,899,975	21,788,000	50,157,561	10,174,200	1,180,000	143,199,736
Municipal Facilities	200,527,000	260,000	220,000	380,000	180,000	201,567,000
Parks & Recreation	12,638,700	1,450,000	4,374,200	6,095,000	690,000	25,247,900
Public Safety: Fire	1,878,000	1,308,000	1,180,000	2,551,000	488,000	7,405,000
Public Safety: Police	2,698,908	1,650,908	48,800	48,800	48,800	4,496,216
Technology Improvements	1,933,040	2,433,100	1,240,295	540,795	0	6,147,230
Transportation	58,734,893	57,128,814	36,193,500	21,900,500	30,935,000	204,892,707
Utilities: Sewer	34,637,000	4,500,000	13,575,000	5,700,000	27,700,000	86,112,000
Utilities: Water	10,301,700	6,400,000	6,177,800	4,830,000	10,350,000	38,059,500
Vehicles & Heavy Equipment	6,455,000	2,355,000	2,355,000	2,355,000	2,355,000	15,875,000
TOTAL	**390,922,216**	**99,273,822**	**115,522,156**	**54,575,295**	**73,926,800**	**734,220,289**

SOURCES OF REVENUE						
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
413-Clark County Parks Grant	8,000	870,000	3,435,000	5,695,000	-	10,008,000
425-Urban Area Security Initiative (UASI) Grant	250,000	-	-	1,530,000	-	1,780,000
Bureau of Land Mgmt.	10,065,300	-	-	-	-	10,065,300
CC Regional Flood Control	59,587,975	21,788,000	50,157,561	10,174,200	1,180,000	142,887,736
Comm. Dev. Block Grant	1,861,700	350,000	350,000	350,000	350,000	3,261,700
Commission on Cultural Affairs	145,000	-	-	-	-	145,000
Fund 294	312,000	-	-	-	-	312,000
General Fund	1,674,242	3,132,784	559,520	219,520	19,520	5,605,586
General Fund - FB	867,000	-	-	-	-	867,000
General Obligation Bond	171,040	-	240,885	170,760	-	582,685
General Obligation Bond - FB	1,348,000	448,000	-	-	-	1,796,000
More Cops Fund	175,947	175,947	9,760	9,760	9,760	381,174
Motor Vehicle Enterprise Fund - FB	22,000	-	-	-	-	22,000
Motor Vehicle Fuel Tax	1,764,000	1,666,372	1,402,000	1,615,000	1,390,000	7,837,372
Municipal Court Fund	-	-	499,410	370,035	-	869,445
NV Dept of Transportation	11,373,033	699,500	228,000	4,275,000	-	16,575,533
Park District Fund - FB	115,000	-	-	-	-	115,000
Park District No. III	184,000	-	-	-	-	184,000
Park District No. IV	35,000	-	-	-	-	35,000
Public Safety Tax	985,719	635,719	19,520	19,520	19,520	1,679,998
Redevelopment Fund - 221	28,000	-	-	-	-	28,000
Replacement Vehicles - Fund 100	5,000,000	900,000	900,000	900,000	900,000	8,600,000
Replacement Vehicles - Fund 268	95,000	95,000	95,000	95,000	95,000	475,000
Replacement Vehicles - Fund 287	500,000	500,000	500,000	500,000	500,000	2,500,000
Replacement Vehicles - Fund 288	400,000	400,000	400,000	400,000	400,000	2,000,000
Replacement Vehicles - Fund 293	150,000	150,000	150,000	150,000	150,000	750,000
Replacement Vehicles - Fund 610/620	310,000	310,000	310,000	310,000	310,000	1,550,000
RTC Fuel Revenue Indexing Funds	15,520,000	12,892,000	410,000	5,218,500	-	34,040,500
RTC Fuel Revenue Indexing Funds 2	13,730,200	40,620,500	31,108,500	9,157,000	23,680,000	118,296,200
RTC MVFT	12,685,775	1,025,000	2,620,000	1,285,000	515,000	18,130,775
RTC Q10 Funds	220,000	20,000	-	-	5,000,000	5,240,000
Southern Nevada Health District	90,000	-	-	-	-	90,000
Special Improvement District	218,893,000	-	-	-	-	218,893,000
Tax Override - Parks	1,321,400	30,000	939,200	400,000	690,000	3,380,600
Tax Override - Streets	280,000	177,000	75,000	-	-	532,000
Tax Override Parks - FB	60,000	-	-	-	-	60,000
Tax Override Streets - FB	94,035	-	-	-	-	94,035
Tax Override-Fire	2,008,000	1,488,000	1,360,000	2,731,000	668,000	8,255,000
Traffic Cost Participation Agreements	2,832,850	-	-	-	-	2,832,850
Utility Enterprise Fund	25,759,000	10,900,000	19,752,800	9,000,000	38,050,000	103,461,800
TOTAL	**390,922,216**	**99,273,822**	**115,522,156**	**54,575,295**	**73,926,800**	**734,220,289**

Fiscal Year 2017-18 Capital Improvement Projects

Downtown Redevelopment
$1,218,000

Canyon Electric Library Main Branch Remodel 20018

Converting an existing two-story building at the southeast corner of Lake Mead Boulevard and White Street. The remodeled building will replace the City's Downtown Main Branch Library currently located on the first floor of City Hall.

Comm. Dev. Block Grant	**1,190,000**

Lake Mead Village West Civic Plaza 20017

This project involves the development of a land-scape plan for approximately 3.75 acres generally located at Lake Mead Boulevard and White Street. AKA Civic Plaza area of Lake Mead Village West.

Redevelopment Fund - 221	**28,000**

Flood Control
$59,899,975

AC Patch Truck 10495

This Asphalt Concrete (AC) Patch Truck will be used Citywide to repair damaged pavement areas within City roadways.

Fund 294	**207,000**

Beltway Collection System - Pecos 10389

The project involves design and construction of storm drains at the intersection of CC-215 and Pecos Road. This system is designed to convey flow from the Beltway Channels to both sides of Pecos Rd. This project is identified in the 2013 Clark County Regional Flood Control District Master Plan Update as facility numbers RWWE 0463 & RWBW 0000.

CC Regional Flood Control	**428,800**

Beltway Detention Basin & Channel 10373

This project consists of design, right-of-way acqui-sition and construction of a 226-acre feet detention basin and spillway facility. This system is composed of rip rap channels, reinforced concrete boxes and drainage outlets. The project is described in the 2013 Clark County Regional Flood Control District Master Plan Update as facility numbers RWRR 0107 thru 0261 and RWBE 0000.

CC Regional Flood Control	**8,057,000**

Central Freeway Channel at Cheyenne 10384

This project includes the design and construction of approximately 2,700 feet of 10 foot x 12 foot reinforced concrete box storm drain located within I-15 and under the Cheyenne Avenue overpass. This project is identified in the 2013 Clark County Regional Flood Control District's Master Plan as facility number LV15 0051.

CC Regional Flood Control	**5,955,000**

Fifth Street Collector - Centennial to Deer Springs 10390

The project includes design, right-of-way acquisition and construction of approximately 2,550 feet of new storm drain within N. 5th Street between Deer Springs Way and Centennial Pkwy. The storm drain will connect to the Centennial Pkwy Storm Drain and convey flows to the east. The project is identified in the 2013 Clark County Regional Flood Control District Master Plan as facility numbers LV5C 0000 and 0002.

CC Regional Flood Control	**249,097**

Gowan Outfall, Alexander Road - Decatur to Simmons 10497

Design, right-of-way acquisition, and environmental mitigation of approximately 8,515 feet of storm drain and improvements within the Alexander Road alignment between Decatur Boulevard and Simmons Street. Specifically, the system is comprised of 2,700 feet of twin 12 foot by 8 foot Reinforced Concrete Box (RCB) from Decatur Boulevard east, followed by 5,300 feet of twin 14 foot by 8 foot RCBs and completed with 515 feet of a side-by-side system comprised of a single 16 foot by 8 foot RCB and a single 14 foot by 6 foot RCB to Simmons Street. This storm drain system is identified in the 2013 Clark County Regional Flood Control District Master Plan as facility numbers GOOF 0375, 0325, 0285 and 0275.

CC Regional Flood Control	**1,372,000**

Hollywood Storm Drain System 10375

The project involves design and construction of a storm drain on Hollywood Blvd. between Las Vegas Blvd. and Centennial Parkway and is identified in the 2013 Clark County Regional Flood Control District Master Plan Update as facility numbers RWHW 00000 thru RWHW 0277.

CC Regional Flood Control	**22,983,000**

Hollywood System - Centennial to Speedway #2 Detention Basin 10407

This project includes the design, right-of-way acquisition and construction of the facilities identified in the 2013 Clark County Regional Flood Control District Master Plan as facility numbers RWHW 0300 thru 0412.

CC Regional Flood Control	**832,125**

Range Wash - Ann Branch 10457

This project includes the design, right-of-way acquisition and construction of 10 foot X 7 foot reinforced concrete box. This project is described in the 2013 Clark County Regional Flood Control Master Plan Update as facility numbers RWAN 0000 and RWAN 0050.

CC Regional Flood Control	**1,457,753**

Range Wash Beltway Conveyance 10406

The project involves design and construction of storm drains at the intersection of CC-215 and Pecos Road to convey flow from the Beltway Channels on either side of Pecos Rd. This project is identified in the 2013 Clark County Regional Flood Control District Master Plan as facility numbers RWBW 0030, RWWE 0493 and 0517.

CC Regional Flood Control	**223,200**

Trash Compactor 10496

This equipment will be used to compact trash and improve channel and detention basin cleanup activities.

Fund 294	**105,000**

Vandenberg North Detention Basin, Collection & Outfall 10227

This project consists of the design and construction of a 140 acre-feet detention basin, spillway and outfall. The project also includes approximately 2 miles of reinforced box culverts in Pecos Road. This project is identified in the 2013 Clark County Regional Flood Control District Master Plan Update as facility numbers RWWE 0352, 0397, 0406, 0407, 0409, 0422 and 0439. This project will collect flood waters from the upper Range Wash watershed, within the Northern Beltway right-of-way, downstream discharging and routing reduced flows into the Vandenberg Detention Basin. The basin system is needed to reduce flows and maintain capacity in downstream facilities.

CC Regional Flood Control	**18,030,000**

Municipal Facilities $200,527,000

Apex Infrastructure 10458

This project consists of establishing a Special Improvement District, as contemplated by the 2015 Nevada Legislature Special Session SB1, that includes the design and construction of necessary infrastructure to the area known as the Apex. The site is located south of US 93 and west of I-15 (Exit 64).

Special Improvement District	**200,000,000**

Brooks Master Plan and Remodel 10485

This project involves the evaluation of the current layout of the Brooks Yard area and will create a master plan to re-align the perimeter fence and area within the property boundaries. This project also includes remodeling assigned yard sections to various divisions throughout the City.

Tax Override - Streets	**35,000**

Citywide Homeland Security Cameras 25004

Based on standards developed by Homeland Security Committee with input from all departments, this project includes installation of security cameras around the City. The system will have the ability for Police and Fire to view any specific location in the event of an emergency.
System will have the ability for future expansion without limitations.

UASI Grant	**250,000**

Fire Station Remodel/Replacement 10459

This project involves the design and construction for building related remodeling, repairs or replacements to the various City Fire Stations.

Tax Override - Fire	**130,000**

Heavy Duty Tire Changer 25003

Fleet Operation's heavy duty tire changer is over 25 years old and the availability of parts is becoming an issue. A new machine will be safer and easier to operate and have designed enhancements incorporated for newer vehicle models.

Motor Vehicle Enterprise Fund-FB	**22,000**

Honeywell Upgrade 10486

New software and hardware for environmental controls of various City buildings.

Utility Enterprise Fund	**35,000**
General Fund	**55,000**

Parks & Recreation $12,638,700

Aliante Golf Course Equipment Replacement 10443

The golf course was built in 2003 and all maintenance equipment was purchased at that time. The equipment is overdue for replacement as the normal life expectancy for golf course maintenance equipment is 5 to 7 years. All greens mowers, fairway mowers, chemical sprayers, tractors, aerifiers and motorized equipment are in need of replacement. Irrigation controllers are over 13 years old and becoming out dated and unrepairable replaced by new computer controlled irrigation controllers. The new computer controlled system allow for hands free operation, programming and water control from anywhere that has internet access thus providing valuable savings in water resources and saving on cost. Improve course maintenance efficiencies, money saving due to malfunctioning equipment and breakdowns, water savings, labor and part cost to keep worn out equipment operational and thus provide a better golf course for the customers.

Tax Override - Parks	**250,000**

Basketball Court Resurfacing 10472

Resurface various basketball courts to provide a smooth finish and painted court.

Tax Override - Parks	**30,000**

Cheyenne Sports Complex 10475

Cheyenne Sports Complex has two full size soccer fields. The fields are in need of repair and update. Fields need to have holes filled, leveled, and installation of new sod. Provide the community and the college with full size goals and nets so they don't have to drag portable goals to the field. Install spectator seating/bleachers for the sidelines so parents, family, and friends have a place to sit and watch the game. Install eight new trash cans to provide receptacles to deposit garbage. This project will also remove all of the stadium light poles, fixtures, and direct-bury cable and replace with high mast light poles, energy efficient fixtures, and new conduit/cabling. In addition to providing necessary upgrades to this lighting system, the energy efficient light fixtures will also provide for an approximate 50% energy savings compared to standard lighting systems.

Tax Override - Parks	**179,200**

City View Park & Par 3 Golf Course Facilities 10409

Make repairs to the restroom facilities within the City View Park and Par 3 Golf Course. This project will repair the facilities, correct sewer line issues and update to current code provisions. In addition, this project will allow for the removal of the portable facilities currently in use. $50,000 of construction cost will be allocated to overlay and re-stripe the parking lot of the Par 3 Golf Course, $65,000 of construction cost will be allocated to overlay and re-stripe the parking lot of City View Park, additionally $35,000 equipment cost will be used to purchase a top dresser and cart for over seeding for the Par 3 Golf Course.

Tax Override Parks - FB	**60,000**
Park District Fund - FB	**115,000**

Craig Ranch Regional Park 20 Acre Master Plan 10479

Create a master plan for the newly purchased 20 acres at Craig Ranch Regional Park. The new area is located west of the current park. Work with landscape architect to create various concepts to present to the City Council, City Management, and the Parks and Recreation Advisory Board.

Tax Override - Parks	**20,400**

Craig Ranch Regional Park LED Light Conversion 10476

LED lighting will increase the amount of light emitted from the bulbs. The increase lighting will make the public feel safer in the park and have the potential to decrease crime. LED lighting is more energy efficient and should help to decrease the power bill. LED Lighting will reduce the park lighting outages due to heat building issues.

Tax Override - Parks	**150,000**

Craig Ranch Regional Park Parking Lot Rehabilitation 10483

Currently the south and southeast parking areas off of Craig Road are covered in type II and graded level. This parking area is closed off during normal park hours and only opens for events. Paving this section making the area into a safe and usable parking lot and greatly expand direct access to the park for the south end amenities. The new parking area would provide direct access, additional ADA accessible handicap parking. The citizens attending events that need assistance often complain about the distance of the parking and uneven surface to maneuver across. A fully functional parking lot on the south end of the park would provide increase ADA accessibility for citizens who need direct and handicap access.

Tax Override - Parks	**250,000**

Craig Ranch Regional Park Perimeter Road 10481

Creating a perimeter road around Craig Ranch Regional Park that connects all the parking lots will improve the traffic flow around the park and will allow for better access to the park for our patrons. Having a perimeter road will give better access for event programmers and the potential for less damage to the vegetation during set up and tear down of events. A single flowing road around the perimeter could provide for events like Christmas lights, car shows, and other events that need fluid access. Police and Fire vehicles would have multiple entries to the park in cases of emergency.

Tax Override - Parks	**150,000**

Kiel Ranch - 7 Acre Master Plan 10478

Create a master plan for the newly purchased approximately 6.81 acres neighboring the historical Kiel Ranch Park. The new acreage is located southwest of the Park on the northeast corner of Carey Avenue and Commerce Street. Work with a landscape architect to create various concepts to present to the City Council, City Management, and the Parks and Recreation Advisory Board.

Tax Override - Parks	**15,300**

Kiel Ranch Historic Park - Adobe Restore Project Ph 2B 10394

This project consists of the design and construction of improvements to restore the porch, widows and doors on the historic adobe building located on the site. Phase I restorations are complete and included new adobe wall repairs, roof repairs, interior walls and exterior restoration.

Commission on Cultural Affairs	**145,000**

Kiel Ranch Historic Park - Phase III B 10395B

This project focuses on providing safe access to the spring habitat. It will involve the construction of a boardwalk and overlooks along the side of the spring. The scope will include decomposed granite pathways, perimeter fence/wall, interpretive signage, and pedestrian lighting.

Bureau of Land Management	**695,000**

Land Acquisition - Commerce Street and Carey Avenue 10467

Purchase of approximately 6.81 acres of land at the northeast corner of Commerce Street and Carey Avenue.

Bureau of Land Management	**1,520,700**
Park District No. IV	**35,000**

Land Acquisition - Commerce Street and Craig Road 10468

Purchase of approximately 5.34 acres of land at the northwest corner of Commerce Street and Craig Road.

Bureau of Land Management	**3,824,600**
Park District No. III	**35,000**

Land Acquisition - Lone Mountain/Camino Al Norte 10469

Purchase of approximately 20.57 acres of land at the southeast corner of Lone Mountain Road and Camino Al Norte.

Bureau of Land Management	**4,025,000**
Park District No. III	**35,000**

Las Vegas Wash Trails LED Lighting Upgrade 10477

This project will upgrade all lighting to LED fixtures on the Las Vegas Wash Trail systems. The existing fixtures have experienced several failures causing an undue burden on staff time and Traffic's Operational budget. The new LED fixtures will provide significant savings in both maintenance costs and energy consumption.

Tax Override - Streets	**170,000**

Park Conversion Project 10334

This project involves the land acquisition, design and construction of park improvements on property at Windsor Park and is required as a result of constructing new Fire Station 50 on park land at City View Park. Since the City had previously received funds from the Land & Water Conservation Fund to construct the park, the State of Nevada, Division of State Parks required a new park be built to replace the park land lost due to the fire station construction, and that construction of the new park begin by August 1, 2013. Several sites for replacement parks were presented to the National Park Service; The proposed site is at Windsor Park.

General Obligation Bond - FB	**535,000**

Park Renovations North Phase I 10411

The facilities at these parks need major repairs to meet National Recreation and Parks Association Standards. This project will make the necessary repairs and/or replacements to shade shelters, drinking fountains, various turf, fencing, infrastructure and playground equipment.

Tax Override - Parks	**200,000**

Park System Master Plan 10480

Create a master plan for the park system. Work with a landscape architect/engineer to create an updated master plan for the park system to present to the City Council, City Management, and the Parks and Recreation Advisory Board.

Tax Override - Parks	**76,500**

Sandstone Ridge Shade Structures & Landscaping 10473

Remove and replace various damaged and deteriorated shade structures. In addition, remove and replace various landscape features.

Park District No. III	**114,000**

Silver Mesa Recreation Center Cooling Tower 10484

An automated water pre-treatment system for the pool cooling tower.

413 - Clark County Parks Grant	**8,000**

Public Safety - Fire $1,878,000

Apparatus - Truck Replacement Unit 1604 22033

This project includes the purchase of new aerial apparatus and related firefighting equipment designed to meet NFPA Aerial Apparatus standards. This equipment will be utilized to address development of vertical construction in the City and move the existing apparatus from front line to reserve. Front line service life is estimated at ten (10) years, with a five (5) year reserve application.

Tax Override - Fire	**1,300,000**

Fire - Communication Replacement 22019

Radios are a very important part of the Fire Department's day-to-day operations. Radios are used as a key communication tool between two or more firefighters as well as on the scene of an emergency incident. Another way that these radio are a key role in our operations is to be able to communicate with our Dispatch Center. Due to the nature of the Fire Department's business, radios require replacement more frequently than non-public safety departments; therefore, a regular replacement schedule for radios is necessary.

Tax Override - Fire	**175,000**

Firefighter - Hydraulic Rescue Tools - Extrication 22021

This new equipment will bring the Fire Departments auto extrication equipment up to the NFPA standard 1670, Operations and Training of Technical Search/ Rescue and Auto Extrication. This equipment is a valuable tool for the fire department to have in our day-to-day operations. This equipment will be utilized for the extrication of citizens trapped in vehicles as a result of traffic accidents.

Tax Override - Fire	**20,000**

Firefighter - SCBA Replacement 22022

The Self Contained Breathing Apparatus is a requirement of NFPA 1852 & NFPA 1981. These two Standards on Open-Circuit Self-Contained Breathing Apparatus (SCBA) for Emergency Services, 2007; and Selection, Care, and Maintenance of Open-Circuit Self-Contained Breathing Apparatus (SCBA) identify the requirements for every firefighter to ensure their health and safety. This project replaces refurbishes and maintains SCBA gear, including inspection and repair of SCBA calibration equipment.

Tax Override - Fire	**235,000**

Firefighter - Turnout Replacement 22023

As part of NFPA 1981 & 1982, Firefighter Turnout (personal protective equipment) is an essential part of firefighter safety and protection. This equipment protects firefighters from high amounts of heat, potentially dangerous chemicals, and blood borne diseases.

Tax Override - Fire	**148,000**

Public Safety - Police $2,698,908

Firearms Range Bullet Traps 26016

The Police Department in past fiscal cycles has had to expend $50K per year on annual lead abatement from the dirt berm backstop at their outdoor range facility. These permanent bullet traps will allow the lead bullets to be trapped in self-contained mechanisms which the lead can be removed easily and at almost no expense, instead of having to dig the lead out of the dirt and then replacing the dirt berm backstop. The lead removal is essential for the safe operations of the facility. There would need to be an additional expense of cleaning out the existing dirt berm for lead currently in the hill, before installation of the permanent bullet traps.

Public Safety Tax	**350,000**

Police Department Core Systems Upgrade 26017

The Police Department's Motorola applications core suites require upgrading. The shelf life of these applications and hardware is nearing their life cycles; NetRMS, CADS, PMDC, AVL, UDT, ATM and Open Query. City Attorney's, Marshals, Fire, Animal Control and Court employees access many of these applications to perform their daily functions. Important to note; all versions of the Motorola applications (referred to as Friends of CADS) need to be upgraded at the same time due to the core architecture and designs that have changed in all modules. This will be an 18-24 month development/ deployment time frame.

General Fund	**698,000**

Radio Replacement 26015

The City of North Las Vegas utilizes the Southern Nevada Area Communications Council (SNACC) radio system as our primary radio communications network. This project will replace the existing Motorola radios that operate on the SNACC Radio System and are utilized by the Police Department. The current Motorola XTS/XTL 5000 Police radio equipment will no longer be supported as of the 4th quarter of 2018. Additionally, these radios are currently obsolete and are no longer available for purchase.

The new radios will be capable of P25 Phase II, giving the Police Department the ability to communicate directly with Metro during emergency situations or joint efforts. The new radios will also give the end user more features that will help improve their job performance while supporting the citizens of North Las Vegas. New features will also have the technology not previously offered that will provide safety features in case of emergency. The new equipment will be supported and accessories will be available by the manufacturer for the long term.

General Fund	**819,722**
Public Safety Tax	**616,199**
More Cops Fund	**166,187**

Taser Replacement Program 26018

Officers are issued Tasers as a less lethal option to control aggressive/violent suspects. The current Tasers are the X26 Model which are no longer supported by Taser International and are considered old outdated technology. The Taser 60 replacement program achieves the required transition to the X26P Taser model, allowing us to replace all Tasers in Year one of the program and pay for them over a five year period. We must replace 200 tasers, 200 holsters, 200 batteries, 200 spare cartridges. This program allows us to change out all of our old tasers still in our inventory in the Police Department with all the associated required equipment. The program will be billed in 5 installments of $48,800 each year. Being on the "replacement Program" results in Taser giving us a $20,000 discount for participating in this program. This is fiscally prudent as it saves the city money and achieves the required goal of changing out the Tasers.

General Fund	**19,520**
Public Safety Tax	**19,520**
More Cops Fund	**9,760**

Technology Improvements
$1,933,040

Business License, Land Management, Permitting App. 23031

Replace the software and hardware supporting the Land Management, Permitting, Licensing and Regulatory Management services offered by the City. This project will include the data migration, refresh of server and mobile device technology, interfaces with internal and external applications, training, testing, and replacement of customer portals for

Customer/Business interaction with the City. Benefits will include use of a "GIS Centric" solution, building the path to implement electronic plans review, utilization of state of the art technology, improved workflow and robust mobile workforce management, and provide for additional 24/7 services to better engage the public and business partners. The savings from operational budget for Maintenance and Support on existing products will be moved to support these products so ongoing Operational Budget is not adversely impacted.

General Obligation Bond - FB	**555,000**
General Obligation Bond	**171,040**
General Fund - FB	**867,000**

Council Chamber Video Production System Upgrade 23034

Upgrade and replace City Council Chamber Video Production System software and hardware, add additional microphones, and create more viewing options for the Council on the dais. This includes an upgrade to modern video camera and video production equipment and acceptable outputs (i.e. 1080p, 29.97fps). Benefits will include a stabilized system where video can be easily and reliably produced and rebroadcast on Channel 4 and YouTube in standards required; new equipment reduces time and money spent by IT to repair obsolete equipment that has no warranty or maintenance contract; cameras that have acceptable outputs, resolution , constant frame rates and with white balance and autofocus capabilities that are 100% operable; cabling that is not prone to breakage; relocated equipment for optimum use; enhanced viewing capabilities for Council that lessen disruption when moving between voting and presentations; better video backup options; less delays in processing video; and includes warranty and maintenance for new equipment.

General Fund	**82,000**

Technology Refresh - Infrastructure 23001

The City has approximately 216 network devices for connecting computers, enabling Internet connectivity, integrating with government agencies, enabling wireless communications, and enabling telephony communications. These devices typically have five to seven year lifetimes after which they cannot be placed under warranty, are not supported by the manufacturer, and are prone to physical failure. The requested funds are to replace the most critical network devices which are overdue for replacement. It is estimated to cost $2.1 million dollars to replace the City's network equipment. We are asking for continual capital improvement funding to replace network equipment every seven years.

General Obligation Bond - FB	**120,000**

Technology Refresh - Personal Computing Devices 23015

The City has approximately 1280 personal computing devices of which 131 were purchased before 2009 and 122 were purchased in 2010. The industry standard is to replace PCs every three to five years. As devices mature they are prone to failure, possible security breaches and costly in parts and time to maintain. The requested funds will be used to replace the most outdated and problematic Desktop and Laptops either with a standard device or with a smaller device using VDI (Virtual Desktop Infrastructure). The City's goal is to replace approximately 20% of the City's desktop and laptops (excluding MDT's and those devices funded by the Muni Court, PD, or Grants) yearly. Addressing the refresh program annually will spread the cost and workload across several years. Failure to address the most critical or older machines will result in the loss of staff productivity.

General Obligation Bond - FB	**8,000**

Technology Refresh - Servers 23008

The City has approximately 160 servers and storage devices, the majority of which are over five years old and due for replacement. The equipment has moving parts and heat sensitive components which wear out over time. Without replacement the servers are prone to failure, which they regularly do. When they fail they disrupt the business of the City. The requested funds will be used to replace the most critical servers and storage devices which are failing. The City began re-investing in servers FY 12/13 after a four year gap due to budget constraints. The initial investment helped to shore up the Oracle, storage, and virtualization environments, but most of the City's servers are past end of life and danger of failure. It's critical to continue to replace damaged and failing servers to maintain business continuity and avoid loss of staff productivity.

General Obligation Bond - FB	**120,000**

Technology Refresh - Telephony 23028

It is essential to replace aging telephones to ensure reliable communications and desktop computer performance. There are approximately 1,250 telephones registered in the telephone system. This initiative will replace approximately 20% of the telephones yearly and provide for replacement servers every three years. This approach will increase reliability, keep technology current, and assist in distributing cost by avoiding a wholesale replacement of all telephones at once should the need arise. Desktop computers and telephones share the same network connection, not keeping the desktop phone current can adversely affect desktop computer performance. Additionally as features, performance and bug fixes are added to the software that runs the telephone system, a greater burden is placed on the server hardware that runs the telephone system.

In 2012-13 a bug surfaced on the older phone device which requires replacing the phone with a new model. Approximately 97% of the telephones in use are more than 5 years old.

General Obligation Bond - FB	**10,000**

Transportation $58,734,893

ADA Accessibility Improvements 10287

This project involves the replacement of sidewalk and sidewalk ramps, curb and gutter, safety lighting, drainage, road reconstruction, pedestrian crossings, and other improvements in various locations throughout the City. These improvements will provide increased accessibility and mobility, and enhance public safety within HUD-designated, Community Development Block Grant (CDBG)-eligible census tracts and neighborhoods.

Comm. Dev. Block Grant	**350,000**
RTC Fuel Revenue Indexing Funds 2	**1,000,000**

Alexander Road - Simmons to N. 5th Street 10503

This project consists of design and construction to rehabilitate the roadway, including streetlights, signs, striping, curb/gutter and other miscellaneous roadway improvements as needed.

RTC Fuel Revenue Indexing Funds 2	**1,500,000**

Alexander Road Sawtooth Infill Project 10388A

The project consists of design, right-of-way acquisition and construction to eliminate sawtooth roadways and improve drainage on Alexander Road between North 5th Street and Losee Rd. The goal is to provide a minimum of two continuous travel lanes in each direction as well as temporary walk paths where none currently exist.

RTC Fuel Revenue Indexing Funds	**115,000**

Allen Lane - Craig Road to Centennial 10504

This project consists of design and construction to widen/infill/rehabilitate the roadway, including streetlights, signs, striping, cub/gutter and other miscellaneous roadway improvements as needed.

RTC Fuel Revenue Indexing Funds 2	**260,000**

Brooks Avenue - N. 5th Street to Martin L. King Blvd. 10450

This project involves design, right-of-way acquisition and construction of new roadway sections, removing/replacing damaged and failing pavement areas along Brooks Avenue. This project also includes striping, LED streetlights, utility relocations and other items required to complete the roadway.

RTC MVFT	**4,289,000**

Bus Turnout Project FY 17/22 10491

This project will analyze the existing bus stops within the City. The results of the study will be used to determine which locations will benefit most from the addition of bus turn-outs to mitigate congestion issues. Once determined, project will include design, right-of-way acquisition, and bus turn-out construction at these locations.

RTC MVFT	**515,000**

Camino Al Norte - Lone Mountain Road to Ann Road 10436

This project includes design and rehabilitation of Camino Al Norte from Lone Mountain Road to Ann Road. The roadway is severely distressed in several areas along the alignment.

RTC MVFT	**2,000,000**

Carey Ave. Complete Street Project 10397

The project consists of design and right of way acquisition to incorporate complete street elements into the roadway. Complete street elements will address pedestrian, transit, vehicular traffic and will explore adding bike lanes, relocating transmission lines, replacing curb and sidewalk to meet ADA standards and adding various streetscape elements.

RTC Fuel Revenue Indexing Fund	**50,000**
RTC MVFT	**3,300,000**
RTC Fuel Revenue Indexing Funds 2	**2,000,000**

Cheyenne/Civic Center Dr. Intersection Improvements 10341

This project includes the design, right-of-way acquisition and construction to provide a triple left turn lane on westbound Cheyenne Ave. to southbound I-15 and realigning the northbound I-15 ramp at Cheyenne Ave.. In addition, the project will add a new southbound Civic Center right turn pocket at Cheyenne Ave. and modify the northbound Civic Center Dr. at Cheyenne Ave. to include dual left turn lanes, a shared left/thru lane and a dedicate right turn pocket to eastbound Cheyenne Ave.

NV Dept of Transportation	**2,606,775**
RTC MVFT	**55,225**

Cheyenne/MLK Intersection Improvements 10266

This project includes the design and construction of a dedicated right turn lane and dual left turn lanes in both the east and west approaches along Cheyene Ave. at Martin L. King Blvd. Improvements will include curb, gutter, sidewalk, asphalt, relocation of streetlights and utilities and possibly a bus turn-out.

NV Dept of Transportation	**350,000**
RTC MVFT	**37,000**
Traffic Cost Participation Agreements	**45,000**

Commerce Street - Cheyenne Avenue to Duchess Avenue 10501

This project consists of design and construction to rehabilitate the roadway, including streetlights, signs, striping, cub/gutter and other miscellaneous roadway improvements as needed.

RTC Fuel Revenue Indexing Funds 2	**1,340,000**
RTC Q10 Funds	**220,000**

Commerce Street Sawtooth Infill Project 10388B

The project consists of design and construction of roadway to eliminate missing roadway sections of Commerce Street between Cheyenne Ave. and Centennial Parkway. The goal is to provide a minimum of two travel lanes of roadway in each direction and complete pedestrian paths where they are not continuous.

RTC Fuel Revenue Indexing Funds	**3,355,000**

Complete Streets Policy Development & Bike Lane Install 10426

This project will develop a Complete Streets Policy for North Las Vegas, update City development codes, revise the comprehensive plan and enhance the Master Plan of Streets and Highways. This project will also construct bike lanes in the downtown area and enhance multi-modal opportunities for downtown travelers.

Southern Nevada Health District	**90,000**

Downtown Complete Streets & Pedestrian Improvements 10505

This project consists of the planning, design and construction of complete street elements primarily within the downtown area, but will most likely include other areas Citywide.

Motor Vehicle Fuel Tax	**1,072,200**

Gilmore Avenue 10462

Design, acquire right-of-way and construct/rehabilitate failed roadway sections along Gilmore Avenue from Simmons Street to Allen Lane.

RTC MVFT	**1,000,000**

Gowan Road Sawtooth Infill Project 10388C

The project consists of design and construction of missing roadway sections and provide a minimum two lanes in each direction. In addition, asphalt pedestrian walkways will be constructed.

RTC Fuel Revenue Indexing Funds	**3,130,000**

Hollywood Blvd. - Las Vegas Blvd. to Tropical 10502

This project consists of design and construction to widen/infill the roadway, including streetlights, signs, striping, cub/gutter and other miscellaneous roadway improvements as needed.

RTC Fuel Revenue Indexing Funds 2	320,000

Illuminated Street Name Signs 10494

This project will install illuminated street name signs at all signalized intersections, improving sign visibility and legibility at all distances and in all conditions. This will ultimately reduce the attention required by drivers to find street names and provide drivers more time to plan their actions at intersections.

Traffic Cost Participation Agreements	2,725,000

Lamb Blvd. - Centennial Pkwy to CC-215 10453

This project entails design, right-of-way acquisition and construction of full roadway improvements along the Lamb Boulevard corridor from Centennial Parkway to CC-215.

RTC MVFT	1,084,000
RTC Fuel Revenue Indexing Funds 2	821,000

Las Vegas Blvd. Improvements - Tonopah to Carey 20015

This project consists of design, right of way acquisition and construction to improve the roadway, curbs, sidewalks, medians, lighting improvements and incorporate complete street elements throughout the project reach.

RTC Fuel Revenue Indexing Funds	2,310,000

Lone Mountain Road - Decatur to Camino Al Norte 10515

This project consists of design, right-of-way acquisition, and construction of four travel lanes, with traffic control devices and localized drainage improvements. Additional improvements include emergency breakdown lanes, curb and gutter, sidewalks, and streetlights.

RTC Fuel Revenue Indexing Funds	3,077,000
RTC MVFT	119,000

Major Street Rehabilitation (Maintenance Funding) 10280

This project consists of the design and construction of pavement maintenance strategies for aging arterials, collectors, and local streets. The method of rehabilitation for individual streets vary from asphalt overlay to complete removal and replacement. This work will also include addressing ADA compliance for the rehabilitated streets. This is part of an annual program to maintain North Las Vegas' infrastructure asset.

RTC Fuel Revenue Indexing Funds 2	3,300,000

Meter Pedestal Removals 10490

This project will analyze streetlight circuits and optimize the number of electrical meter pedestals. Numerous meter pedestals are redundant in the streetlight system.

Tax Override - Streets	75,000

Multiple Traffic Signals 10385

The project consists of design and construction of traffic signals, controllers, pedestrian activators, signage, pavement markings and intersection improvements at the intersections of Ann Road and Commerce Street, Gowan Ave. and Commerce Street, Alexander Rd. and Clayton Street, and Centennial Parkway and Bruce Street.

RTC Fuel Revenue Indexing Funds	**493,000**

N. 5th Street/Cheyenne Ave. Intersection Improvements 10379

The project involves design and construction of improvements at the intersection of N. 5th Street and Cheyenne Ave.

NV Dept of Transportation	**10,000**
Tax Override Streets - FB	**1,000**
Motor Vehicle Fuel Tax	**9,000**

North 5th Street Signalization 10380

This project involves the design and construction of signalized intersections along N. 5th Street at Ann Rd., Lone Mountain Rd. and at Gowan Rd.

NV Dept of Transportation	**1,414,909**
Tax Override - Streets - FB	**74,469**

Pedestrian Upgrades at Donna St. and Tonopah Ave. 10451

This project includes pedestrian safety and traffic calming improvements fronting McCall Elementary School and J.D. Smith Middle School.

RTC Fuel Revenue Indexing Funds	**505,000**

Rectangular Rapid Flashing Beacon Project 10488

This project will include analysis of various locations to determine areas with greatest need for adding traffic control. Locations to be studied include; Commerce St./Rome Blvd., Tropical Pkwy./Statz St., Pecos Rd./Giest Ave. or Alto Ave., Owens Ave./ Davis Pl. or Stocker St. (additional locations may be added to study). This project will provide for the design and construction of Rectangular Rapid Flashing Beacons (RRFBs) at various crosswalk locations to improve pedestrian safety. Locations selected are crossings that would benefit from a higher-level safety treatment due to the pedestrian volume or user type and the number of vehicles.

RTC Fuel Revenue Indexing Funds 2	**335,000**

Revere St. Sawtooth Infill Project - Carey to Colton 10388D

The project consists of design and construction to eliminate sawtooth roadway sections and provide a minimum two travel lanes in each direction and pedestrian walkways.

RTC Fuel Revenue Indexing Funds	**1,935,000**

School Flasher Project 10487

This project will include analysis of various areas with greatest need for additional traffic control. Locations to be studied include; Somerset Losee Campus, Somerset Aliante Campus, Priest Elementary (relocation), Canyon Springs High School, Mojave High School, Cheyenne High School (additional locations may be added to study). This project will provide for the design and construction of School Zone Flashers at various school locations to improve pedestrian and vehicular safety. The locations

selected are schools that do not currently have a flasher system and/or the existing flasher needs to be relocated to expand the school zone.

RTC Fuel Revenue Indexing Funds 2	460,000

School Safety Improvements 10493

As a part of the Safe Routes to School program, school safety walk audits were performed by the Regional Transportation Commission, Clark County School District and the City of North Las Vegas at various school sites within the City. The project will address the safety improvements discovered during these audits. Proposed improvements include; signage, striping, sidewalk installation, ADA improvements, median island modifications, and other items related to improving safety near the identified schools.

RTC Fuel Revenue Indexing Funds 2	880,000

Sloan Lane - Las Vegas Blvd. to Tropical Parkway 10500

This project consists of design and construction to widen/infill the roadway, including streetlights, signs, striping, cub/gutter and other miscellaneous roadway improvements as needed.

RTC Fuel Revenue Indexing Funds 2	442,000

Street Ligh LED Retrofit 10489

This project will upgrade all High Pressure Sodium (HPS) streetlights fixtures to Light Emitting Diode (LED) fixtures over the course of 10 years. This will improve visibility on the roadway and reduce power consumption by approximately 50%. The project may also include lighting controls, if additional maintenance and power consumption savings can be realized.

Motor Vehicle Fuel Tax	1,505,000

Streetlight Replacement Project 10455

This project will replace the old discontinued streetlight poles and failing High Pressure Sodium (HPS) lamps with new galvanized poles and Light Emitting Diode (LED) fixtures, standardizing the poles and improving the lighting in the neighborhood while taking advantage of new energy efficiency technology.

Motor Vehicle Fuel Tax	250,000

Traffic Signal Fiber Optic Communications System 10414

This project will evaluate the City's traffic signal fiber optic communications system and determine potential corridor improvements and redundant routes. The second part of the project will be to install fiber in key locations. A robust communication system allows for a well-coordinated traffic signal system and provides congestion relief and air quality benefits.

NV Dept of Transportation	1,194,150
Traffic Cost Participation Agreements	62,850

Traffic Signal Video Detection Upgrade 10381

The project involves upgrading the video detection devices on signalized intersections along Craig Rd. between Decatur Blvd. and Walnut Rd., Cheyenne Ave. between Decatur Blvd. and Civic Center Drive and Las Vegas Blvd. between Tonopah Ave. and Evans Ave.

NV Dept of Transportation	352,749
Tax Override Streets - FB	18,566

Tropical Parkway Connector to CC-215
10401

The project involves design, environmental, right of way acquisition and construction of an eastern leg to the CC-215/I-15 interchange that connects to Tropical Parkway. The connection will include the completion of Tropical Parkway to Linn Lane and Linn Lane south to the intersection of El Campo Grande Avenue. This project will include four travel lanes, traffic signalization, pavement markings and signage. Once completed, this project will make it more convenient to develop the property between I-15 and Las Vegas Blvd. by providing direct access to I-15.

NV Dept of Transportation	**5,444,450**
RTC MVFT	**286,550**

Tropical Parkway/Hollywood Blvd. to I-15
10412

This project includes the completion of four paved lanes of travel on Tropical Parkway to Hollywood Boulevard and the completion of Hollywood Boulevard to I-15. This work will involve design, right-of-way acquisition and construction activities.

RTC Fuel Revenue Indexing Funds	**550,000**

Utilities: Sewer
$34,637,000

Citric Acid Tank Addition
S0035

Citric Acid is used for cleaning the membranes during maintenance and recovery cleans. Currently the WRF is using 2 totes of 250 gallons each as the storage tanks. These totes are hard piped and require refilling once to twice per week. To refill the totes an operator must get a tote on a forklift, attach it to a filling hose and then raise the forks of the forklift with the full tote up to allow gravity to refill the storage totes. By installing a 3,000 gallon storage tank for the Citric Acid, that can be filled by bulk delivery, the cost for Citric Acid would be reduced and employee safety would be increased.

Utility Enterprise Fund	**75,000**

Manhole Lining
S0030

This project involves preparation of bid documents, bidding, construction and construction management to line approximately 50 manholes that are deteriorating due to hydrogen sulfide corrosion in various locations throughout the city.

Utility Enterprise Fund	**100,000**

Northern Beltway SID 65 Utilities Infrastructure
S0003

This project consists of design and construction of the Northeast Interceptor Sewer and various local sanitary sewers and water lines to serve the area designated as Northern Beltway Commercial Area SID 65. The Northeast Interceptor is approximately 25,000 LF of sewer ranging in size from 18 in to 42 in and is designated to collect sewage from SID 65 and convey it to the City's WRF facility at Betty Lane and Carey Ave. The project also includes approximately 3,400 LF of water line and 6,400 LF of local sanitary sewer in the SID area.

Utility Enterprise Fund	**12,769,000**
Special Improvement District	**18,893,000**

Pecos & Tropical Manhole Replacement
S0031

This project involves replacing two 72 inch offset manholes that are approximately 25 feet deep. The offsets prohibit the ability to enter them and clean the sanitary sewer lines they connect.

Utility Enterprise Fund	**100,000**

Sewer Main Rehab: Carey/ Losee/Cheyenne/Pecos S0022

Approximately 36,300 lineal feet of sewer main requires to be rehabilitated through in-situ methods consisting of approximately 13,000 lineal feet of main ranging in size from 15-inch to 33-inch in Losee Road from Lake Mead Blvd to the Las Vegas Wash Crossing north of Gowan Road; approximate 9,100 lineal feet of 33-inch diameter main in Carey Avenue from Clayton Road to Losee Road; approximately 8,500 lineal feet of 18-inch diameter main in Pecos Road from Geist Street to Lake Mead Boulevard. The sewer mains identified for rehabilitation will be spread over the upcoming five year period to lessen budgetary impacts.

Utility Enterprise Fund	**2,000,000**

Sewerline Oversizing S0002

This project consists of oversizing developer sewer lines to provide additional capacity for future development. Oversizing typically occurs where new areas are being opened up (pioneered) and where previously oversized sewer lines are being extended. By oversizing developer sewer lines, additional capacity is provided for future development and the City's wastewater collection system develops in an orderly manner. Future tie-ins and cutting of pavement can be minimized and parallel sewer lines avoided.

Utility Enterprise Fund	**400,000**

WRF Capital Repairs S0046

This project will establish a capital fund to enhance/ maintain the various wastewater treatment processes at the Water Reclamation Facility.

Utility Enterprise Fund	**300,000**

Utilities: Water $10,301,700

Carey Avenue Water Main Assessment W0049

Assessment of 35,640 lineal feet of 36-inch Water Main and replacement of cathodic protection. The 36-inch water main is a steel pipeline that was installed in 1973 (36 years old). Many of the cathodic protection anodes along the alignment of the water main have been totally depleted. Therefore, the assessment to determine the condition of the water main is necessary. The assessment will provide information to determine if any water leaks exist and if any corrosion is taking place along the alignment. Replacement of the cathodic protection system will prevent future corrosion of the steel water main.

Utility Enterprise Fund	**200,000**

P2B Pump Station Rehabilitation W0055

The P2B Pump Station is used to pump water to the Baro Canyon water reservoir located in the extreme southeast side of the water distribution system in Sunrise Manor. The station was built in the 1987 and has 3 pumps in need of rehabilitation along with replacement of the Motor Control Center (MCC) panels. It is proposed to also install a shelter over the pumps and panels to save on future maintenance costs.

Utility Enterprise Fund	**630,000**

Reservoir Repainting W0001

The project consists of the repainting of the interior and exterior of four reservoirs throughout the City; location to be determined on an annual basis as needed. As a component of ongoing maintenance, repainting of these reservoirs will prevent more expensive repairs in the future.

Utility Enterprise Fund	**3,500,000**

Sun Valley Well Rehabilitation W0051

The Sun Valley well failed in 2014 while in operation. A professional well driller will need to pull the pump and evaluate the condition of the entire well. It is anticipated that the pump will need to be replaced and the well casing will need to be scrubbed and inspected and possibly replaced. For each day this well is not in service, it costs the City $2,000 per day. This well produces 2500 gpm and these repairs will pay for themselves within a year. When wells are in operation, they produce water for less than 1/3 the cost of purchasing water from SNWA saving the City hundreds of thousands of dollars per year.

Utility Enterprise Fund	**2,500,000**

Taylor & Reynolds Water Line Replacement W0060

The scope of work includes replacing approximately 755 lineal feet (total) of aging and undersized existing 4-inch asbestos cement pipe (ACP) with new 8-inch PVC water main, and the replacement of two (2) antiquated “post” type fire hydrants with new fire hydrants meeting current standards. The existing water mains and associated fire hydrants were constructed under previous codes and do not meet current National Fire Code requirements of providing a minimum fire flow capacity of 1,500 gallons per minute (gpm). Construction of the proposed improvements will improve system reliability and will provide fire flow capacity meeting National Fire Code standards. All existing and proposed infrastructure is located within the existing roadway/ public right-of-way of Taylor Avenue, Reynolds Avenue and Palmer Street.

Comm. Dev. Block Grant	**321,700**

Water Distribution SCADA Upgrade W0058

The current Supervisory Control and Data Acquisition system (SCADA) is outdated and limited in capability. It is used mostly for monitoring and not controlling remote well, pump station and tank sites. An upgraded SCADA system will permit operators to not only monitor sites, but to fully control pumps, valves, tank levels and respond to alarm conditions remotely, saving time and manpower. The current SCADA system has no backup servers in case of emergencies. The new system will provide backup and UPS to deal with emergencies and server failures.

Utility Enterprise Fund	**50,000**

Water Operations Misc. Capital Repairs W0061

This project will establish a capital fund to enhance/ maintain the various water operations processes for the City.

Utility Enterprise Fund	**300,000**

Water System Bolstering W0020

This project consists of the design and construction of water mains to improve the capacity, reliability and water quality within the water distribution system. The water system model provides staff with information regarding system constraints and is also a tool for use in identifying options to improve the system. System improvements may consist of replacement of undersized mains, or main extensions constructed to eliminate dead-ends and provide system looping.

Utility Enterprise Fund	**400,000**

Waterline Oversizing
W0010

This project consists of oversizing developer water lines to provide additional capacity for future development. Oversizing typically occurs where new areas are being opened up (pioneered) and where previously oversized water lines are being extended. By oversizing developer water lines, additional capacity is provided for future development, and the City's water system develops in an orderly manner. Future taps and cutting of pavement can be minimized and parallel pipelines avoided.

Utility Enterprise Fund	**400,000**

West Cheyenne Well Rehabilitation
W0046

The West Cheyenne well failed in 2013. The pump was pulled by a professional well driller, the casing was roto-scrubbed and the well was thoroughly inspected and recorded. Numerous penetrations were discovered in the casing, permitting poorer quality water from the shallow acquifer to enter the pump casing and reduce the quality of water being pumped. As a result the well was abandoned. When wells are in operation, they produce water for less than 1/3 the cost of purchasing water from SNWA saving the City hundreds of thousands of dollars per year. This project includes re-drilling the well, completing the surface improvements and placing the well in operation.

Utility Enterprise Fund	**2,000,000**

Vehicles & Heavy Equipment
$6,455,000

Fleet Replacement Program
25001

This program reflects the projected fleet vehicle replacement proposed annually. Due to budget constraints, this funding will only be used when absolutely necessary. Vehicle selected for replacement will be prioritized based on criticality of equipment, mileage/hour meter readings, age, maintenance cost, and down time.

General Fund	**5,000,000**
Street Maintenance Fund	**95,000**
Public Safety Tax Fund	**500,000**
More Cops Fund	**400,000**
Motor Vehicle Fuel Tax Fund	**150,000**
Utility Funds	**310,000**

NLVPD Mobile Command Center

Approved Major Capital Improvement Plan Outline

DOWNTOWN REDEVELOPMENT							
	Project #	**FY 2017-18**	**FY 2018-19**	**FY 2019-20**	**FY 2020-21**	**FY 2021-22**	**5 Year Total**
Canyon Electric Library Main Branch Remodel	**20018**	**1,190,000**					**1,190,000**
Community Development Block Grant		1,190,000					1,190,000
Lake Mead Village West Civic Plaza	**20017**	**28,000**					**28,000**
Redevelopment Fund - 221		28,000					28,000
DOWNTOWN REDEVELOPMENT TOTAL		**1,218,000**	**-**	**-**	**-**	**-**	**1,218,000**

FLOOD CONTROL	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
AC Patch Truck	**10495**	**207,000**					**207,000**
Fund 294		207,000					207,000
Beltway Collection System - Pecos	**10389**	**428,800**	**10,000**	**5,821,361**			**6,260,161**
CC Regional Flood Control		428,800	10,000	5,821,361			6,260,161
Beltway Detention Basin and Channel	**10373**	**8,057,000**	**4,329,000**				**12,386,000**
CC Regional Flood Control		8,057,000	4,329,000				12,386,000
Central Freeway Channel at Cheyenne	**10384**	**5,955,000**	**2,120,000**				**8,075,000**
CC Regional Flood Control		5,955,000	2,120,000				8,075,000
Fifth Street Collector - Centennial to Deer Springs	**10390**	**249,097**	**265,000**	**4,165,500**			**4,679,597**
CC Regional Flood Control		249,097	265,000	4,165,500			4,679,597
Gowan Outfall, Alexander Road - Decatur to Simmons	**10497**	**1,372,000**	**549,000**	**21,320,000**	**7,510,000**		**30,751,000**
CC Regional Flood Control		1,372,000	549,000	21,320,000	7,510,000		30,751,000
Hollywood Storm Drain System -	**10375**	**22,983,000**	**5,420,000**				**28,403,000**
CC Regional Flood Control		22,983,000	5,420,000				28,403,000
Hollywood System - Centennial to Speedway #2 Det. Basin	**10407**	**832,125**		**5,224,500**			**6,056,625**
CC Regional Flood Control		832,125		5,224,500			6,056,625
Lake Mead Drain to Las Vegas Wash	**10456**				**780,000**		**780,000**
CC Regional Flood Control					780,000		780,000
Las Vegas Blvd Drain	**10499**					**660,000**	**660,000**
CC Regional Flood Control						660,000	660,000
North Las Vegas Detention Basin Upgrade	**10498**				**360,600**		**360,600**
CC Regional Flood Control					360,600		360,600
Range Wash - Ann Branch	**10457**	**1,457,753**	**405,000**	**11,415,000**			**13,277,753**
CC Regional Flood Control		1,457,753	405,000	11,415,000			13,277,753
Range Wash Beltway Conveyance	**10406**	**223,200**	**160,000**	**2,211,200**			**2,594,400**
CC Regional Flood Control		223,200	160,000	2,211,200			2,594,400
Speedway North Detention Basin	**10405**				**1,523,600**	**520,000**	**2,043,600**
CC Regional Flood Control					1,523,600	520,000	2,043,600
Trash Compactor	**10496**	**105,000**					**105,000**
Fund 294		105,000					105,000
Vandenberg North Detention Basin, Collection & Outfall	**10227**	**18,030,000**	**8,530,000**				**26,560,000**
CC Regional Flood Control		18,030,000	8,530,000				26,560,000
FLOOD CONTROL TOTAL		**59,899,975**	**21,788,000**	**50,157,561**	**10,174,200**	**1,180,000**	**143,199,736**

MUNICIPAL FACILITIES	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Apex Infrastructure	**10458**	**200,000,000**					**200,000,000**
Special Improvement District		200,000,000					200,000,000
Brooks Master Plan and Remodel	**10485**	**35,000**					**35,000**
Tax Override - Streets		35,000					35,000
Citywide Homeland Security Cameras	**25004**	**250,000**					**250,000**
425-Urban Area Security Initiative (UASI) Grant		250,000					250,000
Fire Station Remodel/Replacement	**10459**	**130,000**	**180,000**	**180,000**	**180,000**	**180,000**	**850,000**
Tax Override -Fire		130,000	180,000	180,000	180,000	180,000	850,000
Heavy Duty Tire Changer	**25003**	**22,000**					**22,000**
Motor Vehicle Enterprise Fund-FB		22,000					22,000
Honeywell Upgrade	**10486**	**90,000**	**80,000**	**40,000**	**200,000**		**410,000**
Utility Enterprise Fund		35,000					35,000
General Fund		55,000	80,000	40,000	200,000		375,000
MUNICIPAL FACILITIES TOTAL		**200,527,000**	**260,000**	**220,000**	**380,000**	**180,000**	**201,567,000**

PARKS & RECREATION	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Aliante Golf Course Equipment Replacement	**10443**	**250,000**					**250,000**
Tax Override Parks		250,000					250,000
Aviary Park Soccer Fields	**10474**			**179,200**			**179,200**
Tax Override Parks				179,200			179,200
Basketball Court Resurfacing	**10472**	**30,000**	**30,000**				**60,000**
Tax Override Parks		30,000	30,000				60,000
Cheyenne Sports Complex	**10475**	**179,200**		**500,000**		**690,000**	**1,369,200**
Tax Override Parks		179,200		500,000		690,000	1,369,200
City View Park & Par 3 Golf Course Facilities	**10409**	**175,000**					**175,000**
Tax Override Parks - FB		60,000					60,000
Park District Fund - FB		115,000					115,000
Craig Ranch Regional Park 20 Acre Master Plan	**10479**	**20,400**					**20,400**
Tax Override Parks		20,400					20,400
Craig Ranch Regional Park LED Light Conversion	**10476**	**150,000**		**150,000**			**300,000**
Tax Override Parks		150,000		150,000			300,000
Craig Ranch Regional Park Parking Lot Rehabilitation	**10483**	**250,000**					**250,000**
Tax Override Parks		250,000					250,000
Craig Ranch Regional Park Perimeter Road	**10481**	**150,000**					**150,000**
Tax Override Parks		150,000					150,000
Craig Ranch Regional Park Soccer Fields	**10482**		**870,000**	**3,435,000**	**5,695,000**		**10,000,000**
413-Clark County Parks Grant			870,000	3,435,000	5,695,000		10,000,000
Kiel Ranch ~7 Acre Master Plan	**10478**	**15,300**					**15,300**
Tax Override Parks		15,300					15,300
Kiel Ranch Historic Park - Adobe Restore Project Ph 2B	**10394**	**145,000**					**145,000**
Commission on Cultural Affairs		145,000					145,000
Kiel Ranch Historic Park - Phase III (B)	**10395B**	**695,000**					**695,000**
Bureau of Land Mgmt.		695,000					695,000
Land Acquisition - Commerce Street and Carey Avenue	**10467**	**1,555,700**					**1,555,700**
Bureau of Land Mgmt.		1,520,700					1,520,700
Park District No. IV		35,000					35,000
Land Acquisition - Commerce Street and Craig Road	**10468**	**3,859,600**					**3,859,600**
Bureau of Land Mgmt.		3,824,600					3,824,600
Park District No. III		35,000					35,000
Land Acquisition - Lone Mountain/Camino Al Norte	**10469**	**4,060,000**					**4,060,000**
Bureau of Land Mgmt.		4,025,000					4,025,000
Park District No. III		35,000					35,000
Las Vegas Wash Trails LED Lighting Upgrade	**10477**	**170,000**	**102,000**				**272,000**
Tax Override Streets		170,000	102,000				272,000
Par 3 Golf Course Irrigation/Electrical Renovation	**10439**			**50,000**	**400,000**		**450,000**
Tax Override Parks				50,000	400,000		450,000
Park Conversion Project	**10334**	**535,000**	**448,000**				**983,000**
General Obligation Bond - FB		535,000	448,000				983,000
Park Renovations North Phase I	**10411**	**200,000**					**200,000**
Tax Override Parks		200,000					200,000
Park System Master Plan	**10480**	**76,500**					**76,500**
Tax Override Parks		76,500					76,500
Parks Restrooms/Gazebo Lighting Replacement	**10471**			**60,000**			**60,000**
Tax Override Parks				60,000			60,000
Sandstone Ridge Shade Structures & Landscaping	**10473**	**114,000**					**114,000**
Park District No. III		114,000					114,000
Silver Mesa Recreation Center Cooling Tower	10484	**8,000**					**8,000**
413-Clark County Parks Grant		8,000					8,000
PARKS & RECREATION TOTAL		**12,638,700**	**1,450,000**	**4,374,200**	**6,095,000**	**690,000**	**25,247,900**

PUBLIC SAFETY: FIRE	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Apparatus – Air Resource Replacement Unit 1548	**22030**		**150,000**				**150,000**
Tax Override Fire			150,000				150,000
Apparatus - Engine Replacement Unit 1664	**22054**				**693,000**		**693,000**
Tax Override Fire					693,000		693,000
Apparatus – Engine Replacement Unit 1398	**22031**		**600,000**				**600,000**
Tax Override Fire			600,000				600,000
Apparatus - Engine Replacement Unit 1663	**22036**			**630,000**			**630,000**
Tax Override Fire				630,000			630,000
Apparatus – Truck Replacement Unit 1604	**22033**	**1,300,000**					**1,300,000**
Tax Override Fire		1,300,000					1,300,000
Cardiac Defibrillator - Replacement	**22049**				**535,000**		**535,000**
Tax Override Fire					535,000		535,000
Fire - AutoPulse Replacement	**22050**				**80,000**		**80,000**
Tax Override Fire					80,000		80,000
Fire - Communication Replacement	**22019**	**175,000**	**127,000**	**134,000**	**140,000**	**147,000**	**723,000**
Tax Override Fire		175,000	127,000	134,000	140,000	147,000	723,000
Fire Ballistic - Personal Protective Equipment	**22039**			**48,000**			**48,000**
Tax Override Fire				48,000			48,000
Fire Training Facility	**22055**				**750,000**		**750,000**
Tax Override Fire					750,000		750,000
Firefighter - Hydraulic Rescue Tools - Extrication	**22021**	**20,000**	**44,000**	**20,000**	**48,000**	**20,000**	**152,000**
Tax Override Fire		20,000	44,000	20,000	48,000	20,000	152,000
Firefighter - SCBA Replacement	**22022**	**235,000**	**232,000**	**128,000**	**134,000**	**141,000**	**870,000**
Tax Override Fire		235,000	232,000	128,000	134,000	141,000	870,000
Firefighter - Turnout Replacement	**22023**	**148,000**	**155,000**	**163,000**	**171,000**	**180,000**	**817,000**
Tax Override Fire		148,000	155,000	163,000	171,000	180,000	817,000
Patient Gurney Replacement	**22052**			**57,000**			**57,000**
Tax Override Fire				57,000			57,000
PUBLIC SAFETY: FIRE TOTAL		**1,878,000**	**1,308,000**	**1,180,000**	**2,551,000**	**488,000**	**7,405,000**

PUBLIC SAFETY: POLICE	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Firearms Range Bullet Traps	**26016**	**350,000**					**350,000**
Public Safety Tax		350,000					350,000
Police Department Core Systems Upgrade	**26017**	**698,000**					**698,000**
General Fund		698,000					698,000
Radio Replacement	**26015**	**1,602,108**	**1,602,108**				**3,204,216**
General Fund		819,722	819,722				1,639,444
Public Safety Tax		616,199	616,199				1,232,398
More Cops Fund		166,187	166,187				332,374
Taser Replacement Program	**26018**	**48,800**	**48,800**	**48,800**	**48,800**	**48,800**	**244,000**
General Fund		19,520	19,520	19,520	19,520	19,520	97,600
Public Safety Tax		19,520	19,520	19,520	19,520	19,520	97,600
More Cops Fund		9,760	9,760	9,760	9,760	9,760	48,800
PUBLIC SAFETY: POLICE TOTAL		**2,698,908**	**1,650,908**	**48,800**	**48,800**	**48,800**	**4,496,216**

TECHNOLOGY IMPROVEMENTS	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Budget & Forecasting Software Service Solution	**23035**		**300,000**	**500,000**			**800,000**
General Fund			300,000	500,000			800,000
Business License, Land Mgmt., Permitting App.	**23031**	**1,593,040**					**1,593,040**
General Obligation Bond - FB		555,000					555,000
General Obligation Bond		171,040					171,040
General Fund - FB		867,000					867,000
Council Chamber Video Production System Upgrade	**23034**	**82,000**					**82,000**
General Fund		82,000					82,000
Criminal Justice Case Management Implementation				**740,295**	**540,795**		**1,281,090**
General Obligation Bond				240,885	170,760		411,645
Municipal Court Fund				499,410	370,035		869,445
Document Mgmt. & Agenda Processing Software	**23032**		**1,711,900**				**1,711,900**
General Fund			1,711,900				1,711,900
Public Works Asset Management Software Service	**23036**		**421,200**				**421,200**
General Fund			201,642				201,642
Motor Vehicle Fuel Tax			219,558				219,558
Technology Refresh - Infrastructure	**23001**	**120,000**					**120,000**
General Obligation Bond - FB		120,000					120,000
Technology Refresh - Personal Computing Devices	**23015**	**8,000**					**8,000**
General Obligation Bond - FB		8,000					8,000
Technology Refresh - Servers	**23008**	**120,000**					**120,000**
General Obligation Bond - FB		120,000					120,000
Technology Refresh - Telephony	**23028**	**10,000**					**10,000**
General Obligation Bond - FB		10,000					10,000
TECHNOLOGY IMPROVEMENTS TOTAL		**1,933,040**	**2,433,100**	**1,240,295**	**540,795**	**-**	**6,147,230**

TRANSPORTATION	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
ADA Accessibility Improvements	**10287**	**1,350,000**	**1,350,000**	**1,350,000**	**1,350,000**	**1,350,000**	**6,750,000**
Comm. Dev. Block Grant		350,000	350,000	350,000	350,000	350,000	1,750,000
RTC Fuel Revenue Indexing Funds 2		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Alexander Road - Simmons Street to N. 5th Street	**10503**	**1,500,000**	**6,750,000**	**6,750,000**			**15,000,000**
RTC Fuel Revenue Indexing Funds 2		1,500,000	6,750,000	6,750,000			15,000,000
Alexander Road Sawtooth Infill Project	**10388A**	**115,000**					**115,000**
RTC Fuel Revenue Indexing Funds		115,000					115,000
Allen Lane - Craig Road to Centennial Parkway	**10504**	**260,000**	**2,382,000**				**2,642,000**
RTC Fuel Revenue Indexing Funds 2		260,000	2,382,000				2,642,000
Ann Road Pedestrian Bridge	**10506**		**350,000**	**3,150,000**			**3,500,000**
RTC Fuel Revenue Indexing Funds 2			350,000	3,150,000			3,500,000
Brooks Avenue - N. 5th Street to Martin L. King Blvd.	**10450**	**4,289,000**					**4,289,000**
RTC MVFT		4,289,000					4,289,000
Bus Turnout Project FY 17/22	**10491**	**515,000**	**515,000**	**515,000**	**515,000**	**515,000**	**2,575,000**
RTC MVFT		515,000	515,000	515,000	515,000	515,000	2,575,000
Camino Al Norte - Lone Mountain Road to Ann Road	**10436**	**2,000,000**					**2,000,000**
RTC MVFT		2,000,000					2,000,000
Carey Ave. Complete Street Project	**10397**	**5,350,000**	**3,315,000**				**8,665,000**
RTC Fuel Revenue Indexing Funds		50,000	0				50,000
RTC MVFT		3,300,000	200,000				3,500,000
RTC Fuel Revenue Indexing Funds 2		2,000,000	3,115,000				5,115,000
Cheyenne / Civic Center Dr. Intersection Improvements	**10341**	**2,662,000**					**2,662,000**
NV Dept of Transportation		2,606,775					2,606,775
RTC MVFT		55,225					55,225

TRANSPORTATION (CONTINUED)							
	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Cheyenne / MLK Intersection Improvements	**10266**	**432,000**					**432,000**
NV Dept of Transportation		350,000					350,000
RTC MVFT		37,000					37,000
Traffic Cost Participation Agreements		45,000					45,000
Clayton Street / CC-215 Pedestrian Bridge Crossing	**10514**				**830,000**	**11,170,000**	**12,000,000**
RTC Fuel Revenue Indexing Funds 2					830,000	11,170,000	12,000,000
Commerce Street - Cheyenne Avenue to Duchess Avenue	**10501**	**1,560,000**	**240,000**				**1,800,000**
RTC Fuel Revenue Indexing Funds 2		1,340,000	220,000				1,560,000
RTC Q10 Funds		220,000	20,000				240,000
Commerce Street Sawtooth Infill Project	**10388B**	**3,355,000**					**3,355,000**
RTC Fuel Revenue Indexing Funds		3,355,000					3,355,000
Complete Streets Policy Development & Bike Lane Install	**10426**	**90,000**					**90,000**
Southern Nevada Health District		90,000					90,000
Craig Road Pedestrian Bridge at Upper Las Vegas Wash	**10513**				**430,000**	**4,570,000**	**5,000,000**
RTC Fuel Revenue Indexing Funds 2					430,000	4,570,000	5,000,000
Deer Springs Way/Shelley Berkley Way - Losee to Lamb	**20015**		**560,000**	**5,940,000**			**6,500,000**
RTC Fuel Revenue Indexing Funds 2			560,000	5,940,000			6,500,000
Downtown Complete Streets & Pedestrian Improv.	**10505**	**1,072,200**	**3,217,000**	**3,217,000**	**3,217,000**		**10,723,200**
Motor Vehicle Fuel Tax		1,072,200	3,217,000	3,217,000	3,217,000		10,723,200
Gilmore Avenue	**10462**	**1,000,000**					**1,000,000**
RTC MVFT		1,000,000					1,000,000
Gowan Road Sawtooth Infill Project	**10388C**	**3,130,000**					**3,130,000**
RTC Fuel Revenue Indexing Funds		3,130,000					3,130,000
Hollywood Boulevard - Las Vegas Boulevard to Tropical	**10502**	**320,000**	**5,680,000**				**6,000,000**
RTC Fuel Revenue Indexing Funds 2		320,000	5,680,000				6,000,000
Illuminated Street Name Signs	**10494**	**2,725,000**					**2,725,000**
Traffic Cost Participation Agreements		2,725,000					2,725,000
Lake Mead Blvd. & Losee Intersection Improvements	**10492**		**310,000**				**310,000**
RTC MVFT			310,000				310,000
Lake Mead Boulevard Complete Streets	**10413**		**787,000**	**410,000**	**5,218,500**		**6,415,500**
RTC Fuel Revenue Indexing Funds			787,000	410,000	5,218,500		6,415,500
Lamb Boulevard - Centennial Pkwy to CC-215	**10453**	**1,905,000**	**8,095,000**				**10,000,000**
RTC MVFT		1,084,000					1,084,000
RTC Fuel Revenue Indexing Funds 2		821,000	8,095,000				8,916,000
Las Vegas Boulevard Improvements - Tonopah to Carey	**20015**	**2,310,000**	**8,070,000**				**10,380,000**
RTC Fuel Revenue Indexing Funds		2,310,000	8,070,000				10,380,000
Lone Mountain Road - Decatur to Camino Al Norte	**10515**	**3,196,000**					**3,196,000**
RTC Fuel Revenue Indexing Funds		3,077,000					3,077,000
RTC MVFT		119,000					119,000
Lone Mountain Road - Losee Road to Commerce Street	**10507**		**360,000**	**2,289,000**			**2,649,000**
RTC Fuel Revenue Indexing Funds 2			360,000	2,289,000			2,649,000
Major Street Rehabilitation (Maintenance Funding)	**10280**	**3,300,000**	**3,300,000**	**3,300,000**	**3,300,000**	**3,300,000**	**16,500,000**
RTC Fuel Revenue Indexing Funds 2		3,300,000	3,300,000	3,300,000	3,300,000	3,300,000	16,500,000
Meter Pedestal Removals	**10490**	**75,000**	**75,000**	**75,000**			**225,000**
Tax Override-Streets		75,000	75,000	75,000			225,000
Multiple Traffic Signals	**10385**	**493,000**					**493,000**
RTC Fuel Revenue Indexing Funds		493,000					493,000
N. 5th Street Roadway Improvements - Cheyenne to Craig	**10517**					**5,000,000**	**5,000,000**
RTC Fuel Revenue Indexing Funds						5,000,000	5,000,000
N. 5th Street/Cheyenne Ave. Intersection Improvements	**10379**	**20,000**	**210,000**	**240,000**	**4,500,000**		**4,970,000**
NV Dept of Transportation		10,000	199,500	228,000	4,275,000		4,712,500
Tax Override-Streets - FB		1,000	0	0	0		1,000
Motor Vehicle Fuel Tax		9,000	10,500	12,000	225,000		256,500
North 5th Street Signalization	**10380**	**1,489,378**					**1,489,378**
NV Dept of Transportation		1,414,909					1,414,909
Tax Override-Streets - FB		74,469					74,469
Pecos Road - Tonopah Avenue to Carey Avenue	**10516**			**2,105,000**	**770,000**		**2,875,000**
RTC MVFT				2,105,000	770,000		2,875,000
Pedestrian Upgrades at Donna St. and Tonopah Ave.	**10451**	**505,000**					**505,000**
RTC Fuel Revenue Indexing Funds		505,000					505,000
Rectangular Rapid Flashing Beacon Project	**10488**	**335,000**					**335,000**
RTC Fuel Revenue Indexing Funds 2		335,000					335,000
Revere St. Sawtooth Infill Project - Carey to Colton	**10388D**	**1,935,000**					**1,935,000**
RTC Fuel Revenue Indexing Funds		1,935,000					1,935,000

TRANSPORTATION (CONTINUED)							
	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Sawtooth Improvements	**10508**		**75,000**	**750,000**	**75,000**	**750,000**	**1,650,000**
RTC Fuel Revenue Indexing Funds 2			75,000	750,000	75,000	750,000	1,650,000
School Flasher Project	**10487**	**460,000**					**460,000**
RTC Fuel Revenue Indexing Funds 2		460,000					460,000
School Safety Improvements	**10493**	**880,000**	**2,162,500**	**2,162,500**			**5,205,000**
RTC Fuel Revenue Indexing Funds 2		880,000	2,162,500	2,162,500			5,205,000
Sloan Lane - Las Vegas Boulevard to Tropical Parkway	**10500**	**442,000**	**3,079,000**				**3,521,000**
RTC Fuel Revenue Indexing Funds 2		442,000	3,079,000				3,521,000
Streetlight LED Retrofit	**10489**	**1,505,000**	**1,390,000**	**1,390,000**	**1,390,000**	**1,390,000**	**7,065,000**
Motor Vehicle Fuel Tax		1,505,000	1,390,000	1,390,000	1,390,000	1,390,000	7,065,000
Streetlight Replacement Project	**10455**	**250,000**					**250,000**
Motor Vehicle Fuel Tax		250,000					250,000
Traffic Signal Fiber Optic Communications System	**10414**	**1,257,000**					**1,257,000**
NV Dept of Transportation		1,194,150					1,194,150
Traffic Cost Participation Agreements		62,850					62,850
Traffic Signal Improvements	**10509**		**75,000**	**750,000**	**75,000**	**750,000**	**1,650,000**
RTC Fuel Revenue Indexing Funds 2			75,000	750,000	75,000	750,000	1,650,000
Traffic Signal Video Detection Upgrade	**10381**	**371,315**					**371,315**
NV Dept of Transportation		352,749					352,749
Tax Override Streets - FB		18,566					18,566
Traffic Signal Video Detection Upgrade Phase 2	**10427**		**546,314**				**546,314**
NV Dept of Transportation			500,000				500,000
Motor Vehicle Fuel Tax			46,314				46,314
Tropical Parkway - Lamb Boulevard to Pecos Road	**10512**				**230,000**	**2,140,000**	**2,370,000**
RTC Fuel Revenue Indexing Funds 2					230,000	2,140,000	2,370,000
Tropical Parkway Connector to CC-215	**10401**	**5,731,000**					**5,731,000**
NV Dept of Transportation		5,444,450					5,444,450
RTC MVFT		286,550					286,550
Tropical Parkway/Hollywood Boulevard to I-15	**10412**	**550,000**	**4,035,000**				**4,585,000**
RTC Fuel Revenue Indexing Funds		550,000	4,035,000				4,585,000
Washburn Road - Valley Drive to Willis Street	**10511**		**200,000**	**1,800,000**			**2,000,000**
RTC Fuel Revenue Indexing Funds 2			200,000	1,800,000			2,000,000
TRANSPORTATION TOTAL		**58,734,893**	**57,128,814**	**36,193,500**	**21,900,500**	**30,935,000**	**204,892,707**

UTILITIES: SEWER							
	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Citric Acid Tank Addition	**S0035**	**75,000**					**75,000**
Utility Enterprise Fund		75,000					75,000
Emergency Transfer Switch	**S0037**		**200,000**				**200,000**
Utility Enterprise Fund			200,000				200,000
Ferric Chloride Piping Improvements	**S0028**			**75,000**			**75,000**
Utility Enterprise Fund				75,000			75,000
Flow Equalization Basin	**S0036**		**1,000,000**	**10,000,000**			**11,000,000**
Utility Enterprise Fund			1,000,000	10,000,000			11,000,000
Manhole Lining	**S0030**	**100,000**	**550,000**				**650,000**
Utility Enterprise Fund		100,000	550,000				650,000
MBR Replacement	**S0034**					**25,000,000**	**25,000,000**
Utility Enterprise Fund						25,000,000	25,000,000
Northern Beltway SID 65 Utilities Infrastructure	**S0003**	**31,662,000**					**31,662,000**
Utility Enterprise Fund		12,769,000					12,769,000
Special Improvement District		18,893,000					18,893,000
Pecos & Tropical Manhole Replacement	**S0031**	**100,000**					**100,000**
Utility Enterprise Fund		100,000					100,000
Sewer Main Rehab: Carey/Losee/Cheyenne/Pecos	**S0022**	**2,000,000**	**2,000,000**	**2,000,000**	**2,000,000**	**2,000,000**	**10,000,000**
Utility Enterprise Fund		2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Sewerline Oversizing	**S0002**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**2,000,000**
Utility Enterprise Fund		400,000	400,000	400,000	400,000	400,000	2,000,000
Solids Building Conveyor System Upgrade	**S0033**		**50,000**	**500,000**			**550,000**
Utility Enterprise Fund			50,000	500,000			550,000
WRF Blower Enclosure	**S0049**			**300,000**	**3,000,000**		**3,300,000**
Utility Enterprise Fund				300,000	3,000,000		3,300,000
WRF Capital Repairs	**S0046**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**1,500,000**
Utility Enterprise Fund		300,000	300,000	300,000	300,000	300,000	1,500,000
UTILITIES: SEWER TOTAL		**34,637,000**	**4,500,000**	**13,575,000**	**5,700,000**	**27,700,000**	**86,112,000**

UTILITIES: WATER	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Asset Management System	**W0062**		**200,000**				**200,000**
Utility Enterprise Fund			200,000				200,000
Carey Avenue Water Main Assessment	**W0049**	**200,000**		**377,800**			**577,800**
Utility Enterprise Fund		200,000		377,800			577,800
Central Pump Station Rehabilitation	**W0052**				**1,000,000**		**1,000,000**
Utility Enterprise Fund					1,000,000		1,000,000
Deer Springs Reservoir 2	**W0063**					**8,000,000**	**8,000,000**
Utility Enterprise Fund						8,000,000	8,000,000
Elstner Estates Well	**W0053**			**2,500,000**			**2,500,000**
Utility Enterprise Fund				2,500,000			2,500,000
P2 Pump Station Rehabilitation	**W0054**		**1,000,000**				**1,000,000**
Utility Enterprise Fund			1,000,000				1,000,000
P2B Pump Station Rehabilitation	**W0055**	**630,000**					**630,000**
Utility Enterprise Fund		630,000					630,000
Payment Processing Equipment Replacement	**W0019**		**400,000**			**50,000**	**450,000**
Utility Enterprise Fund			400,000			50,000	450,000
Reservoir Repainting	**W0001**	**3,500,000**	**1,200,000**	**1,200,000**	**1,200,000**	**1,200,000**	**8,300,000**
Utility Enterprise Fund		3,500,000	1,200,000	1,200,000	1,200,000	1,200,000	8,300,000
Robinson Pump Station Rehabilitation	**W0057**			**1,000,000**			**1,000,000**
Utility Enterprise Fund				1,000,000			1,000,000
Silver Mesa Well Rehabilitation	**W0064**		**2,500,000**				**2,500,000**
Utility Enterprise Fund			2,500,000				2,500,000
Sun Valley Well Rehabilitation	**W0051**	**2,500,000**					**2,500,000**
Utility Enterprise Fund		2,500,000					2,500,000
Taylor and Reynolds Water Line Replacement	**W0060**	**321,700**					**321,700**
Comm. Dev. Block Grant		321,700					321,700
Water Distribution SCADA Upgrade	**W0058**	**50,000**					**50,000**
Utility Enterprise Fund		50,000					50,000
Water Operations Miscellaneous Capital Repairs	**W0061**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**1,500,000**
Utility Enterprise Fund		300,000	300,000	300,000	300,000	300,000	1,500,000
Water Site Security Upgrade	**W0059**				**1,530,000**		**1,530,000**
425-Urban Area Security Initiative (UASI) Grant					1,530,000		1,530,000
Water System Bolstering	**W0020**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**2,000,000**
Utility Enterprise Fund		400,000	400,000	400,000	400,000	400,000	2,000,000
Waterline Oversizing	**W0010**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**2,000,000**
Utility Enterprise Fund		400,000	400,000	400,000	400,000	400,000	2,000,000
West Cheyenne Well Rehabilitation	**W0046**	**2,000,000**					**2,000,000**
Utility Enterprise Fund		2,000,000					2,000,000
UTILITIES: WATER TOTAL		**10,301,700**	**6,400,000**	**6,177,800**	**4,830,000**	**10,350,000**	**38,059,500**

VEHICLES & HEAVY EQUIPMENT	Project #	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	5 Year Total
Fleet Replacement Program	**25001**	**6,455,000**	**2,355,000**	**2,355,000**	**2,355,000**	**2,355,000**	**15,875,000**
Replacement Vehicles - General Fund		5,000,000	900,000	900,000	900,000	900,000	8,600,000
Replacement Vehicles - Street Maintenance Fund		95,000	95,000	95,000	95,000	95,000	475,000
Replacement Vehicles - Public Safety Tax Fund		500,000	500,000	500,000	500,000	500,000	2,500,000
Replacement Vehicle - More Cops Fund		400,000	400,000	400,000	400,000	400,000	2,000,000
Replacement Vehicle Parks - Motor Vehicle Fuel Tax Fund		150,000	150,000	150,000	150,000	150,000	750,000
Replacement Vehicle PW -Utility Funds		310,000	310,000	310,000	310,000	310,000	1,550,000
VEHICLES & HEAVY EQUIPMENT TOTAL		**6,455,000**	**2,355,000**	**2,355,000**	**2,355,000**	**2,355,000**	**15,875,000**

CITY OF
NORTH LAS VEGAS
Your Community of Choice

Statistical Section and Glossary

In This Section

This section includes additional statistical information such as a six year financial trend of the General Fund, City salary tables and position grades for the budget year and finally, a glossary including terms common to the City and municipal financial reports follows.

Notice of Public Hearing..... 277

Salary Tables by Grade 278

Alphabetical Listing of City Positions 283

Employee Benefit Rate Table 287

List of Acronyms..... 288

Glossary 289

Core Values.....296

"Christmas is in the air at the Alexander Library. Thanks to the Canyon Springs HS- Air Force JROTC students for decorating this beautiful Christmas tree!"

This page was intentionally left blank.

Mayor
John J. Lee

Council Members
Isaac E. Barron
Pamela A. Goynes-Brown
Anita G. Wood
Richard J. Cherchio

CITY OF
NORTH LAS VEGAS
Your Community of Choice

City Manager
Dr. Qiong X. Liu, P.E., PTOE

2250 Las Vegas Blvd. North • North Las Vegas, Nevada 89030
Telephone: (702) 633-1462 • Fax: (702) 649-5077
www.cityofnorthlasvegas.com

The City of North Las Vegas herewith submits the final budget for the fiscal year ending June 30, 2018.

This budget contains four funds requiring property tax revenues totaling $50,637,578.

The property tax rates computed herein are based on preliminary data. If the final state computed revenue limitation permits, the tax rate will be increased by an amount not to exceed legally authorized limit. If the final computation requires, the tax rate will be lowered.

This budget contains 17 governmental type funds with estimated expenditures of $357,657,377, net of transfers, other uses and excluding contingencies of $500,000, and five proprietary funds with estimated expenses of $129,055,460.

Copies of this budget have been filed for public record and inspection in the offices enumerated in NRS 354.596 (Local Government Budget and Finance Act).

CERTIFICATION

I, _____
Darren Adair
Finance Director
certify that all applicable funds and financial operations of this Local Government are listed herein.

ATTEST:

_____
Catherine A. Raynor, MMC
City Clerk

Dated: May 17, 2017

APPROVED BY THE GOVERNING BOARD:

_____
John J. Lee, Mayor

_____
Isaac E. Barron, Mayor Pro Tem

_____
Pamela A. Goynes-Brown, Councilwoman

_____
Anita G. Wood, Councilwoman

_____
Richard J. Cherchio, Councilman

SCHEDULE OF NOTICE OF PUBLIC HEARING:

DATE AND TIME:	May 17, 2017; 6:00 p.m.
PUBLICATION DATE:	May 8, 2017
PLACE:	City Council Chambers, North Las Vegas City Hall, 2250 Las Vegas Blvd. North North Las Vegas, Nevada

Salary Tables
Effective July 1, 2017

Grade	Position	Salary
Elected		
ELE-1	Council Member	42,822
ELE-2	Mayor	49,029
ELE-3	Municipal Judge	156,565

Grade	Position	Salary	
Department Director		**Min**	**Max**
DD-55	Director of Human Resources	102,402	150,677
DD-55	Director of OH and Neighborhood		
DD-55	Director of Administrative Services		
DD-55	Director of General Services		
DD-55	Director of Library		
DD-55	Court Administrator		
DD-55	Director of NLS		
DD-56	Director of Economic Development	107,790	158,605
DD-56	Director of Business Development		
DD-57	Director of Utilities	113,463	166,954
DD-57	Director of Finance		
DD-57	Public Works Director/City Engineer		
DD-57	Assistant City Attorney		
DD-58	Deputy City Manager	119,436	175,741
DD-58	Chief of Police		
DD-58	Fire Chief		
DD-58	Assistant City Manager		

Grade	Position	Contract
DD-59	City Attorney	180,000
DD-61	City Manager	220,000

Grade	Position	Salary	
Appointed/Confidential Exempt		**Min**	**Max**
ADD-40	Assistant City Clerk	77,113	113,360
ADD-41	WRF Administrator	83,449	123,087
ADD-41	Building Official		
ADD-42	Assistant Director of Gen. Services	90,508	133,953
ADD-42	City Traffic Engineer		
ADD-42	Engineering Services Administrator		
ADD-42	Senior Deputy City Attorney		
ADD-42	Legislative Relations Program Mgr.		
ADD-42	Assistant Court Administrator		
ADD-42	Asst PW Director		
ADD-42	Deputy Director of Human Resources		
ADD-43	Deputy Director Public Works	98,384	146,101
ADD-43	Assistant Director of Finance		
ADD-43	Chief Deputy City Attorney		
ADD-43	Deputy Director of Operations		
ADD-43	Deputy Director of Utilities		
ADD-43	City Auditor		
ADD-44	Assist. Director of Admin Services	100,393	148,389
ADD-44	Assistant Fire Chief		
ADD-44	Police Captain		
ADD-44	Corrections Captain		
ADD-47	Deputy Fire Chief	113,463	166,954
ADD-47	Assistant Chief of Police		

Grade	Position	Salary	
Appointed/Confidential Exempt		**Min**	**Max**
ACE-14	Medical Director	39,668	56,328
ACE-16	Human Resources Assistant	44,490	63,620
ACE-16	Council Liaison		
ACE-16	Executive Secretary		
ACE-17	Administrative Assistant	47,276	67,844
ACE-18	Financial Accountant I	50,355	72,512
ACE-18	Victim Advocate Coordinator		
ACE-18	Special Asst to Mayor and Council		
ACE-19	Financial Accountant II	53,757	77,679
ACE-19	Public Information Specialist		
ACE-19	Employment Assist Resource Rep.		
ACE-19	Executive Assistant - Admin Support		
ACE-20	Crime and Intelligence Analyst	57,520	83,403
ACE-20	Employment Development Specialist		
ACE-20	Grants Program Coordinator		
ACE-20	Public Information Officer		
ACE-20	Human Resources Analyst		
ACE-20	Business License Auditor		

Grade	Position	Salary	
Appointed/Confidential Exempt		**Min**	**Max**
ACE-21	Executive Assistant	61,684	89,748
ACE-21	Financial Analyst I		
ACE-21	Economic Development Specialist		
ACE-21	Senior Grants Coordinator		
ACE-21	Legal Office Administrator		
ACE-21	Utilities Financial Analyst		
ACE-21	Internal Auditor		
ACE-21	Special Project Accountant		
ACE-21	Senior Human Resources Analyst		
ACE-21	Senior Executive Assistant		
ACE-22	Chief Deputy City Clerk	66,299	96,797
ACE-22	Financial Analyst II		
ACE-23	Deputy City Attorney I	71,422	104,632
ACE-23	Financial Analyst III		
ACE-23	Oracle Financial Applications Admin		
ACE-23	Library Services Manager		
ACE-23	City Clerk		
ACE-23	Principal Human Resources Analyst		
ACE-23	Manager Crime Scene Investigations		
ACE-23	Admin Services Manager		
ACE-23	Safety Officer Training Administrator		
ACE-23	Manager Accounting		
ACE-23	Finance Manager		
ACE-24	Detention Services Manager	77,113	113,359
ACE-24	Utilities Business Services Manager		
ACE-24	Manager Learning and Organization		
ACE-24	Manager Resource Management		
ACE-24	Budget Manager		
ACE-24	Business Systems Architect		
ACE-24	Manager Purchasing		
ACE-25	Utilities Financial Manager	83,449	123,087
ACE-25	City Traffic Engineer		
ACE-25	Building Official		
ACE-25	Manager Information Technology		
ACE-25	Benefits Manager		
ACE-25	Employment Services Manager		
ACE-25	Deputy City Attorney II		
ACE-25	Housing & Neighborhood Svcs Outreach		
ACE-25	Manager Emergency Management		
ACE-26	Chief Labor Relations Manager	90,508	133,953
ACE-26	Chief of Staff		
ACE-26	Executive Management Analyst		

Grade	Position	Salary	
Appointed/Confidential Non-Exempt		**Min**	**Max**
ACN-14	Administrative Receptionist	39,668	56,328
ACN-14	Senior Office Assistant		
ACN-15	HR Representative I	41,961	59,793
ACN-16	Executive Secretary	44,490	63,620
ACN-16	HR Representative II		
ACN-16	Legal Secretary		
ACN-16	Victim witness Advocate		
ACN-16	Assistant to the Utilities Director		
ACN-18	Victim Witness Coordinator	50,355	72,512
ACN-19	Paralegal	53,757	77,679

Grade	Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
Fire Batallion Chief											
RBC-25	Deputy Fire Marshal	77,813	81,704	85,773	90,041	94,524	99,231	104,168	109,356	114,799	120,514
RBC-26	EMS Chief	77,203	81,064	85,118	93,157	99,027	105,284	111,952	119,057	125,549	131,826
BCN-25	Fire Batallion Chief	81,705	85,773	90,039	94,524	99,229	104,168	109,357	114,800	120,514	126,538

Grade	Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
Fire Fighters Association											
FFN-49	Fire Fighter	50,512	53,036	55,689	60,110	63,496	67,085	70,890	74,918	78,481	82,404
FFN-51	Firefighter/Paramedic	58,089	60,992	64,041	68,464	71,848	75,438	79,243	83,271	86,833	91,175

Grade	Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
Fire Fighters Association											
FFN-52	Fire Engineer	55,229	57,992	60,891	65,753	69,475	73,424	77,610	82,043	85,962	90,260
FFN-56	Fire Captain	62,305	65,421	68,692	74,218	78,449	82,934	87,689	92,727	97,181	102,039
FNR-63	Fire Fighter Trainee	47,526									
FNR-64	Fire Public Education Specialist	55,368	58,136	61,043	65,917	69,649	73,608	77,804	82,248	86,177	90,486
FNR-65	Accreditation/ISO Coordinator	54,500	59,374	64,247	69,118	73,992	78,865	83,739	88,610	93,484	98,359
FNR-66	Fire Protection Specialist	59,488	63,024	65,584	68,865	74,404	78,645	82,884	87,909	92,959	97,423

Grade	Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
Fire Fighters Association											
FNR-69	Fire Logistics Officer	62,306	65,420	68,692	74,219	78,449	82,934	87,689	92,728	97,181	102,041
FNR-69	EMS Coordinator										
FNR-70	Fire Protection Engineer	70,870	74,412	78,133	84,419	89,232	94,332	99,742	105,473	110,540	116,066
FNR-71	Fire Investigator	62,462	65,584	68,865	74,404	78,645	82,884	87,909	92,959	97,423	102,294
FNR-72	Health Care Coordinator	66,832	70,175	73,684	79,610	84,148	88,962	94,062	99,466	104,243	109,454
FNR-73	Fire Prevention Inspector	52,732	55,368	58,136	61,044	65,917	69,649	73,607	77,804	82,247	86,176
FNR-74	Fire Equipment Specialist	48,227	50,638	53,169	55,829	60,262	63,496	67,253	71,067	75,107	78,676

Grade	Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15
Police Non Supervisor																
POA-49	Police Officer	51,308														
POA-49	Corrections Officer															
	Deputy Marshal															
POA - 50 (Hired prior to July 1, 2014)		57,009	59,859	62,852	65,995	69,294	72,759	76,397	82,509	84,571	87,531					
POA-50	Police Officer															
POA-50	Corrections Officer															
POA-50	Deputy Marshal															
POA - 53 (Hired on or after to July 1, 2014)		53,873	57,009	58,719	60,480	62,295	65,565	67,532	69,558	71,645	73,794	77,668	79,222	80,806	84,847	87,816
POA-53	Police Officer															
POA-53	Corrections Officer															
POA-53	Deputy Marshal															
POA-56	Detective	91,337	93,164	95,027	98,353											
POA-56	Police Labor Relations Liaison															
PON-47	Bailiff	38,688	40,622	42,654	44,786	47,026	49,377	51,846	54,438	57,160						
PON-48	Lead Bailiff	41,829	43,920	46,116	48,422	50,843	53,385	56,055	58,857	61,800						

Grade	Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Police Supervisor							
PSA-61	Police Sergeant	87,031	91,383	95,952	100,749	105,787	111,076
PSA-61	Corrections Sergeant						
PSA-61	Marshal Sergeant						
PSA-65	Police Lieutenant	102,696	107,831	113,222	118,883	124,828	131,069
PSA-65	Corrections Lieutenant						
Teamster Exempt							
TEX-18	Inmate Records Bureau Admin.	44,516	46,741	49,079	51,533	54,110	56,815
	Financial Accountant I						
TEX-19	Graphic Artist	47,688	50,073	52,576	55,205	57,965	60,864
TEX-19	Court Administration Trainer						
TEX-19	Inmate Programs Coordinator						
TEX-19	Financial Accountant II						
TEX-20	Planner	51,202	53,762	56,450	59,273	62,236	65,348
TEX-20	Employee Development Specialist						
TEX-20	Benefits Analyst						
TEX-20	Human Resources Analyst						
TEX-20	Parks Maint Supervisor						
TEX-20	Public Services Librarian						
TEX-20	Management Analyst						
TEX-20	Parks and Recreation Analyst						
TEX-20	Community Services Analyst						
TEX-20	Sr. Workers Compensation Specialist						
TEX-20	Food Services Supervisor						
TEX-21	Programmer Analyst	55,098	57,852	60,745	63,782	66,971	70,320
TEX-21	Manager Animal Control						
TEX-21	Utilities Project Supervisor						
TEX-21	Land Development Project Leader						
TEX-21	Project Coordinator						
TEX-21	Engineering Program Analyst						
TEX-21	Manager Crime Analysis						
TEX-21	Training Manager						
TEX-21	Senior Human Resources Analyst						
TEX-21	Manager Community Services						
TEX-21	Court Programs Coordinator						
TEX-21	Engineering Assistant						
TEX-21	Labor Relations Liaison						
TEX-21	Building Maintenance Project Coord.						
TEX-21	Manager Police Records						
TEX-21	Manager Professional Standards						
TEX-21	Transportation Coordinator Modeler						
TEX-21	Branch Manager						
TEX-21	Assistant Manager Communications						
TEX-21	Business Development Officer						
TEX-21	Structural Plans Examiner						
TEX-21	Neighborhood Services Coordinator						

Grade	Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12
Teamster Non-Exempt													
TNE-14	Inmate Records Specialist												
TNE-14	Court Clerk II												
TNE-14	Senior Police Records Assistant												
TNE-14	Senior Legal Assistant												
TNE-14	Parks Maintenance Worker												
TNE-14	Warrant Clerk II												
TNE-15	School Crossing Guard Coord.	36,708	38,543	40,471	42,494	44,619	46,851	49,192	51,652	54,234	56,946	59,794	61,886
TNE-15	Classification Technician												
TNE-15	Database Coordinator												
TNE-15	Food Service Specialist												
TNE-15	Evidence Custodian												
TNE-15	Print Technician												
TNE-15	Fiscal Technician												
TNE-15	Accounting Technician												
TNE-15	Senior Court Clerk												
TNE-15	Inventory Control Specialist												
TNE-15	Billing Representative												
TNE-15	Purchasing Technician												
TNE-15	Utilities Line Locator												
TNE-15	Lead Customer Service Specialist												
TNE-15	HR Representative I												
TNE-15	Survey Technician												
TNE-15	Traffic Electrical Worker												
TNE-15	Professional Standards Coordinator												
TNE-15	Risk Management Coordinator												
TNE-16	Multi Trades Assistant	39,057	41,010	43,060	45,214	47,474	49,848	52,341	54,958	57,704	60,591	63,620	65,846
TNE-16	Street Sweeper Operator												
TNE-16	Animal Control Officer												
TNE-16	Security Control Supervisor												
TNE-16	Community Improvement Specialist												
TNE-16	Planning and Zoning Agenda Specialist												
TNE-16	Planning Assistant												
TNE-16	Help Desk Analyst												
TNE-16	HR Representative II												
TNE-16	Crime Scene Analyst I												
TNE-16	PAC Specialist												
TNE-16	Senior Accounting Technician												
TNE-16	Water Systems Operator I												
TNE-16	Field Customer Service Rep.												
TNE-16	WRF Laboratory Technician												
TNE-16	Lead Customer Service Specialist												
TNE-16	Roadway Operations Crew Leader I												
TNE-16	Community Improvement Crew Lead												
TNE-16	Engineering Technician I												
TNE-16	Inmate Records Supervisor												
TNE-16	Deputy City Clerk II												
TNE-16	Assistant Terminal Agency Coord.												
TNE-16	Interpreter Court Clerk												
TNE-16	Traffic Sign and Marking Technician												
TNE-16	Executive Secretary												
TNE-16	Supervisor I												
TNE-16	Supervisor II												
TNE-17	Police Communications Dispatcher	41,650	43,732	45,918	48,215	50,626	53,157	55,815	58,605	61,536	64,612	67,843	70,216
TNE-17	Utilities Field Service Technician												
TNE-17	Food Service Crew Leader												
TNE-17	Court Clerk Supervisor												
TNE-17	Automotive Equipment Mechanic I												
TNE-17	Police Records Supervisor												
TNE-17	Construction Project Inspection Scheduler												
TNE-17	WRF Operator I												
TNE-17	Traffic Sign and Marking Technician												
TNE-17	GIS Technician												
TNE-17	Business License Enforce Officer												
TNE-17	Senior Utilities Line Locator												
TNE-17	Engineering Technician II												
TNE-17	Services and Parts Specialist												
TNE-17	Pretreatment Inspector I												
TNE-17	Payroll Coordinator												
TNE-17	Legal Assistant Supervisor												
TNE-17	Investigative Specialist												
TNE-17	Parks Maint Crew Leader												
TNE-17	Crime Prevention Specialist												
TNE-18	Heavy Equipment Operator	44,516	46,742	49,078	51,532	54,110	56,815	59,655	62,638	65,771	69,058	72,512	75,050
TNE-18	Welder												
TNE-18	Meter Mechanic												
TNE-18	Senior Field Customer Service Rep.												
TNE-18	Recreation Coordinator												
TNE-18	Office Supervisor												
TNE-18	Water Systems Operator II												
TNE-18	Customer Service Coordinator												
TNE-18	Real Property Agent												
TNE-18	Security Control Bureau Administrator												
TNE-18	Parks Equipment Maintenance Mechanic												
TNE-18	WRF Maintenance Mechanic												
TNE-18	Construction Financial Coordinator												
TNE-18	Associate Librarian												
TNE-18	WRF Operator II												
TNE-18	Utilities Mapping Specialist												
TNE-18	WRF Electrician												
TNE-18	Utility Systems Technician												
TNE-18	Backflow Technician												
TNE-18	Deputy City Clerk III												

Grade	Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12
TNE-18	Planning Examiner												
TNE-18	IA Pro Systems Coordinator												
TNE-18	Interpreter Translator												
TNE-18	Senior Survey Technician												
TNE-18	Engineering Technician III												
TNE-18	Multi Trades Technician												
TNE-18	Inspector Trainee												
TNE-18	Materials Technician												
TNE-18	Pretreatment Inspector II												
TNE-18	Utilities Inspector I												
TNE-18	Public Works Inspector l												
TNE-18	Training Coordinator												
TNE-18	Terminal Agency Coordinator												
TNE-18	Building Custodian Supervisor												
TNE-18	Evidence Vault Supervisor												
TNE-18	Traffic Safety Inspector												
TNE-18	Armorer/Firearms Training Instructor												
TNE-18	Systems Coordinator												
TNE-19	HVAC Technician	47,687	50,072	52,575	55,205	57,965	60,862	63,906	67,102	70,456	73,980	77,679	80,397
TNE-19	Police Communications Supervisor												
TNE-19	Code Enforcement Officer												
TNE-19	Electronics Technician												
TNE-19	Communications Technician												
TNE-19	Buyer												
TNE-19	Utilities Field Service Crew Lead												
TNE-19	Crime Scene Analyst II												
TNE-19	Automotive												
TNE-19	Crime Analyst												
TNE-19	Traffic Analyst												
TNE-19	WRF Operator III												
TNE-19	Backflow Crew Leader												
TNE-19	GIS Analyst												
TNE-19	Executive Asst to Planning Commission												
TNE-19	Child Abuse Neglect Specialist												
TNE-19	Multi Trades Crew Leader												
TNE-19	Senior Pretreatment Inspector												
TNE-19	Inspector												
TNE-19	Offsite Construction Inspector Trainee												
TNE-19	Public Works Inspector ll												
TNE-19	Utilities Inspector ll												
TNE-19	Systems Technician I												
TNE-19	Court Compliance Coordinator												
TNE-19	Supervisor III												
TNE-19	Supervisor IV												
TNE-20	Plans Examiner	51,202	53,762	56,450	59,273	62,237	65,348	68,616	72,048	75,649	79,431	83,403	86,322
TNE-20	Construction Project Inspector												
TNE-20	Senior Electronics Technician												
TNE-20	Senior Electrical Inspector												
TNE-20	Senior Real Property Agent												
TNE-20	Customer Service Supervisor I												
TNE-20	Senior Crime Scene Analyst												
TNE-20	Police Systems Specialist												
TNE-20	Business License Supervisor												
TNE-20	Combination Inspector												
TNE-20	Pretreatment Inspection Supervisor												
TNE-20	Agency Support Specialist												
TNE-20	Traffic Technician/Electrician												
TNE-20	Supervisor V												
TNE-21	Facilities Coordinator	55,097	57,852	60,745	63,781	66,971	70,320	73,835	77,527	81,404	85,474	89,747	92,889
TNE-21	Utilities Projects Supervisor												
TNE-21	Sr. Construction Project Inspector												
TNE-21	Systems Technician II												
TNE-21	Traffic Operations Supervisor												
TNE-21	Utilities Field Service Supervisor												
TNE-21	Water Systems Supervisor												
TNE-21	Automotive/Equipment Supervisor												
TNE-21	WRF Maintenance Supervisor												
TNE-21	WRF Operations Supervisor												
TNE-21	WRF Electronics Supervisor												
TNE-21	Recreation Supervisor												
TNE-21	SID Coordinator												
TNE-21	Customer Service Supervisor II												
TNE-21	Community Service Program Super.												
TNE-21	Multi Trades Supervisor												
TNE-21	Technical Services Supervisor												
TNE-21	Utilities Operations Support Super.												
TNE-21	Pretreatment Inspection Supervisor												
TNE-21	Construction Inspector												
TNE-21	Public Works Inspector lll												
TNE-21	Utilities Inspector lll												
TNE-21	Graphic Operations Supervisor												
TNE-21	Lead Code Enforcement Officer												
TNE-21	Supervisor VII												
TNE-21	Supervisor VII												
TNE-21	Contracts Coordinator												
TNE-22	Construction Project Inspection	59,425	62,396	65,516	68,792	72,231	75,844	79,635	83,617	87,799	92,189	96,797	100,186
TNE-22	Supervisor Public Works Support												
TNE-22	Building Inspection Manager												
TNE-22	Utilities Inspection Supervisor												
TNE-23	Utilities Support Supervisor	64,234	67,446	70,820	74,360	78,077	81,982	86,080	90,384	94,905	99,648	104,632	108,293
TNE-23	Police Support System Supervisor												
TNE-24	Network Supervisor	69,593	73,072	76,726	80,562	84,590	88,819	93,261	97,924	102,820	107,960	113,359	117,326
TNE-24	Business Applications Supervisor												
TNE-24	Technology Support Supervisor												

Alphabetical Listing of Positions

Position	Grade
Accounting Technician	TNE-15
Accreditation/ISO Coordinator	FNR-65
Admin Services Manager	ACE-23
Administrative Assistant	ACE-17
Administrative Receptionist	ACN-14
Agency Support Specialist	TNE-20
Animal Control Officer	TNE-16
Armorer/Firearms Training Instructor	TNE-18
Assist. Director of Admin Services	ADD-44
Assistant Chief of Police	ADD-47
Assistant City Attorney	DD-57
Assistant City Clerk	ADD-40
Assistant City Manager	DD-58
Assistant Court Administrator	ADD-42
Assistant Director of Finance	ADD-43
Assistant Director of Gen. Services	ADD-42
Assistant Fire Chief	ADD-44
Assistant Manager Communications	TEX-21
Assistant Manager Roadway Ops.	TEX-22
Assistant Purchasing Manager	TEX-22
Assistant Terminal Agency Coord.	TNE-16
Assistant to the Utilities Director	ACN-16
Associate Librarian	TNE-18
Asst Manager Traffic Operations	TEX-22
Asst PW Director	ADD-42
Automotive	TNE-19
Automotive Equipment Mechanic I	TNE-17
Automotive/Equipment Supervisor	TNE-21
Backflow Crew Leader	TNE-19
Backflow Technician	TNE-18
Bailiff	PON-47
Benefits Analyst	TEX-20
Benefits Manager	ACE-25
Billing Assistant	TNE-13
Billing Representative	TNE-15
Branch Manager	TEX-21
Budget Manager	ACE-24
Building Custodian	TNE-12
Building Custodian Supervisor	TNE-18
Building Inspection Manager	TNE-22
Building Maintenance Project Coord.	TEX-21
Building Official	ADD-41
Building Official	ACE-25
Building Support Specialist	TNE-14
Business Applications Supervisor	TNE-24
Business Development Officer	TEX-21
Business License Auditor	ACE-20
Business License Enforce Officer	TNE-17
Business License Specialist	TNE-14
Business License Supervisor	TNE-20
Business Systems Architect	ACE-24
Buyer	TNE-19
Chief Labor Relations Manager	ACE-26
Chief Deputy City Attorney	ADD-43
Chief Deputy City Clerk	ACE-22
Chief of Police	DD-58
Chief of Staff	ACE-26
Child Abuse Neglect Specialist	TNE-19
City Attorney	DD-59
City Auditor	ADD-43
City Clerk	ACE-23
City Maintenance Worker	TNE-10
City Manager	DD-61
City Surveyor	TEX-23
City Traffic Engineer	ADD-42
City Traffic Engineer	ACE-25

Position	Grade
Civilian Community Service Officer	TNE-13
Classification Technician	TNE-15
Code Enforcement Officer	TNE-19
Combination Inspector	TNE-20
Communications Administrator	TEX-23
Communications Technician	TNE-19
Community Improvement Assistant	TNE-12
Community Improvement Crew Lead	TNE-16
Community Improvement Specialist	TNE-16
Community Service Program Super.	TNE-21
Community Services Analyst	TEX-20
Construction Financial Coordinator	TNE-18
Construction Inspector	TNE-21
Construction Project Inspection	TNE-22
Construction Project Inspection Scheduler	TNE-17
Construction Project Inspector	TNE-20
Contracts Coordinator	TNE-21
Corrections Assistant	TNE-14
Corrections Captain	ADD-44
Corrections Housekeeping Specialist	TNE-14
Corrections Lieutenant	PSA-65
Corrections Officer	POA-49
Corrections Officer	POA-50
Corrections Officer	POA-53
Corrections Sergeant	PSA-61
Council Liaison	ACE-16
Council Member	ELE-1
Court Administration Trainer	TEX-19
Court Administrator	DD-55
Court Clerk I	TNE-12
Court Clerk II	TNE-14
Court Clerk Supervisor	TNE-17
Court Compliance Coordinator	TNE-19
Court Programs Coordinator	TEX-21
Crime Analyst	TNE-19
Crime and Intelligence Analyst	ACE-20
Crime Prevention Specialist	TNE-17
Crime Scene Analyst I	TNE-16
Crime Scene Analyst II	TNE-19
Customer Service Coordinator	TNE-18
Customer Service Specialist	TNE-13
Customer Service Supervisor I	TNE-20
Customer Service Supervisor II	TNE-21
Database Administrator	TEX-24
Database Coordinator	TNE-15
Deputy City Attorney I	ACE-23
Deputy City Attorney II	ACE-25
Deputy City Clerk I	TNE-14
Deputy City Clerk II	TNE-16
Deputy City Clerk III	TNE-18
Deputy City Manager	DD-58
Deputy City Surveyor	TEX-23
Deputy Director of Human Resources	ADD-42
Deputy Director of Operations	ADD-43
Deputy Director of Utilities	ADD-43
Deputy Director Public Works	ADD-43
Deputy Fire Chief	ADD-47
Deputy Fire Marshal	RBC-25
Deputy Marshal	
Deputy Marshal	POA-50
Deputy Marshal	POA-53
Detective	POA-56
Detention Services Manager	ACE-24
Development & Flood Control Super.	TEX-24
Director of Administrative Services	DD-55
Director of Business Development	DD-56

Position	Grade
Director of Economic Development	DD-56
Director of Finance	DD-57
Director of General Services	DD-55
Director of Human Resources	DD-55
Director of Library	DD-55
Director of NLS	DD-55
Director of OH and Neighborhood	DD-55
Director of Utilities	DD-57
Driver Messenger	TNE-11
Economic Development Specialist	ACE-21
Electronics Technician	TNE-19
Employee Development Specialist	TEX-20
Employment Assist Resource Rep.	ACE-19
Employment Development Specialist	ACE-20
Employment Services Manager	ACE-25
EMS Chief	RBC-26
EMS Coordinator	FNR-69
Engineering Assistant	TEX-21
Engineering Associate	TEX-22
Engineering Program Analyst	TEX-21
Engineering Services Administrator	ADD-42
Engineering Technician I	TNE-16
Engineering Technician II	TNE-17
Engineering Technician III	TNE-18
Evidence Custodian	TNE-15
Evidence Vault Supervisor	TNE-18
Executive Assistant	ACE-21
Executive Assistant - Admin Support	ACE-19
Executive Asst to Planning Commission	TNE-19
Executive Management Analyst	ACE-26
Executive Secretary	ACE-16
Executive Secretary	ACN-16
Executive Secretary	TNE-16
Facilities Coordinator	TNE-21
Federal Programs Supervisor	TEX-23
Field Customer Service Rep.	TNE-16
Field Customer Service Represent	TNE-13
Finance Manager	ACE-23
Financial Accountant I	ACE-18
Financial Accountant I	
Financial Accountant II	ACE-19
Financial Accountant II	TEX-19
Financial Analyst I	ACE-21
Financial Analyst II	ACE-22
Financial Analyst III	ACE-23
Fire Batallion Chief	BCN-25
Fire Captain	FFN-56
Fire Chief	DD-58
Fire Engineer	FFN-52
Fire Equipment Specialist	FNR-74
Fire Fighter	FFN-49
Fire Fighter Trainee	FNR-63
Fire Investigator	FNR-71
Fire Logistics Officer	FNR-69
Fire Prevention Inspector	FNR-73
Fire Protection Engineer	FNR-70
Fire Protection Specialist	FNR-66
Fire Public Education Specialist	FNR-64
Firefighter/Paramedic	FFN-51
Fiscal Specialist	TNE-13
Fiscal Technician	TNE-15
Food Service Crew Leader	TNE-17
Food Service Specialist	TNE-15
Food Services Supervisor	TEX-20
GIS Analyst	TNE-19
GIS Technician	TNE-17
GPS Survey Coordinator	TEX-22

Position	Grade
Grants Program Coordinator	ACE-20
Graphic Artist	TEX-19
Graphic Operations Supervisor	TNE-21
Health Care Coordinator	FNR-72
Heavy Equipment Operator	TNE-18
Help Desk Analyst	TNE-16
Housing & Neighborhood Svcs Outreach	ACE-25
HR Representative I	ACN-15
HR Representative I	TNE-15
HR Representative II	ACN-16
HR Representative II	TNE-16
Human Resources Analyst	ACE-20
Human Resources Analyst	TEX-20
Human Resources Assistant	ACE-16
HVAC Technician	TNE-19
IA Pro Systems Coordinator	TNE-18
Information Security Administrator	TEX-24
Inmate Programs Coordinator	TEX-19
Inmate Records Bureau Admin.	TEX-18
Inmate Records Specialist	TNE-14
Inmate Records Supervisor	TNE-16
Inspector	TNE-19
Inspector Trainee	TNE-18
Internal Auditor	ACE-21
Interpreter Court Clerk	TNE-16
Interpreter Translator	TNE-18
Inventory Control Specialist	TNE-15
Investigative Specialist	TNE-17
IT Project Manager	TEX-24
Labor Relations Liaison	TEX-21
Land Development Processor	TNE-14
Land Development Project Leader	TEX-21
Landscape Architect	TEX-22
Lead Bailiff	PON-48
Lead Code Enforcement Officer	TNE-21
Lead Customer Service Specialist	TNE-15
Lead Customer Service Specialist	TNE-16
Legal Assistant	TNE-13
Legal Assistant Supervisor	TNE-17
Legal Office Administrator	ACE-21
Legal Secretary	ACN-16
Legislative Relations Program Mgr.	ADD-42
Library Assistant I	TNE-11
Library Assistant II	TNE-13
Library Assistant lll	TNE-14
Library Services Manager	ACE-23
Mail Messenger	TNE-14
Major Projects Coordinator	TEX-23
Management Analyst	TEX-20
Manager Accounting	ACE-23
Manager Animal Control	TEX-21
Manager Community Services	TEX-21
Manager Crime Analysis	TEX-21
Manager Crime Scene Investigations	ACE-23
Manager Ct Automation & Records	TEX-23
Manager Emergency Management	ACE-25
Manager Fleet Operations	TEX-25
Manager I	TEX-23
Manager III	TEX-25
Manager Information Technology	ACE-25
Manager Learning and Organization	ACE-24
Manager Neighborhood Services	TEX-25
Manager Police Records	TEX-21
Manager Professional Standards	TEX-21
Manager Purchasing	ACE-24
Manager Redevelopment	TEX-25
Manager Resource Management	ACE-24

Position	Grade
Manager, Building Maintenance	TEX-24
Manager, Business License	TEX-23
Manager, Code Enforcement	TEX-25
Manager, Real Property & Housing	TEX-25
Marshal Sergeant	PSA-61
Materials Technician	TNE-18
Mayor	ELE-2
Medical Director	ACE-14
Meter Mechanic	TNE-18
Multi Trades Assistant	TNE-16
Multi Trades Crew Leader	TNE-19
Multi Trades Supervisor	TNE-21
Multi Trades Technician	TNE-18
Municipal Judge	ELE-3
Neighborhood Services Coordinator	TEX-21
Network Analyst I	TEX-22
Network Supervisor	TNE-24
Office Assistant	TNE-13
Office Supervisor	TNE-18
Offsite Construction Inspector Trainee	TNE-19
Oracle Financial Applications Admin	ACE-23
PAC Manager	TEX-22
PAC Specialist	TNE-16
Paralegal	ACN-19
Parks and Recreation Analyst	TEX-20
Parks Equipment Maintenance Mechanic	TNE-18
Parks Maint Crew Leader	TNE-17
Parks Maint Supervisor	TEX-20
Parks Maintenance Worker	TNE-14
Payroll Coordinator	TNE-17
Planner	TEX-20
Planning and Zoning Agenda Specialist	TNE-16
Planning Assistant	TNE-16
Planning Examiner	TNE-18
Plans Examination Supervisor	TEX-22
Plans Examiner	TNE-20
Police Captain	ADD-44
Police Communications Call Taker	TNE-13
Police Communications Dispatcher	TNE-17
Police Communications Supervisor	TNE-19
Police Labor Relations Liaison	POA-56
Police Lieutenant	PSA-65
Police Officer	POA-49
Police Officer	POA-50
Police Officer	POA-53
Police Records Assistant	TNE-13
Police Records Supervisor	TNE-17
Police Sergeant	PSA-61
Police Support System Supervisor	TNE-23
Police Systems Specialist	TNE-20
Pretreatment Inspection Supervisor	TNE-20
Pretreatment Inspection Supervisor	TNE-21
Pretreatment Inspector I	TNE-17
Pretreatment Inspector II	TNE-18
Principal Benefits Analyst	TEX-23
Principal Engineer	TEX-25
Principal Human Resources Analyst	ACE-23
Principal Planner	TEX-23
Principal Transportation Planner	TEX-25
Print Technician	TNE-15
Professional Standards Coordinator	TNE-15
Programmer Analyst	TEX-21
Project Coordinator	TEX-21
Public Information Officer	ACE-20
Public Information Specialist	ACE-19
Public Services Librarian	TEX-20
Public Works Director/City Engineer	DD-57

Position	Grade
Public Works Inspector l	TNE-18
Public Works Inspector ll	TNE-19
Public Works Inspector lll	TNE-21
Purchasing Technician	TNE-15
Real Property Agent	TNE-18
Real Property Coordinator	TEX-23
Receptionist	TNE-11
Recreation Coordinator	TNE-18
Recreation Leader	TNE-14
Recreation Supervisor	TNE-21
Risk Management Coordinator	TNE-15
Roadway Operations Crew Leader I	TNE-16
Roadway Operations Worker II	TNE-14
Safety Officer Training Administrator	ACE-23
School Crossing Guard Coord.	TNE-15
Security Control Bureau Administrator	TNE-18
Security Control Supervisor	TNE-16
Security Control Technician	TNE-14
Senior Accounting Technician	TNE-16
Senior Architect	TEX-23
Senior Court Clerk	TNE-15
Senior Crime Scene Analyst	TNE-20
Senior Database Administrator	TEX-24
Senior Deputy City Attorney	ADD-42
Senior Electrical Inspector	TNE-20
Senior Electronics Technician	TNE-20
Senior Engineer	TEX-23
Senior Executive Assistant	ACE-21
Senior Field Customer Service Rep.	TNE-18
Senior Grants Coordinator	ACE-21
Senior Human Resources Analyst	ACE-21
Senior Human Resources Analyst	TEX-21
Senior Legal Assistant	TNE-14
Senior Management Analyst	TEX-22
Senior Network Analyst	TEX-23
Senior Office Assistant	ACN-14
Senior Office Assistant	TNE-14
Senior Planner	TEX-22
Senior Police Records Assistant	TNE-14
Senior Pretreatment Inspector	TNE-19
Senior Programmer Analyst	TEX-22
Senior Real Property Agent	TNE-20
Senior Survey Technician	TNE-18
Senior Systems Administrator	TEX-23
Senior Utilities Line Locator	TNE-17
Senior Work Card/Fingerprint Assist.	TNE-14
Services and Parts Specialist	TNE-17
SID Coordinator	TNE-21
Special Asst to Mayor and Council	ACE-18
Special Project Accountant	ACE-21
Sr. Construction Project Inspector	TNE-21
Sr. Workers Compensation Specialist	TEX-20
Street Sweeper Operator	TNE-16
Structural Plans Examiner	TEX-21
Supervisor I	TNE-16
Supervisor II	TNE-16
Supervisor III	TNE-19
Supervisor IV	TNE-19
Supervisor Public Works Support	TNE-22
Supervisor V	TNE-20
Supervisor VII	TNE-21
Supervisor VII	TNE-21
Survey Technician	TNE-15
Systems Coordinator	TNE-18
Systems Support Analyst	TEX-22
Systems Technician I	TNE-19
Systems Technician II	TNE-21

Position	Grade
Technical Services Supervisor	TNE-21
Technology Support Supervisor	TNE-24
Terminal Agency Coordinator	TNE-18
Traffic Analyst	TNE-19
Traffic Electrical Worker	TNE-15
Traffic Operations Supervisor	TNE-21
Traffic Safety Inspector	TNE-18
Traffic Sign and Marking Technician	TNE-16
Traffic Sign and Marking Technician	TNE-17
Traffic Technician/Electrician	TNE-20
Training Coordinator	TNE-18
Training Manager	TEX-21
Transportation Coordinator Modeler	TEX-21
Transportation Services Assistant	TNE-12
Urban Designer	TEX-22
Utilities Business Services Manager	ACE-24
Utilities Development Engineer	TEX-24
Utilities Field Service Crew Lead	TNE-19
Utilities Field Service Supervisor	TNE-21
Utilities Field Service Technician	TNE-17
Utilities Financial Analyst	ACE-21
Utilities Financial Manager	ACE-25
Utilities Inspection Supervisor	TNE-22
Utilities Inspector I	TNE-18
Utilities Inspector ll	TNE-19
Utilities Inspector lll	TNE-21
Utilities Line Locator	TNE-15

Position	Grade
Utilities Mapping Specialist	TNE-18
Utilities Operations Support Super.	TNE-21
Utilities Project Supervisor	TEX-21
Utilities Projects Supervisor	TNE-21
Utilities Support Supervisor	TNE-23
Utility Systems Technician	TNE-18
Victim Advocate Coordinator	ACE-18
Victim witness Advocate	ACN-16
Victim Witness Coordinator	ACN-18
Warrant Clerk II	TNE-14
Water Systems Operator I	TNE-16
Water Systems Operator II	TNE-18
Water Systems Supervisor	TNE-21
Web Architect	TEX-24
Welder	TNE-18
Work Card/Fingerprint Assistant	TNE-13
WRF Administrator	ADD-41
WRF Electrician	TNE-18
WRF Electronics Supervisor	TNE-21
WRF Laboratory Technician	TNE-16
WRF Maintenance Mechanic	TNE-18
WRF Maintenance Supervisor	TNE-21
WRF Operations Supervisor	TNE-21
WRF Operator I	TNE-17
WRF Operator II	TNE-18
WRF Operator III	TNE-19
WRF Operator Trainee	TNE-13

Mayor Lee speaking with staff at the Employee Picnic

FY 2017-18 Benefit Rates

Public Employees Retirement System (PERS)
Police and Fire - 40.50%
All Other Employees - 28.00%

Health Insurance:
Employees with Teamster coverage - $10,404 Per Year
Employees with City Plans - $19,500 Per Year
Fire - $13,200 Per Year

Worker's Compensation:
Police and Fire - 8.0%
All Other Employees - 6.0%

Employee Benefits:
Police and Fire - 10.0%
All Other Employees - 6.0%

Social Security:
Employees not covered under PERS retirement discussed above - 6.20%

Medicare:
All employees hired after April 1, 1986 - 1.45%

Liability Self-Insurance:
Police - 5.0%
All Other Employees - 4.0%

Total Benefit Rates:
Police: 64.95% + Health Insurance
Fire: 63.95% + Health Insurance
All Other Full-Time Employees: 45.45% + Health Insurance
Part-Time Employees: 19.65%

List of Acronyms

ACLS	Advanced Cardiac Life Support
ADA	Americans with Disabilities Act
AV	Assessed Valuation
BCCRT	Basic City/County Relief Tax
BLM	Bureau of Land Management
CAFR	Comprehensive Annual Financial Report
CDBG	Community Development Block Grant
CDC	Community Development & Compliance
CIP	Capital Improvement Plan
CNLV	City of North Las Vegas
COLA	Cost of Living Adjustment
COPS	Community Oriented Policing Services Grant
CTX	Consolidated Tax
DOT	Department of Transportation
EECBG	Energy Efficiency Community Block Grant
EFB	Ending Fund Balance
ERP	Enterprise Resource Planning
ESG	Emergency Solutions Grant
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepting Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GOB	General Obligation Bonds
GPS	Global Positioning System
HRIS	Human Resources Information System
ISF	Internal Service Fund
LID	Local Improvement District
LIHTF	Low Income Housing Trust Fund
LVCVA	Las Vegas Convention and Visitors Authority
NDT	Nevada Department of Taxation
NDOT	Nevada Department of Transportation
NLV	North Las Vegas
NLVFD	North Las Vegas Fire Department
NLVPD	North Las Vegas Police Department
NRPA	National Recreation and Park Association
NRS	Nevada Revised Statutes
OPEB	Other Post Employment Benefits
PAC	Permit Application Center
PALS	Pediatric Advanced Life Support
PD	Police Department
PERS	Public Employees Retirement System
PH	Phase
PILT	Payment in lieu of Taxes
PUD	Planned Unit Development
RDA	Redevelopment Agency
RFCD	Regional Flood Control District
RTC	Regional Transportation Commission
S&S	Supplies and Services
S.B.	Senate Bill
SCADA	Supervisory Control & Data Acquisition
SCBA	Self Contained Breathing Apparatus
SID	Special Improvement District
SNACC	Southern Nevada Area Communications Council
SNPLMA	Southern Nevada Public Land Management Act
SNWA	Southern Nevada Water Authority
VA	Veterans Administration
VOCA	Victims of Crime Act Grant
WPCF	Water Pollution Control Facility
WRF	Water Reclamation Facility

City of North Las Vegas staff donating blood

Glossary of Terms

Accrual Basis of Accounting
The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

Ad Valorem In proportion to value, a basis for levy of taxes on property.

Adopted Budget The proposed budget as formally approved by the City Council.

Americans with Disabilities Act (ADA)
Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities and transportation. It also mandates the establishment of TDD/telephone relay services.

Annualization Taking changes that have occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation An official government value placed upon real estate or other property as a basis for levying taxes.

Available (Undesignated) Fund Balance
Refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available sources.

Beginning Balance The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

Bond A written promise to pay a sum of money at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation, revenue bonds and special improvement district bonds. These are most frequently used to finance capital projects.

Bond Refinancing The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Bond Proceeds Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

Bond Rating A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

Budget Proposed plan of expenditure and revenue over a given period of time.

Budgetary Basis This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budget Calendar The schedule of major events in the development of the annual budget, including community budget forums, proposed budget, budget hearings, budget deliberations and adoption of the annual budget.

Budgetary Control The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Budget Document The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

Bureau of Land Management (BLM)
An agency of the Department of the Interior, which regulates economic management of much of the nation's public forests, mineral resources and grazing lands.

Capital Improvements Program (CIP)
Authorized expenditures for tangible and long-term physical improvements or additions of a fixed or permanent nature (e.g., an additional police or fire station, or a new street).

Capital Improvement Project
A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, Regional Transportation Commission taxes, grants and developer impact fees.

Capital Outlay This expenditure category includes purchases of capital equipment such as furniture, vehicles, large machinery, and other capital items.

Capital Projects Funds Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds and Trust Funds).

Cash Basis of Accounting
The basis of accounting under which revenues are recorded when cash is received and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with generally accepted accounting principles (GAAP), local governments must use the accrual basis rather than the cash basis of accounting.

Charges for Current Services
Revenue from user fees which are charged to customers for using various City services and facilities. Examples include library charges, golf course fees, filing fees for planning services, charges for engineering, fire and police services.

City Manager's Budget Message
The City Manager's memorandum to the City Council summarizing the most important aspects of the budget, including changes from the current fiscal year and the goals, themes and priorities that are encompassed within the City's budget.

Community Development Block Grant (CDBG) Funds Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

Comprehensive Annual Finance Report (CAFR) This report is prepared by the City Finance Director's Office. It is usually referred to by its abbreviation and summarizes financial data for the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance and an operating statement that compares revenues with expenditures.

Contingency Reserve This reserve was established to fund major emergencies and to assist in maintaining a favorable bond rating. No specific legal guidance or policy restrictions have been placed on the use of these funds.

Continuing Appropriations Funding approved in the current budget but not expended during the current budget year. These appropriations are carried forward into the next fiscal year for their intended purpose.

Contractual Service A written agreement or legal instrument whereby the City of North Las Vegas is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment or any combination of the foregoing.

Cost Allocation Assignment of applicable costs and charges from one fund to another required by treating each fund as an independent entity.

Cost of Living Adjustment (COLA) An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service Payment of interest and principal on an obligation resulting from the issuance of bonds.

Debt Service Funds Debt Service Funds are set up to receive dedicated revenues used to make principal and interest payments on City debt. They are used to account for the accumulation of resources for, and the payment of, general obligation and special assessment debt principal, interest and related costs (except the debt service accounted for in the Special Revenue Funds) and Enterprise Funds.

Department A basic organizational unit of government which may be sub-divided into divisions, programs, activity groups and/or activities.

Deferred Maintenance Backlog of needed repairs to City facilities, including roof replacement, heating and cooling system upgrades, painting, floor covering repair and structural repairs.

Division An organizational component of a department, possibly sub-divided into programs and activities, e.g. General Accounting Division within the Finance Department.

Discretionary Fund Funds for which there are no restrictions on the use of the fees or taxes collected.

Encumbrance An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and an expenditure is recorded for the actual costs.

Enterprise Funds Funds established to account for specific services funded directly by fees and charges to users. These funds, including the water/waste water fund and golf course fund, are intended to be self-supporting. For more information about enterprise funds, refer to the Enterprise Funds Section.

Estimated Revenue and Expense The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

Expenditure Funds spent in accordance with budgeted appropriations on assets or goods and services obtained.

Expenditure Category Expenditure categories are groupings of similar types of expenditures. The City uses four major expenditure categories: salaries and wages; salary related expenses (fringe benefits); supplies and services; and capital outlay.

Expense Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Federal Grant Funds These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

Fees A general term for any charge levied by the City associated with providing a service, permitting an activity or imposing a fine or penalty. Major types of fees include business licenses, fines and user charges.

Final Budget The City Council approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year. According to NRS 354.598, this budget must be adopted on or before June 1 of each fiscal year.

Fines and Forfeitures This revenue results from violations of various City and State laws and from damage to City property.

Fiscal Year (FY) Twelve-month term designating the beginning and ending period for recording financial transactions. The City of North Las Vegas has specified July 1 through June 30 as the fiscal year.

Fringe Benefits This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include health insurance, retirement (PERS), workers compensation and medicare.

Full Time Equivalent (FTE)
The decimal equivalent of a part-time position converted to a full time basis, i.e., one person working half time would count as 0.50 FTE.

Fund A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures. For more information about funds, refer to the User's Guide section of the Budget Document.

Fund Balance The City's "Savings Account" which represents the accumulated revenues over expenditures.

GASB Governmental Accounting Standards Board, established in 1985, is the current standards setting board for governmental GAAP.

Generally Accepted Accounting Principles (GAAP) Uniform minimum standards used by state and local governments for financial recording and reporting that have been established by the accounting profession through the GASB.

General Fund The City's main operating fund that is used to pay for basic City services that utilize most tax dollars and is also supported by fees from licenses and permits, fines and investment earnings. For more information about the General Fund, refer to the General Fund section in the Budget Document.

General Obligation (G.O.) Bond
This type of bond is backed by the full faith, credit and taxing power of the government.

Government Finance Officers Association (GFOA) Distinguished Budget Award
Highest form of recognition in governmental budgeting. Its attainment represents a significant accomplishment by the management, staff and elected officials of recipients. Budgets are evaluated for effectiveness as a policy document, a financial plan, an operations guide and as a communication device.

Grant A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block.

Growth Rate The level at which expenditures and revenue are expected to increase annually.

Infrastructure Public domain fixed assets including roads, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the city.

Interfund Transfers A transfer of funds between departments/funds for specific purposes as approved by the appropriate authority.

Intergovernmental Revenue This category includes revenues from federal grants, state grants and allocations including consolidated taxes, motor vehicle fuel taxes, gaming taxes from the LVCVA, county gaming licenses and reimbursement from the water/wastewater fund.

Interlocal Agreement A contractual agreement between two or more governmental entities.

Internal Service Funds A fund created to finance and account for a department's work or a division's work for other departments. The fund's expenses are repaid from fees or fund transfers, thus keeping the original fund capital intact. For more information about internal service funds, refer to the Proprietary section of the Budget Document.

Levy To impose taxes, special assessments or charges for the support of City activities.

Licenses and Permits This category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

LID Local Improvement District or Special Assessments made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Long Term Debt Debt with a maturity of more than one year after the date of issuance.

Mandated Program A requirement by the State or Federal government that the City perform a task, perform a task a particular way or perform a task to meet a particular standard, often without compensation from the higher level of government.

Miscellaneous Revenue The account which provides for accumulation of revenues not specifically identified in other accounts. This includes interest, rents and incidentals.

Modified Accrual Basis of Accounting Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Modified Cash Basis of Accounting Sometimes known as Modified Accrual Basis, it is a plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis.

Non-Personnel Expense Expenditures related to supplies, services and capital outlay.

Onetime Expenditures and/or Revenues These are expenditures and/or revenues for onetime projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

Operating Budget An operation plan, expressed in financial terms, by which a program is funded. It should include: (1) the mission; (2) the services provided; (3) impact on future years; and (4) current year operations.

Operating Expense Those costs including expenditures for salaries and wages, benefits, supplies, services and charges which are necessary to support the primary services of the organization.

Operating Revenue Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

Per Capita A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

Performance Based Budgeting (PBB) A system of budgeting that lists services by activities, identifies the resources that are applied to these activities and describes how efficiently and effectively the City performs these services.

Performance Measure A performance measure measures work performed and results achieved. Types of measures include: input, output, efficiency and internal or external outcomes.

Personnel Expense Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement and special pay such as shift differential.

Prior Year Transactions that are posted in the current year for previous years' contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

Program Indicator A unit of work accomplished without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made or number of burglary arrests made). Program indicators do not reflect the effectiveness or efficiency of the work performed.

Property Tax An "ad valorem" tax on real property, based upon the value of the property.

Reserve An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is therefore not available for general appropriation.

Public Employees Retirement System (PERS) The retirement system provided for governmental employees in the State of Nevada.

Resolution A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Resources Total amount available for appropriation including estimated revenues, fund transfers and beginning balances.

Revenue Funds received from various sources and treated as income to the City. This income is used to finance expenditures.

Revenue Bonds Bonds issued pledging future revenues, usually water, sewer, garbage or drainage charges, to cover debt payments in addition to operating costs.

Revenue Categories / Intergovernmental The major categories of revenue are property taxes, licenses and permits, fines and forfeitures, charges for services, miscellaneous revenue and transfers from other funds.

Salaries and Wages This expenditure category includes salaries, hourly wages, overtime and special pay expenses.

SNACC (Southern Nevada Area Communications Council) A wireless, IP based network that will allow interoperable communications between public safety entities in Southern Nevada and all other major public safety networks operating in the state.

SNPLMA (Southern Nevada Public Land Management Act) This Act, passed in 1998, provides Federal funds to be used through sale of public lands to improve parks, trails and natural areas, support conservation initiatives, and improve Federally-managed facilities.

Special District A designated geographic area established to provide a specialized service usually petitioned for by the citizenry and approved by the City Council (e.g., Park Services Districts).

Special Revenue Funds These funds account for revenues received that have specific purposes for which they can be used. For more information about special revenue funds, refer to the Special Revenue Fund section in the Budget Document.

Supplies and Services This expenditure category consists of materials, supplies, contractual services, fees and other services.

Tax Levy The result when the tax per one hundred dollars of assessed value is multiplied by the tax base.

Taxes Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

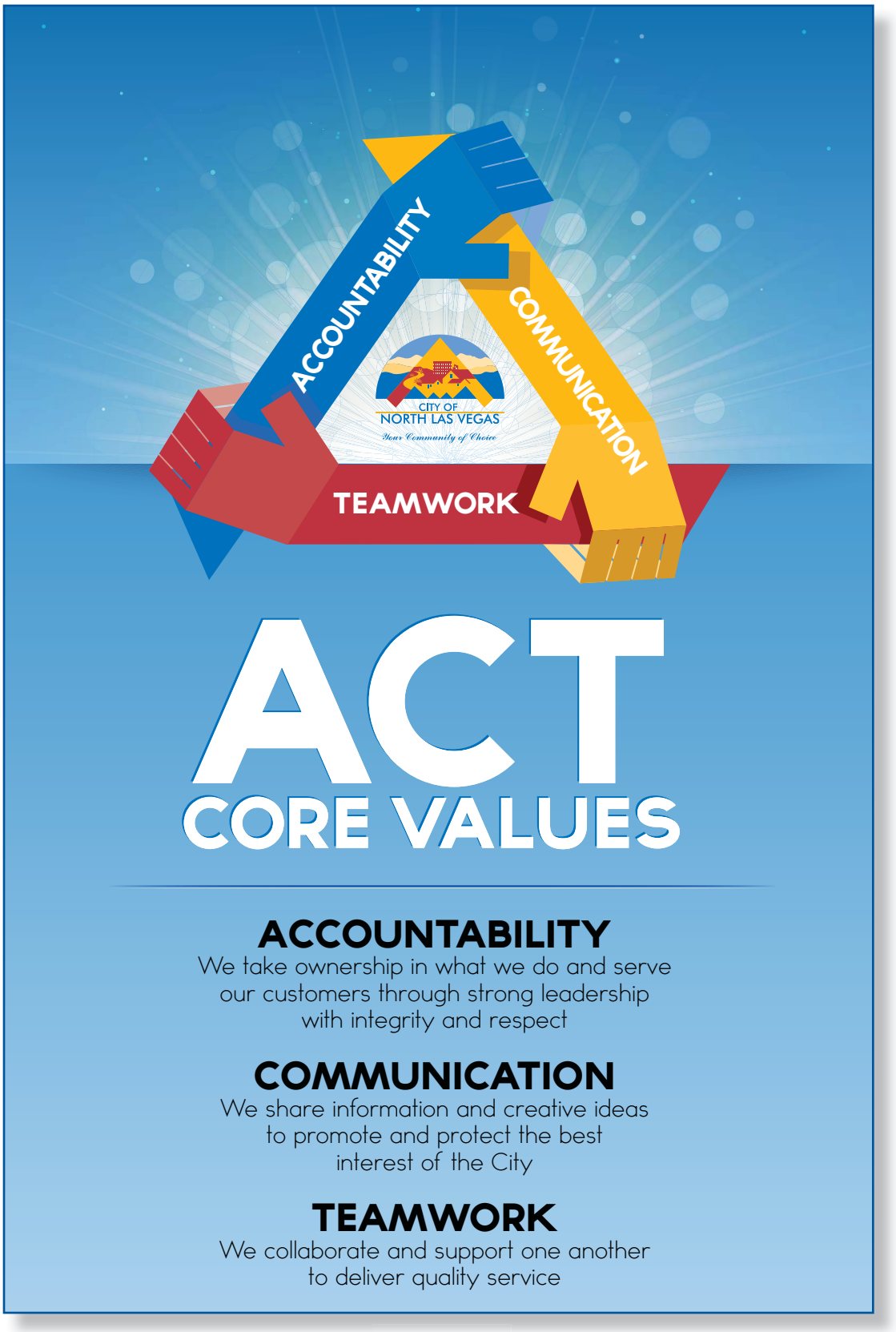
Tentative Budget The plan for the City's financial operations which includes an estimate of revenues and expenditures for a given fiscal year. NRS 354.596 requires a copy to be submitted to the Department of Taxation on or before April 15 and that a public hearing be held on the Tentative Budget on the third Tuesday in May.

Unreserved Fund Balance The portion of a specific fund's balance that is not restricted for a specific purpose and is available for general appropriation.

Working Capital The year-end balance of current assets less current liabilities in the Enterprise and Internal Service Funds. The unencumbered balance at year-end is available for appropriation in the next year's budget.

Workload Indicator A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service or the number of burglaries to be investigated).

City Council honoring City Clerk Catherine Raynor during Municipal Clerks Week


ACCOUNTABILITY
COMMUNICATION
TEAMWORK
CITY OF
NORTH LAS VEGAS
Your Community of Choice
ACT
CORE VALUES
ACCOUNTABILITY
We take ownership in what we do and serve our customers through strong leadership with integrity and respect
COMMUNICATION
We share information and creative ideas to promote and protect the best interest of the City
TEAMWORK
We collaborate and support one another to deliver quality service

CITY OF
NORTH LAS VEGAS
Your Community of Choice

John J. Lee
Mayor

Isaac E. Barron
Councilman

Pamela A. Goynes-Brown
Councilwoman

Scott Black
Councilman

Richard J Cherchio
Councilman
Mayor Pro Tempore

Dr. Qiong X. Liu, P.E., PTOE
City Manager

2250 Las Vegas Blvd. N.
North Las Vegas, NV 89030
(702) 633-1000
ADA (702) 633-1510
TDD (800) 326-6868

www.cityofnorthlasvegas.com

The City of North Las Vegas

Population:
240,708

Full-Time Equivalent Employees:
1,241.2

Assessed Valuation:
$6,393,383,561

Parks:
33 parks
plus 3 recreation centers, 1 executive golf course, 1 championship golf course, 3 sports complexes, 1 historic site and 15 miles of regional trails.

Fire Stations:
8

Police Stations:
2

Approximate Average Age:
32.5 Years

Occupied Housing Units:
79,414

Median Household Income:
$ 58,780

Master Planned Community Acres:
5,660

Business Licenses 2017:
5,041 renewal licenses
939 new licenses

CITY OF
NORTH LAS VEGAS
Facts