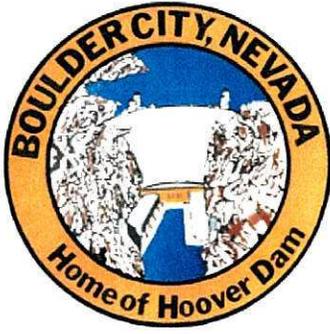


# City of Boulder City Nevada



## Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2011 (Revised February 16, 2012)



# City of Boulder City Nevada



## Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2011

Prepared by  
Finance Department

Shirley D. Hughes  
Finance Director

TABLE OF CONTENTS

	Page
<b>INTRODUCTORY SECTION</b>	
Letter of Transmittal	i - iv
Certificate of Achievement for Excellence in Financial Reporting	v
Principal Officials	vi
Organizational Chart	vii
<b>FINANCIAL SECTION</b>	
<b>Independent Auditor's Report</b>	<b>1 - 2</b>
<b>Management's Discussion and Analysis</b>	<b>3 - 14</b>
<b>Basic Financial Statements:</b>	
<b>Government-wide Financial Statements:</b>	
Statement of Net Assets	15 - 16
Statement of Activities	17
<b>Fund Financial Statements:</b>	
<b>Governmental Funds:</b>	
Balance Sheet	19
Reconciliation of the Balance Sheet to the Statement of Net Assets	20
Statement of Revenues, Expenditures and Changes in Fund Balances	21
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of the Governmental Funds to the Statement of Activities	22
<b>Proprietary Funds</b>	
Statement of Net Assets	23 - 24
Statement of Revenues, Expenses and Changes in Net Assets	25
Statement of Cash Flows	26 - 27
<b>Fiduciary Funds</b>	
Statement of Fiduciary Net Assets	29
<b>Notes to Basic Financial Statements</b>	<b>31 - 51</b>

TABLE OF CONTENTS  
(Continued)

	Page
<b>Required Supplementary Information:</b>	
<b>General Fund</b>	
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual	53 - 59
<b>Capital Improvement Special Revenue Fund</b>	
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual	63
<b>Note to Required Supplementary Information</b>	65
<b>Combining and Individual Fund Statements and Schedules:</b>	
<b>Major Governmental Fund:</b>	
<b>Capital (Special) Projects Fund</b>	
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual	69 - 71
<b>Non-Major Governmental Funds:</b>	
<b>Special Revenue Funds</b>	
Combining Balance Sheet	75
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances	76
Schedules of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual:	
Urban Forestry Fund	77
Sales and Use Tax Fund	78
Residential Construction Tax Fund	79
Police Forfeiture Fund	80
Municipal Court Construction Fee Fund	81
Municipal Court Administrative Assessment Fund	82
Land Improvement Fund	83
Golf Course Improvement Fund	84
Redevelopment District #1 Fund	85

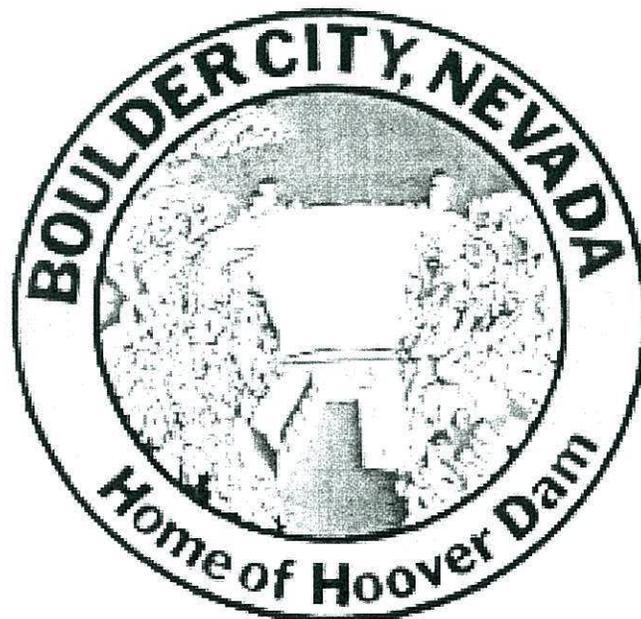
TABLE OF CONTENTS  
(Continued)

	Page
<b>Major Proprietary Funds:</b>	
Schedule of Revenues, Expenses and Changes in Net Assets - Budget and Actual	
Utility Fund	89 - 90
Golf Course Fund	91
<b>Non-Major Proprietary Funds:</b>	
Combining Statement of Net Assets	95
Combining Statement of Revenues, Expenses and Changes in Net Assets	96
Combining Statement of Cash Flows	97
Schedule of Revenues, Expenses and Changes in Net Assets - Budget and Actual	
Aviation Fund	98
Cemetery Fund	99
<b>Fiduciary Funds:</b>	
Combining Statement of Changes in Assets and Liabilities	103 - 105
<b>Capital Assets - Governmental Funds:</b>	
Schedule of Capital Assets used in the Operation of Governmental Funds - by Source	107
Schedule of Capital Assets used in the Operation of Governmental Funds - by Function and Activity	108
Schedule of Changes in Capital Assets used in the Operation of Governmental Funds - by Function and Activity	109
<b>Business License Fees:</b>	
Schedule of Business License Fees - Subject to the Provisions of Nevada Revised Statutes No. 354.5989	111

**TABLE OF CONTENTS**  
**(Continued)**

	<b>Page</b>
<b>STATISTICAL SECTION</b>	
Net Assets by Component	115
Changes in Net Assets	116 - 118
Fund Balances, Governmental Funds	119
Changes in Fund Balances, Governmental Funds	120
Assessed and Estimated Actual Value of Taxable Property	121
Property Tax Rates - Direct and Overlapping Governments	122
Principal Taxpayers	123
Property Tax Levies and Collections	124
Utility Revenues by Sources	125
Largest Utility Customers	126
Debt Capacity Information	127
Ratios of General Bonded Debt Outstanding	128
Computation of General Obligations Direct and Overlapping Government Debt	129
Computation of Legal Debt Margin	130
Pledged-Revenue Coverage	131
Demographic Statistics	132
Major Employers	133
Full-Time Equivalent City Employees by Function/Program	134
Operating Indicators by Function/Program	135
Capital Asset Statistics by Function/Program	136
<b>SINGLE AUDIT AND ACCOMPANYING INFORMATION</b>	
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	137 - 138
Independent Auditor's Report on Compliance with Requirements that could have a Direct and Material Effect on each Major Program and on Internal Control over Compliance in Accordance with OMB Circular A-133	139 - 140
Schedule of Expenditures of Federal Awards	141
Notes to the Schedule of Expenditures of Federal Awards	142
Schedule of Findings and Questioned Costs	143 - 148
Summary Schedule of Prior Audit Findings	149

# Introductory Section





**City of Boulder City**  
401 CALIFORNIA AVENUE  
BOULDER CITY, NEVADA 89005  
Mailing Address  
P.O. BOX 61350  
BOULDER CITY, NEVADA 89006-1350

October 3, 2011

To the City Council and the Citizens of the City of Boulder City, Nevada:

Nevada Revised Statutes (NRS) 354.624 requires the City of Boulder City (the City) to submit a “complete set” of financial statements prepared in accordance with accounting principles generally accepted in the United States and audited by a firm of independent certified public accountants in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Pursuant to that requirement, the comprehensive annual financial report for the City as of and for the year ended June 30, 2011, is hereby submitted.

This report consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of all information presented in this report. To provide a reasonable basis for making these representations, City management has established a comprehensive internal control framework that is designed, among other things, both to protect the City's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with accounting principles generally accepted in the United States. Because the cost of internal controls should not outweigh the benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the City's financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this comprehensive annual financial report is complete and reliable in all material respects.

The City's financial statements have been audited by Stewart, Archibald and Barney, LLP. The goal of the independent audit was to provide reasonable assurance that the City's basic financial statements as of and for the year ended June 30, 2011, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the City's basic financial statements as of and for the year ended June 30, 2011, are fairly presented in conformity with accounting principles generally accepted in the United States. The Independent Auditors' Report on financial statements and supplementary information is presented as the first component of the financial section of this report. In addition, the Independent Auditors' Report on Internal Control over Financial Reporting on Compliance and Other Matters based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* is presented as the first component of the Single Audit and accompanying information section of this report.

The independent audit, of the City's basic financial statements, was also designed to meet the more narrowly focused, federally mandated “Single Audit” requirements of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the basic financial statements, but also on the audited government's internal controls and compliance with regulatory and other legal requirements, with special emphasis on the administration of federal awards. This report is presented as the second component in the Single Audit and accompanying information section of this report.

Generally Accepted Accounting Principles (GAAP) require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the Independent Auditors' Report on Financial Statements and Supplementary Information in the financial section of this report.

## Profile of the City

The City of Boulder City, Nevada is located in southeastern Clark County and is best known as the City created for the construction of Hoover Dam (the Dam). Boulder City housed over 4,000 workers during the construction of the Dam, which lasted from 1931 to 1935. One thousand, five hundred permanent and temporary buildings were built to accommodate the needs of the construction workers, including over a thousand homes, a dozen dormitories, four churches, tourist centers, trade facilities, a grade school, theater, and recreation hall. Once the Dam was completed, the City became headquarters for several governmental agencies involved in the Dam's water and power operations. The City was supervised and regulated by the Bureau of Reclamation and all land in and around the City was owned by the Bureau of Land Management. Through the 1940s, the City's development centered on government related activities and additional governmental agencies began operations in the City, including the power operators responsible for distribution of the Dam's electricity.

In 1958, the United States Government passed the Boulder City Act (the Act), which established the City as an independent municipal government. Under the Act, the United States Government turned over the existing town site (approximately 33 square miles) and utility system to City residents. The City was incorporated on January 4, 1960 and the City Charter was adopted. The City Charter prohibits gaming, which makes the City unique as the only place in the State of Nevada (the State) where gaming is illegal. In 1979, City residents approved a referendum and instituted a controlled growth ordinance. This controlled growth ordinance was enacted in response to the rapid growth of the City and to preserve the utility systems. Under this ordinance, the City limits the number of building permits issued each year to control the rate of community growth and as a result, the City realizes approximately 2% community growth per year. In 1995, the City acquired the Eldorado Transfer Area (approximately 167 square miles) southwest of the original City town site. The City intends to preserve this area for an endangered species preservation area and other recreational purposes with the exception of 5,000 acres, which will be used for solar electric power generation projects. In 1997, the City residents approved a ballot question, which provided that City owned property sales in excess of one acre be approved by City residents and the proceeds be restricted to voter approved capital improvement projects.

The City's present population of 15,359 offers a quiet, small town atmosphere. The City prides itself on its low crime rate and high quality police and fire protection, and recreational facilities, which include a year-round swimming pool and recreation complexes that offer City residents a full range of recreational activities.

The City has a Council-Manager form of government. The entire legislative authority is vested in a five-member City Council (the Council). The Council members are elected to serve four-year terms. The presiding officer of the Council is the Mayor. All powers of the City, including the ability to levy a property tax on both real and personal property located within City boundaries, and the determination of all matters of policy are vested in the Council. The Council appoints the City's Clerk, Attorney and Manager, and Municipal Judge. The City Manager is responsible for carrying out the policies and procedures of the City Council, and for overseeing the day-to-day operations of the City. The City provides a full range of services, including police and fire protection; construction and maintenance of highways, streets and other infrastructure; recreational activities and cultural events; and utility (electric, water and sewer) services.

The City adopts annual budgets for all governmental and proprietary fund types, which serves as the foundation for the City's financial planning and control. Each year, prior to April 15, the City Manager submits a tentative budget for the next fiscal year, commencing on July 1, to the Council. Public hearings are conducted to obtain comments from and address concerns of City residents. The Council adopts the budget on or before June 1. The Nevada Revised Statutes require budget controls to be exercised at the function level. The City Manager is authorized to transfer budget amounts between functions within a fund. However, the Council's approval is required for all budget augmentations and transfers between funds. In preparing fiscal year 2012 budget, the Council identified the need to create a long term financial sustainability plan. It had become clear that the City needed to expand its revenue base and find other sources of revenue not related to tourism and taxes.

Renewable energy and green technology are development niches that are consistent with Boulder City's culture. This development strategy appears to have panned out, and Boulder City has over 5,000 acres of city-owned land under lease for renewable energy generation. These new revenues have enabled the City to weather the worst economic decline in the City's history. In 2012 the City will see a significant increase in the revenue generated from these land leases, providing a unique opportunity for the City to set the stage for financial sustainability long into the future.

Using a portion of the lease revenue, the City's plan is estimated to reduce current debt by 65% over the next ten years. With a plan in place that focuses on debt reduction and the establishment of reserves, program fund balances will be restored and budget stability will be attained. The five year plan is effective for fiscal year 2012 and will be reviewed annually and revised as needed to ensure sustainability going forward.

The plan adopted by City Council is consistent with the vision and goals of the community and the City's Strategic Plan, which was adopted in November 2000.

### **Factors Affecting Financial Condition**

**Local economy.** Tourism plays an important part in the City's economy. The City's proximity to Hoover Dam and the Lake Mead National Recreation Area offering a full range of water related recreational activities attracts visitors from the Southwestern United States and throughout the world.

The 2010, population estimate for Clark County (the County) is 1,968,831 compared to the State's population of more than 2.3 million. The County is the most populous of Nevada's 17 counties. The City's rate of growth is expected to continue at less than 2 percent per year as set out in the City's controlled growth ordinance. Southern Nevada's economy continues to be impacted by the national and world-wide economic issues. Home foreclosures, lost retirement income and the tightening of the credit markets have led to a decline in tourism to Southern Nevada resulting in declining revenue streams for State and local governments. However, property values in the City of Boulder City have not reduced in value commensurate with the rest of Southern Nevada, primarily due to City's controlled growth ordinance and lack of large commercial developments.

**Long-term planning.** The City is confronted by the ongoing challenges presented by its uniqueness as the only non-gaming area in the State and its controlled growth ordinance. The City has a wide range of capital improvement projects budgeted that include street resurfacing improvements, vehicle/equipment replacement, building/facilities repairs/maintenance and airport improvements.

*Future issues* requiring management's attention include the concern over labor costs, which are driven primarily by the Las Vegas metro labor market. Although Boulder City's labor costs are less than the surrounding Las Vegas area, they nevertheless are significant for a small city. The City can no longer sustain employee wage schedules that are combined with high benefit packages. The FY2012 budget includes funds for a compensation and classification study so the City can make an informed decision as to where it wants to position itself in the labor market.

The Hoover Dam bypass bridge opening has had a significant impact on the City's public safety services. The impact on the City's first responders, especially, emergency medical services, must continue to be monitored, and it is likely that additional funding will be required in the future if current levels of services are to be maintained.

*Renewable Energy Project* lease revenues are a crucial component of reducing the City's dependence upon the State's tax-based revenue structure and achieving the goal of long-term sustainability. These funds can help provide essential services, and the City is currently seeking proposals for two new renewable sites. For FY2012 the total lease revenues are budgeted to be \$4.9 million. In addition, the City expects to receive, at a minimum, execution payments related to the two RFPS for Dry Lake Bed South (1,550 acres) and Townsite Southwest (884 acres).

**Cash management.** The City pursues a conservative cash management program by expediting the receipt of revenues and prudently investing available cash in obligations issued by the United States Government. The City's

bank account balances are either insured by the Federal Deposit Insurance Corporation or collateralized by the depository.

**Debt management.** The necessity to incur debt, in order to finance capital programs, carries with it the obligation to manage the City's debt program effectively and entails careful monitoring of such issuances to ensure that an erosion of the City's credit quality does not result. Detailed information related to the debt of the City can be found in note 3 to the basic financial statements.

**Risk management.** The City is a participating member of the Nevada Public Agency Insurance Pool (the Pool). The Pool was created through an inter-local cooperative agreement. In addition, the City also carries Airport Liability Insurance Products - Completed Operations insurance and is a member of the Public Agency Compensation Trust (PACT). Additional information on the City's risk management activities can be found in note 4 to the basic financial statements.

**Pension and other post retirement benefits.** The City's employees are covered by the State's Public Employees' Retirement System (PERS). All public employees who meet certain eligibility requirements participate in PERS, which is a cost sharing, multiple-employer defined benefit retirement plan. Additional information related to pension and post retirement benefits can be found in note 4 to the basic financial statements.

#### **Awards and Acknowledgements**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City for its fiscal 2010 Comprehensive Annual Financial Report (CAFR). This was the 21st consecutive year that the City has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized Comprehensive Annual Financial Report. The report must satisfy both generally accepted accounting principles and applicable legal requirements

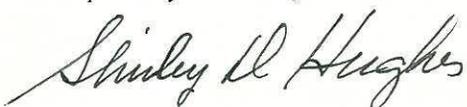
A Certificate of Achievement is valid for a period of one year only. We believe that your current report continues to meet the program's requirements and we are submitting it to GFOA to determine its eligibility for award of a certificate.

In addition, the GFOA presented a Distinguished Budget Presentation Award to the City for the fiscal year beginning July 1, 2010. This was the 9<sup>th</sup> consecutive year that the City received this award. The GFOA awards a Distinguished Budget Presentation Award to government units that publish a budget document, which conforms to program standards as a policy document, operations guide, financial plan and a communications device.

Preparation of this could not have been accomplished without the professional, efficient and dedicated efforts of the entire staff of the Finance Department, the department heads and other employees who contributed to its preparation, and our independent audit firm of Stewart, Archibald and Barney, LLP. Each of them has our sincerest thanks.

In closing, appreciation is extended to the Mayor, City Council and City Manager for the encouragement, assistance and stewardship they have provided. It is a distinct pleasure to be associated with these individuals who appreciate and respect the principles of financial and budgetary responsibility that prevail in the City of Boulder City.

Respectfully submitted,



Shirley D. Hughes  
Finance Director

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Boulder City  
Nevada

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director

CITY OF BOULDER CITY, NEVADA  
PRINCIPAL OFFICIALS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

---

---

Mayor and City Council

---

Roger Tobler	Mayor
Cam Walker	Mayor Pro Tem
Peggy Leavitt	Councilwoman
Duncan McCoy	Councilman
Rod Woodbury	Councilman

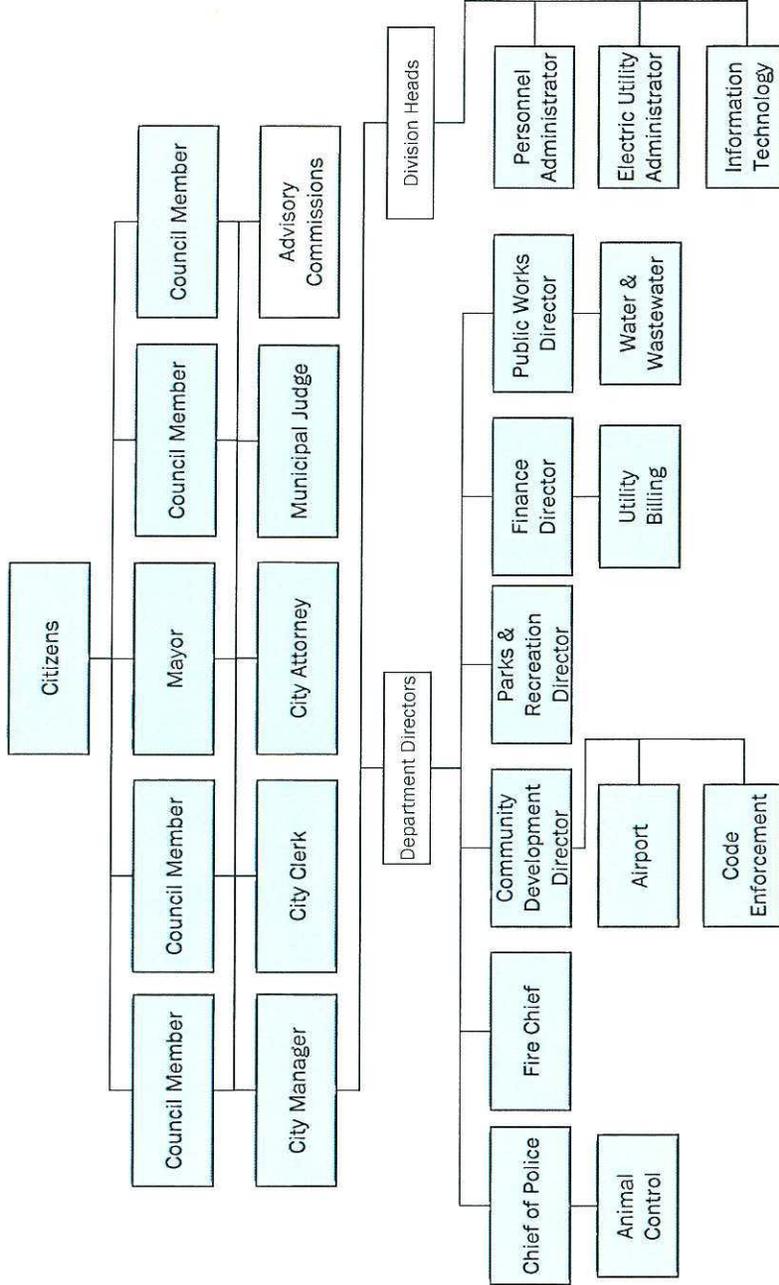
City Officials

---

Vicki G. Mayes	City Manager
Lorene Krumm	City Clerk
David R. Olsen	City Attorney
Shirley D. Hughes	Finance Director

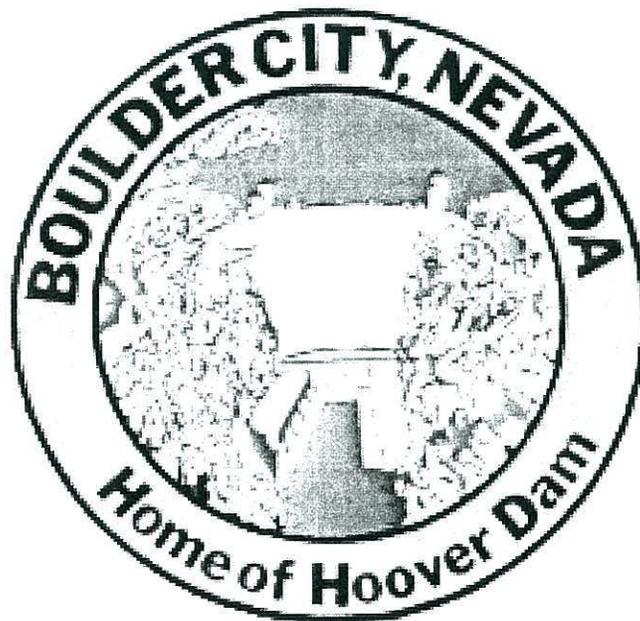


# City of Boulder City City Council & Organizational Management



**This page intentionally left blank.**

# Financial Section





STEWART  
ARCHIBALD  
& BARNEY, LLP

## INDEPENDENT AUDITOR'S REPORT

The Honorable Mayor,  
Members of the City Council and  
City Manager of the  
City of Boulder City, Nevada

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Boulder City, Nevada, (the City), as of and for the year ended June 30, 2011, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Boulder City, Nevada, as of June 30, 2011, and the respective changes in financial position, and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 03, 2011, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 3 through 14 and 53 and 65, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's financial statements as a whole. The introductory section, schedule of business license fees, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is also not a required part of the financial statements. The combining and individual nonmajor fund financial statements and schedules and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole. The introductory section, schedule of business license fees and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

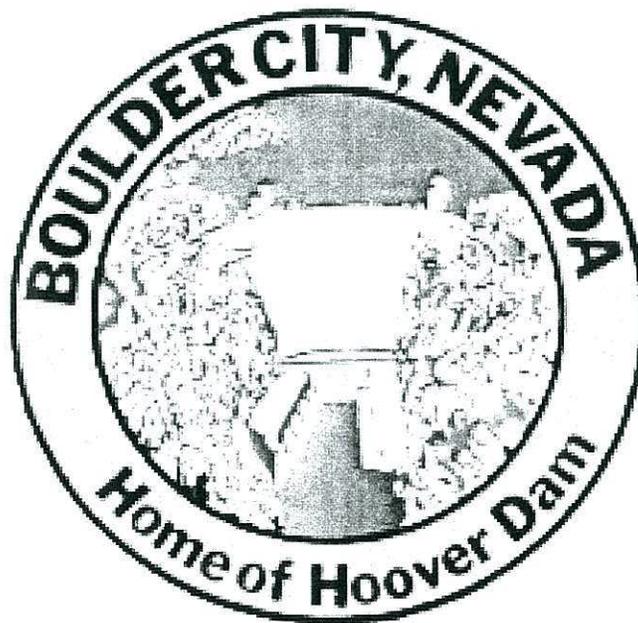


Las Vegas, Nevada

October 03, 2011

(except for Note 2, the General and Capital Improvement Fund Schedules of Revenues, Expenditures and Changes in Fund Balance - Budget to Actual (Budgetary Basis - Non-GAAP), and Notes to Required Supplementary Information, as to which the date is February 16, 2012)

# **Management's Discussion and Analysis**



**CITY OF BOULDER CITY, NEVADA  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
REQUIRED SUPPLEMENTARY INFORMATION**

---

---

As management of the City of Boulder City (the City), we offer readers of the financial report this narrative overview and analysis of the financial activities of the City as of and for the fiscal year ended June 30, 2011.

**Financial Highlights**

- The assets of the City exceeded its liabilities at the close of the most recent fiscal year by \$124,046,492. Of this amount, \$13,811,149 (unrestricted net assets) may be used to meet the City's ongoing obligations to citizens and creditors.
- The City's total net assets increased by 2% \$2,532,473 primarily due to improvements to flood control channels and basins, and improvements to the utility delivery systems.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$3,718,172, a decrease of 62% (\$6,052,032) in comparison with the prior year.
- At the end of the current fiscal year, unassigned fund balance for the general fund, before moving the Boulder Creek golf course into the General Fund along with the associated debt, was \$2,780,918, 13% of total general fund expenditures.
- The City's total liabilities decreased by 3% (\$2,341,257) during the current fiscal year, primarily due to the normal fluctuation in day to day operations.

**Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The government-wide financial statements are designed to provide readers with a broad overview of the City's finances in a manner more similar to a private-sector business.

The statement of net assets presents information on all of the City's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The statement of activities presents information showing how the City's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City, which are principally supported by property taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City include general government, judicial, public safety, public works, culture and recreation, and community support. The business-type activities of the City include utility, golf course, aviation and cemetery enterprise funds.

The government-wide financial statements can be found on pages 15 - 17 of this report.

**CITY OF BOULDER CITY, NEVADA  
MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
REQUIRED SUPPLEMENTARY INFORMATION**

---

---

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain accounting control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories, governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, fund financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at fiscal year end. Such information may be useful in evaluating the City's near-term financing requirements.

Because the focus of fund financial statements is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the City's near-term financing decisions. Both the balance sheet and the statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains 12 governmental funds. Information is presented separately in the balance sheet and in the statement of revenues, expenditures, and changes in fund balances for the general, capital improvements, and capital (special) projects funds, all of which are considered to be major funds. Data from the remaining nine non-major governmental funds is combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided, in the form of combining and individual fund statements and schedules, elsewhere in this report.

The basic governmental fund financial statements can be found on pages 19 - 22 of this report.

**Proprietary funds.** The City maintains four enterprise funds, which are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its utility, golf course, aviation and cemetery funds.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the utility and golf course operations both of which are considered to be major funds of the City. The aviation and cemetery funds are combined in a single non-major funds column with individual fund data provided elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 23 - 27 of this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statement can be found on page 29 of this report.

**Notes to basic financial statements.** The notes provide additional information that is considered essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the basic financial statements can be found on pages 31 - 51 of this report.

**CITY OF BOULDER CITY, NEVADA  
MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
REQUIRED SUPPLEMENTARY INFORMATION**

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain other required supplementary information. The City adopts annual appropriated budgets for its general fund and capital improvements fund. Budgetary comparison statements have been provided for these funds to demonstrate the City's compliance with these budgets.

The other required supplementary information can be found on pages 53 - 65 of this report.

The combining and individual fund statements and schedules referred to earlier in connection with the non-major governmental and proprietary funds are presented immediately following the required supplementary information.

The combining and individual fund statements and schedules can be found on pages 69 - 105 of this report.

**Government-wide Financial Analysis**

As noted above, net assets may serve over time as a useful indicator of a government's financial position. In the case of the City, assets exceeded liabilities by \$124,046,492, at the close of the most recent fiscal year.

By far, the largest portion (85%) of the City's net assets is its investment in capital assets (land, buildings, improvements other than buildings, machinery, equipment and furniture, utility delivery systems, and infrastructure), less any related debt used to acquire these assets, which are used to provide services to citizens; consequently, these assets are not available for future spending. Nevertheless, it should be noted, that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

	City of Boulder City, Nevada Net Assets					
	Governmental activities		Business-type activities		Totals	
	2011	2010 as restated	2011	2010 as restated	2011	2010 as restated
<b>Assets</b>						
Capital assets	\$79,542,603	\$81,925,412	\$ 79,337,569	\$ 81,060,310	\$158,880,172	\$162,985,722
Other assets	6,299,389	5,118,958	23,740,060	20,868,547	30,039,449	25,987,505
	<u>\$85,841,992</u>	<u>\$87,044,370</u>	<u>\$103,077,629</u>	<u>\$101,928,857</u>	<u>\$188,919,621</u>	<u>\$188,973,227</u>
<b>Liabilities</b>						
Long-term liabilities outstanding	\$10,043,509	\$10,448,451	\$ 45,732,355	\$ 49,190,452	\$ 55,775,864	\$ 59,638,903
Other liabilities	3,176,382	3,718,888	5,920,883	3,856,595	9,097,265	7,575,483
	<u>13,219,891</u>	<u>14,167,339</u>	<u>51,653,238</u>	<u>53,047,047</u>	<u>64,873,129</u>	<u>67,214,386</u>
<b>Net assets</b>						
Invested in capital assets, net of related debt	71,172,114	72,572,532	33,668,189	34,725,310	104,840,303	107,297,842
Restricted	80,609	196,790	5,314,431	3,376,838	5,395,040	3,573,628
Unrestricted	1,369,378	107,709	12,441,771	10,779,662	13,811,149	10,887,371
	<u>\$72,622,101</u>	<u>\$72,877,031</u>	<u>\$ 51,424,391</u>	<u>\$ 48,881,810</u>	<u>\$124,046,492</u>	<u>\$121,758,841</u>

**Financial indicators and ratios**

The following financial indicators and ratios can be used to assist the reader in assessing the financial strength of the City of Boulder City. When used in conjunction with other financial information contained in this report, the City's financial strength becomes apparent.

**CITY OF BOULDER CITY, NEVADA  
MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
REQUIRED SUPPLEMENTARY INFORMATION**

---

---

**Working Capital** – is the difference between current assets and current liabilities. Sources of working capital are income from operating activities, sale of non-current assets or the issuance of long-term debt. Uses of working capital include losses from operating activities, purchase of non-current assets or retirement of long-term debt. The working capital of the City of Boulder City is \$18,303,805, which consists of \$11,392,794, from governmental activities and \$6,911,011, from business-type activities. Working capital increased by \$3,835,817, for the fiscal year ended June 30, 2011.

**Current Ratio** – is the ratio of total current assets to current liabilities. This ratio is an indicator of the City's ability to meet its short-term obligations, and is expressed as coverage of so many dollars of current assets/current liabilities. The City of Boulder City's current ratio is 3.97 on a city-wide basis, 4.59 for governmental activities and 3.32 for business-type activities. More simply stated the City has \$3.97 of current assets for each \$1.00 of current liabilities on a city-wide basis. The city-wide current ratio increased by \$1.06 during FY 2011.

**Acid Test or Quick Ratio** – relates total current liabilities to cash, marketable securities and accounts receivable: "quick assets". This is an additional short-term liquidity measure providing an additional comparison with the current ratio. This is also expressed on a coverage basis. The City of Boulder City's quick ratio is 3.90, on a city-wide basis, 4.46 for governmental activities and 3.31 for business-type activities. Or, more simply stated the City has \$3.90 of "quick" assets for each \$1.00 of current liabilities on a city-wide basis. The city-wide quick ratio increased by \$1.00 during FY 2011.

**Days Cash and Investments in Reserve** – represents the number of days that normal operations of the City of Boulder City could continue with no revenue collections. The results of this ratio indicate that the City of Boulder City could operate 132 days on a city-wide basis, 141 days for governmental activities and 120 days for business-type activities. Days cash increased by 33 days in FY 2011.

**Total Liabilities to Net Assets** – this ratio, expressed as a percentage, compares the total obligations (liabilities) of the City of Boulder City to current equity (net assets). It represents the extent to which borrowing has been used to finance short-term operations. Total liabilities to net assets for the City of Boulder City is 52% on a city-wide basis, 18% for governmental activities and 100% for business-type activities. This ratio increased by 3 percent during FY 2011 due to paying off a portion of existing debt without incurring new debt.

**Total Liabilities to Total Assets** – this ratio compares the total obligations of the City of Boulder City to total assets. It is an indicator of the level of borrowing that has been used to finance operations of the City on a long-term basis. Total liabilities to total assets for the City of Boulder City is 34% on a city-wide basis, 15% for governmental activities and 50% for business-type activities. This ratio decreased by 2 percent from the previous fiscal year.

**Non-current Liabilities to Total Assets** – this ratio compares the long-term debt of the City of Boulder City to total assets. It is another indicator of the long-term financial strength of the City. Non-current liabilities to total assets for the City of Boulder City is 31% on a city-wide basis, 12% of governmental activities and 47% for business-type activities. This ratio remained unchanged from the previous fiscal year.

**Days Receivable** – represents the number of days on average it took to collect accounts receivable. This number demonstrates the extent to which current operations are impacted by the collection of accounts receivable. This ratio is provided only for the business-type activities of the City of Boulder City, which consists primarily of utility accounts. Days receivable for business-type activities is 51 days for the City of Boulder City. It decreased by 3 days from the previous fiscal year.

**CITY OF BOULDER CITY, NEVADA  
MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
REQUIRED SUPPLEMENTARY INFORMATION**

**Governmental activities.**

The balance of unrestricted net assets, \$1,369,378, may be used to meet the governmental activities' ongoing obligations. At the current and prior fiscal year ends, the governmental activities had positive balances in all categories of net assets. Net assets decreased by \$2,508,643. Most of this decrease is due to moving the Boulder Creek golf course into the general fund along with the associated debt.

**Business-type activities.**

An additional 10% of the business-type activities' net assets represents resources that are subject to restrictions on how they may be used. The remaining balance of unrestricted net assets, \$12,441,771, may be used to meet the business-type activities' ongoing obligations. At the current and prior fiscal year ends, the business-type activities had positive balances in all categories of net assets. Net assets increased by \$5,041,116 due to moving the Boulder Creek golf course to the general fund along with associated debt and improvements at the airport and the wastewater infrastructure.

City of Boulder City, Nevada Changes in Net Assets						
	Governmental activities		Business-type activities		Totals	
	2011	2010 as restated	2011	2010 as restated	2011	2010 as restated
Revenues						
Program revenues						
Charges for services	\$ 6,274,341	\$ 6,753,609	\$22,891,213	\$21,588,556	\$ 29,165,554	\$ 28,342,165
Operating grants and contributions	349,574	844,402	-	-	349,574	844,402
Capital grants and contributions	1,813,618	3,242,729	741,138	3,876,882	2,554,756	7,119,611
General revenues						
Property taxes	3,195,695	3,394,227	-	-	3,195,695	3,394,227
Consolidated taxes	7,968,549	7,627,245	-	-	7,968,549	7,627,245
Other	5,836,854	5,353,018	403,330	543,488	6,240,184	5,896,506
	<u>25,438,631</u>	<u>27,215,230</u>	<u>24,035,681</u>	<u>26,008,926</u>	<u>49,474,312</u>	<u>53,224,156</u>
Expenses						
General government	3,828,555	4,048,584	-	-	3,828,555	4,048,584
Judicial	576,424	596,017	-	-	576,424	596,017
Public safety	9,815,039	9,517,546	-	-	9,815,039	9,517,546
Public works	5,899,045	6,287,420	-	-	5,899,045	6,287,420
Culture and recreation	6,565,586	5,973,457	-	-	6,565,586	5,973,457
Community support	510,392	575,128	-	-	510,392	575,128
Utility	-	-	18,923,849	19,197,026	18,923,849	19,197,026
Other	342,848	-	814,251	715,930	1,157,099	715,930
	<u>27,537,889</u>	<u>26,998,152</u>	<u>19,738,100</u>	<u>19,912,956</u>	<u>47,275,989</u>	<u>46,911,108</u>
Changes in net assets before transfers	(2,099,258)	217,078	4,297,581	6,095,970	2,198,323	6,313,048
Transfers	<u>1,844,328</u>	<u>2,466,000</u>	<u>(1,755,000)</u>	<u>(2,466,000)</u>	<u>89,328</u>	<u>-</u>
Change in net assets	<u>(254,930)</u>	<u>2,683,078</u>	<u>2,542,581</u>	<u>3,629,970</u>	<u>2,287,651</u>	<u>6,313,048</u>
Net assets, beginning of year, as previously reported	72,877,031	73,034,593	48,881,810	42,411,200	121,758,841	115,445,793
Adjustments	-	(2,840,640)	-	2,840,640	-	-
Net assets, beginning of year, as restated	<u>72,877,031</u>	<u>70,193,953</u>	<u>48,881,810</u>	<u>45,251,840</u>	<u>121,758,841</u>	<u>115,445,793</u>
Net assets, end of year	<u>\$72,622,101</u>	<u>\$72,877,031</u>	<u>\$51,424,391</u>	<u>\$48,881,810</u>	<u>\$124,046,492</u>	<u>\$121,758,841</u>

**CITY OF BOULDER CITY, NEVADA  
MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
REQUIRED SUPPLEMENTARY INFORMATION**

---

---

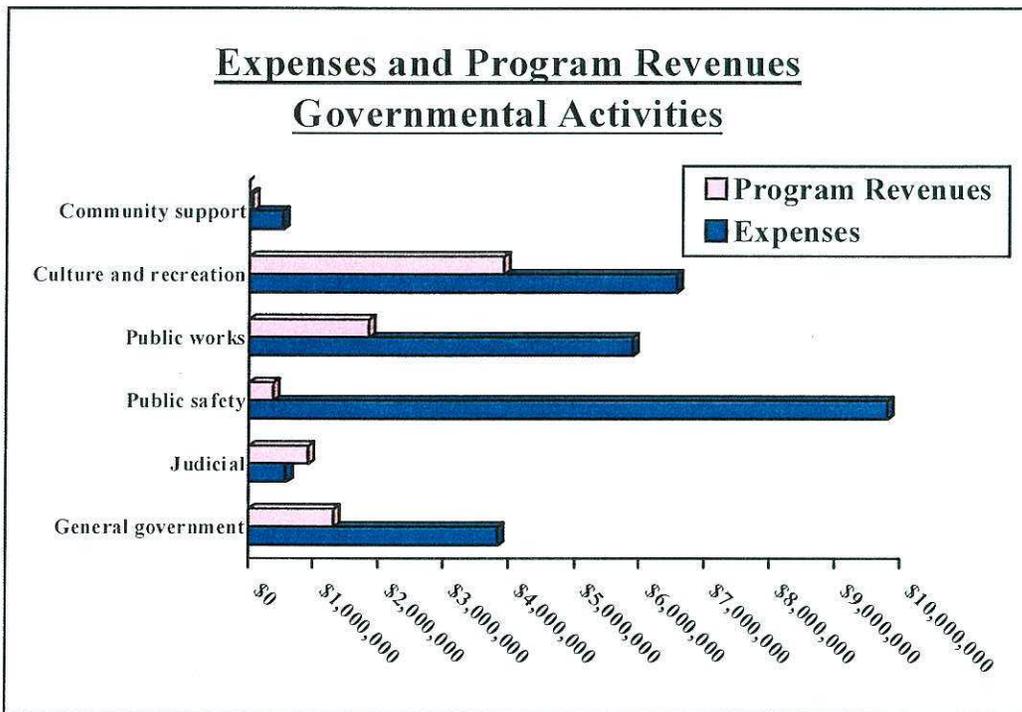
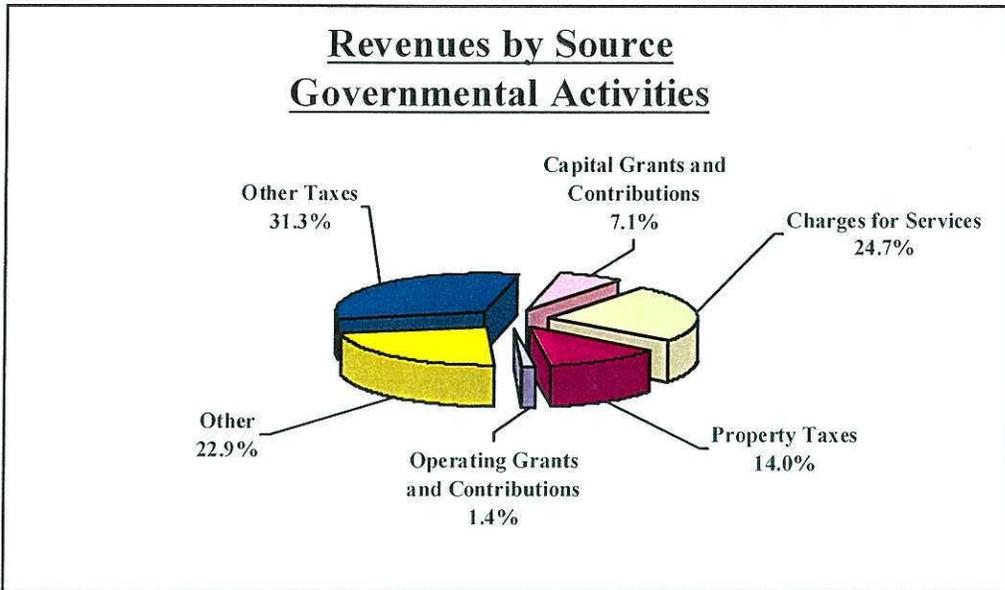
**Governmental activities.** Governmental activities decreased the City's net assets by 3% (\$2,508,643). Key elements of this decrease are as follows:

- Charges for services increased by 36% \$1,667,819, during the year. Most of this increase is due to additional Boulder Creek golf course revenues being shifted to the General Fund. Boulder Creek revenues actually decreased (\$176,736) compared to last year.
- Operating grants and contributions decreased by (\$494,828) during the year while capital grants and contributions decreased by (\$1,184,289). The decrease in capital grants is due to the completion of the River Mountain Loop Trail in the prior year which is funded by Nevada Department of Transportation (NDOT) and the Bureau of Land Management.
- Property taxes decreased 6% (\$198,532), due primarily to decreases in the City property values while consolidated taxes increased 4% \$341,304. This increase is due primarily to a state-wide increase in sales tax revenue.
- Expenses increased \$3,296,696. This increase can be attributed to moving the Boulder Creek golf course to the general fund. Without this change, expenses actually decreased (\$52,392).

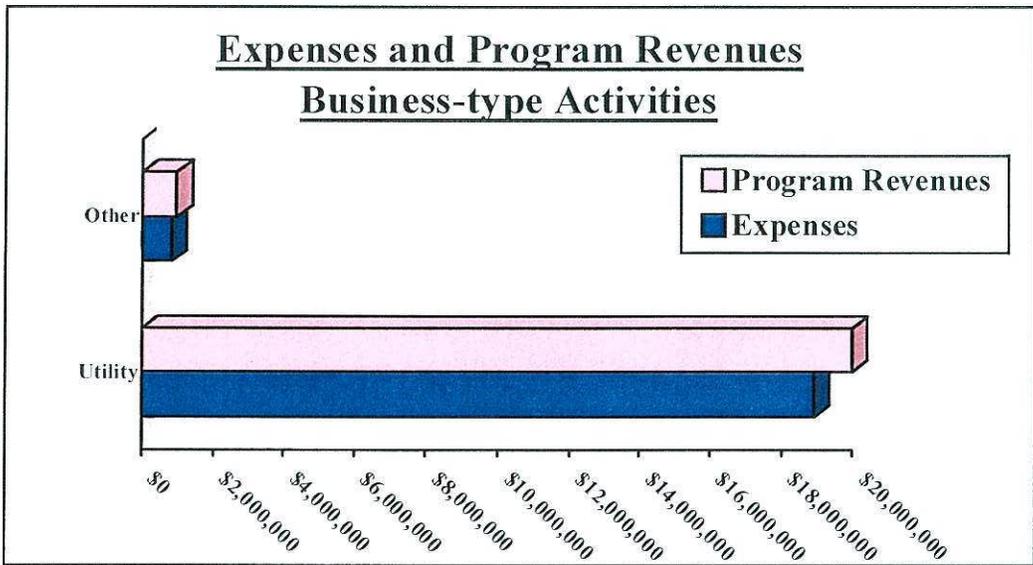
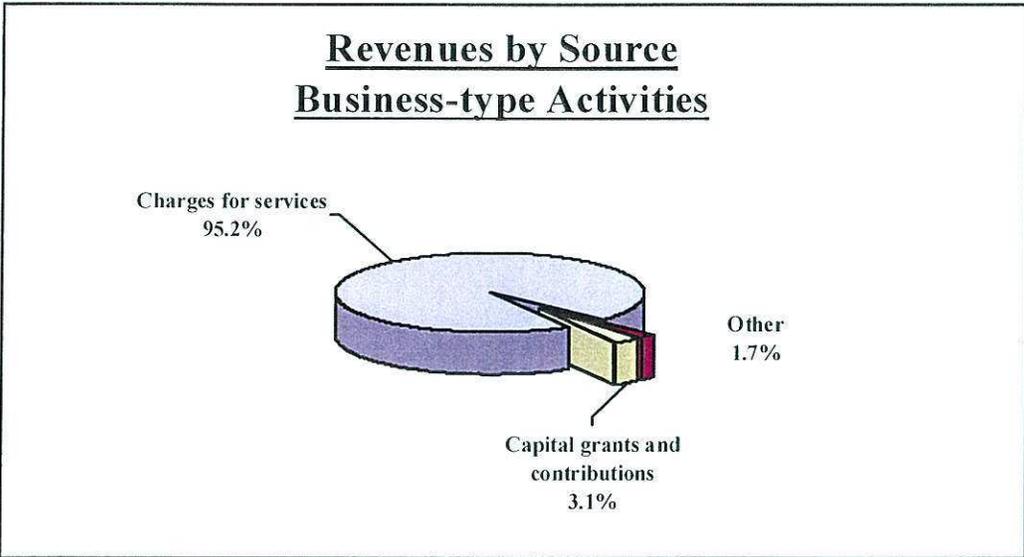
**Business-type activities.** Business-type activities increased the City's net assets by 10% \$5,041,116. Key elements of the changes from prior year are as follows:

- Charges for services decreased by 4% (\$844,430) during the year. Most of this decrease is due to moving the Boulder Creek golf course to the General Fund. Electric revenues increased by \$1,331,126 during the year.
- Capital grants and contributions decreased by (\$3,135,744) during the year. This decrease is due to the completion of the improvements to the runway apron and fencing at the airport during the prior year.
- Other general revenues decreased by (\$140,158) during the year.
- Utility operating expenses decreased by (\$273,177). Most of this decrease is due to the normal fluctuation in day-to-day operations.
- Boulder Creek golf course operations were moved to the General Fund.

CITY OF BOULDER CITY, NEVADA  
 MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
 REQUIRED SUPPLEMENTARY INFORMATION



CITY OF BOULDER CITY, NEVADA  
 MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
 REQUIRED SUPPLEMENTARY INFORMATION



**CITY OF BOULDER CITY, NEVADA  
MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
REQUIRED SUPPLEMENTARY INFORMATION**

---

---

**Financial Analysis of the City's Funds**

As noted above, the City uses fund accounting to help ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of expendable resources. Such information is useful in assessing the City's financing requirements. In particular, unreserved fund balance may serve as a useful measure of the City's net resources available for spending at fiscal year end.

As of the end of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$3,718,172 an decrease of 62% (\$6,052,032), in comparison with the prior year. This is primarily due to moving the Boulder City golf course from an enterprise fund to the General Fund.

The general fund is the chief operating fund of the City. At the end of the current fiscal year, the fund balance of the general fund was (\$5,464,583). This negative ending fund balance is due to the addition of the Boulder Creek debt. Actual ending cash balance in the general fund is \$2,426,955. This is an increase of \$609,204 during the fiscal year due to higher than budgeted revenues in consolidated sales tax and property tax, and the unbudgeted revenue received from the signed solar leases to Taihen Techren and Sempra Generation. In addition, expenses were reduced in all departments and certain positions were left open to help increase fund balance.

The capital improvement fund has a total fund balance of \$2,865,045 all of which is restricted for the acquisition or construction of future projects. The net increase in fund balance during the current year in the capital improvement fund was 47% \$912,489, in comparison with the prior year. The primary reason for the increase was an increase of lease revenue with no transfer out for projects this year.

The capital (special) projects fund has a total fund balance of \$2,240,266. The net increase in fund balance during the current year in the capital (special) projects fund was 103% \$1,137,015, in comparison with the prior year. The primary reason for the increase was the timing of various capital project completion dates during the year.

The aggregate non-major funds have a combined total fund balance of \$4,077,444 of which \$3,988,923 is restricted for redevelopment and improvement projects with the City, \$7,912 is restricted for the improvement of City owned land and \$80,609 is restricted for the hiring and equipping of additional police officers. The net decrease in fund balance during the current year in the aggregate non-major funds was 6% (\$275,881), in comparison with the prior year. The primary reason for this change was normal fluctuation in day-to-day operations and an increase in redevelopment fund revenues.

**Proprietary funds.** The City's proprietary fund financial statements provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets at June 30, 2011, amounted to \$11,474,139 for the utility fund and \$967,632 for the aggregate non-major funds.

**CITY OF BOULDER CITY, NEVADA  
MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
REQUIRED SUPPLEMENTARY INFORMATION**

---

---

**General Fund Budgetary Highlights**

During the year, revenues were lower than the final budgetary estimate by 7% (\$1,661,598), and expenditures were less than the final budgetary estimate by 11% \$2,568,486, due to budgeted savings in personnel that had not been replaced during the current year. All functions were within appropriation authority.

**Capital Assets and Debt Administration**

**Capital assets.** The City's investment in capital assets as of June 30, 2011, amounts to \$158,880,172 (net of accumulated depreciation). This investment in capital assets includes land, buildings, improvements other than buildings, machinery, equipment and furniture, utility delivery systems, and infrastructure. The total increase in the City's investment in capital assets for the current fiscal year was 3% (\$4,105,550), net of current year depreciation. Major capital asset events during the current fiscal year included the following:

- The cost of City buildings increased by \$433,864 over the prior fiscal year. The primary reason for the increase was the ongoing upgrades and improvements to various city buildings.
- Land remained the same for the current fiscal year.
- In fiscal year 2011, improvements other than buildings increased by \$279,571 due to improvements at the airport.
- Machinery, equipment and furniture assets decreased by (\$3,198,389), primarily due to the threshold of asset capitalization being raised to \$5,000 and the removal of items less than that amount.
- City infrastructure increased by \$1,784,258 primarily due to street construction and flood control improvement projects.
- Additions were made to the City's utility delivery systems in the amount of \$696,486 primarily for improvements at the wastewater facility.
- Depreciation expense for the fiscal year was \$6,847,030.

**CITY OF BOULDER CITY, NEVADA  
MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
REQUIRED SUPPLEMENTARY INFORMATION**

Capital assets at year-end were as follows:

	City of Boulder City, Nevada Capital Assets (net of accumulated depreciation)	
	Year Ended June 30,	
	2011	2010
Land	\$ 29,400,513	\$ 29,400,513
Buildings	9,815,751	9,807,282
Improvements other than buildings	22,779,047	24,016,336
Machinery, equipment and furniture	4,487,617	6,077,818
Infrastructure	22,220,261	21,992,627
Water delivery infrastructure	13,600,000	13,600,000
Utility delivery systems	56,576,983	58,091,146
	<u>\$ 158,880,172</u>	<u>\$ 162,985,722</u>

Additional information on the City's capital assets can be found in notes 1 and 3 to the City's basic financial statements on pages 36 and 45 - 46 of this report.

**Long-term debt.** At June 30, 2011, the City had total debt outstanding of \$54,401,457, of which \$40,465,000 is secured by specified revenue sources (revenue bonds), \$336,457 is secured by specific capital assets, and \$13,600,000 is backed only by the full faith and credit of the City.

	City of Boulder City, Nevada Outstanding Debt	
	2011	2010
General repayment obligations	\$ 13,600,000	\$ 13,627,042
Capital lease obligations	336,457	559,240
Revenue bonds	40,465,000	41,500,000
	<u>\$ 54,401,457</u>	<u>\$ 55,686,282</u>

State statutes limit the amount of general obligation debt the City may issue to 30% of its total assessed valuation. The current debt limitation for the City is \$179,661,925, which is significantly in excess of the City's outstanding general obligation debt.

Additional information on the City's long-term debt can be found in notes 1 and 3 to the City's basic financial statements on pages 37 and 45 - 46 of this report.

**Economic Factors and Next Year's Budgets and Rates**

- In 2005 the Nevada State Legislature passed a law to provide property tax relief to all citizens. Assembly Bill 489 was signed in law on April 6, 2005 and provides a partial abatement of taxes by applying a 3% cap on the increase in the tax bill for the owner's primary residence (single family house, townhouse, condominium or manufactured home.) Only one property may be selected in the State of Nevada as a primary residence. Some rental dwellings that meet the low-income rent limits may also qualify for a 3% cap on the tax bill. An 8% cap will also apply to vacant land, commercial buildings, business personal property, aircraft, etc. Property tax revenue is approximately 14% of the overall revenue budget.

**CITY OF BOULDER CITY, NEVADA  
MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)  
REQUIRED SUPPLEMENTARY INFORMATION**

---

---

- Consolidated taxes appear to be returning to an upward direction, while other revenues are stabilizing at slightly lower levels. Land lease payments increased by 73% over the previous year and now comprise 25% of General Fund revenues.
- The fiscal year 2012 budget adopted in June 2011 reduces part-time staffing levels, travel and training with no out-of-state travel, contractual expenses, and has no significant capital outlay except for that needed to maintain OSHA or other regulatory requirements which will carry into the next budget year in anticipation of continued lower revenues due to the economic conditions in the State of Nevada.
- The golf course fund was incorporated into the recreation department of the general fund to consolidate all golf course operating activities of the City, effective with the fiscal year 2011 operating and capital budgets. This change has caused the General Fund ending balance to be negative due to the transfer of the debt for the golf course.

All of these factors were considered in preparing the City's budget for the 2012 fiscal year.

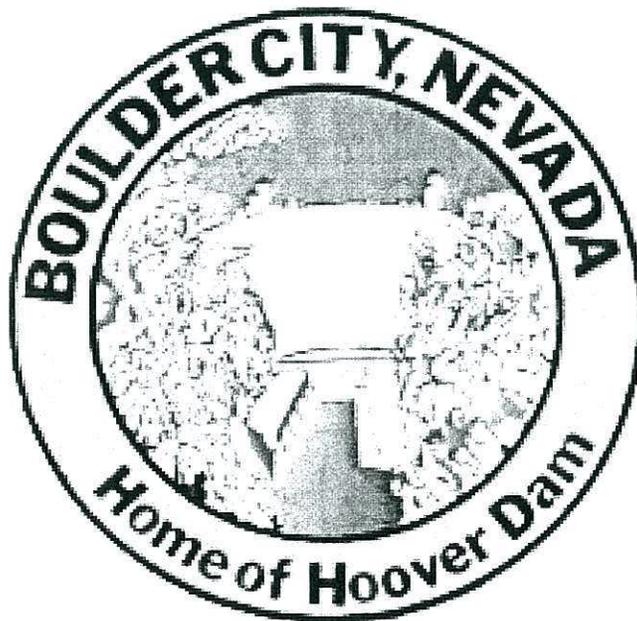
**Requests for Information**

The accompanying financial report is designed to provide a general overview of the City's finances for all those with an interest. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the City's Finance Department, P.O. Box 61350, Boulder City, Nevada 89006-1350.

# Basic Financial Statements



# **Government-Wide Financial Statements**



**CITY OF BOULDER CITY, NEVADA**  
**STATEMENT OF NET ASSETS**  
**JUNE 30, 2011**

<b>ASSETS</b>	<b>Governmental Activities</b>	<b>Business-Type Activities</b>	<b>Total</b>
Cash, cash equivalents and investments	\$ 10,657,081	\$ 6,483,224	\$ 17,140,305
Receivables:			
Interest	13,123	4,729	17,852
Taxes	314,656	-	314,656
Accounts, net of allowances	614,876	3,217,527	3,832,403
Prepaid expenses	49,908	-	49,908
Due from other governments	2,852,519	145,963	2,998,482
Internal balances	(8,269,787)	8,269,787	-
Inventories	67,013	36,592	103,605
Restricted cash, cash equivalents and investments	-	5,314,431	5,314,431
Unamortized bond issuance costs	-	267,807	267,807
Capital assets:			
Land	28,794,138	606,375	29,400,513
Water delivery infrastructure, non-depreciable	-	13,600,000	13,600,000
Buildings	13,878,183	442,827	14,321,010
Improvements other than buildings	25,445,230	11,311,283	36,756,513
Machinery, equipment and furniture	11,320,223	5,001,885	16,322,108
Infrastructure	64,425,695	-	64,425,695
Utility delivery systems	-	89,544,779	89,544,779
Less accumulated depreciation	(64,320,866)	(41,169,580)	(105,490,446)
<b>Total assets</b>	<b>85,841,992</b>	<b>103,077,629</b>	<b>188,919,621</b>
<b>LIABILITIES</b>			
Accounts payable	496,615	1,401,932	1,898,547
Accrued expenses	51,490	13,546	65,036
Due to other governments	27,868	-	27,868
Customer deposits	-	259,326	259,326
Unearned revenue	1,592,395	-	1,592,395
Interest payable	28,901	472,470	501,371
Landfill closure and post-closure care			
Due within one year	-	-	-
Due in more than one year	-	2,943,859	2,943,859
General long-term debt			
Due within one year	-	-	-
Due in more than one year	-	13,600,000	13,600,000
Bonds payable			
Due within one year	465,000	715,000	1,180,000
Due in more than one year	7,588,412	31,595,181	39,183,593
Capital lease payable			
Due within one year	206,633	13,861	220,494
Due in more than one year	110,444	5,519	115,963
Compensated absences			
Current portion	307,480	100,889	408,369
Net of current portion	2,344,653	531,655	2,876,308
<b>Total liabilities</b>	<b>13,219,891</b>	<b>51,653,238</b>	<b>64,873,129</b>

The accompanying notes are an integral part of these financial statements.

**CITY OF BOULDER CITY, NEVADA**  
**STATEMENT OF NET ASSETS (CONTINUED)**  
**JUNE 30, 2011**

<b>NET ASSETS</b>	<b>Governmental Activities</b>	<b>Business-Type Activities</b>	<b>Total</b>
Invested in capital assets, net of related debt	71,172,114	33,668,189	104,840,303
Restricted for:			
Perpetual care	-	187,395	187,395
Landfill closure and post-closure care	-	1,725,080	1,725,080
3rd water intake facility	-	2,300,000	2,300,000
Capital improvements	-	250,000	250,000
Rate stabilization	-	250,000	250,000
RDA utility	-	342,630	342,630
Customer deposits	-	259,326	259,326
Additional police officers	80,609	-	80,609
Unrestricted	1,369,378	12,441,771	13,811,149
<b>Total net assets</b>	<b>\$ 72,622,101</b>	<b>\$ 51,424,391</b>	<b>\$ 124,046,492</b>

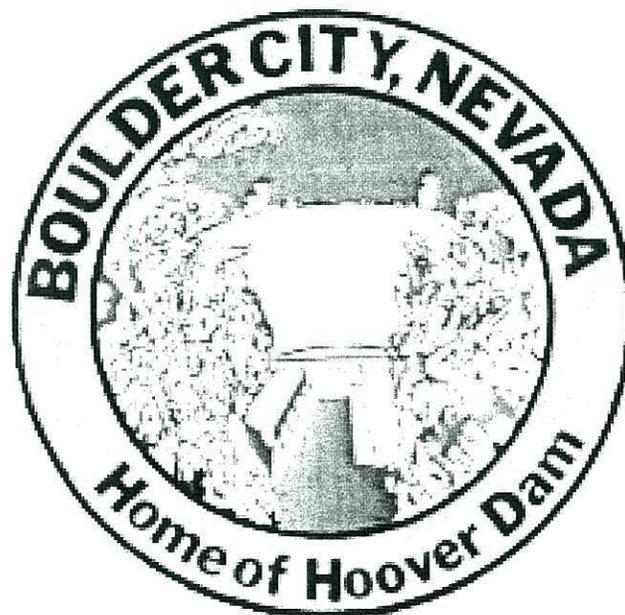
**CITY OF BOULDER CITY, NEVADA  
STATEMENT OF ACTIVITIES  
YEAR ENDED JUNE 30, 2011**

Functions / Programs	Program Revenues			Net (Expenses) Revenues and Changes in Net Assets			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
<b>GOVERNMENTAL ACTIVITIES:</b>							
General government	\$ 3,828,555	\$ 1,308,598	\$ 7,792	\$ -	\$ (2,512,165)	\$ -	\$ (2,512,165)
Judicial	576,424	920,647	-	-	344,223	-	344,223
Public safety	9,815,039	379,915	-	-	(9,435,124)	-	(9,435,124)
Public works	5,899,045	-	32,375	1,813,618	(4,053,052)	-	(4,053,052)
Culture and recreation	6,565,586	3,647,458	278,229	-	(2,639,899)	-	(2,639,899)
Community support	510,392	17,723	31,178	-	(461,491)	-	(461,491)
Interest on long term debt	342,848	-	-	-	(342,848)	-	(342,848)
Total governmental activities	27,537,889	6,274,341	349,574	1,813,618	(19,100,356)	-	(19,100,356)
<b>BUSINESS-TYPE ACTIVITIES:</b>							
Utility	18,923,849	22,244,673	-	420,409	-	3,741,233	3,741,233
Golf course	-	-	-	-	-	-	-
Other	814,251	646,540	-	-	-	153,018	153,018
Total business-type activities	19,738,100	22,891,213	-	320,729	-	3,894,251	3,894,251
<b>Total functions/programs</b>	<b>\$ 47,275,989</b>	<b>\$ 29,165,554</b>	<b>\$ 349,574</b>	<b>\$ 2,554,756</b>	<b>(19,100,356)</b>	<b>3,894,251</b>	<b>(15,206,105)</b>
General Revenues:							
Property taxes					3,195,695	-	3,195,695
Intergovernmental (unrestricted)					7,968,549	-	7,968,549
Consolidated taxes					368,893	545,127	914,020
Other					5,467,961	(141,797)	5,326,164
Miscellaneous					1,844,328	(1,755,000)	89,328
Transfers					18,845,426	(1,351,670)	17,493,756
Total general revenues and transfers					(254,930)	2,542,581	2,287,651
<b>Change in net assets</b>					75,130,744	46,383,275	121,514,019
Net assets, beginning of year, as previously reported					(2,253,713)	2,498,535	244,822
Prior period adjustments					72,877,031	48,881,810	121,758,841
Net assets, beginning of year, as restated					\$ 72,622,101	\$ 51,424,391	\$ 124,046,492

The accompanying notes are an integral part of these financial statements.

**This page intentionally left blank.**

# Fund Financial Statements



# Governmental Funds



**CITY OF BOULDER CITY, NEVADA  
GOVERNMENTAL FUNDS  
BALANCE SHEET  
JUNE 30, 2011**

<b>ASSETS</b>	<b>General Fund</b>	<b>Capital Improvement Fund</b>	<b>Capital (Special) Projects Fund</b>	<b>Non-Major Funds</b>	<b>Total</b>
Cash, cash equivalents and investments	\$ 2,426,955	\$ 3,104,913	\$ 1,082,780	\$ 4,042,433	\$ 10,657,081
Receivables					
Interest	6,292	5,213	-	1,618	13,123
Taxes	127,283	-	-	187,373	314,656
Accounts, net of allowances	576,634	38,242	-	-	614,876
Prepaid items	49,908	-	-	-	49,908
Due from other governments	1,484,717	-	1,367,802	-	2,852,519
Inventories	67,013	-	-	-	67,013
Due from other funds	71,549	-	-	-	71,549
<b>Total assets</b>	<b>\$ 4,810,351</b>	<b>\$ 3,148,368</b>	<b>\$ 2,450,582</b>	<b>\$ 4,231,424</b>	<b>\$ 14,640,725</b>
<b>LIABILITIES AND FUND BALANCES</b>					
<b>Liabilities:</b>					
Accounts payable	\$ 401,412	\$ -	\$ 12,772	\$ 82,431	\$ 496,615
Accrued expenditures	51,490	-	-	-	51,490
Due to other governments	27,868	-	-	-	27,868
Due to other funds	1,710,549	-	-	71,549	1,782,098
Deferred revenue	1,309,072	283,323	197,544	-	1,789,939
Interest payable	28,901	-	-	-	28,901
Advances from other funds	6,559,238	-	-	-	6,559,238
Compensated absences	186,404	-	-	-	186,404
<b>Total liabilities</b>	<b>10,274,934</b>	<b>283,323</b>	<b>210,316</b>	<b>153,980</b>	<b>10,922,553</b>
<b>Fund balances:</b>					
Nonspendable:					
Prepaid items	49,908	-	-	-	49,908
Inventories	67,013	-	-	-	67,013
Restricted for:					
Additional police officers	-	-	-	80,609	80,609
Capital improvements	-	2,865,045	-	-	2,865,045
Committed to:					
Future projects	-	-	2,240,266	3,104,796	5,345,062
Special revenue purposes	-	-	-	892,039	892,039
Unassigned:	(5,581,504)	-	-	-	(5,581,504)
<b>Total fund balances</b>	<b>(5,464,583)</b>	<b>2,865,045</b>	<b>2,240,266</b>	<b>4,077,444</b>	<b>3,718,172</b>
<b>Total liabilities and fund balances</b>	<b>\$ 4,810,351</b>	<b>\$ 3,148,368</b>	<b>\$ 2,450,582</b>	<b>\$ 4,231,424</b>	<b>\$ 14,640,725</b>

**CITY OF BOULDER CITY, NEVADA  
GOVERNMENTAL FUNDS  
RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET ASSETS  
JUNE 30, 2011**

---

<b>Fund balances</b>		\$ 3,718,172
<i>Amounts reported for governmental activities in the statement of net assets are different because:</i>		
Capital assets used in governmental activities are not current financial resources; and therefore, are not reported in governmental funds:		
Capital assets	143,863,469	
Less accumulated depreciation	<u>(64,320,866)</u>	79,542,603
Certain revenues in the governmental funds are deferred because they are not collected within the prescribed time period after year-end. Therefore they are on the accrual basis used in the government-wide statements:		
		197,544
Long-term liabilities are not due and payable in the current period; and therefore, are not reported in governmental funds:		
Revenue bonds		(8,053,412)
Capital leases		(317,077)
Compensated absences		<u>(2,465,729)</u>
Total net assets - governmental activities		<u>\$ 72,622,101</u>

**CITY OF BOULDER CITY, NEVADA**  
**GOVERNMENTAL FUNDS**  
**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	General Fund	Capital Improvement Fund	Capital (Special) Projects Fund	Non-Major Funds	Total
<b>Revenues</b>					
Taxes	\$ 1,719,075	\$ -	\$ 64,180	\$ 1,412,440	\$ 3,195,695
Licenses and permits	1,307,594	-	-	-	1,307,594
Intergovernmental	8,345,234	-	3,154,901	-	11,500,135
Charges for services	3,918,959	-	-	127,141	4,046,100
Fines and fees	806,497	-	-	114,150	920,647
Miscellaneous	4,551,695	912,489	-	3,777	5,467,961
	<u>20,649,054</u>	<u>912,489</u>	<u>3,219,081</u>	<u>1,657,508</u>	<u>26,438,132</u>
<b>Expenditures</b>					
Current:					
General government	3,499,692	-	-	552,701	4,052,393
Judicial	452,169	-	-	163,674	615,843
Public safety	8,511,558	-	75,845	701,484	9,288,887
Public works	3,227,136	-	2,284,731	-	5,511,867
Culture and recreation	4,799,030	-	65,556	23,616	4,888,202
Community support	462,445	-	31,998	-	494,443
Debt service:					
Principal retirement	400,000	-	-	-	400,000
Interest and fiscal charges	342,848	-	-	-	342,848
	<u>21,694,878</u>	<u>-</u>	<u>2,458,130</u>	<u>1,441,475</u>	<u>25,594,483</u>
Excess (deficiency) of revenues over (under) expenditures	(1,045,824)	912,489	760,951	216,033	843,649
<b>Other financing sources (uses)</b>					
Transfers in	2,205,000	-	131,242	89,328	2,425,570
Transfers out	-	-	-	(581,242)	(581,242)
	<u>2,205,000</u>	<u>-</u>	<u>131,242</u>	<u>(491,914)</u>	<u>1,844,328</u>
Net change in fund balances	1,159,176	912,489	892,193	(275,881)	2,687,977
<b>Fund balance</b> , beginning of year, as previously reported	2,361,072	1,952,556	1,103,251	4,353,325	9,770,204
Prior period adjustment	(8,984,831)	-	244,822	-	(8,740,009)
<b>Fund balance</b> , beginning of year, as restated	<u>(6,623,759)</u>	<u>1,952,556</u>	<u>1,348,073</u>	<u>4,353,325</u>	<u>1,030,195</u>
<b>Fund balance</b> , end of year	<u>\$ (5,464,583)</u>	<u>\$ 2,865,045</u>	<u>\$ 2,240,266</u>	<u>\$ 4,077,444</u>	<u>\$ 3,718,172</u>

The accompanying notes are an integral part of these financial statements.

**CITY OF BOULDER CITY, NEVADA  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES OF THE GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

---

**Net Change in Fund Balances - Governmental Funds** **\$ 2,687,977**

*Amounts reported for governmental activities in the statement of activities are different because:*

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of capital assets is capitalized and depreciated over their estimated useful lives and donated assets are recorded as capital contributions:

Expenditures for capital assets	2,604,581	
Less current year depreciation	<u>(4,073,871)</u>	(1,469,290)

Gains and losses from the sale or disposition of capital assets are not reported in the funds because they do not provide or use current financial resources, however, they are presented in the statement of activities: (913,519)

Expenses for compensated absences reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds: (141,152)

Certain revenues in the governmental funds are deferred because they are not collected within the prescribed time period after year-end. Therefore they are on the accrual basis used in the government-wide statements:

Current year	197,544	
Prior year	<u>(1,197,045)</u>	(999,501)

The repayment of the principal of long-term debt consumes the current financial resources of governmental funds; however, this does not have an effect on net assets:

Principal retirements	<u>580,555</u>	<u>580,555</u>
-----------------------	----------------	----------------

**Change in Net Assets - Governmental Activities** **\$ (254,930)**

# Proprietary Funds



**CITY OF BOULDER CITY, NEVADA  
 PROPRIETARY FUNDS  
 STATEMENT OF NET ASSETS  
 JUNE 30, 2011**

<b>ASSETS</b>	<b>Utility Fund</b>	<b>Golf Course Fund</b>	<b>Non-Major Funds</b>	<b>Total</b>
<b>Current assets</b>				
Cash, cash equivalents and investments	\$ 5,443,699	\$ -	\$ 1,039,525	\$ 6,483,224
Receivables				
Interest	3,236	-	1,493	4,729
Accounts, net of allowances	3,174,647	-	42,880	3,217,527
Due from other funds	1,710,549	-	-	1,710,549
Due from other governments	145,963	-	-	145,963
Inventories	36,592	-	-	36,592
<b>Total current assets</b>	<b>10,514,686</b>	<b>-</b>	<b>1,083,898</b>	<b>11,598,584</b>
<b>Noncurrent assets</b>				
Advances to other funds	6,559,238	-	-	6,559,238
Restricted investments				
Customer deposits	259,326	-	-	259,326
Landfill closure and post-closure care	1,725,080	-	-	1,725,080
3rd Intake reserve	2,300,000	-	-	2,300,000
Capital improvements reserve	250,000	-	-	250,000
Rate stabilization reserve	250,000	-	-	250,000
RDA utility reserve	342,630	-	-	342,630
Perpetual care	-	-	187,395	187,395
Unamortized bond issuance costs	267,807	-	-	267,807
Property and equipment				
Land	28,615	-	577,760	606,375
Water delivery infrastructure, non-depreciable	13,600,000	-	-	13,600,000
Buildings	173,494	-	269,333	442,827
Improvements other than buildings	98,356	-	11,212,927	11,311,283
Machinery, equipment and furniture	4,826,314	-	175,571	5,001,885
Utility delivery systems	89,544,779	-	-	89,544,779
Less accumulated depreciation	(37,765,291)	-	(3,404,289)	(41,169,580)
<b>Total noncurrent assets</b>	<b>82,460,348</b>	<b>-</b>	<b>9,018,697</b>	<b>91,479,045</b>
<b>Total assets</b>	<b>\$ 92,975,034</b>	<b>\$ -</b>	<b>\$ 10,102,595</b>	<b>\$ 103,077,629</b>

**CITY OF BOULDER CITY, NEVADA  
 PROPRIETARY FUNDS  
 STATEMENT OF NET ASSETS (CONTINUED)  
 JUNE 30, 2011**

LIABILITIES AND NET ASSETS	Utility Fund	Golf Course Fund	Non-Major Funds	Total
<b>Current liabilities</b>				
Accounts payable	\$ 1,286,490	\$ -	\$ 115,442	\$ 1,401,932
Accrued expenses	12,722	-	824	13,546
Customer deposits	259,326	-	-	259,326
Interest payable	472,470	-	-	472,470
Current portion of bonds payable	715,000	-	-	715,000
Current portion of capital lease payable	-	-	13,861	13,861
Current portion of compensated absences	100,889	-	-	100,889
<b>Total current liabilities</b>	<b>2,846,897</b>		<b>130,127</b>	<b>2,977,024</b>
<b>Noncurrent liabilities</b>				
Landfill closure and post-closure care	2,943,859	-	-	2,943,859
General long-term debt, net of current portion	13,600,000	-	-	13,600,000
Unamortized bond premium	260,181	-	-	260,181
Bonds payable, net of current portion	31,335,000	-	-	31,335,000
Capital lease payable, net of current portion	-	-	5,519	5,519
Compensated absences	531,655	-	-	531,655
<b>Total noncurrent liabilities</b>	<b>48,670,695</b>		<b>5,519</b>	<b>48,676,214</b>
<b>Total liabilities</b>	<b>51,517,592</b>		<b>135,646</b>	<b>51,653,238</b>
<b>Net assets</b>				
Invested in capital assets, net of related debt	24,856,267	-	8,811,922	33,668,189
Restricted for:				
Customer deposits	259,326	-	-	259,326
Landfill closure and post-closure care	1,725,080	-	-	1,725,080
3rd water intake facility	2,300,000	-	-	2,300,000
Capital improvements	250,000	-	-	250,000
Rate stabilization	250,000	-	-	250,000
RDA utility	342,630	-	-	342,630
Perpetual care	-	-	187,395	187,395
Unrestricted	11,474,139	-	967,632	12,441,771
<b>Total net assets</b>	<b>41,457,442</b>	<b>-</b>	<b>9,966,949</b>	<b>51,424,391</b>
<b>Total liabilities and net assets</b>	<b>\$ 92,975,034</b>	<b>\$ -</b>	<b>\$ 10,102,595</b>	<b>\$ 103,077,629</b>

**CITY OF BOULDER CITY, NEVADA  
 PROPRIETARY FUNDS  
 STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Utility Fund	Golf Course Fund	Non-Major Funds	Total
<b>Operating revenues</b>				
Electric	\$ 13,742,257	-	-	\$ 13,742,257
Water	5,654,081	-	-	5,654,081
Sewer	1,387,035	-	-	1,387,035
Refuse and landfill	1,203,425	-	-	1,203,425
Rents and royalties	-	-	548,416	548,416
Cemetery services	-	-	75,950	75,950
Other	257,875	-	22,174	280,049
Total operating revenues	\$ 22,244,673	\$ -	\$ 646,540	\$ 22,891,213
<b>Operating expenses</b>				
Salaries and wages	3,481,973	-	218,541	3,700,514
Supplies and services	11,155,395	-	204,026	11,359,421
Depreciation	2,381,475	-	391,684	2,773,159
	17,018,843	-	814,251	17,833,094
Operating income (loss)	5,225,830	-	(167,711)	5,058,119
<b>Non-operating revenues (expenses)</b>				
Interest income	32,731	-	3,662	36,393
Interest expense	(1,905,006)	-	-	(1,905,006)
1/4-cent sales tax (infrastructure)	545,127	-	-	545,127
Loss on disposition of assets	(136,716)	-	(41,474)	(178,190)
Grant revenue	145,559	-	320,729	466,288
	(1,318,305)	-	282,917	(1,035,388)
Income before contributions and transfers	3,907,525	-	115,206	4,022,731
<b>Contributions and transfers</b>				
Capital contributions	274,850	-	-	274,850
Transfers in	450,000	-	-	450,000
Transfers out	(2,159,000)	-	(46,000)	(2,205,000)
	(1,434,150)	-	(46,000)	(1,480,150)
Net change in net assets	2,473,375	-	69,206	2,542,581
<b>Net assets</b>				
Net assets, beginning of year, as previously reported	38,984,067	(2,498,535)	9,897,743	46,383,275
Prior period adjustment	-	2,498,535	-	2,498,535
Net assets, beginning of year, as restated	38,984,067	-	9,897,743	48,881,810
Net assets, end of year	\$ 41,457,442	\$ -	\$ 9,966,949	\$ 51,424,391

The accompanying notes are an integral part of these financial statements.

**CITY OF BOULDER CITY, NEVADA  
 PROPRIETARY FUNDS  
 STATEMENT OF CASH FLOWS  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Utility Fund	Golf Course Fund	Non-Major Funds	Total
<b>Cash flows from operating activities</b>				
Cash received from customers	\$ 24,032,899	\$ -	\$ 657,140	\$ 24,690,039
Cash payments to suppliers for goods and services	(11,388,483)	-	(298,706)	(11,687,189)
Cash payments to employees	(3,582,965)	-	(225,256)	(3,808,221)
Net cash provided by operating activities	9,061,451	-	133,178	9,194,629
<b>Cash flows from noncapital financing activities</b>				
Transfers in	450,000	-	-	450,000
Transfers out	(2,159,000)	-	(46,000)	(2,205,000)
Net cash provided by (used in) noncapital financing activities	(1,709,000)	-	(46,000)	(1,755,000)
<b>Cash flows from capital and related financing activities</b>				
Acquisition of property and equipment	(755,235)	-	(198,523)	(953,758)
Principal payments on bonds, loans, and equipment leases	(712,042)	-	(1,980)	(714,022)
Interest payments on bonds, loans and equipment leases	(1,905,006)	-	-	(1,905,006)
Proceeds from operating and capital grant contributions from federal government	690,686	-	320,729	1,011,415
Net cash provided by (used in) capital and related financing activities	(2,681,597)	-	120,226	(2,561,371)
<b>Cash flows from investing activities</b>				
Investment purchases	(481,739)	-	-	(481,739)
Proceeds from sale or redemption of investments	488,465	-	-	488,465
Interest on investments	32,731	-	3,787	36,518
Net cash provided by investing activities	39,457	-	3,787	43,244
Net increase (decrease) in cash and cash equivalents	4,710,311	-	211,191	4,921,502
<b>Cash and cash equivalents, beginning of year</b>	5,860,424	-	1,015,729	6,876,153
<b>Cash and cash equivalents, end of year</b>	\$ 10,570,735	\$ -	\$ 1,226,920	\$ 11,797,655

**CITY OF BOULDER CITY, NEVADA  
 PROPRIETARY FUNDS  
 STATEMENT OF CASH FLOWS (CONTINUED)  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Utility Fund	Golf Course Fund	Non-Major Funds	Total
<b>Reconciliation of operating income (loss) to net cash provided by operating activities</b>				
Operating income (loss)	\$ 5,225,830	\$ -	\$ (167,711)	\$ 5,058,119
Adjustments to reconcile operating income (loss) to net cash provided by operating activities				
Depreciation	2,381,475	-	391,684	2,773,159
Amortization	(10,680)	-	-	(10,680)
Loss on disposition of assets	-	-	-	-
Landfill closure and post-closure care	149,306	-	-	149,306
(Increase) decrease in assets				
Receivables	211,007	-	10,600	221,607
Due from other funds	762,175	-	-	762,175
Due from other governments	815,044	-	256,248	1,071,292
Bond issuance costs	10,969	-	-	10,969
Inventories	(16,179)	-	-	(16,179)
Increase (decrease) in liabilities				
Accounts payable	(366,504)	-	(350,928)	(717,432)
Accrued expenses	(105,304)	-	(6,715)	(112,019)
Customer deposits	(6,726)	-	-	(6,726)
Deposits payable	6,726	-	-	6,726
Compensated absences	4,312	-	-	4,312
<b>Net cash provided by operating activities</b>	<b>\$ 9,061,451</b>	<b>\$ -</b>	<b>\$ 133,178</b>	<b>\$ 9,194,629</b>

**This page intentionally left blank.**

# Fiduciary Funds



CITY OF BOULDER CITY, NEVADA  
FIDUCIARY FUNDS  
STATEMENT OF FIDUCIARY NET ASSETS  
JUNE 30, 2011

---

---

<b>ASSETS</b>	<b>Agency Funds</b>
Cash, cash equivalents and investments	\$ 802,254
Due from other governments	80,725
<b>Total assets</b>	<b>882,979</b>

<b>LIABILITIES AND NET ASSETS</b>	
<b>Liabilities:</b>	
Deposits	248,373
Due to other governments	513,092
Due to employee union and taxing units	121,514
	882,979
<b>Net assets</b>	<b>-</b>
<b>Liabilities and net assets</b>	<b>\$ 882,979</b>

**This page intentionally left blank.**

# Notes to Basic Financial Statements



CITY OF BOULDER CITY, NEVADA  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2011

---

---

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

In 1958, the Federal Government passed the Boulder City Act and established an independent municipal government, the City of Boulder City (the City). Under the Act, the Federal Government turned over the existing townsite, approximately 33 square miles of land, and the utility system to the residents. This led to the incorporation of the City on January 4, 1960. The City Charter, approved by the residents, prohibits gaming, which makes the City the only place in the State of Nevada (the State) where gaming is illegal.

GASB Statement No. 14, *The Financial Reporting Entity*, as amended by Statement No. 39, *Determining Whether Certain Organizations are Component Units*, defines the reporting entity as the primary government and those component units for which the primary government is financially accountable. Financial accountability is defined as 1) the appointment of a voting majority of the component unit's board, 2) the ability of the primary government to impose its will, 3) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the primary government, or 4) the primary government is entitled to or has the ability to otherwise access a majority of the economic resources received or held by the component unit and the resources to which the primary government is entitled or has the ability to otherwise access are significant to the primary government. The City has complied with GASB Statements No's. 14 and 39 by examining its position relative to other entities.

The City determined that there are no requirements that would cause the basic financial statements of the City to be included in any other entities' financial statements or comprehensive annual financial reports (CAFR). In addition, the City determined that there are no other entities, which are required to be included in the City's CAFR.

Basic Financial Statements

The government-wide financial statements include a statement of net assets and a statement of activities. Consolidated information for the City's nonfiduciary activities is presented in the government-wide financial statements. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely, to a significant extent, on user fees and charges for support.

Included in the statement of net assets are capital assets and long-term liabilities including general payment obligations, revenue bonds and compensated absences. Net assets are classified as 1) invested in capital assets, net of related debt, 2) restricted net assets, or 3) unrestricted net assets.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions, which are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes or other revenues not restricted for use by a particular function or segment are reported as general revenues.

CITY OF BOULDER CITY, NEVADA  
NOTES TO FINANCIAL STATEMENTS (Continued)  
YEAR ENDED JUNE 30, 2011

---

---

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basic Financial Statements (Continued)

Separate fund financial statements are provided for governmental, proprietary and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Governmental fund financial statements include a balance sheet and a statement of revenues, expenditures and changes in fund balances with schedules presented to reconcile fund balances presented in the governmental fund financial statements to net assets presented in the government-wide financial statements. Proprietary fund financial statements include a statement of net assets, statement of revenues, expenses and changes in net assets, and a statement of cash flows.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Government-wide Financial Statements

The government-wide financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the City's utility fund and various other functions of the City. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Private-sector standards of accounting and financial reporting issued on or before December 1, 1989, are generally followed in both the government-wide and proprietary fund statements to the extent that those standards do not conflict with or contradict GASB standards. Governments also have the option of following subsequent private-sector guidance for their business-type activities and proprietary fund financial statements, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the current fiscal year end. The primary revenue sources, which have been treated as susceptible to accrual by the City, are property taxes, consolidated taxes, licenses, interest, and charges for services. All other revenue sources are considered to be measurable and available only when cash is received by the City. Expenditures generally are recorded when the liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments, are recorded only when payment is due.

CITY OF BOULDER CITY, NEVADA  
NOTES TO FINANCIAL STATEMENTS (Continued)  
YEAR ENDED JUNE 30, 2011

---

---

1. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

Governmental Fund Financial Statements (Continued)

The City reports the following major governmental funds:

General Fund - The general fund is the general operating fund of the City. It is used to account for all financial resources except for those required to be accounted for in another fund.

Capital Improvement Fund - The capital improvement fund is used to account for the accumulation of resources from the sale of City owned land, which is specifically restricted by City Charter to be expended on voter approved projects.

Capital (Special) Projects Fund - The capital (special) projects fund is used to account for the acquisition and construction of major capital facilities other than those financed by Proprietary Funds.

Additionally, the City reports the following governmental fund type:

Special Revenue Funds - The special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

Proprietary Fund Financial Statements

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services, and producing and delivering goods in connection with the proprietary fund's principal ongoing operations. The principal operating revenues of the City's proprietary funds are charges for goods and services and other user fees.

Operating expenses include the cost of goods and services, administrative expenses, and capital asset depreciation. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The City reports the following major proprietary funds:

The Utility Fund - The utility fund provides electric, water and sewer services to City residents.

The Golf Course Fund - The golf course fund is used to account for the operations of Boulder Creek Golf Course (The City closed this fund, effective July 1, 2010, and all assets and liabilities were transferred into the general fund).

The City reports the following non-major proprietary funds:

The Cemetery Fund - The cemetery fund is used to account for cemetery services provided to City residents.

The Aviation Fund - The aviation fund is used to account for the operations of the City's airport.

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

---

---

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

Fiduciary Fund Financial Statements

Fiduciary fund financial statements include a Statement of Fiduciary Assets and Liabilities. The City's fiduciary fund is custodial in nature (assets equal liabilities) and does not involve measurement of results of operations. The fiduciary fund is excluded from the government-wide financial statements.

The City reports the following fiduciary fund:

Agency Funds - are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. These funds are used to account for assets that the City holds for others in an agency capacity. The City has 15 agency funds titled as follows: Evidence Fund, Desert Tortoise Reserve Fund, Animal Control Contribution Fund, American Legion Flag Contribution Fund, Payroll Deductions Fund, Police Unclaimed Fund, Room Tax Fund, Cascata Contribution Fund, Police Department Contributions Fund, Recreation Contributions Fund, Fire Department Contributions Fund, Adams Boulevard Memorial Trees Fund, Beautify City Entrance Fund, Safety Committee Donations Fund, and Parent Project Fund.

Assets, Liabilities, and Net Assets or Fund Balance

Deposits and Investments

The City's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. The proprietary funds participate in the City's cash management pool (the Pool). The Pool has the general characteristics of a demand deposit account in that the proprietary funds may effectively withdraw amounts from the Pool at any time. Accordingly, amounts invested in the Pool are considered to be cash equivalents.

Allowable City investments include obligations of the U.S. Treasury and U.S. agencies not to exceed ten years maturity; negotiable notes or short-term negotiable bonds issued by other local governments of the State; and bankers' acceptances eligible for rediscount with Federal Reserve Banks, not to exceed 180 days maturity and 10% of total investments.

When investing monies, the City is required to comply with the Nevada Revised Statutes (NRS). City monies must be deposited with federally insured banks. The City is authorized to use demand accounts, time accounts and certificates of deposit. The NRS do not specifically require collateral for demand deposits, but do specify that collateral for time deposits may be of the same type as those described for permissible State investments. Permissible State investments are similar to allowable City investments, described above, except that some State investments are for longer terms and include securities issued by municipalities outside of the State.

Investments are stated at fair value as determined by quoted market prices, regardless of the length of time remaining to maturity.

CITY OF BOULDER CITY, NEVADA  
NOTES TO FINANCIAL STATEMENTS (Continued)  
YEAR ENDED JUNE 30, 2011

---

---

1. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Assets, Liabilities, and Net Assets or Fund Balance (Continued)

Receivables, Payables, Transfers and Deferred Revenues

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. In addition, certain transactions between funds are the result of lending/borrowing arrangements. The resulting payables and receivables, which are outstanding at year end, are referred to as either due to/from other funds (*i.e.*, current portion of interfund loans) or advances to/from other funds (*i.e.*, the non-current portion of interfund loans). All other outstanding balances between funds are reported as due to/from other funds. Transactions that constitute reimbursements to a fund for expenditures/expenses initially made from it that are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the fund that is reimbursed. Any residual balances between the governmental activities and business-type activities are reported in the government-wide financial statements as internal balances. Transfers, between funds, are reported as operating transfers.

Property taxes receivable that are not expected to be collected within 60 days of year end are recognized as deferred revenue in the fund financial statements rather than current revenue since the asset is not available to satisfy current obligations. Deferred revenues also arise when the City receives resources before it has a legal claim to them as when property taxes for the following tax year are received before year end. Other receivables are shown net of an allowance for uncollectible amounts.

Upon the certification of tax rates by the State Tax Commission, the County Commission levies the tax rate for the fiscal year beginning with the succeeding July 1. The County Assessor assesses all real and personal property and the County Treasurer bills and collects the City's share of property taxes. Taxes on real property are due on the third Monday in July of each year and may be paid in quarterly installments on or before the third Monday in July and first Monday in October, January and March. In the event of nonpayment, the County Treasurer is authorized to hold the property for two years, subject to redemption upon payment of taxes, penalties and costs, together with interest at the rate of 15% per year from the date the taxes were due until paid. If delinquent taxes are not paid within the two-year redemption period, the County Treasurer obtains a deed to the property free of all encumbrances. Upon receipt of a deed, the County Treasurer may sell the property to satisfy the tax lien. The County Treasurer remits on a monthly basis current and delinquent property tax collections to the City.

Inventories and Prepaid Items

Proprietary fund inventories are valued at the lower of cost or market, using the first-in, first-out (FIFO) method. Governmental fund inventories are accounted for under the consumption method where the costs are recorded as expenditures when the inventory item is used rather than when purchased.

Restricted Cash

Restricted cash consists of amounts held for the repayment of customer deposits and resources accumulated to pay for landfill closure and post-closure care, replacement of major components of the utility system infrastructure, stabilizing increases in utility costs, utility projects in the redevelopment area, construction of a 3rd water intake facility in the utility fund, and resources accumulated to pay for perpetual care in the cemetery fund.

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

---

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Capital Assets

Capital assets, which include land, buildings, improvements other than buildings, machinery and equipment, infrastructure, and utility delivery systems, are reported in the applicable governmental or business-type activities column in the government-wide financial statements. All purchased capital assets are valued at cost where historical records are available and, where no historical records exist, at estimated historical cost. Donated capital assets are valued at their estimated fair value on the date received. The City had a capitalization threshold of \$5,000 for the current fiscal year.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the asset lives are not capitalized. Major outlays for capital assets and improvements are capitalized as the projects are constructed.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	25-50
Improvements other than buildings	10-40
Machinery, equipment and furniture	3-30
Infrastructure	20-50
Utility delivery systems	10-50

Compensated Absences

It is the City's policy to permit employees to accumulate earned vacation and sick leave benefits that would be paid to them upon separation from City service if not previously taken. Accrued vacation and sick leave (compensated absences) obligations totaled \$3,284,677 at June 30, 2011, and are reported in the government-wide financial statements. A liability for compensated absences is reported in the fund financial statements only to the extent it is expected to be paid with current expendable resources, for example, as a result of employee resignations and retirements effective within sixty days of year end. Expenditures for compensated absences are recognized by the applicable fund when paid. These amounts are included as a liability in the government-wide and proprietary fund financial statements.

Deferred Compensation Plan

In addition to the retirement plan disclosed in Note 4, the City offers its employees a deferred compensation plan (the Plan) created in accordance with Internal Revenue Code Section 457. The Plan, available to all City employees, permits participants to defer a portion of their salary until future years. The City does not match any employee contributions. The deferred compensation is not available to employees until termination, retirement, death, or an unforeseeable emergency.

Starting January 1, 2005 an employee welfare benefit plan, the "Boulder City Medical and Dental Expense Reimbursement Plan", was established. The City does not contribute to this plan.

Both of the Plans assets are held in trust outside the control of the City. Since the assets and income of the Plans are not considered assets of the City and are not subject to the claims of the City's general creditors, the Plans are not reported in the government-wide or fund financial statements.

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

---

---

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Long-Term Obligations

In the government-wide and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable statement of net assets. Bond premiums and issuance costs are deferred and amortized over the life of the related bonds using the straight-line method.

Net Assets

For the government-wide financial statements, net assets are reported as restricted when constraints placed on net assets are either: (1) Externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments or (2) imposed by law through constitutional provisions or enabling legislation. The government-wide statement of net assets reports \$5,395,040 of restricted net assets, of which \$80,609 is restricted by enabling legislation.

Fund Equity

Governmental fund equity is classified as fund balance. Fund balance is further classified as nonspendable, restricted, committed, assigned, or unassigned. Nonspendable fund balance cannot be spent because they are either (a) not in spendable form - prepaid items or inventories; or (b) legally or contractually required to be maintained intact. Restricted fund balance has limitations imposed by creditors, grantors, or contributors or by enabling legislation or constitutional provisions. Committed fund balance is a limitation imposed by the City Council through approval of resolutions. Assigned fund balances reflect amounts constrained by the City's intent to be used for specific purposes, but are neither restricted nor committed. These constraints are imposed by the City Council or a designee appointed by the City Council. Unassigned fund balances in the General Fund is the net resources in excess of what can be properly classified in one of the above four categories. Negative unassigned fund balance in other governmental funds represents excess expenditures incurred over the amounts restricted, committed, or assigned to those purposes. Proprietary fund net assets are classified the same as in the government-wide statements.

When both restricted and unrestricted fund balances are available for use, it is the City's policy to use restricted fund balance first, then unrestricted fund balance. Furthermore, committed fund balances are reduced first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of those unrestricted fund balance classifications can be used.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from these estimates. Significant estimates include compensated absences, landfill closure and post-closure care, and useful lives of capital assets.

**2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY**

Budgetary Information

The City adopts annual budgets for all governmental and proprietary fund types, except for the promotional special revenue fund. Within the capital (special) projects and proprietary funds, project-length financial plans are adopted for all capital projects. The budget was amended for certain funds during the year.

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

---

---

**2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)**

Budgetary Information (Continued)

All budget augmentations made during the year ended June 30, 2011, were as prescribed by law. All budgets are adopted on the cash basis consistent with the City's financial accounting policies.

The City uses the following procedures to establish, modify, and control budgetary data:

1. Prior to April 15, the City Manager submits a tentative budget for the next fiscal year, commencing on July 1, to the Council. The budget, as submitted, contains the proposed expenditures and the means of financing them for the upcoming fiscal year.
2. Public hearings are conducted to obtain comments from and address the concerns of City residents.
3. After all changes have been noted and the hearings closed, the Council adopts the budget on or before June 1.
4. Augmentations of the budget are accomplished through formal Council action.
5. The NRS require budget controls to be exercised at the function level. The City Manager is authorized to transfer budget amounts between functions within a fund. However, the Council's approval is required for all transfers between funds.
6. The City cannot expend any money, incur any liability, or enter into any contract, which by its terms involves the expenditure of money in excess of the amount appropriated for a given function, except for bond payments, short-term financing payments, and any other long-term contracts expressly authorized by law.
7. All unencumbered appropriations lapse at the fiscal year end, except for amounts appropriated for specific capital projects or Federal and State grant expenditures.

**3. DETAILED NOTES ON ALL FUNDS**

Deposits and Investments

The City's deposits are categorized by the level of custodial credit risk assumed. Custodial credit risk for deposits is the risk that in the event of a bank failure, the City's deposits may not be returned to it. The City does not have a deposit policy for custodial credit risk. At year end, the City's carrying amount of deposits was \$17,091,685, and the bank balance was \$17,614,263. As of June 30, 2011, \$550,541 of the City's bank balance was insured by the Federal Depository Insurance Corporation (FDIC), the remaining \$17,063,722 was uninsured and collateralized with securities held by the pledging financial institution in accordance with State statute.

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

**3. DETAILED NOTES ON ALL FUNDS (Continued)**

The City's investments are categorized by the level of custodial credit risk assumed. Investment custodial credit risk is defined as the risk that in the event of the failure of a counterparty to a transaction, the City will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. Custodial credit risk exposure can be affected by a concentration of deposits or investments in any one investment type or with any one counterparty.

The City's investments are exposed to custodial credit risk if the investments are either:

1. Uninsured and not registered in the name of the City, and are held by the counterparty, or
2. Uninsured and not registered in the name of the City, and are held by the counterparty's trust department or agent, but not in the City's name.

The City's investments were all in U.S. Government obligations which were registered and held by the City or the City's agent in the City's name. As of June 30, 2011, the City's investments were not exposed to custodial credit risk.

Concentration of Credit Risk - This is the risk of loss attributed to the magnitude of a government's investment in a single issuer. At June 30, 2011, all of the City's investments are in U.S. Government obligations, which are authorized investments in accordance with NRS 350.659, 355.165, 355.170 and 356.120. There is no limitation on amounts invested in this type of investment.

The carrying amount of investments in U.S. Government obligations was \$6,163,305 and the market value was \$6,134,438.

Combined Cash and Cash Equivalents

Cash on deposit with banking institutions	\$ 17,614,263
Cash on hand	2,000
Investments	<u>6,163,305</u>
	<u>\$ 23,779,568</u>
Governmental activities	\$ 10,657,081
Business-type activities	11,797,655
Fiduciary funds	<u>802,254</u>
	<u>\$ 23,256,990</u>

Receivables

Receivables as of year end for the City's individual major funds and aggregate non-major funds are as follows:

	General Fund	Capital Improvement Fund	Capital (Special) Projects Fund	Utility Fund	Aggregate Non-Major Funds	Total
Receivables:						
Interest	\$ 6,292	\$ 5,213	\$ -	\$ 3,236	\$ 3,111	\$ 17,852
Taxes	127,283	-	-	-	187,373	314,656
Accounts	576,634	38,242	-	4,886,035	42,880	5,543,791
Due from other governments	1,484,717	-	1,367,802	145,963	-	2,998,482
Less allowances for doubtful accounts	-	-	-	(839)	-	(839)
	<u>\$ 2,194,926</u>	<u>\$ 43,455</u>	<u>\$ 1,367,802</u>	<u>\$ 5,034,395</u>	<u>\$ 233,364</u>	<u>\$ 8,873,942</u>

CITY OF BOULDER CITY, NEVADA  
 NOTES TO FINANCIAL STATEMENTS (Continued)  
 YEAR ENDED JUNE 30, 2011

3. DETAILED NOTES ON ALL FUNDS (Continued)

Lease revenue

The City receives rents for the use of land and buildings by various entities for communications purposes and solar powered generation facilities under operating leases that expire at various times through fiscal year 2068.

Minimum rent receivable under non-cancelable operating leases (with remaining terms in excess of one year) as of June 30, 2011, are as follows:

Year ending June 30,	General Fund	Capital Improvement Fund	Aggregate Non-Major Funds	Total
2012	\$ 6,310,028	\$ 1,577,507	\$ 395,126	\$ 8,282,661
2013	7,300,491	1,825,123	218,722	9,344,336
2014	9,141,348	2,285,337	210,616	11,637,301
2015	9,176,676	2,294,169	211,640	11,682,485
2016	9,218,673	2,304,668	212,665	11,736,006
2017-2021	42,450,711	10,612,678	967,315	54,030,704
2022-2026	41,621,523	10,405,381	847,282	52,874,186
2027-2031	41,607,832	10,401,958	686,060	52,695,850
2032-2036	42,391,046	10,597,762	598,970	53,587,778
2037-2041	35,053,551	8,763,388	-	43,816,939
2042-2046	28,104,005	7,026,001	-	35,130,006
2047-2051	23,966,845	5,991,711	-	29,958,556
2052-2056	15,194,004	3,798,501	-	18,992,505
2057-2061	13,170,004	3,292,501	-	16,462,505
2062-2066	13,170,004	3,292,501	-	16,462,505
2067-2068	5,268,002	1,317,000	-	6,585,002

Deferred Revenue

Governmental funds report deferred revenue in connection with resources that have been received, but not yet earned. At June 30, 2011, deferred revenue in the governmental funds was as follows:

Rent royalty and grant revenue

General fund	\$ 1,309,072
Capital improvements fund	283,323
Capital (special) projects fund	<u>197,544</u>
	<u>\$ 1,789,939</u>

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

**3. DETAILED NOTES ON ALL FUNDS (Continued)**

Capital Assets

Changes in capital assets for the year ended June 30, 2011, were as follows:

	Balance July 1, 2010, as restated	Increases	Decreases	Balance June 30, 2011
<u>Governmental activities</u>				
Capital assets not being depreciated:				
Land	\$ 28,794,138	\$ -	\$ -	\$ 28,794,138
Capital assets being depreciated:				
Buildings	13,444,319	433,864	-	13,878,183
Improvements other than buildings	25,364,182	81,048	-	25,445,230
Machinery, equipment and furniture	13,561,867	305,411	(2,547,055)	11,320,223
Infrastructure	62,641,437	1,784,258	-	64,425,695
	<u>115,011,805</u>	<u>2,604,581</u>	<u>(2,547,055)</u>	<u>115,069,331</u>
Less accumulated depreciation for:				
Buildings	(3,823,178)	(410,893)	-	(4,234,071)
Improvements other than buildings	(9,735,025)	(1,144,435)	-	(10,879,460)
Machinery, equipment and furniture	(7,673,518)	(961,919)	1,633,536	(7,001,901)
Infrastructure	(40,648,810)	(1,556,624)	-	(42,205,434)
	<u>(61,880,531)</u>	<u>(4,073,871)</u>	<u>1,633,536</u>	<u>(64,320,866)</u>
	<u>\$ 81,925,412</u>	<u>\$ (1,469,290)</u>	<u>\$ (913,519)</u>	<u>\$ 79,542,603</u>
<u>Business-type activities</u>				
Capital assets not being depreciated:				
Land	\$ 606,375	\$ -	\$ -	\$ 606,375
Water delivery infrastructure	13,600,000	-	-	13,600,000
	<u>14,206,375</u>	<u>-</u>	<u>-</u>	<u>14,206,375</u>
Capital assets being depreciated:				
Buildings	442,827	-	-	442,827
Improvements other than buildings	11,112,760	198,523	-	11,311,283
Machinery, equipment and furniture	5,958,630	333,600	(1,290,345)	5,001,885
Utility delivery systems	88,848,293	696,486	-	89,544,779
	<u>106,362,510</u>	<u>1,228,609</u>	<u>(1,290,345)</u>	<u>106,300,774</u>
Less accumulated depreciation for:				
Buildings	(256,686)	(14,502)	-	(271,188)
Improvements other than buildings	(2,725,581)	(372,425)	-	(3,098,006)
Machinery, equipment and furniture	(5,769,161)	(175,583)	1,112,154	(4,832,590)
Utility delivery systems	(30,757,147)	(2,210,649)	-	(32,967,796)
	<u>(39,508,575)</u>	<u>(2,773,159)</u>	<u>1,112,154</u>	<u>(41,169,580)</u>
	<u>\$ 81,060,310</u>	<u>\$ (1,544,550)</u>	<u>\$ (178,191)</u>	<u>\$ 79,337,569</u>

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

**3. DETAILED NOTES ON ALL FUNDS (Continued)**

Capital Assets (Continued)

Depreciation expense was charged to the functions/programs of the City as follows:

<u>Governmental activities</u>	
General government	\$ 121,029
Judicial	31,474
Public safety	702,574
Public works	1,788,027
Culture and recreation	1,421,865
Community support	8,902
	<u>\$ 4,073,871</u>
<u>Business-type activities</u>	
Utility	\$ 2,381,475
Other	391,684
	<u>\$ 2,773,159</u>

Interfund Receivables, Payables, and Transfers

Interfund balances as of June 30, 2011, are as follows:

	<u>Receivable</u>	<u>Payable</u>
<u>Governmental funds:</u>		
General fund	\$ 71,549	\$ 1,710,549
Non-major governmental fund	-	71,549
<u>Business-type funds:</u>		
Utility fund	\$ 1,710,549	\$ -
	<u>\$ 1,782,098</u>	<u>\$ 1,782,098</u>

These balances resulted from the time lag between the dates that (1) reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Advances from/to other funds as of June 30, 2011, are as follows:

	<u>Receivable</u>	<u>Payable</u>
<u>Governmental funds:</u>		
General fund	\$ -	\$ 6,559,238
<u>Business-type funds:</u>		
Utility fund	\$ 6,559,238	\$ -
	<u>\$ 6,559,238</u>	<u>\$ 6,559,238</u>

In March 2001, the City Council approved the transfer of \$8,700,000 from the Utility Fund for the construction of the Boulder Creek Golf Club (BCGC) with the expectation that the funds would be repaid from BCGC revenues. The Nevada Revised Statutes require that the City Council conduct a public hearing and adopt a resolution establishing the transfer as a medium-term obligation subject to repayment and establishing the terms of the loan. On May 13, 2008, the City, in consultation with the Nevada Department of Taxation, conducted the required public hearing and adopted an appropriate resolution to correct this situation.

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

**3. DETAILED NOTES ON ALL FUNDS (Continued)**

Interfund Receivables, Payables, and Transfers (Continued)

The advance is to be repaid to the Utility Fund in semi-annual principal and interest payments of \$375,000. The applicable interest rate varies and is determined by the current 90 day Treasury Bill yield at the time the payment is due. The maturity date is determined by the receipt of the final payment and is estimated to be November 2019. Estimated annual debt service requirements are as follows:

Year ending June 30,	Principal	Interest
2012	\$ 740,440	\$ 9,560
2013	741,550	8,450
2014	742,663	7,337
2015	743,778	6,222
2016-2020	3,590,807	14,336
Total	<u>\$ 6,559,238</u>	<u>\$ 45,905</u>

Transfers In/Out:

Transfers out	Transfers in				Total
	General fund	Capital (Special) projects fund	Utility fund	Non-major governmental funds	
Utility fund	\$ 2,159,000	\$ -	\$ -	\$ -	\$ 2,159,000
Non-major governmental funds	-	131,242	450,000	-	581,242
Non-major proprietary funds	46,000	-	-	-	46,000
Agency funds	-	-	-	89,328	89,328
	<u>\$ 2,205,000</u>	<u>\$ 131,242</u>	<u>\$ 450,000</u>	<u>\$ 89,328</u>	<u>\$ 2,875,570</u>

Transfers of unrestricted revenues collected in various funds are used to finance various programs and expenditures accounted for in other funds in accordance with budgetary authorization. There were no significant transfers during the fiscal year that were either non-routine in nature or inconsistent with the activities of the fund making the transfer.

Capital Lease

Governmental activities

The City has entered into capital lease agreements, as lessee, for financing the acquisition of capital assets for use in the police department and general City operations. For accounting purposes, the assets acquired under these capital leases have been recorded at the present value of the future minimum lease obligation payments as of the lease inception date. The assets acquired through these capital leases are as follows:

Machinery, equipment and furniture	\$ 673,816
Less: accumulated depreciation	<u>(48,061)</u>
	<u>\$ 625,755</u>

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

---

**3. DETAILED NOTES ON ALL FUNDS (Continued)**

Capital Lease (Continued)

Governmental activities (Continued)

Installment payments of \$40,367 and \$186,694, including principal and interest are due annually with the final payment due in July 2014 and September 2011, respectively. Future minimum lease obligation payments and net present value of future lease obligation payments as of June 30, 2011, are as follows:

Year ending June 30,	
2012	\$ 227,061
2013	40,367
2014	40,367
2015	<u>40,367</u>
Total future minimum lease obligation payments	348,162
Less interest	<u>(31,085)</u>
Present value of minimum lease obligations	<u>\$ 317,077</u>

Business-type activities

The City has entered into capital lease agreements, as lessee, for financing the acquisition of capital assets for use in golf course and airport operations. For accounting purposes, the assets acquired under these capital leases have been recorded at the present value of the future minimum lease obligation payments as of the lease inception date. The assets acquired through capital leases are as follows:

Machinery and equipment	\$ 21,360
Less accumulated depreciation	<u>(2,165)</u>
	<u>\$ 19,195</u>

Installment payments of \$1,980, including principal and interest, are due each quarter, with the final payment due in April 2013. Future minimum lease obligation payments and net present value of future minimum lease obligation payments as of June 30, 2011, are as follows:

<u>Year ending June 30,</u>	
2012	\$ 13,861
2013	<u>7,921</u>
Total future minimum lease obligation payments	21,782
Less interest	<u>(2,402)</u>
Present value of minimum lease obligations	<u>\$ 19,380</u>

CITY OF BOULDER CITY, NEVADA  
 NOTES TO FINANCIAL STATEMENTS (Continued)  
 YEAR ENDED JUNE 30, 2011

3. DETAILED NOTES ON ALL FUNDS (Continued)

Long-term Debt

The City has entered into long-term debt obligations of which the golf course revenue bonds are not a general obligation of the City. These revenue bonds are payable from net golf course receipts and are additionally secured by a pledge of 15% of the City's consolidated tax revenues. The City has entered into long-term debt obligations of which the utility revenue bonds are not a general obligation of the City. These revenue bonds are payable from net revenues of the City's utility system. The City has also incurred debt under an interlocal agreement, which is a general obligation of the City, with the Southern Nevada Water Authority. Through this interlocal agreement, the Southern Nevada Water Authority agreed to finance the City's share of the construction costs for the third water intake facility of Lake Mead (the primary source of water for Southern Nevada). The City is a cost-sharing participant in this project and the note represents the City's share of the construction costs.

Long-term debt obligations outstanding at June 30, 2011, are as follows:

<u>Business-type activities</u>	<u>Maturity date</u>	<u>Original amount</u>	<u>Interest rate</u>	<u>Balance June 30, 2011</u>
Southern Nevada Water Authority	June 2034	\$ 13,600,000	4.92%	\$ 13,600,000
Utility revenue bonds	September 2035	33,545,000	3.50 - 5.00%	32,050,000
<u>Governmental activities</u>				
Golf course revenue bonds	December 2024	<u>9,335,000</u>	3.85%	<u>8,415,000</u>
		<u>\$ 56,480,000</u>		<u>\$ 54,065,000</u>

In December 2005, the City issued \$9,335,000 Golf Course Revenue Refunding bonds Series 2005 with an interest rate of 3.85 percent. Interest payments are due semi-annually on June 1 and December 1 with principal payments due annually on December 1. The proceeds along with the transfer of the debt service reserve funds were used to advance refund \$9,540,000 of the outstanding Golf Course Revenue bonds Series 2001 with an average interest rate of 4.77 percent. The proceeds of \$10,052,064 (\$9,335,000 from Golf Course Revenue Refunding bonds Series 2005 and \$717,064 from the debt service reserve funds) were used to purchase U.S. government securities. Those securities were deposited into a separate irrevocable trust with an escrow agent to provide future debt service payments on the Golf Course Revenue bonds Series 2001. The outstanding principal of the defeased bonds at June 30, 2011 is \$7,840,000.

As a result, the bond issue listed above is considered defeased and the liability for the bonds has been removed from the long-term obligations of the business-type activities. The reacquisition price exceeded the net carrying amount of the old debt by \$512,064. This amount is being amortized over the new debt's life, which is the same as the life of the refunded debt. The advanced refunding reduced the total debt service over the life of the bond by \$1,329,828 which represents an economic gain of \$1,166,621.

In November 2006, the City issued Utility Revenue Refunding Bonds, Series 2006 in the amount of \$33,545,000. Issuance of the Bonds was to refinance the general note obligation due (5.17% interest rate) to the Southern Nevada Water Authority for the City's portion of the design and construction of a raw water facility delivery system. The bonds are secured by net revenues of the Municipal Utility System. Interest rates range from 3.5% - 5% and repayments are due semi-annually on March 1 and September 1 commencing on September 1, 2007, with principal payments due annually on September 1, commencing on September 1, 2008.

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

**3. DETAILED NOTES ON ALL FUNDS (Continued)**

Long-term Debt (continued)

In May 2010, the City entered into an note agreement with the Southern Nevada Water Authority to finance the City's share of the third water intake facility of Lake Mead which is \$13.6 million. The note shall be repaid by the City over a period of twenty five years. Interest only payments will be made annually for fiscal years ending June 30, 2010 through 2014. Principal and interest payments will begin in fiscal year ending June 30, 2015 and will be due annually by June 30 of each subsequent year. The note is amortized with an initial interest rate of 4.92% which will vary based on the actual interest rate paid the the Southern Nevada Water Authority as computed annually. Interest will accrue until the City's obligation is paid in full.

Annual debt service requirements to maturity are as follows:

Years ending June 30,	Governmental Activities		Business-type Activities			
	Golf Course Revenue Bonds		Utility Revenue Bonds		Southern Nevada Water Authority	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 465,000	\$ 315,026	\$ 715,000	\$ 1,375,506	\$ -	\$ 500,000
2013	485,000	296,739	745,000	1,346,306	-	500,000
2014	500,000	277,777	770,000	1,317,931	-	500,000
2015	520,000	258,142	800,000	1,288,456	426,629	688,220
2016	540,000	237,737	835,000	1,255,756	447,619	667,230
2017-2021	3,035,000	853,641	5,830,000	5,561,836	2,590,926	2,983,322
2022-2026	2,870,000	225,804	7,585,000	4,043,750	3,294,173	2,280,075
2027-2031	-	-	9,465,000	2,159,617	4,188,300	1,385,945
2032-2036	-	-	5,305,000	455,493	2,652,353	303,980
2037-2041	-	-	-	-	-	-
	<u>\$ 8,415,000</u>	<u>\$ 2,464,866</u>	<u>\$ 32,050,000</u>	<u>\$ 18,804,651</u>	<u>\$ 13,600,000</u>	<u>\$ 9,808,772</u>

Changes in Long-term Liabilities

Long-term debt obligation activity for the year ended June 30, 2011, was as follows:

	Balance July 1, 2010, as restated	Increases	Decreases	Balance June 30, 2011	Due within one year
<u>Governmental activities</u>					
Golf course revenue bonds	8,815,000	-	(400,000)	8,415,000	465,000
Capital lease	\$ 537,880	\$ -	\$ (220,803)	\$ 317,077	\$ 206,633
Compensated absences	2,542,755	372,397	(263,020)	2,652,132	307,480
	<u>\$ 11,895,635</u>	<u>\$ 372,397</u>	<u>\$ (883,823)</u>	<u>\$ 11,384,209</u>	<u>\$ 979,113</u>
<u>Business-type activities</u>					
U.S. Bureau of Reclamation	\$ 27,042	\$ -	\$ (27,042)	\$ -	\$ -
Southern Nevada Water Authority	13,600,000	-	-	13,600,000	-
Utility revenue bonds	32,735,000	-	(685,000)	32,050,000	715,000
Capital lease	21,360	-	(1,980)	19,380	13,861
Compensated absences	628,232	66,614	(62,302)	632,544	100,889
	<u>\$ 47,011,634</u>	<u>\$ 66,614</u>	<u>\$ (776,324)</u>	<u>\$ 46,301,924</u>	<u>\$ 829,750</u>

3. **DETAILED NOTES ON ALL FUNDS (Continued)**

Landfill Closure and Post-closure Care

State and federal laws and regulations require that the City place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. In addition to operating expenses related to landfill current activities, an expense provision and related liability are being recognized based on estimated future closure and post-closure care costs, which will be incurred near or after the date the landfill no longer accepts waste. Recognized landfill closure and post-closure care costs represents the cumulative amount reported to date and has a balance of \$2,943,859 as of June 30, 2011, which is based on 61% usage (capacity) of the landfill. It is estimated that an additional \$1,856,141 will be recognized as closure and post-closure care costs prior to the year (2023) in which the landfill is expected to be closed. In the fiscal year ended June 30, 2007, the City had a study done that would allow for the expansion of the existing cell footprint both vertically and horizontally expanding the capacity by 109% and extending the estimated closing date to the year 2023. The City has applied for a permit for the expansion with the Southern Nevada Health District. Subsequent to year ended June 30, 2011 the expansion has been approved. The City has allocated cash and cash equivalents in the amount of \$1,725,080, which is 58% of the liability recorded at June 30, 2011. These assets are being held in an interest-bearing account and presented on the City's proprietary funds statement of net assets as "restricted investments: Landfill closure and post-closure care".

The estimated total current cost of the landfill closure and post-closure care of \$4,800,000 is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor, and maintain the landfill were acquired as of June 30, 2011. However, the actual cost of closure and post-closure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

The City is also required by state and federal laws and regulations to make annual contributions to finance closure and post-closure care. The City plans to make future contributions to this fund and use the working capital of the utility fund to meet this obligation. It is anticipated that future inflation costs will be financed in part from investment earnings. The remaining portion of anticipated future inflation costs and additional costs that might arise from changes in post-closure requirements (for example, due to changes in technology or more rigorous environmental regulations) may need to be covered by additional charges to future landfill users, taxpayers or both.

4. **OTHER INFORMATION**

Risk Management

The City is exposed to various risks of loss related to torts; theft of, or damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. For these and other risks, the City is a participating member of the Nevada Public Agency Insurance Pool (the Pool). The Pool was created through an inter-local cooperative agreement (the agreement). As a participating member, the City is entitled to all the rights, privileges and protections and subject to all the duties and responsibilities under the agreement and bylaws of the Pool.

CITY OF BOULDER CITY, NEVADA  
NOTES TO FINANCIAL STATEMENTS (Continued)  
YEAR ENDED JUNE 30, 2011

---

---

4. OTHER INFORMATION (Continued)

Risk Management (Continued)

Including the City, 111 public agencies are members of the Pool as of June 30, 2011. Pool premiums are based on policy coverage. The City does not have any liability beyond the premium amounts paid and normal policy deductible limits. Settled claims did not exceed insurance coverage for fiscal years ended June 30, 2011, 2010 and 2009.

The City's coverage for various types of risks is as summarized below.

Property has blanket coverage for all risks of physical loss or damage to all real and personal property. Casualty includes: Bodily Injury, Property Damage, Personal Injury, Employment Based Benefits Administration, Law Enforcement Activities, and Wrongful Acts for \$10,000,000 for any one event with a \$10,000,000 annual aggregate; Property/Crime/Equipment includes a blanket limit per schedule of locations of \$300,000,000 per loss; earthquake and flood coverage for \$100,000,000 annual aggregate each (flood coverage Zone A for \$10,000,000 annual aggregate); Crime includes: Money and Securities for \$500,000 for each loss and Equipment Breakdown, Boiler and Machinery for \$60,000,000 for each accident.

The City's maintenance deductible is \$25,000 for each and every loss and/or claim and/or event.

The City also carries Airport Liability Insurance Products - Completed Operations aggregate limit of \$10,000,000; Personal Injury and Advertising Injury aggregate limit of \$10,000,000; Malpractice limit of \$10,000,000 per occurrence and in the aggregate, Fire Damage limit any one fire \$250,000, Medical Expense limit any one person \$50,000, Hanger Keepers any one occurrence and/or aircraft \$10,000,000, and Non-owned Aircraft liability limit \$10,000,000 per occurrence. There is no deductible.

The City is a member of the Public Agency Compensation Trust (PACT) which is a risk sharing arrangement created by an interlocal cooperation agreement among Nevada public entities and operates as a workers' compensation association self-insured group authorized to provide all compensation and benefits required by the Workers' Compensation Law. Coverage limits are as follows: Workers Compensation Coverage limit of indemnity is \$2,500,000 for each accident and \$2,500,000 for each employee for disease, Employers' Liability Coverage bodily injury by accident limit is \$2,000,000 for each accident and for bodily injury by disease the limit is \$2,000,000 for each employee. PACT has a specific retention of \$500,000 for each and every loss and/or claim and/or occurrence and a corridor deductible of \$500,000 in the aggregate in excess of the specific retention in any one policy year. There is no maintenance deductible.

Contingent Liabilities

In the ordinary course of its operations, claims are filed against the City. City management intends to vigorously defend each claim and believes that these claims will not result in any material adverse effect on the City's future basic financial statements.

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

---

---

**4. OTHER INFORMATION (Continued)**

Joint Venture

The Southern Nevada Water Authority (SNWA) is a political subdivision of the State, which was created by a cooperative agreement between the City, Big Bend Water District, Las Vegas Valley Water District, City of Henderson, City of Las Vegas, City of North Las Vegas, and the Clark County Reclamation District (the Members). SNWA's purpose is to secure additional supplies of water and effectively manage existing water supplies through cooperative action of the Members.

SNWA has the power to periodically assess the Members directly for operating and capital budgets and for the satisfaction of any liabilities imposed against SNWA. The City and other members do not have an expressed claim to the resources of SNWA except that upon termination of the joint venture any water rights or facilities remaining after payment of all obligations shall be returned to the contributing members.

The City is committed through 2033 under a water purchase agreement, to reimburse SNWA for the City's share of debt incurred in connection with construction of the Southern Nevada Water Project, phases I and II. During the current fiscal year, the City made payments under this agreement of \$2,866,054, which amount is included as a cost of water in the water quality control department of the utility fund. The City has not recorded a liability for this agreement because future obligations are to be met by future user charges.

Audited financial statements of SNWA, for the fiscal year ended June 30, 2011, may be obtained by writing the Office of the Director of Finance, Southern Nevada Water Authority, 1001 South Valley View Boulevard, Mail Stop 320, Las Vegas, Nevada 89107 or by visiting [www.snwa.com](http://www.snwa.com).

Retirement Plan

The City's employees are covered by the State's Public Employees' Retirement System (PERS). PERS was established on July 1, 1949, by the State Legislature and is governed by the Public Employees Retirement Board whose seven members are appointed by the Governor. All public employees who meet certain eligibility requirements participate in PERS, which is a cost sharing multiple-employer defined benefit retirement plan.

The City does not exercise any control over PERS. NRS 286.110 states, "Respective participating public employers are not liable for any obligation of the system."

Benefits, as required by NRS, are determined by the number of years of accredited service at the time of retirement and the participant's highest average compensation in any 36 consecutive months. Benefit payments to which participants in PERS may be entitled include pension, disability, and death benefits.

PERS issues a publicly available financial report that includes financial statements and required supplemental information. This report may be obtained by writing, Public Employees' Retirement System of Nevada, 693 West Nye Lane, Carson City, Nevada 89703-1599 or by calling (775) 687-4200.

Contribution rates are established by the NRS, which are tied to the increase in taxable sales within the State each year, which provides for yearly increases of up to 1% until such time as the actuarially determined unfunded liability of PERS is reduced to zero. The City is obligated to contribute all amounts due under PERS.

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

---

**4. OTHER INFORMATION (Continued)**

Retirement Plan (Continued)

The City's contribution rates and amounts contributed to PERS for the last three years are as follows:

<u>Years ended June 30,</u>	<u>Contribution rate</u>		<u>Amount</u>
	<u>Regular Members</u>	<u>Police / Fire</u>	
2009	20.50%	33.50%	\$ 3,095,800
2010	21.50%	37.00%	3,143,516
2011	21.50%	37.00%	3,160,777

**5. POST-EMPLOYMENT BENEFITS**

For the fiscal year ending June 30, 2009, the City implemented Governmental Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions*, for certain postemployment health care benefits provided by the City. The requirement of this Statement was implemented prospectively.

The City provides post-retirement benefits for certain employees for current and future health and life insurance benefit through a cost sharing multiple-employer defined benefit post-employment healthcare plan. The City is required to pay the Public Employees' Benefits Program (PEBP), in accordance with NRS 287.023, based on years of service, for retirees who enroll in the plan. Retirees were eligible for a per-month subsidy after five years of service with any Nevada state or local government agency(ies). The maximum subsidy per month is earned after 20 years of combined service with any eligible agency(ies) and is set by Nevada State legislation. The City is not subject to supplemental assessment in the event of deficiencies in the PEBP.

PEBP issues a publicly available financial report that includes financial statements and required supplementary information. This report can be obtained by writing PEBP, 901 South Stewart Street, Suite 1001, Carson City, Nevada 89701 or by calling (775) 684-7000.

The Self Insurance Trust Fund was created in 1983 by the Nevada Legislature to administer group health, life and disability insurance for covered employees both active and retired of the state and certain other participating public employers within the State of Nevada. The Self Insurance Trust Fund is overseen by the Public Employees' Benefits Program Board. The board consists of nine members. Eight of the members are appointed by the Governor. The ninth member is the Director of Administration or his designee.

In 2007 Senate Bill 544 was passed which directs that any non-state employees who retire on or after September 1, 2008, can no longer join PEBP, unless their former employer also participates in PEBP with their active employees. The City does not participate in PEBP with their active employees and therefore will only be obligated for premiums on retirees participating prior to September 1, 2008.

**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO FINANCIAL STATEMENTS (Continued)**  
**YEAR ENDED JUNE 30, 2011**

---

**5. POST-EMPLOYMENT BENEFITS (Continued)**

The City is financing the post-employment benefits on a pay-as-you-go basis. The City's annual cost and required subsidy contributed to the plan for the last three years are as follows:

Fiscal Year Ending	Employer Contributions	Required subsidy amount	Number of retirees covered
06/30/09	\$ 125,816	\$2 to \$564	35
06/30/10	106,544	\$3 to \$436	36
06/30/11	114,566	\$3 to \$473	36

**6. PRIOR PERIOD ADJUSTMENTS**

Effective July 1, 2010, the City determined that the golf course fund is unable to fund operations and debt service and as a result was transferred into the general fund. Based on the change in the application of accounting principles, an adjustment of \$2,498,535 was made as of July 1, 2010 to increase beginning net assets in the golf course fund. An adjustment of \$8,984,831 was made as of July 1, 2010 to decrease beginning fund balance in the general fund. Only current assets and liabilities are recorded in governmental funds. An adjustment of \$6,486,296 was made as of July 1, 2010 to increase beginning net assets of governmental activities on the government-wide financial statements to record the non-current assets and liabilities.

Fund balance of the capital (special) projects fund has been restated as of July 1, 2010 in the amount of \$244,822, to recognize the revenue related to expenses that were recognized in the prior year. An adjustment of \$244,822 was made as of July 1, 2010 to increase beginning net assets of governmental activities on the government-wide financial statements.

This page intentionally left blank.

**Other Required  
Supplementary Information**



# General Fund

The general fund is the main operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

This page intentionally left blank.

**CITY OF BOULDER CITY, NEVADA  
MAJOR FUND - GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGET AND ACTUAL (BUDGETARY BASIS - NON-GAAP)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Revenues</b>				
Taxes				
Ad Valorem	\$ 1,210,580	\$ 1,210,580	\$ 1,340,878	\$ 130,298
Room	400,000	400,000	378,197	(21,803)
	<u>1,610,580</u>	<u>1,610,580</u>	<u>1,719,075</u>	<u>108,495</u>
Licenses and permits				
Business licenses and permits				
Business licenses	300,000	300,000	299,823	(177)
Liquor licenses	40,000	40,000	27,015	(12,985)
Franchise fees				
Gas	425,000	425,000	366,039	(58,961)
Telephone	250,000	250,000	205,301	(44,699)
Cable TV	175,000	175,000	179,186	4,186
Non-business licenses and permits				
Building permits	425,000	525,000	194,911	(330,089)
Other licenses	5,000	5,000	6,586	1,586
Other permits	170,000	70,000	28,733	(41,267)
	<u>1,790,000</u>	<u>1,790,000</u>	<u>1,307,594</u>	<u>(482,406)</u>
Intergovernmental revenues				
Federal grants				
Federal Emergency Management Agency	44,600	44,600	7,792	(36,808)
State shared revenues				
Motor vehicle tax	255,000	255,000	257,843	2,843
Consolidated tax	7,600,000	7,600,000	7,968,549	368,549
Other	100,000	100,000	111,050	11,050
	<u>7,999,600</u>	<u>7,999,600</u>	<u>8,345,234</u>	<u>345,634</u>
Charges for services				
General government				
Building and zoning fees	30,000	-	1,004	1,004
Public safety				
Ambulance fees	350,000	350,000	354,249	4,249
Fire permits and fees	5,000	5,000	1,866	(3,134)
Public safety	-	-	23,800	23,800
Culture and recreation				
Boulder City Municipal golf course	1,250,000	1,250,000	1,006,064	(243,936)
Boulder Creek golf course	2,290,102	2,290,102	1,970,351	(319,751)
Swimming pool	100,000	100,000	103,517	3,517
Internet sales	60,000	60,000	75,497	15,497
Other recreation receipts	395,500	395,500	364,888	(30,612)
Community support	-	30,000	17,723	(12,277)
	<u>4,480,602</u>	<u>4,480,602</u>	<u>3,918,959</u>	<u>(561,643)</u>

**CITY OF BOULDER CITY, NEVADA**  
**MAJOR FUND - GENERAL FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET**  
**AND ACTUAL (BUDGETARY BASIS - NON-GAAP) (CONTINUED)**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Revenues (Continued)</b>				
Fines and fees				
Court fines	850,000	850,000	806,497	(43,503)
Miscellaneous				
Interest	60,000	60,000	14,646	(45,354)
Gravel pit royalties	340,000	340,000	371,334	31,334
Building rent	10,000	10,000	19,032	9,032
Communication site leases	430,000	430,000	397,835	(32,165)
Eldorado energy project	995,370	845,370	858,967	13,597
Eldorado administration fee	-	150,000	150,000	-
Cascata golf course	600,000	600,000	600,000	-
Solargenix	440,000	440,000	504,000	64,000
Sempra Energy	650,000	650,000	666,623	16,623
NextLight	160,000	160,000	160,000	-
Taihen Techren	-	-	160,000	160,000
Sempra generation	-	-	168,000	168,000
Motocross facility	125,000	125,000	129,728	4,728
Greenheart Aerial Trail	104,000	104,000	121,336	17,336
SOLBIO	1,600,000	1,600,000	-	(1,600,000)
Other	65,500	65,500	228,996	163,496
Reimbursed expenditures	-	-	1,198	1,198
	5,579,870	5,579,870	4,551,695	(1,028,175)
<b>Total revenues</b>	22,310,652	22,310,652	20,649,054	(1,661,598)
<b>Expenditures</b>				
General government				
Legislative				
City council				
Salaries and wages	58,738	58,738	58,523	215
Employee benefits	19,205	19,205	13,554	5,651
Services and supplies	34,500	34,500	30,032	4,468
Capital outlay	-	-	1,442	(1,442)
	112,443	112,443	103,551	8,892
City clerk				
Salaries and wages	213,623	213,623	195,693	17,930
Employee benefits	79,931	79,931	74,227	5,704
Services and supplies	66,626	195,931	125,921	70,010
Capital outlay	129,305	-	-	-
	489,485	489,485	395,841	93,644

**CITY OF BOULDER CITY, NEVADA**  
**MAJOR FUND - GENERAL FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET**  
**AND ACTUAL (BUDGETARY BASIS - NON-GAAP) (CONTINUED)**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Expenditures (Continued)</b>				
General government (Continued)				
Legislative (Continued)				
City attorney				
Salaries and wages	194,587	194,587	198,807	(4,220)
Employee benefits	69,403	69,403	69,068	335
Services and supplies	127,565	127,565	122,183	5,382
	391,555	391,555	390,058	1,497
Executive				
City manager				
Salaries and wages	219,253	219,253	211,323	7,930
Employee benefits	75,319	75,319	72,854	2,465
Services and supplies	49,900	48,500	19,378	29,122
Capital outlay	-	1,400	1,326	74
	344,472	344,472	304,881	39,591
Personnel				
Salaries and wages	90,168	90,168	92,741	(2,573)
Employee benefits	33,088	33,088	32,939	149
Services and supplies	64,000	64,000	35,294	28,706
	187,256	187,256	160,974	26,282
Public information officer				
Salaries and wages	71,916	71,916	40,389	31,527
Employee benefits	28,768	28,768	13,358	15,410
Services and supplies	52,950	52,950	24,484	28,466
	153,634	153,634	78,231	75,403
Finance				
Salaries and wages	480,290	480,290	471,152	9,138
Employee benefits	184,124	184,124	177,459	6,665
Services and supplies	61,200	59,200	58,629	571
Capital outlay	-	2,000	3,211	(1,211)
	725,614	725,614	710,451	15,163
Information systems				
Salaries and wages	171,418	171,418	168,017	3,401
Employee benefits	61,333	61,333	62,038	(705)
Services and supplies	405,823	405,823	224,315	181,508
Capital outlay	60,000	80,000	42,286	37,714
	698,574	718,574	496,656	221,918

**CITY OF BOULDER CITY, NEVADA  
MAJOR FUND - GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET  
AND ACTUAL (BUDGETARY BASIS - NON-GAAP) (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Expenditures (Continued)</b>				
General government (Continued)				
Special activities				
Salaries and wages	-	-	19,758	(19,758)
Employee benefits	-	-	2,132	(2,132)
Services and supplies	1,061,088	815,810	814,159	1,651
Capital outlay	-	25,200	23,000	2,200
	<u>1,061,088</u>	<u>841,010</u>	<u>859,049</u>	<u>(18,039)</u>
Total general government	<u>4,164,121</u>	<u>3,964,043</u>	<u>3,499,692</u>	<u>464,351</u>
Judicial				
Municipal court				
Salaries and wages	346,735	346,735	304,521	42,214
Employee benefits	126,447	126,447	103,932	22,515
Services and supplies	97,230	97,230	43,716	53,514
	<u>570,412</u>	<u>570,412</u>	<u>452,169</u>	<u>118,243</u>
Public safety				
Police				
Salaries and wages	2,783,316	2,903,316	2,894,186	9,130
Employee benefits	1,455,273	1,455,273	1,464,398	(9,125)
Services and supplies	932,554	932,554	681,245	251,309
Capital outlay	200,000	200,000	227,057	(27,057)
	<u>5,371,143</u>	<u>5,491,143</u>	<u>5,266,886</u>	<u>224,257</u>
Animal control				
Salaries and wages	169,697	169,697	136,845	32,852
Employee benefits	74,343	74,343	57,627	16,716
Services and supplies	51,160	51,160	20,909	30,251
	<u>295,200</u>	<u>295,200</u>	<u>215,381</u>	<u>79,819</u>
Fire				
Salaries and wages	1,848,115	1,928,193	1,835,710	92,483
Employee benefits	872,722	872,722	915,691	(42,969)
Services and supplies	347,567	347,567	277,890	69,677
Capital outlay	250,000	250,000	-	250,000
	<u>3,318,404</u>	<u>3,398,482</u>	<u>3,029,291</u>	<u>369,191</u>
Total public safety	<u>8,984,747</u>	<u>9,184,825</u>	<u>8,511,558</u>	<u>673,267</u>

**CITY OF BOULDER CITY, NEVADA**  
**MAJOR FUND - GENERAL FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET**  
**AND ACTUAL (BUDGETARY BASIS - NON-GAAP) (CONTINUED)**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Expenditures (Continued)</b>				
Public works				
Highways and streets				
Salaries and wages	518,804	518,804	522,966	(4,162)
Employee benefits	209,207	209,207	210,476	(1,269)
Services and supplies	291,486	158,686	126,741	31,945
Capital outlay	-	132,800	19,185	113,615
	1,019,497	1,019,497	879,368	140,129
Engineering				
Salaries and wages	287,298	287,298	289,247	(1,949)
Employee benefits	106,572	106,572	105,241	1,331
Services and supplies	68,150	68,150	26,463	41,687
	462,020	462,020	420,951	41,069
Administration				
Salaries and wages	123,201	123,201	112,734	10,467
Employee benefits	40,146	40,146	35,439	4,707
Services and supplies	353,650	351,650	436,080	(84,430)
Capital outlay	-	2,000	-	2,000
	516,997	516,997	584,253	(67,256)
Landscaping				
Salaries and wages	523,776	523,776	517,286	6,490
Employee benefits	222,892	222,892	224,349	(1,457)
Services and supplies	248,918	248,918	230,100	18,818
Capital outlay	40,000	40,000	39,718	282
	1,035,586	1,035,586	1,011,453	24,133
Building maintenance				
Salaries and wages	118,718	118,718	118,563	155
Employee benefits	53,197	53,197	51,910	1,287
Services and supplies	142,660	142,660	160,638	(17,978)
	314,575	314,575	331,111	(16,536)
Total public works	3,348,675	3,348,675	3,227,136	121,539
Culture and recreation				
Boulder City Municipal golf course				
Salaries and wages	75,000	75,000	98,700	(23,700)
Employee benefits	8,123	8,123	13,743	(5,620)
Services and supplies	1,038,148	1,038,148	971,442	66,706
	1,121,271	1,121,271	1,083,885	37,386
Senior citizens				
Services and supplies	195,000	195,000	160,000	35,000
	195,000	195,000	160,000	35,000

**CITY OF BOULDER CITY, NEVADA**  
**MAJOR FUND - GENERAL FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET**  
**AND ACTUAL (BUDGETARY BASIS - NON-GAAP) (CONTINUED)**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Expenditures (Continued)</b>				
Culture and recreation (Continued)				
Other recreation				
Salaries and wages	945,832	933,928	862,272	71,656
Employee benefits	265,279	272,383	249,341	23,042
Services and supplies	239,265	240,405	178,520	61,885
Capital outlay	-	3,660	-	3,660
	1,450,376	1,450,376	1,290,133	160,243
Swimming pool				
Salaries and wages	280,200	284,200	248,804	35,396
Employee benefits	71,284	67,284	54,691	12,593
Services and supplies	110,005	107,719	85,522	22,197
Capital outlay	-	2,286	-	2,286
	461,489	461,489	389,017	72,472
Boulder Creek golf course				
Salaries and wages	13,513	13,513	12,818	695
Employee benefits	2,179	2,179	1,383	796
Services and supplies	1,814,410	1,814,410	1,861,794	(47,384)
Capital outlay	85,000	85,000	-	85,000
	1,915,102	1,915,102	1,875,995	39,107
Total culture and recreation	5,143,238	5,143,238	4,799,030	344,208
Community support				
Community development administration				
Salaries and wages	157,580	157,580	109,025	48,555
Employee benefits	57,524	57,524	36,404	21,120
Services and supplies	16,058	22,358	12,872	9,486
	231,162	237,462	158,301	79,161
Planning and zoning				
Salaries and wages	92,196	92,196	92,741	(545)
Employee benefits	33,554	33,554	32,939	615
Services and supplies	6,380	5,380	3,147	2,233
	132,130	131,130	128,827	2,303
Building inspection and code enforcement				
Salaries and wages	124,817	124,817	116,626	8,191
Employee benefits	51,684	51,684	44,411	7,273
Services and supplies	30,700	25,400	14,280	11,120
	207,201	201,901	175,317	26,584
Total community support	570,493	570,493	462,445	108,048

**CITY OF BOULDER CITY, NEVADA  
MAJOR FUND - GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET  
AND ACTUAL (BUDGETARY BASIS - NON-GAAP) (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>Expenditures (Continued)</b>				
Debt Service				
Principal retirement	1,138,830	1,138,830	1,139,330	(500)
Interest and fiscal charges	342,848	342,848	342,848	-
Total debt service	1,481,678	1,481,678	1,482,178	(500)
Total expenditures	24,263,364	24,263,364	22,434,208	1,829,156
Excess deficiency of revenues under expenditures	(1,952,712)	(1,952,712)	(1,785,154)	167,558
<b>Other financing sources (uses)</b>				
Contingency	(200,000)	(200,000)	-	200,000
Transfers in	2,205,000	2,205,000	2,205,000	-
Total other financing sources (uses)	2,005,000	2,005,000	2,205,000	200,000
Net change in fund balance	52,288	52,288	419,846	367,558
<b>Fund balance</b> (budgetary basis), beginning of year, as previously reported	2,018,382	2,361,072	2,361,072	-
Prior period adjustment	-	-	(1,686,263)	(1,686,263)
<b>Fund balance</b> (budgetary basis), beginning of year, as restated	2,018,382	2,361,072	674,809	(1,686,263)
<b>Fund balance</b> (budgetary basis), end of year	<u>\$ 2,070,670</u>	<u>\$ 2,413,360</u>	<u>\$ 1,094,655</u>	<u>\$ (1,318,705)</u>

This page intentionally left blank.

# Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

The Capital Improvement Fund is used to account for the accumulation of resources from the sale of City owned land, which is specifically restricted by City Charter to be expended on voter approved projects. When designated projects are approved by the voters, resources of this fund are transferred to the Capital (Special) Projects Fund.

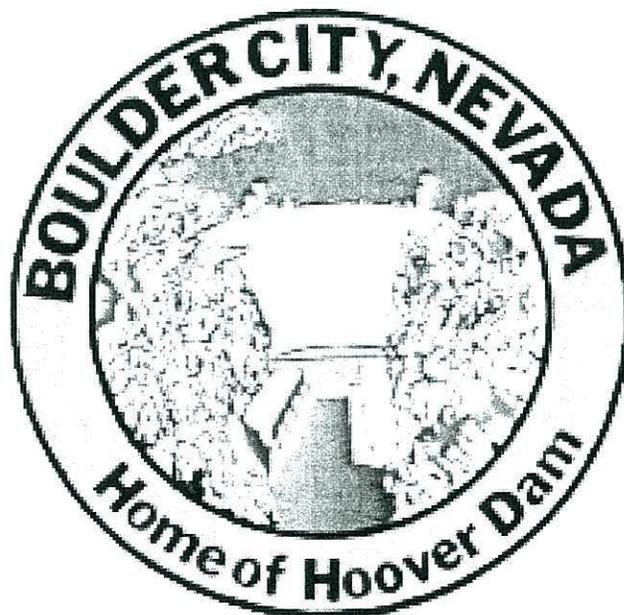
**This page intentionally left blank.**

**CITY OF BOULDER CITY, NEVADA  
 CAPITAL IMPROVEMENT FUND  
 SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
 BUDGET AND ACTUAL (BUDGETARY BASIS - NON-GAAP)  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Miscellaneous				
Leases	\$ 1,166,881	\$ 1,166,881	\$ 900,431	\$ (266,450)
Interest	40,000	40,000	9,702	(30,298)
Other	-	-	2,356	2,356
	<u>1,206,881</u>	<u>1,206,881</u>	<u>912,489</u>	<u>(294,392)</u>
Net change in fund balance	1,206,881	1,206,881	912,489	(294,392)
Fund balance (budgetary basis), beginning of year	<u>2,068,142</u>	<u>1,952,556</u>	<u>1,952,556</u>	<u>-</u>
Fund balance (budgetary basis), end of year	<u>\$ 3,275,023</u>	<u>\$ 3,159,437</u>	<u>\$ 2,865,045</u>	<u>\$ (294,392)</u>

**This page intentionally left blank.**

# **Note to Other Required Supplementary Information**



**CITY OF BOULDER CITY, NEVADA**  
**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION**  
**YEAR ENDED JUNE 30, 2011**

---

**1. Basis of Presentation**

The accompanying required supplementary schedules of revenues, expenditures and changes in fund balance present the original adopted budget, the final amended budget, and actual fund data. The original budget was adopted on the cash basis consistent with the City's financial accounting policies. All amendments made to the original budget were as prescribed by law and similarly consistent.

Additional budgetary information can be found in Note 2 to the City's basic financial statements on page 37 - 38 of this report.

**2. Reconciliation of Budget/GAAP Reporting Differences**

The following table presents a reconciliation of differences in the fund balance (budgetary basis) at June 30, 2011 to the fund balance on a modified accrual basis (GAAP).

Fund balance (budgetary basis), end of year	<u>General Fund</u> \$ 1,094,655
Principal payments on advances from other funds are reported as expenditures for budgetary basis reporting but reduce advances from other funds for GAAP basis reporting	739,330
Prior period adjustment, advances from other funds are allowed to be treated as medium-term obligations for budgetary basis reporting purposes under state statutes NAC 350.151 and NAC 354.290, based on certain criteria that the City has met, but not for GAAP basis reporting	<u>(7,298,568)</u>
Fund balance (GAAP basis), end of year	<u>\$ (5,464,583)</u>

This page intentionally left blank.

# **Combining and Individual Fund Statements and Schedules**



## Major Governmental Fund



# **Capital (Special) Projects Fund**

The Capital (Special) Projects Fund is used to account for the acquisition and construction of major capital facilities other than those financed by Proprietary Funds.

This page intentionally left blank.

**CITY OF BOULDER CITY, NEVADA  
CAPITAL (SPECIAL) PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Revenues</b>				
Taxes				
Room tax	\$ 29,000	\$ 29,000	\$ -	\$ (29,000)
County optional motor fuel tax	60,000	60,000	60,247	247
Special ad valorem tax	100,000	100,000	3,933	(96,067)
	<u>189,000</u>	<u>189,000</u>	<u>64,180</u>	<u>(124,820)</u>
Intergovernmental revenues				
Federal grants				
Community Development Block Grant (CDBG)	28,090	28,090	235,699	207,609
Department of Transportation	50,000	-	979,501	979,501
Southern Nevada Workforce Investment Board	-	-	73,708	73,708
State shared revenues				
Office of Traffic Safety	70,000	70,000	32,375	(37,625)
Local government shared revenues				
City of Henderson - EVOC	1,000,000	1,000,000	-	(1,000,000)
Regional Transportation Commission	517,000	517,000	1,246,846	729,846
Clark County Flood Control District	4,037,295	4,037,295	578,200	(3,459,095)
Southern Nevada Public Lands Management Act (SNPLMA)	730,000	730,000	-	(730,000)
Clark County, other	-	-	8,572	8,572
	<u>6,432,385</u>	<u>6,382,385</u>	<u>3,154,901</u>	<u>(3,227,484)</u>
Total revenues	<u>6,621,385</u>	<u>6,571,385</u>	<u>3,219,081</u>	<u>(3,352,304)</u>

**CITY OF BOULDER CITY, NEVADA  
CAPITAL (SPECIAL) PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGET AND ACTUAL (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

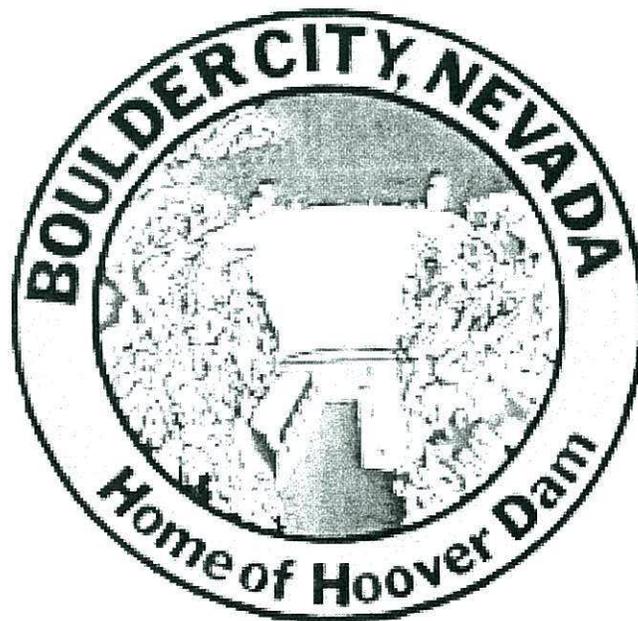
	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Expenditures</b>				
Public safety				
Capital outlay				
Municipal Court building improvements	325,000	325,000	-	325,000
Fire Equipment washdown area	20,000	20,000	-	20,000
Regional Police Training and Shooting facility	1,000,000	1,000,000	154	999,846
Underage drinking grant	70,000	70,000	75,691	(5,691)
	<u>1,415,000</u>	<u>1,415,000</u>	<u>75,845</u>	<u>1,339,155</u>
Public works				
Capital outlay				
Annual pavement reconstruction	1,037,000	1,037,000	481,364	555,636
Bootleg Canyon park	730,000	730,000	-	730,000
Bootleg Detention Basin System	1,250,000	1,250,000	1,039	1,248,961
Yucca Debris Detention Basin	1,834,295	1,834,295	519	1,833,776
Flood control master plan facilities	953,000	953,000	563,204	389,796
City building repairs	393,132	393,132	397,243	(4,111)
Fuel tank replacement	160,000	160,000	-	160,000
Irrigation controllers and flow controllers	40,000	40,000	37,541	2,459
Other drainage projects	-	-	47,444	(47,444)
Industrial court subdivision	-	-	5,890	(5,890)
Micro-pave/Fog seal program	80,000	80,000	744,391	(664,391)
River Mountain loop trail	-	-	6,096	(6,096)
Tree replacement program	41,242	41,242	-	41,242
	<u>6,518,669</u>	<u>6,518,669</u>	<u>2,284,731</u>	<u>4,233,938</u>
Culture and recreation				
Capital outlay				
Park improvements	250,000	680,000	27,609	652,391
Swimming pool renovation	-	250,000	3,858	246,142
Summer youth program	-	-	34,089	(34,089)
	<u>250,000</u>	<u>930,000</u>	<u>65,556</u>	<u>864,444</u>

**CITY OF BOULDER CITY, NEVADA  
CAPITAL (SPECIAL) PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGET AND ACTUAL (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>Expenditures (Continued)</b>				
Community support				
Capital outlay				
CDBG - Emergency Aid of Boulder City	20,779	20,779	23,072	(2,293)
CDBG - Lend-a-hand	7,311	7,311	8,106	(795)
CDBG - ADA Sidewalk	20,000	20,000	-	20,000
Gateway sign	100,000	-	820	(820)
	<u>148,090</u>	<u>48,090</u>	<u>31,998</u>	<u>16,092</u>
Total expenditures	<u>8,331,759</u>	<u>8,911,759</u>	<u>2,458,130</u>	<u>6,453,629</u>
Excess (deficiency) of revenues over (under) expenditures	(1,710,374)	(2,340,374)	760,951	3,101,325
<b>Other financing sources</b>				
Transfers in	<u>1,106,242</u>	<u>1,106,242</u>	<u>131,242</u>	<u>(975,000)</u>
Net change in fund balance	<u>(604,132)</u>	<u>(1,234,132)</u>	<u>892,193</u>	<u>2,126,325</u>
<b>Fund balance</b> , beginning of year, as previously reported	1,141,283	1,103,251	1,103,251	-
Prior period adjustment	-	-	244,822	244,822
<b>Fund balance</b> , beginning of year, as restated	<u>1,141,283</u>	<u>1,103,251</u>	<u>1,348,073</u>	<u>244,822</u>
<b>Fund balance</b> , end of year	<u>\$ 537,151</u>	<u>\$ (130,881)</u>	<u>\$ 2,240,266</u>	<u>\$ 2,371,147</u>

**This page intentionally left blank.**

## **Non-Major Governmental Funds**



# Non-Major Special Revenue Funds

The Urban Forestry Fund was established to account for revenues received from the Southern Nevada Health District for emission reduction credits received from the Eldorado Energy Project. The City plans to plant 15,000 trees with the proceeds.

The Sales and Use Tax Special Revenue Fund was established to account for the City's share of an Act of 2005 relating to taxation; authorizing the Board of County Commissioners of Clark County to increase sales and use tax to employ and equip additional police officers.

The Residential Construction Tax Fund is used to account for revenues from residential construction taxes, which are specifically restricted for the development of park projects.

The Police Forfeiture Fund was established in accordance with Nevada Revised Statutes No. 179.1187 wherein forfeited property may be sold and the proceeds used for any lawful purpose by the police department, except for ordinary expenses.

The Municipal Court Construction Fee Fund was established in accordance with Nevada Revised Statutes No. 176.0611, which authorizes the collection of an administrative assessment in the municipal court for the provision of court facilities.

The Municipal Court Administrative Assessment Fund was established in accordance with Nevada Revised Statutes No. 176.059, which authorizes the collection of an administrative assessment in the municipal court for the training and education of personnel, acquisition of capital assets, management and operational studies, and audits.

The Land Improvement Fund was established as a revolving fund of \$500,000, which is specifically restricted by City Charter to develop and prepare property owned by the City for sale.

The Golf Course Improvement Fund is used for the accumulation of resources from a surcharge on each round of golf played and is specifically restricted to repay the City for financing improvements at the Boulder City Municipal golf course.

The Redevelopment District #1 Fund is used for the accumulation of resources from a portion of local property taxes and was established as a separate legal entity to encourage renovation and development in the core business area of the City.

**This page intentionally left blank.**

CITY OF BOULDER CITY, NEVADA  
 NON-MAJOR GOVERNMENTAL FUNDS  
 COMBINING BALANCE SHEET  
 AS OF JUNE 30, 2011

ASSETS	Special Revenue Funds										Total Non-Major Governmental Funds
	Urban Forestry Fund	Sales and Use Tax Fund	Residential Construction Tax Fund	Police Forfeiture Fund	Municipal Court Construction Fee Fund	Municipal Court Assessment Fund	Land Improvement Fund	Golf Course Improvement Fund	Redevelopment District #1 Fund		
Cash, cash equivalents and investments	\$ -	\$ -	\$ 74,294	\$ 92,050	\$ 438,718	\$ 359,241	\$ 7,624	\$ 181,308	\$ 2,889,198	\$ 4,042,433	
Interest receivable	-	-	-	-	-	-	-	-	1,618	1,618	
Taxes receivable	-	152,158	-	-	-	-	288	-	34,927	187,373	
	\$ -	\$ 152,158	\$ 74,294	\$ 92,050	\$ 438,718	\$ 359,241	\$ 7,912	\$ 181,308	\$ 2,925,743	\$ 4,231,424	
<b>LIABILITIES AND FUND BALANCES</b>											
<b>Liabilities</b>											
Accounts payable	\$ -	\$ -	\$ -	\$ -	\$ 72,264	\$ -	\$ -	\$ -	\$ 10,167	\$ 82,431	
Due to other funds	-	71,549	-	-	-	-	-	-	-	71,549	
	-	71,549	-	-	72,264	-	-	-	10,167	153,980	
<b>Fund balances</b>											
Restricted for:											
Additional police officers	-	80,609	-	-	-	-	-	-	-	80,609	
Committed to:											
Future projects	-	-	-	-	-	-	7,912	181,308	2,915,576	3,104,796	
Special revenue purposes	-	-	74,294	92,050	366,454	359,241	-	-	-	892,039	
	-	80,609	74,294	92,050	366,454	359,241	7,912	181,308	2,915,576	4,077,444	
Total liabilities and fund balances	\$ -	\$ 152,158	\$ 74,294	\$ 92,050	\$ 438,718	\$ 359,241	\$ 7,912	\$ 181,308	\$ 2,925,743	\$ 4,231,424	

**CITY OF BOULDER CITY, NEVADA  
NON-MAJOR GOVERNMENTAL FUNDS  
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

Revenues	Special Revenue Funds										Total Non-Major Governmental Funds
	Urban Forestry Fund	Sales and Use Tax Fund	Residential Construction Tax Fund	Police Forfeiture Fund	Municipal Court Construction Fee Fund	Municipal Court Administrative Assessment Fund	Land Improvement Fund	Golf Course Improvement Fund	Redevelopment District #1 Fund		
Taxes	\$ -	\$ 585,303	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 819,137	\$ -	\$ 1,412,440
Charges for services	-	-	-	-	-	-	-	127,141	-	-	127,141
Fines and fees	-	-	-	-	48,447	65,703	-	-	-	-	114,150
Miscellaneous	-	-	-	-	-	-	-	-	3,777	-	3,777
	-	585,303	8,000	-	48,447	65,703	-	127,141	822,914	-	1,657,508
<b>Expenditures</b>											
General government	-	-	-	-	-	-	-	-	552,701	-	552,701
Judicial	-	-	-	-	79,860	83,814	-	-	-	-	163,674
Public safety	-	701,484	-	-	-	-	-	-	-	-	701,484
Culture and recreation	-	-	-	-	-	-	-	23,616	-	-	23,616
	-	701,484	-	-	79,860	83,814	-	23,616	552,701	-	1,441,475
<b>Other financing sources (uses)</b>											
Transfers in	-	-	-	89,328	-	-	-	-	-	-	89,328
Transfers out	(41,242)	-	(90,000)	-	-	-	-	-	(450,000)	-	(581,242)
	(41,242)	-	(90,000)	89,328	-	-	-	-	(450,000)	-	(491,914)
Net change in fund balance	(41,242)	(116,181)	(82,000)	89,328	(31,413)	(18,111)	-	103,525	(179,787)	-	(275,881)
<b>Fund balance, beginning of year</b>	41,242	196,790	156,294	2,722	397,867	377,352	7,912	77,783	3,095,363	4,353,325	
<b>Fund balance, end of year</b>	\$ -	\$ 80,609	\$ 74,294	\$ 92,050	\$ 366,454	\$ 359,241	\$ 7,912	\$ 181,308	\$ 2,915,576	\$ 4,077,444	

CITY OF BOULDER CITY, NEVADA  
 URBAN FORESTRY FUND  
 SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
 BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>Other financing uses</b>				
Transfers out	\$ (41,242)	\$ (41,242)	\$ (41,242)	-
Net change in fund balance	(41,242)	(41,242)	(41,242)	-
<b>Fund balance, beginning of year</b>	41,242	41,242	41,242	-
<b>Fund balance, end of year</b>	\$ -	\$ -	\$ -	\$ -

**CITY OF BOULDER CITY, NEVADA  
SALES AND USE TAX FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Revenues</b>				
Taxes	\$ 600,000	\$ 600,000	\$ 585,303	\$ (14,697)
<b>Expenditures</b>				
Public safety				
Salaries and wages	431,510	431,510	429,219	2,291
Employee benefits	247,901	256,679	239,368	17,311
Services and supplies	121,283	112,505	32,897	79,608
	800,694	800,694	701,484	99,210
Net change in fund balance	(200,694)	(200,694)	(116,181)	84,513
<b>Fund balance, beginning of year</b>	335,302	196,790	196,790	-
<b>Fund balance, end of year</b>	\$ 134,608	\$ (3,904)	\$ 80,609	\$ 84,513

CITY OF BOULDER CITY, NEVADA  
 RESIDENTIAL CONSTRUCTION TAX FUND  
 SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
 BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Taxes	\$ 15,000	\$ 15,000	\$ 8,000	\$ (7,000)
<b>Other financing uses</b>				
Transfers out	(90,000)	(90,000)	(90,000)	-
Net change in fund balance	(75,000)	(75,000)	(82,000)	(7,000)
<b>Fund balance, beginning of year</b>	160,294	156,294	156,294	-
<b>Fund balance, end of year</b>	\$ 85,294	\$ 81,294	\$ 74,294	\$ (7,000)

**CITY OF BOULDER CITY, NEVADA  
POLICE FORFEITURE FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Other financing sources</b>				
Transfers in	\$ -	\$ -	\$ 89,328	\$ 89,328
Net change in fund balance	-	-	89,328	89,328
<b>Fund balance, beginning of year</b>	3,206	2,722	2,722	-
<b>Fund balance, end of year</b>	\$ 3,206	\$ 2,722	\$ 92,050	\$ 89,328

**CITY OF BOULDER CITY, NEVADA  
MUNICIPAL COURT CONSTRUCTION FEE FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Revenues</b>				
Fines and fees				
Court fines	\$ 55,000	\$ 55,000	\$ 48,447	\$ (6,553)
<b>Expenditures</b>				
Judicial				
Services and supplies	-	-	489	(489)
Capital outlay	34,000	359,000	79,371	279,629
	34,000	359,000	79,860	279,140
<b>Other financing uses</b>				
Transfers out	(325,000)	-	-	-
Net change in fund balance	(304,000)	(304,000)	(31,413)	272,587
Fund balance, beginning of year	329,318	397,867	397,867	-
Fund balance, end of year	\$ 25,318	\$ 93,867	\$ 366,454	\$ 272,587

**CITY OF BOULDER CITY, NEVADA  
MUNICIPAL COURT ADMINISTRATIVE ASSESSMENT FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Fines and fees				
Court administration assessment	\$ 60,000	\$ 60,000	\$ 65,703	\$ 5,703
<b>Expenditures</b>				
Judicial				
Services and supplies	97,908	97,908	73,435	24,473
Capital outlay	20,000	20,000	10,379	9,621
	117,908	117,908	83,814	34,094
Net change in fund balance	(57,908)	(57,908)	(18,111)	39,797
<b>Fund balance, beginning of year</b>	333,071	377,352	377,352	-
<b>Fund balance, end of year</b>	\$ 275,163	\$ 319,444	\$ 359,241	\$ 39,797

CITY OF BOULDER CITY, NEVADA  
 LAND IMPROVEMENT FUND  
 SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
 BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Net change in fund balance	-	-	-	-
<b>Fund balance</b> , beginning of year	7,912	7,912	7,912	-
<b>Fund balance</b> , end of year	\$ 7,912	\$ 7,912	\$ 7,912	\$ -

**CITY OF BOULDER CITY, NEVADA  
 GOLF COURSE IMPROVEMENT FUND  
 SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
 BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Charges for services				
Golf course surcharge	\$ -	\$ -	\$ 127,141	\$ 127,141
<b>Expenditures</b>				
Culture and recreation				
Capital outlay	-	-	23,616	23,616
Net change in fund balance	-	-	103,525	103,525
<b>Fund balance, beginning of year</b>	-	77,783	77,783	-
<b>Fund balance, end of year</b>	\$ -	\$ 77,783	\$ 181,308	\$ 103,525

**CITY OF BOULDER CITY, NEVADA  
REDEVELOPMENT DISTRICT #1 FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Revenues</b>				
Taxes	\$ 1,229,000	\$ 1,229,000	\$ 819,137	\$ (409,863)
Miscellaneous				
Interest income	15,000	15,000	3,662	(11,338)
Other	-	-	115	115
	<u>1,244,000</u>	<u>1,244,000</u>	<u>822,914</u>	<u>(421,086)</u>
<b>Expenditures</b>				
General government				
Salaries and wages	-	51,921	34,776	17,145
Employee benefits	-	21,542	15,664	5,878
Service and supplies	960,313	877,223	502,261	374,962
	<u>960,313</u>	<u>950,686</u>	<u>552,701</u>	<u>397,985</u>
<b>Other financing uses</b>				
Transfers out	<u>(800,000)</u>	<u>(800,000)</u>	<u>(450,000)</u>	<u>350,000</u>
Net change in fund balance	(516,313)	(506,686)	(179,787)	326,899
Fund balance, beginning of year	<u>2,536,845</u>	<u>3,095,363</u>	<u>3,095,363</u>	-
Fund balance, end of year	<u>\$ 2,020,532</u>	<u>\$ 2,588,677</u>	<u>\$ 2,915,576</u>	<u>\$ 326,899</u>

**This page intentionally left blank.**

## Major Proprietary Funds



# Proprietary Funds

Proprietary Funds are used to account for operations that are financed and operating in a manner similar to private business enterprises - where the intent of the City Council is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the City Council has decided that periodic determination of net income is appropriate for accounting purposes.

The Utility Fund is used to account for the electric, water and sewer services provided to the residents of the City. All activities necessary to provide such services are accounted for in this fund including, but not limited to, administration, operating, construction, maintenance, financing and related debt services, billing and collection.

The Golf Course Fund is used to account for the Boulder Creek Golf Course. All activities necessary to provide such services are accounted for in this fund including, but not limited to, administration, operating, construction, maintenance, financing and related debt services. The Golf Course Fund was transferred into the General Fund on July 1, 2010.

**This page intentionally left blank.**

**CITY OF BOULDER CITY, NEVADA  
UTILITY FUND  
SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS -  
BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Operating revenues</b>				
Electric	\$ 14,150,000	\$ 14,150,000	\$ 13,742,257	\$ (407,743)
Water	7,500,000	7,500,000	5,654,081	(1,845,919)
Sewer	1,400,000	1,400,000	1,387,035	(12,965)
Refuse	825,000	825,000	851,665	26,665
Refuse special charge	-	230,000	209,661	(20,339)
Landfill receipts	430,000	200,000	142,099	(57,901)
Penalties	100,000	100,000	146,946	46,946
Miscellaneous	-	-	10,189	10,189
Hookup fees	130,000	130,000	100,740	(29,260)
Total revenues	24,535,000	24,535,000	22,244,673	(2,290,327)
<b>Operating expenses</b>				
Utility administration				
Salaries and benefits	80,666	80,666	78,525	2,141
Supplies and services	11,740	11,740	3,304	8,436
	92,406	92,406	81,829	10,577
Electrical distribution				
Salaries and benefits	1,898,855	1,898,855	1,880,365	18,490
Supplies and services	8,739,958	8,739,958	6,014,108	2,725,850
	10,638,813	10,638,813	7,894,473	2,744,340
Water quality control				
Salaries and benefits	657,638	661,652	624,901	36,751
Supplies and services	4,461,754	4,457,740	3,318,587	1,139,153
	5,119,392	5,119,392	3,943,488	1,175,904
Water quality control-wastewater				
Salaries and benefits	353,668	355,828	328,312	27,516
Supplies and services	415,260	413,100	183,885	229,215
	768,928	768,928	512,197	256,731
Refuse collection				
Supplies and services	835,000	835,000	1,005,489	(170,489)
	835,000	835,000	1,005,489	(170,489)
Billing and collection				
Salaries and benefits	528,116	528,116	569,870	(41,754)
Supplies and services	140,700	140,700	49,693	91,007
	668,816	668,816	619,563	49,253

**CITY OF BOULDER CITY, NEVADA**  
**UTILITY FUND**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS - BUDGET AND**  
**ACTUAL (CONTINUED)**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

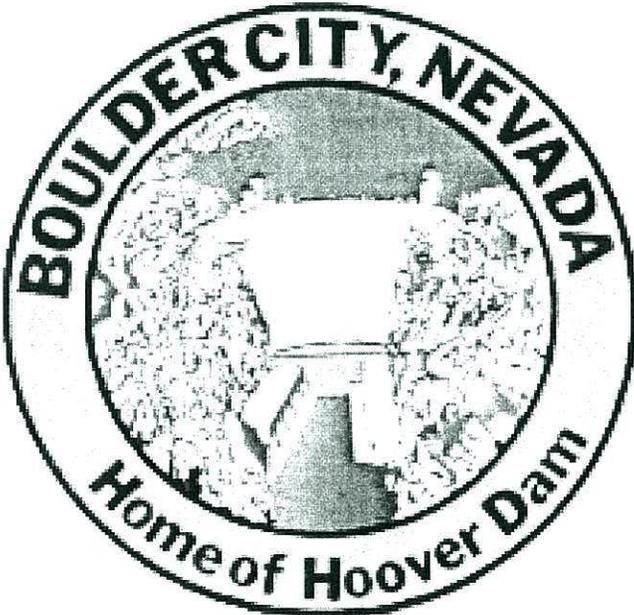
	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Operating expenses (Continued)</b>				
Other				
Supplies and services	581,000	581,000	580,329	671
Depreciation	-	-	2,381,475	(2,381,475)
	18,704,355	18,704,355	17,018,843	1,685,512
Operating income	5,830,645	5,830,645	5,225,830	(604,815)
<b>Non-operating revenues (expenses)</b>				
Interest income	30,000	30,000	32,731	2,731
Interest expense	(2,115,548)	(2,615,548)	(1,905,006)	710,542
1/4-cent sales tax (infrastructure)	500,000	500,000	545,127	45,127
Loss of disposition of assets	-	-	(136,716)	(136,716)
Capital projects	(1,255,000)	(1,216,600)	-	1,216,600
Grant revenue	-	-	145,559	145,559
	(2,840,548)	(3,302,148)	(1,318,305)	1,983,843
Income before contributions and transfers	2,990,097	2,528,497	3,907,525	1,379,028
<b>Contributions and transfers</b>				
Capital contributions	1,200,000	-	274,850	274,850
Transfers in	150,000	-	450,000	450,000
Transfers out	(2,159,000)	(2,159,000)	(2,159,000)	-
	(809,000)	(2,159,000)	(1,434,150)	724,850
Net income (loss)	2,181,097	369,497	2,473,375	2,103,878
<b>Net assets</b>				
Net assets, beginning of year	35,608,866	38,984,067	38,984,067	-
Net assets, end of year	\$ 37,789,963	\$ 39,353,564	\$ 41,457,442	\$ 2,103,878

**CITY OF BOULDER CITY, NEVADA  
 GOLF COURSE FUND  
 SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS -  
 BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>Operating revenues</b>				
Golf course receipts	\$ -	\$ -	\$ -	\$ -
<b>Operating expenses</b>				
Salaries and wages	-	-	-	-
Supplies and services	-	-	-	-
Depreciation	-	-	-	-
Operating income (loss)	-	-	-	-
<b>Non-operating expenses</b>				
Interest expense	-	-	-	-
Loss before transfers	-	-	-	-
<b>Transfers</b>				
Transfers in	-	-	-	-
Net income	-	-	-	-
<b>Net assets</b>				
Net assets, beginning of year, as previously reported	(2,840,640)	(2,498,535)	(2,498,535)	-
Prior period adjustment	-	-	2,498,535	2,498,535
Net assets, beginning of year, as restated	(2,840,640)	(2,498,535)	-	2,498,535
Net assets, end of year	\$(2,840,640)	\$(2,498,535)	\$ -	\$ 2,498,535

**This page intentionally left blank.**

# Non-Major Proprietary Funds



## Non-Major Proprietary Funds

The Aviation Fund is used to account for aviation services provided to users of the City's airport. All activities necessary to provide such services are accounted for in this fund including, but not limited to, administration, operating, construction and maintenance.

The Cemetery Fund is used to account for cemetery services provided to the residents of the City. All activities necessary to provide such services are accounted for in this fund including, but not limited to, administration, operating, construction and maintenance.

This page intentionally left blank.

**CITY OF BOULDER CITY, NEVADA  
NON-MAJOR PROPRIETARY FUNDS  
COMBINING STATEMENT OF NET ASSETS  
JUNE 30, 2011**

ASSETS	Aviation Fund	Cemetery Fund	Total
Cash, cash equivalents and investments	\$ 768,057	\$ 271,468	\$ 1,039,525
Accounts receivable	41,744	1,136	42,880
Interest receivable	-	1,493	1,493
	809,801	274,097	1,083,898
Restricted investments, perpetual care	-	187,395	187,395
Property and equipment:			
Land	512,760	65,000	577,760
Buildings	269,333	-	269,333
Improvements other than buildings	10,755,886	457,041	11,212,927
Machinery, equipment and furniture	153,660	21,911	175,571
Less accumulated depreciation	(3,158,466)	(245,823)	(3,404,289)
	8,533,173	298,129	8,831,302
<b>Total assets</b>	<b>\$ 9,342,974</b>	<b>\$ 759,621</b>	<b>\$ 10,102,595</b>
<b>LIABILITIES AND NET ASSETS</b>			
<b>Liabilities</b>			
Accounts payable	\$ 115,442	\$ -	\$ 115,442
Accrued expenses	824	-	824
Capital lease payable	19,380	-	19,380
	135,646	-	135,646
<b>Net assets</b>			
Invested in capital assets, net of related debt	8,513,793	298,129	8,811,922
Restricted for perpetual care	-	187,395	187,395
Unrestricted	693,535	274,097	967,632
	9,207,328	759,621	9,966,949
<b>Total liabilities and net assets</b>	<b>\$ 9,342,974</b>	<b>\$ 759,621</b>	<b>\$ 10,102,595</b>

**CITY OF BOULDER CITY, NEVADA  
NON-MAJOR PROPRIETARY FUNDS  
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Aviation Fund	Cemetery Fund	Total
<b>Operating revenues</b>			
Rents and royalties	\$ 548,416	\$ -	\$ 548,416
Sale of lots	-	36,150	36,150
Opening and closing	-	39,800	39,800
Miscellaneous	8,224	13,950	22,174
<b>Total revenues</b>	<b>556,640</b>	<b>89,900</b>	<b>646,540</b>
<b>Operating expenses</b>			
Salaries and wages	218,541	-	218,541
Supplies and services	185,638	18,388	204,026
Depreciation	372,426	19,258	391,684
	776,605	37,646	814,251
Operating income (loss)	(219,965)	52,254	(167,711)
<b>Non-operating revenues (expenses)</b>			
Grant revenue	320,729	-	320,729
Loss on disposition of assets	(41,474)	-	(41,474)
Interest	-	3,662	3,662
	279,255	3,662	282,917
Income before transfers	59,290	55,916	115,206
<b>Transfers</b>			
Transfers out	-	(46,000)	(46,000)
<b>Net income</b>	<b>59,290</b>	<b>9,916</b>	<b>69,206</b>
<b>Net assets, beginning of year</b>	<b>9,148,038</b>	<b>749,705</b>	<b>9,897,743</b>
<b>Net assets, end of year</b>	<b>\$ 9,207,328</b>	<b>\$ 759,621</b>	<b>\$ 9,966,949</b>

**CITY OF BOULDER CITY, NEVADA  
NON-MAJOR PROPRIETARY FUNDS  
COMBINING STATEMENT OF CASH FLOWS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Aviation Fund	Cemetery Fund	Total
<b>Cash flows from operating activities</b>			
Cash received from customers	\$ 567,101	\$ 90,039	\$ 657,140
Cash payments to suppliers for goods and services	(278,068)	(20,638)	(298,706)
Cash payments to employees	(225,256)	-	(225,256)
Net cash provided by operating activities	63,777	69,401	133,178
<b>Cash flows from noncapital financing activities</b>			
Transfers out	-	(46,000)	(46,000)
<b>Cash flows from capital and related financing activities</b>			
Acquisition of property and equipment	(198,523)	-	(198,523)
Principal payments on equipment lease	(1,980)	-	(1,980)
Proceeds from capital grant contributions from federal government	320,729	-	320,729
Net cash provided by capital and related financing activities	120,226	-	120,226
<b>Cash flows from investing activities</b>			
Interest on investments	-	3,787	3,787
Net increase in cash and cash equivalents	184,003	27,188	211,191
<b>Cash and cash equivalents, beginning of year</b>	584,054	431,675	1,015,729
<b>Cash and cash equivalents, end of year</b>	\$ 768,057	\$ 458,863	\$ 1,226,920
<b>Reconciliation of operating income (loss) to net cash provided by operating activities</b>			
Operating income (loss)	\$ (219,965)	\$ 52,254	\$ (167,711)
Adjustments to reconcile operating income (loss) to net cash provided by operating activities			
Depreciation	372,426	19,258	391,684
Changes in operating assets and liabilities			
Decrease in accounts receivable	10,461	139	10,600
Decrease in due from other governments	256,248	-	256,248
Decrease in accounts payable	(348,678)	(2,250)	(350,928)
Decrease in accrued liabilities	(6,715)	-	(6,715)
Net cash provided by operating activities	\$ 63,777	\$ 69,401	\$ 133,178

CITY OF BOULDER CITY, NEVADA  
 AVIATION FUND  
 SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS -  
 BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Operating revenues</b>				
Rents and royalties	\$ 424,179	\$ 420,679	\$ 548,416	\$ 127,737
Miscellaneous	-	3,500	8,224	4,724
	424,179	424,179	556,640	132,461
<b>Operating expenses</b>				
Salaries and wages	216,422	216,422	218,541	(2,119)
Supplies and services	130,450	95,450	185,638	(90,188)
Depreciation	-	-	372,426	(372,426)
	346,872	311,872	776,605	(464,733)
Operating income (loss)	77,307	112,307	(219,965)	(332,272)
<b>Non-operating revenues (expenses)</b>				
Federal Aviation Administration grant	1,000,000	1,000,000	320,729	(679,271)
Loss on disposition of assets	-	-	(41,474)	(41,474)
Capital outlays	(1,050,000)	(1,085,000)	-	1,085,000
	(50,000)	(85,000)	279,255	364,255
Net income	27,307	27,307	59,290	31,983
<b>Net assets</b>				
Net assets, beginning of year	7,464,628	9,148,038	9,148,038	-
Net assets, end of year	\$ 7,491,935	\$ 9,175,345	\$ 9,207,328	\$ 31,983

**CITY OF BOULDER CITY, NEVADA  
CEMETERY FUND  
SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS -  
BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget -
	Original	Final		Positive (Negative)
<b>Operating revenues</b>				
Sale of lots	\$ 34,000	\$ 34,000	\$ 36,150	\$ 2,150
Opening and closing	25,000	25,000	39,800	14,800
Miscellaneous	12,000	12,000	13,950	1,950
	<u>71,000</u>	<u>71,000</u>	<u>89,900</u>	<u>18,900</u>
<b>Operating expenses</b>				
Salaries and wages	-	17,822	-	17,822
Supplies and services	37,822	20,000	18,388	1,612
Depreciation	-	-	19,258	(19,258)
	<u>37,822</u>	<u>37,822</u>	<u>37,646</u>	<u>176</u>
Operating income (loss)	33,178	33,178	52,254	19,076
<b>Non-operating revenues (expenses)</b>				
Interest income	15,000	15,000	3,662	(11,338)
	<u>15,000</u>	<u>15,000</u>	<u>3,662</u>	<u>(11,338)</u>
Income (loss) before transfers	48,178	48,178	55,916	7,738
Transfers out	(46,000)	(46,000)	(46,000)	-
Net income (loss)	2,178	2,178	9,916	7,738
<b>Net assets</b>				
Net assets, beginning of year	705,554	749,705	749,705	-
Net assets, end of year	<u>\$ 707,732</u>	<u>\$ 751,883</u>	<u>\$ 759,621</u>	<u>\$ 7,738</u>

This page intentionally left blank.

# Fiduciary Funds

Agency funds are used to account for assets held by the City as an agent for individuals, private organizations, other governments, and other funds.

The Evidence Fund is used to account for property confiscated by the police department prior to distribution by the court system.

The Desert Tortoise Reserve Fund is used to account for the collection and distribution of funds for the Clark County Desert Tortoise Reserve.

The Animal Control Contributions Fund is used to account for contributions for use by animal control.

The American Legion Flag Contributions Fund is used to account for contributions to be used by the American Legion for the purchase of flags.

The Payroll Deduction Fund is used to account for the collection and distribution of funds for the City's payroll related liabilities.

The Police Unclaimed Fund was established to account for funds collected by the Police Department and never claimed.

The Room Tax Fund is used to account for the collections and distribution of room taxes received from various hotels within the City.

The Cascata Contribution Fund is used to account for contributions received from Cascata Golf Course, prior to distribution to local not-for-profit organizations.

The Police Department Contributions Fund is used to account for the collection and distribution of police department contributions.

The Recreation Contributions Fund is used to account for the collection and distribution of recreation contributions.

The Fire Department Contributions Fund is used to account for the collection and distribution of fire department contributions.

The Adams Boulevard Memorial Trees Fund is used to account for the collection and distribution of contributions for the Adams Boulevard tree project.

The Beautify City Entrance Fund is used to account for the collection and distribution of contributions for beautifying the City entrance.

The Safety Committee Donations Fund is used to account for the collection and distribution of safety committee donations.

The Parent Project Fund is used to account for the collection and distribution of funds used to conduct parent training program designed specifically for parents of strong-willed or out of control adolescent children in Boulder City.

This page intentionally left blank.

**CITY OF BOULDER CITY, NEVADA  
 FIDUCIARY FUNDS  
 COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Agency Funds			
	July 1, 2010	Increases	Decreases	June 30, 2011
<b>Evidence</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 20,652	\$ 39,221	\$ (11,004)	\$ 48,869
<b>Liabilities</b>				
Deposits	\$ 20,652	\$ 39,221	\$ (11,004)	\$ 48,869
<b>Desert Tortoise Reserve</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ -	\$ 2,278	\$ (1,733)	\$ 545
<b>Liabilities</b>				
Due to other governments	\$ -	\$ 2,278	\$ (1,733)	\$ 545
<b>Animal Control Contributions</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 16,627	\$ 2,744	\$ -	\$ 19,371
<b>Liabilities</b>				
Deposits	\$ 16,627	\$ 2,744	\$ -	\$ 19,371
<b>American Legion Flag Contributions</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 898	\$ -	\$ -	\$ 898
<b>Liabilities</b>				
Deposits	\$ 898	\$ -	\$ -	\$ 898
<b>Payroll Deductions</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 369,893	\$ 533,531	\$ (369,893)	\$ 533,531
Due from other governments	79,706	80,725	(79,706)	80,725
	\$ 449,599	\$ 614,256	\$ (449,599)	\$ 614,256
<b>Liabilities</b>				
Due to other governments	\$ 137,506	\$ 492,742	\$ (137,506)	\$ 492,742
Due to employee union and taxing units	312,093	121,514	(312,093)	121,514
	\$ 449,599	\$ 614,256	\$ (449,599)	\$ 614,256
<b>Police Unclaimed</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 123,687	\$ -	\$ (120,805)	\$ 2,882
<b>Liabilities</b>				
Deposits	\$ 123,687	\$ -	\$ (120,805)	\$ 2,882

CITY OF BOULDER CITY, NEVADA  
 FIDUCIARY FUNDS  
 COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES (CONTINUED)  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011

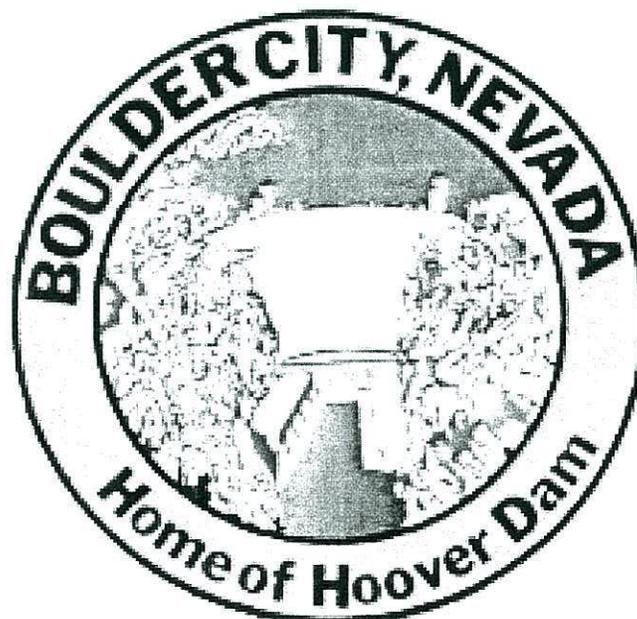
	Agency Funds			
	July 1, 2010	Increases	Decreases	June 30, 2011
<b>Room Tax</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 10,129	\$ 158,694	\$ (149,018)	\$ 19,805
<b>Liabilities</b>				
Due to other governments	\$ 10,129	\$ 158,694	\$ (149,018)	\$ 19,805
<b>Cascata Contribution</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 16,626	\$ 29,850	\$ (31,991)	\$ 14,485
<b>Liabilities</b>				
Deposits	\$ 16,626	\$ 29,850	\$ (31,991)	\$ 14,485
<b>Police Department Contributions</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 23,071	\$ -	\$ (1,149)	\$ 21,922
<b>Liabilities</b>				
Deposits	\$ 23,071	\$ -	\$ (1,149)	\$ 21,922
<b>Recreation Contributions</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 100,217	\$ 72,668	\$ (67,204)	\$ 105,681
<b>Liabilities</b>				
Deposits	\$ 100,217	\$ 72,668	\$ (67,204)	\$ 105,681
<b>Fire Department Contributions</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 5,386	\$ 500	\$ (1,043)	\$ 4,843
<b>Liabilities</b>				
Deposits	\$ 5,386	\$ 500	\$ (1,043)	\$ 4,843
<b>Adams Boulevard Memorial Trees</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 4,335	\$ -	\$ -	\$ 4,335
<b>Liabilities</b>				
Deposits	\$ 4,335	\$ -	\$ -	\$ 4,335
<b>Beautify City Entrance</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 15,034	\$ 575	\$ (425)	\$ 15,184
<b>Liabilities</b>				
Deposits	\$ 15,034	\$ 575	\$ (425)	\$ 15,184

**CITY OF BOULDER CITY, NEVADA  
 FIDUCIARY FUNDS  
 COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES (CONTINUED)  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Agency Funds			
	July 1, 2010	Increases	Decreases	June 30, 2011
<b>Safety Committee Donations</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 5,077	\$ -	\$ -	\$ 5,077
<b>Liabilities</b>				
Deposits	\$ 5,077	\$ -	\$ -	\$ 5,077
<b>Parent Project</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 4,826	\$ -	\$ -	\$ 4,826
<b>Liabilities</b>				
Deposits	\$ 4,826	\$ -	\$ -	\$ 4,826
<b>Total - All Agency Funds</b>				
<b>Assets</b>				
Cash, cash equivalents and investments	\$ 716,458	\$ 840,061	\$ (754,265)	\$ 802,254
Due from other governments	79,706	80,725	(79,706)	80,725
	\$ 796,164	\$ 920,786	\$ (833,971)	\$ 882,979
<b>Liabilities</b>				
Deposits	\$ 336,436	\$ 145,558	\$ (233,621)	\$ 248,373
Due to other governments	147,635	653,714	(288,257)	513,092
Due to employee union and taxing units	312,093	121,514	(312,093)	121,514
	\$ 796,164	\$ 920,786	\$ (833,971)	\$ 882,979

**This page intentionally left blank.**

## Capital Assets - Governmental Funds



**CITY OF BOULDER CITY, NEVADA**  
**SCHEDULE OF CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS -**  
**BY SOURCE**  
**JUNE 30, 2011**

---

**Governmental funds capital assets:**

Land	\$	28,794,138
Buildings		13,878,183
Improvements other than buildings		25,445,230
Machinery, equipment and furniture		11,320,223
Infrastructure		64,425,695
		<hr/>
Total governmental funds capital assets	\$	143,863,469
		<hr/> <hr/>

**Investments in governmental funds capital assets by source:**

General fund	\$	25,377,473
Special revenue funds		308,560
Capital (special) projects fund		89,750,132
Donations		28,427,304
		<hr/>
	\$	143,863,469
		<hr/> <hr/>

**CITY OF BOULDER CITY, NEVADA**  
**SCHEDULE OF CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS -**  
**BY FUNCTION AND ACTIVITY**  
**JUNE 30, 2011**

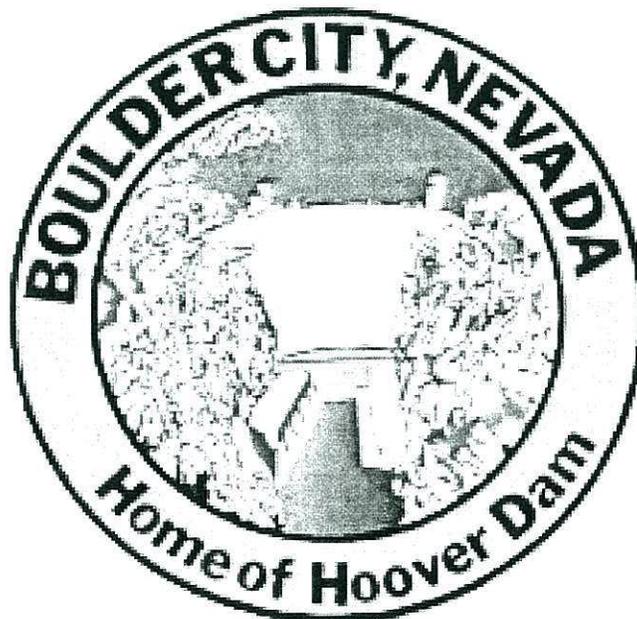
	Land	Buildings	Improvements Other than Buildings	Machinery, Equipment and Furniture	Infrastructure	Total
<b>General Government</b>						
City Council	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Clerk	-	-	-	-	-	-
City Attorney	-	-	-	-	-	-
City Manager	-	-	-	-	-	-
Personnel	-	-	-	-	-	-
Public information	-	-	-	9,990	-	9,990
Finance	-	-	-	525,996	-	525,996
City Hall	61,300	1,947,258	-	209,847	-	2,218,405
	61,300	1,947,258	-	745,833	-	2,754,391
<b>Judicial</b>						
Municipal court	-	976,136	-	30,286	-	1,006,422
<b>Public safety</b>						
Police	-	1,963,245	148,158	3,859,081	-	5,970,484
Animal Control	-	1,495,166	-	60,015	-	1,555,181
Fire	6,520	1,175,427	-	2,656,075	-	3,838,022
	6,520	4,633,838	148,158	6,575,171	-	11,363,687
<b>Public works</b>						
Highways and streets	-	-	601,905	1,410,196	64,425,695	66,437,796
Engineering	-	-	-	62,248	-	62,248
Public works administration	-	-	-	-	-	-
Landscaping	-	-	298,787	616,857	-	915,644
Building maintenance	-	110,574	-	75,272	-	185,846
Garage	-	78,175	-	16,166	-	94,341
	-	188,749	900,692	2,180,739	64,425,695	67,695,875
<b>Culture and recreation</b>						
Boulder City Municipal golf course	183,000	358,267	2,973,600	791,259	-	4,306,126
Boulder Creek golf course	8,864,623	1,981,436	3,853,771	212,927	-	14,912,757
Recreation	117,554	2,260,398	16,377,652	262,649	-	19,018,253
Senior citizens	-	1,307,812	-	-	-	1,307,812
Swimming pool	-	224,289	1,163,228	316,183	-	1,703,700
Cable TV	-	-	-	115,298	-	115,298
	9,165,177	6,132,202	24,368,251	1,698,316	-	41,363,946
<b>Community support</b>						
Community development administration	-	-	14,000	62,598	-	76,598
Planning	-	-	14,129	-	-	14,129
Building inspection and code enforcement	-	-	-	27,280	-	27,280
	-	-	28,129	89,878	-	118,007
<b>Land</b>	19,561,141	-	-	-	-	19,561,141
<b>Total governmental fund capital assets</b>	\$28,794,138	\$13,878,183	\$ 25,445,230	\$ 11,320,223	\$ 64,425,695	\$143,863,469

**CITY OF BOULDER CITY, NEVADA**  
**SCHEDULE OF CHANGES IN CAPITAL ASSETS USED IN THE OPERATION OF**  
**GOVERNMENTAL FUNDS - BY FUNCTION AND ACTIVITY**  
**JUNE 30, 2011**

	Capital Assets, as restated, July 1, 2010	Increase	Decrease	Capital Assets June 30, 2011
<b>General government</b>				
City Council	\$ 47,091	\$ -	\$ (47,091)	\$ -
City Clerk	26,613	-	(26,613)	-
City Attorney	5,931	-	(5,931)	-
City Manager	26,023	-	(26,023)	-
Personnel	6,919	-	(6,919)	-
Public information	17,148	-	(7,158)	9,990
Finance	722,359	27,075	(223,438)	525,996
City Hall	1,861,592	361,858	(5,045)	2,218,405
	2,713,676	388,933	(348,218)	2,754,391
<b>Judicial</b>				
Municipal Court	967,093	81,872	(42,543)	1,006,422
<b>Police safety</b>				
Police	6,691,887	63,192	(784,595)	5,970,484
Animal Control	1,568,800	-	(13,619)	1,555,181
Fire	4,073,297	55,552	(290,827)	3,838,022
	12,333,984	118,744	(1,089,041)	11,363,687
<b>Public works</b>				
Highways and street	64,655,897	1,901,950	(120,051)	66,437,796
Engineering	94,965	-	(32,717)	62,248
Public works administration	17,452	-	(17,452)	-
Landscaping	949,609	24,534	(58,499)	915,644
Building maintenance	241,407	-	(55,561)	185,846
Garage	114,333	-	(19,992)	94,341
	66,073,663	1,926,484	(304,272)	67,695,875
<b>Culture and recreation</b>				
Boulder City Municipal golf course	4,679,397	-	(373,271)	4,306,126
Boulder Creek golf course	14,912,757	-	-	14,912,757
Recreation	19,142,436	81,048	(205,231)	19,018,253
Senior citizens	1,307,812	-	-	1,307,812
Swimming pool	1,777,575	-	(73,875)	1,703,700
Cable TV	161,372	7,500	(53,574)	115,298
	41,981,349	88,548	(705,951)	41,363,946
<b>Community support</b>				
Community development administration	124,863	-	(48,265)	76,598
Planning	17,212	-	(3,083)	14,129
Building inspection and code enforcement	32,962	-	(5,682)	27,280
	175,037	-	(57,030)	118,007
<b>Land</b>	19,561,141	-	-	19,561,141
<b>Total governmental fund capital assets</b>	\$ 143,805,943	\$ 2,604,581	\$ (2,547,055)	\$ 143,863,469

**This page intentionally left blank.**

## Business License Fees



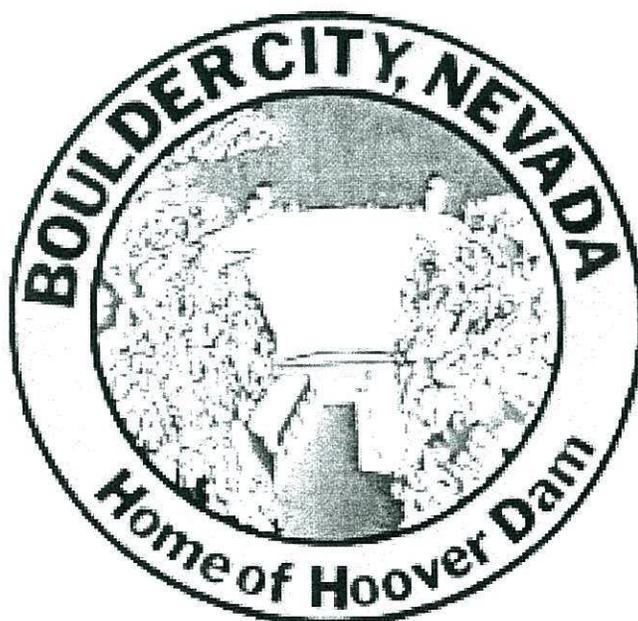
**CITY OF BOULDER CITY, NEVADA  
 SCHEDULE OF BUSINESS LICENSE FEES - SUBJECT TO THE PROVISIONS OF NEVADA  
 REVISED STATUTES NO. 354.5989  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011  
 (UNAUDITED)**

---

Flat fixed fees and fees based on point system		
Business license revenue for the fiscal year ended June 30, 2010 (base year)		\$ 303,264
Adjustments to base year		
Percentage increase in population of local government	0.00%	
Percentage increase in the consumer price index for the year ending on December 31, next preceding the year for which the limit is being calculated	1.60%	1.60%
Adjustment to base year at June 30, 2011		4,852
Adjusted base year at June 30, 2011		308,116
Actual business license revenue for the fiscal year ended June 30, 2011		299,823
Amount under allowable amount		\$ (8,293)

**This page intentionally left blank.**

# Statistical Section



**CITY OF BOULDER CITY, NEVADA  
STATISTICAL TABLES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

---

The Statistical Section presents detailed information as a context for understanding the information in the financial statements, note disclosures, and required supplementary information in regards to the City's overall financial health.

<u>Contents</u>	<u>Page</u>
<b>Financial Trends</b>	
These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	
Net Assets by Component	115
Changes in Net Assets	116 - 118
Fund Balances, Governmental Funds	119
Changes in Fund Balances, Governmental Funds	120
<b>Revenue Capacity</b>	
These schedules contain information to help the reader assess the City's most significant revenue sources.	
Assessed and Estimated Actual Value of Taxable Property	121
Property Tax Rates - Direct and Overlapping Governments	122
Principal Taxpayers	123
Property Tax Levies and Collections	124
Utility Revenues by Sources	125
Largest Utility Customers	126
<b>Debt Capacity</b>	
These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	
Debt Capacity Information	127
Ratios of General Bonded Debt Outstanding	128
Computation of General Obligations Direct and Overlapping Government Debt	129
Computation of Legal Debt Margin	130
Pledged-Revenue Coverage	131
<b>Demographic and Economic Information</b>	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	
Demographic Statistics	132
Major Employers	133
<b>Operating Information</b>	
These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	
Full-time Equivalent City Employees by Function/Program	134
Operating Indicators by Function/Program	135
Capital Asset Statistics by Function/Program	136

**Sources:** Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB Statement 34 in 2003, and schedules presenting government-wide information include information beginning in that year.

**This page intentionally left blank.**

**CITY OF BOULDER CITY, NEVADA  
NET ASSETS BY COMPONENT  
LAST NINE FISCAL YEARS (UNAUDITED)\***

	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Governmental activities</b>									
Invested in capital assets	\$ 58,562,357	\$ 59,196,125	\$ 59,391,263	\$ 61,889,580	\$ 64,926,313	\$ 65,211,171	\$ 65,496,885	\$ 66,488,072	\$ 71,172,114
Restricted	4,914,202	6,024,955	-	492,700	667,937	594,642	409,695	196,790	80,609
Unrestricted	4,044,596	2,008,079	7,484,167	8,521,247	8,748,540	6,319,841	7,128,013	8,445,882	1,369,378
Total governmental activities	67,521,155	67,229,159	66,875,430	70,903,527	74,342,790	72,125,654	73,034,593	75,130,744	72,622,101
<b>Business-type activities</b>									
Invested in capital assets	29,692,403	39,229,514	36,046,979	34,655,892	38,529,468	40,150,608	39,641,022	40,809,770	33,668,189
Restricted	1,353,984	132,411	1,163,994	408,607	1,280,592	1,457,101	2,660,373	3,376,838	5,314,431
Unrestricted	11,863,586	2,186,686	2,228,690	59,359	1,006,379	1,106,102	109,805	2,196,667	12,441,771
Total business-type activities	42,909,973	41,548,611	39,439,663	35,123,858	40,816,439	42,713,811	42,411,200	46,383,275	51,424,391
<b>Primary government</b>									
Invested in capital assets, net of related debt	88,254,760	98,425,639	95,438,242	96,545,472	103,455,781	105,361,779	105,137,907	107,297,842	104,840,303
Restricted	6,268,186	6,157,366	1,163,994	901,307	1,948,529	2,051,743	3,070,068	3,573,628	5,395,040
Unrestricted	15,908,182	4,194,765	9,712,857	8,580,606	9,754,919	7,425,943	7,237,818	10,642,549	13,811,149
Total primary government net assets	\$110,431,128	\$108,777,770	\$106,315,093	\$106,027,385	\$115,159,229	\$114,839,465	\$115,445,793	\$121,514,019	\$124,046,492

\* Accrual-basis financial information for the City as a whole is available beginning in FY 2003, the year GASB statement 34 was implemented. Ten years of data will be accumulated overtime.

**CITY OF BOULDER CITY, NEVADA  
CHANGES IN NET ASSETS\*  
LAST NINE FISCAL YEARS (UNAUDITED)\*\***

	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Expenses</b>									
Governmental activities:									
General government	\$ 3,314,728	\$ 3,324,657	\$ 4,260,228	\$ 3,841,233	\$ 4,428,713	\$ 4,550,057	\$ 4,455,408	\$ 4,048,584	\$ 3,828,555
Judicial	367,397	382,335	358,102	393,959	408,062	481,389	494,969	596,017	576,424
Public safety	6,394,584	6,777,765	7,266,125	7,138,480	9,258,610	9,944,431	9,560,246	9,517,546	9,815,039
Public works	4,026,866	3,898,312	4,322,704	4,784,449	3,827,770	4,973,350	6,006,811	6,287,420	5,899,045
Culture and recreation	4,351,206	4,442,063	4,464,246	5,270,092	4,425,713	4,849,890	3,868,091	3,216,498	6,565,586
Community support	670,190	668,367	651,892	742,570	944,422	833,294	685,443	575,128	510,392
Long-term debt interest	6,122	-	-	-	-	-	-	-	342,848
Total governmental activities expenses	19,131,093	19,493,499	21,323,297	22,170,783	23,293,290	25,632,411	25,070,968	24,241,193	27,537,889
Business-type activities:									
Utility	15,059,253	16,955,298	17,078,879	18,782,189	17,070,177	18,723,523	18,744,818	19,197,026	18,923,849
Golf course	3,701,878	6,067,733	4,674,778	4,708,260	4,102,942	4,198,189	3,019,022	2,756,959	-
Other	240,286	239,075	324,807	453,929	362,906	388,980	630,106	715,930	814,251
Total business-type activities expenses	19,001,417	23,262,106	22,078,464	23,944,378	21,536,025	23,310,692	22,393,946	22,669,915	19,738,100
Total primary government expenses	38,132,510	42,755,605	43,401,761	46,115,161	44,829,315	48,943,103	47,464,914	46,911,108	47,275,989
<b>Program Revenues</b>									
Governmental activities:									
General government	1,364,734	1,362,282	1,898,817	1,452,663	1,353,410	1,428,197	1,408,883	1,576,977	1,308,598
Judicial	94,813	94,813	68,277	633,738	776,780	866,176	1,023,178	907,713	920,647
Public safety	243,517	243,517	331,511	329,312	338,180	355,495	340,102	337,823	379,915
Public works	59,344	59,344	-	-	-	-	-	-	-
Culture and recreation	2,186,791	1,992,441	2,032,303	2,712,486	2,095,293	2,144,725	1,940,316	1,762,776	3,647,458
Community support	-	-	16,600	13,657	36,508	31,847	1,124	21,233	17,723
Total charges for services	3,949,199	3,752,397	4,347,508	5,141,856	4,600,171	4,826,440	4,713,603	4,606,522	6,274,341

CITY OF BOULDER CITY, NEVADA  
 CHANGES IN NET ASSETS\* (CONTINUED)  
 LAST NINE FISCAL YEARS (UNAUDITED)\*\*

	2003	2004	2005	2006	2007	2008	2009	2010	2011
Operating grants and contributions:									
General government	42,715	37,014	76,776	236,303	904,827	138,425	85,055	46,793	7,792
Public works	-	-	-	-	-	-	-	64,751	32,375
Culture and recreation	-	-	-	-	-	-	-	694,176	278,229
Community support	-	-	-	-	-	-	-	38,682	31,178
Capital grants and contributions:	42,715	37,014	76,776	236,303	904,827	138,425	85,055	844,402	349,574
Public safety	5,800	6,000	-	566,000	2,167,514	44,435	53,804	144,711	-
Public works	3,068,366	3,369,487	1,048,125	1,249,440	685,594	250,682	962,732	2,853,196	1,813,618
Culture and recreation	-	-	-	2,055,257	760,725	280,649	1,298,308	-	-
Total governmental activities program revenues	7,066,080	7,164,898	5,472,409	9,248,856	9,118,831	5,540,631	7,113,502	8,448,831	8,437,533
Business-type activities: Charges for services:									
Utility	14,190,590	17,005,612	15,620,432	16,572,394	19,432,531	18,847,726	18,510,706	21,098,629	22,244,673
Golf course	1,285,123	2,177,811	2,464,779	2,522,116	3,102,583	3,088,608	2,472,653	2,147,087	-
Other	289,025	351,869	208,694	313,450	348,448	570,306	500,836	489,927	646,540
Capital grants and contributions:	15,764,738	19,535,292	18,293,905	19,407,960	22,883,562	22,506,640	21,484,195	23,735,643	22,891,213
Utility	530,275	1,139,437	1,518,113	-	2,815,974	1,342,290	690,108	1,952,179	420,409
Other	1,050,523	-	65,571	99,639	211,906	1,699,744	1,095,006	1,924,703	320,729
Total business-type activities program revenues	17,345,536	20,674,729	19,877,589	19,507,599	25,911,442	25,548,674	23,269,309	27,612,525	23,632,351
Total primary government program revenues	24,411,616	27,839,627	25,349,998	28,756,455	35,030,273	31,089,305	30,382,811	36,061,356	32,069,884
<b>Net (expense)/revenue</b>									
Governmental activities	(12,065,013)	(12,328,601)	(15,850,888)	(12,921,927)	(14,174,459)	(20,091,780)	(17,957,466)	(15,792,362)	(19,100,356)
Business-type activities	(1,655,881)	(2,587,377)	(2,200,875)	(4,436,779)	4,375,417	2,237,982	875,363	4,942,610	3,894,251
Total primary government net expense	(13,720,894)	(14,915,978)	(18,051,763)	(17,358,706)	(9,799,042)	(17,853,798)	(17,082,103)	(10,849,752)	(15,206,105)

**CITY OF BOULDER CITY, NEVADA  
CHANGES IN NET ASSETS\* (CONTINUED)  
LAST NINE FISCAL YEARS (UNAUDITED)\*\***

	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>General Revenues and Other Changes in Net Assets</b>									
Governmental activities:									
General revenues:									
Property taxes	2,170,091	2,197,872	2,269,207	2,872,966	3,304,333	3,625,462	3,383,267	3,394,227	3,195,695
Intergovernmental (unrestricted)									
Consolidated taxes	6,804,947	7,818,296	8,301,335	8,634,543	8,819,003	8,498,661	8,048,687	7,627,245	7,968,549
Other	304,220	282,512	277,166	307,062	356,883	501,535	443,928	374,404	368,893
Miscellaneous	3,152,857	3,186,097	3,764,871	4,372,695	4,117,291	4,162,961	5,156,624	4,978,614	5,467,961
Transfers	2,560,577	(448,173)	884,580	762,759	1,016,212	1,086,025	1,833,899	1,514,023	1,844,328
Total governmental activities	14,992,692	13,036,604	15,497,159	16,950,025	17,613,722	17,874,644	18,866,405	17,888,513	18,845,426
Business-type activities:									
General revenues:									
Intergovernmental (unrestricted)									
Other	733,553	695,351	754,598	812,575	885,861	600,852	512,440	495,722	545,127
Miscellaneous	618,985	82,491	2,569,127	71,158	79,545	144,563	143,485	47,766	(141,797)
Transfers	(2,560,577)	448,173	(884,580)	(762,759)	(1,016,212)	(1,086,025)	(1,833,899)	(1,514,023)	(1,755,000)
Total business-type activities	(1,208,039)	1,226,015	2,439,145	120,974	(50,806)	(340,610)	(1,177,974)	(970,535)	(1,351,670)
Total primary government general revenues and other changes in net assets	13,784,653	14,262,619	17,936,304	17,070,999	17,562,916	17,534,034	17,688,431	16,917,978	17,493,756
<b>Change in Net Assets</b>									
Governmental activities	2,927,679	708,003	(353,729)	4,028,098	3,439,263	(2,217,136)	908,939	2,096,151	(254,930)
Business-type activities	(2,863,920)	(1,361,362)	238,270	(4,315,805)	4,324,611	1,897,372	(302,611)	3,972,075	2,542,581
Total primary government	\$ 63,759	\$ (653,359)	\$ (115,459)	\$ (287,707)	\$ 7,763,874	\$ (319,764)	\$ 606,328	\$ 6,068,226	\$ 2,287,651

\* Includes General and Special Revenue Funds.

\*\* Accrual-basis financial information for the City as a whole is available beginning in FY 2003, the year GASB statement 34 was implemented. Ten years of data will be accumulated overtime.

**CITY OF BOULDER CITY, NEVADA  
FUND BALANCES, GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS (UNAUDITED)**

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>General Fund</b>										
Restricted for:										
Debt service	\$ 1,782,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nonspendable:										
Prepaid items	-	-	22,385	19,589	19,589	19,589	19,685	22,707	20,958	49,908
Inventories	-	-	-	-	-	-	-	-	-	67,013
Unassigned:	3,621,754	4,693,494	2,583,943	3,585,938	4,525,156	5,036,660	3,213,154	2,466,148	2,340,114	(5,581,504)
Total general fund	5,404,474	4,693,494	2,606,328	3,605,527	4,544,745	5,056,249	3,232,839	2,488,855	2,361,072	(5,464,583)
<b>All Other Governmental Funds</b>										
Restricted for:										
Additional police officers	-	-	-	-	492,700	667,937	594,642	409,695	196,790	80,609
Capital Improvements	-	3,679,220	3,480,095	2,683,658	2,826,624	1,048,373	969,385	1,141,261	1,952,556	2,865,045
Debt service	123,282	-	-	-	-	-	-	-	-	-
Committed to:										
Future projects	2,775,108	1,851,021	3,160,899	2,474,045	472,003	3,336,892	3,139,892	4,180,424	4,284,309	5,345,062
Special revenue purposes	972,691	665,127	728,509	702,834	778,974	852,856	886,692	904,481	975,477	892,039
Total all other governmental funds	\$ 3,871,081	\$ 6,195,368	\$ 7,369,503	\$ 5,860,537	\$ 4,570,301	\$ 5,906,058	\$ 5,590,611	\$ 6,635,861	\$ 7,409,132	\$ 9,182,755

(Prepared using the modified accrual basis of accounting)

**CITY OF BOULDER CITY, NEVADA  
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS (UNAUDITED)**

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Revenues</b>										
Taxes	\$ 1,473,397	\$ 2,170,091	\$ 2,197,872	\$ 2,269,207	\$ 2,872,966	\$ 3,304,333	\$ 3,625,462	\$ 3,383,267	\$ 3,394,227	\$ 3,195,695
Licenses and permits	851,168	890,817	984,582	1,297,378	1,328,745	1,240,755	1,343,199	1,372,592	1,575,765	1,307,594
Intergovernmental	9,735,384	10,226,048	11,513,309	9,703,402	10,427,348	13,021,931	9,731,841	10,724,447	11,358,514	11,500,135
Charges for services	2,417,241	2,489,652	2,295,302	2,453,910	3,179,373	2,582,636	2,617,065	2,317,833	2,123,044	4,046,100
Fines and fees	599,371	568,730	472,513	596,220	633,738	776,780	866,176	1,023,178	907,713	920,647
Miscellaneous	4,122,229	3,152,857	3,186,097	3,773,493	4,372,695	4,117,291	4,162,961	5,156,624	4,969,036	5,467,961
	<u>19,198,790</u>	<u>19,498,195</u>	<u>20,649,675</u>	<u>20,093,610</u>	<u>22,814,865</u>	<u>25,043,726</u>	<u>22,346,704</u>	<u>23,977,941</u>	<u>24,328,299</u>	<u>26,438,132</u>
<b>Expenditures</b>										
Current:										
General government	2,517,739	3,382,660	3,409,954	4,242,044	3,830,283	4,436,473	4,896,857	4,545,834	4,410,049	4,052,393
Judicial	320,734	339,402	353,494	364,883	413,005	418,232	454,330	472,915	575,617	615,843
Public safety	6,291,443	6,943,703	6,784,610	7,178,848	7,112,750	9,236,539	10,201,761	9,712,629	10,347,971	9,288,887
Public works	2,339,340	8,542,468	5,570,816	4,751,085	6,252,632	4,674,243	4,409,043	5,565,856	6,357,322	5,511,867
Culture and recreation	3,220,126	5,690,412	4,184,675	4,568,577	5,585,607	4,502,505	4,698,871	4,406,079	3,564,173	4,888,202
Community support	676,422	660,972	684,093	648,382	734,365	944,685	824,161	699,701	570,017	494,443
Capital outlay	6,656,770	-	-	-	-	-	-	-	-	-
Debt service:										
Principal	102,000	107,000	-	-	-	-	-	-	-	400,000
Interest	11,854	6,122	-	-	-	-	-	-	-	342,848
	<u>22,136,428</u>	<u>25,672,739</u>	<u>20,987,642</u>	<u>21,753,819</u>	<u>23,928,642</u>	<u>24,212,677</u>	<u>25,485,023</u>	<u>25,403,014</u>	<u>25,825,149</u>	<u>25,594,483</u>
<b>Other financing sources (uses)</b>										
Contingency	-	-	-	-	-	-	(86,563)	(107,560)	(35,923)	-
Transfers in	2,295,270	4,174,804	3,192,369	3,742,873	2,964,549	4,821,000	3,050,171	3,619,414	2,481,000	2,425,570
Transfers out	(223,900)	(1,614,227)	(3,640,542)	(2,858,293)	(2,201,790)	(3,804,788)	(1,964,146)	(1,785,515)	(966,977)	(581,242)
Capital lease proceeds	33,074	-	-	265,862	-	-	-	-	664,238	-
	<u>2,104,444</u>	<u>2,560,577</u>	<u>(448,173)</u>	<u>1,150,442</u>	<u>762,759</u>	<u>1,016,212</u>	<u>999,462</u>	<u>1,726,339</u>	<u>2,142,338</u>	<u>1,844,328</u>
Net change in fund balances	\$ (833,194)	\$ (3,613,967)	\$ (786,140)	\$ (509,767)	\$ (351,018)	\$ 1,847,261	\$ (2,138,857)	\$ 301,266	\$ 645,488	\$ 2,687,977
Debt service as a percentage of noncapital expenditures	0.74%	0.44%	-%	-%	-%	-%	-%	-%	-%	2.90%

(Prepared using the modified accrual basis of accounting)

CITY OF BOULDER CITY, NEVADA  
 ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
 LAST TEN FISCAL YEARS  
 (UNAUDITED)

Fiscal Year	Real Property		Personal Property		Total		Ratio of Total Assessed to Estimated Actual Value
	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	
2001-02	\$ 336,699,660	\$ 961,999,029	\$ 72,096,780	\$ 205,990,800	\$ 408,796,440	\$ 1,167,989,829	35%
2002-03	368,520,000	1,052,914,286	68,701,119	196,288,911	437,221,119	1,249,203,197	35%
2003-04	383,688,695	1,096,253,414	57,429,229	164,083,511	441,117,924	1,260,336,925	35%
2004-05	416,321,738	1,189,490,680	56,267,718	160,764,909	472,589,456	1,350,255,589	35%
2005-06	504,180,211	1,440,514,889	50,517,769	144,336,483	554,697,980	1,584,851,372	35%
2006-07	640,990,159	1,831,400,454	59,905,523	171,158,637	700,895,682	2,002,559,091	35%
2007-08	722,461,086	2,064,174,531	75,860,436	216,744,102	798,321,522	2,280,918,633	35%
2008-09	733,525,190	2,095,786,257	69,053,744	197,296,411	802,578,934	2,293,082,668	35%
2009-10	670,726,134	1,916,360,383	72,828,464	208,081,326	743,554,598	2,124,441,709	35%
2010-11	512,557,318	1,464,449,480	86,315,765	246,616,471	598,873,083	1,711,065,951	35%

Source: Clark County Assessor's Office

**CITY OF BOULDER CITY, NEVADA  
PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS \*  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

Fiscal Year	City of Boulder City	State of Nevada	Clark County School District	Clark County	Special Districts	Total
2001-02	0.2038	0.1650	1.3034	0.6527	0.2531	2.5780
2002-03	0.2038	0.1500	1.3034	0.6352	0.1655	2.4579
2003-04	0.2038	0.1650	1.3034	0.6552	0.1655	2.4929
2004-05	0.2038	0.1700	1.3034	0.6502	0.1655	2.4929
2005-06	0.1844	0.1700	1.3034	0.6566	0.1655	2.4799
2006-07	0.2038	0.1700	1.3034	0.6566	0.1555	2.4893
2007-08	0.2038	0.1700	1.3034	0.6541	0.1485	2.4798
2008-09	0.2188	0.1700	1.3034	0.6541	0.1405	2.4868
2009-10	0.2600	0.1700	1.3034	0.6541	0.1485	2.5360
2010-11	0.2600	0.1700	1.3034	0.6541	0.1595	2.5470

\* Per \$100 of assessed value. Constitutional limit is \$3.64 on any one area's combined tax rate.  
Source: State of Nevada, Department of Taxation publication, "Ad Valorem Tax Rates for Nevada Local Governments".

**CITY OF BOULDER CITY, NEVADA  
PRINCIPAL TAXPAYERS  
CURRENT YEAR AND NINE YEARS AGO (UNAUDITED)**

Taxpayer	Type of Business	2010 - 11			2001 - 02		
		Taxable Assessed Value	Rank	Percent of Total Assessed Valuation	Taxable Assessed Value	Rank	Percent of Total Assessed Valuation
El Dorado Energy, LLC (including Houston Industries Inc.)	Energy	\$ 42,218,790	1	7.05%	\$ 55,952,800	1	13.69%
Nevada Solar One, LLC	Energy	33,492,808	2	5.59%	-	-	-%
Harrah's Entertainment (including Cascata Golf)	Golf Course	4,128,657	3	0.69%	9,807,290	2	2.40%
RPS Homes (includes Brother Sonny, LLC; RPS Holdings Inc.; RPS Leasing LLC; and Schams Properties LLC)	Real Estate	3,517,256	4	0.59%	-	-	-%
Gingerwood Mobile Home Park, LLC	Real Estate	3,012,402	5	0.50%	-	-	-%
Lido & Laila Paglia (including Lido Construction Company, Inc.)	Real Estate	2,772,450	6	0.46%	1,608,420	9	0.39%
AMC Property Holdings (includes Boulder Inn & Suites; Boulder City Trailer Park; Mario & A. Caruso Revocable Family Trust; and Stanley K. Holdings, LLC)	Real Estate	2,675,635	7	0.45%	2,110,360	5	0.52%
Francis Carrington	Real Estate	2,306,241	8	0.39%	2,224,400	4	0.54%
Elois Veltman (includes Storage Plus and Storage Plus, LLC)	Real Estate	2,296,864	9	0.38%	-	-	-%
Nicholas & S. Barron Living Trust (NFD Boat & Mini Storage, Inc.)	Real Estate	2,103,276	10	0.35%	1,526,750	10	0.37%
Central Telephone Company	Communications	-	-	-%	2,271,050	3	0.56%
Lakeview Properties, LLC	Real Estate	-	-	-%	1,960,000	6	0.48%
Boulder City Investments, LLC	Real Estate	-	-	-%	1,897,450	7	0.46%
Vons Companies Incorporated	Real Estate	-	-	-%	1,796,390	8	0.44%
		\$ 98,524,379		16.45%	\$ 81,154,910		19.85%

Source: Clark County Assessor's Office

**CITY OF BOULDER CITY, NEVADA  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Current Tax Collections	Delinquent Tax Collections	Total Tax Collections	Delinquent Tax Collections	Total Tax Collections	Percent of Total Tax Levy	Outstanding Delinquent Taxes	Outstanding Delinquent Taxes as Percent of Total Tax Levy
2001-02	\$ 1,149,018	\$ 1,104,220	96.10%	\$ 44,798	\$ 1,149,018	\$ -	100.00%	\$ -	-	0.00%
2002-03	1,289,512	1,273,035	98.72%	16,294	1,289,329	183	99.99%	183	183	0.01%
2003-04	1,300,093	1,292,498	99.42%	6,156	1,298,654	1,438	99.89%	1,438	1,438	0.11%
2004-05	1,376,924	1,365,814	99.19%	11,110	1,376,924	-	100.00%	-	-	0.00%
2005-06	1,389,741	1,376,431	99.04%	13,310	1,389,741	-	100.00%	-	-	0.00%
2006-07	1,574,356	1,560,562	99.12%	13,794	1,574,356	-	100.00%	-	-	0.00%
2007-08	1,770,082	1,756,745	99.25%	13,308	1,770,053	29	100.00%	29	29	0.00%
2008-09	1,919,560	1,895,135	98.73%	22,314	1,917,449	2,111	99.89%	2,111	2,111	0.11%
2009-10	2,050,334	2,005,948	97.84%	23,565	2,029,513	20,821	98.98%	20,821	20,821	1.02%
2010-11	1,877,197	1,823,343	97.13%	*	1,823,343	53,854	97.13%	53,854	53,854	2.87%

Source: Clark County Comptroller's Office  
\* Not available at time of printing.

**CITY OF BOULDER CITY, NEVADA  
UTILITY REVENUES BY SOURCES  
LAST NINE FISCAL YEARS (UNAUDITED)\***

	2003	2004	2005	2006	2007	2008	2009	2010	2011
Revenue Source:									
Electric	\$ 7,660,242	\$ 8,378,479	\$ 7,504,647	\$ 8,386,505	\$ 10,506,107	\$ 10,456,533	\$ 9,634,256	\$ 12,411,131	\$ 13,742,257
Water	4,462,225	6,531,862	6,074,670	5,958,224	6,368,144	5,984,819	6,105,468	5,784,650	5,654,081
Sewer	1,007,738	903,565	856,552	909,454	1,060,307	962,491	1,315,927	1,394,536	1,387,035
Refuse	690,859	701,634	758,182	797,266	827,883	959,347	1,043,916	1,051,388	1,061,326
Landfill receipts	118,240	153,151	151,873	176,439	189,580	153,015	163,445	152,444	142,099
Penalties	32,914	112,106	109,455	98,840	112,389	122,033	120,878	138,755	146,946
Miscellaneous	40,782	22,600	25,504	17,741	14,473	11,935	24,295	36,936	10,189
Hookup fees	177,590	202,215	139,549	227,925	353,648	197,553	102,521	128,789	100,740
Total Utility Revenue	\$ 14,190,590	\$ 17,005,612	\$ 15,620,432	\$ 16,572,394	\$ 19,432,531	\$ 18,847,726	\$ 18,510,706	\$ 21,098,629	\$ 22,244,673

\* The City has elected to show 9 years of data for this schedule.

**CITY OF BOULDER CITY, NEVADA  
LARGEST UTILITY CUSTOMERS  
CURRENT YEAR AND NINE YEARS AGO  
(UNAUDITED)**

Utility Customer	Type of Business	2010 - 11		2001 - 02	
		Utilities Billed	Rank	Utilities Billed	Rank
Harrah's Entertainment	Golf Course	\$ 955,817	1	\$ -	
Clark County School District	Government, school district	597,653	2	228,929	2
State of Nevada	Veterans Home/Cemetery	426,573	3	65,421	10
City of Boulder City	Municipal	336,806	4	1,008,227	1
Nevada Solar One, LLC	Energy	279,657	5	-	
National Park Service	Government	265,071	6	-	
Quarry 187	Mining	252,940	7	-	
Albertsons, Inc.	Retail, food	242,294	8	97,180	5
Vons Companies, Inc.	Retail, food	241,788	9	103,088	4
Boulder City Hospital	Health Care	196,549	10	114,862	3
Canyon Trail RV Park	RV Park	-		86,552	6
Boulder Oaks	RV Park	-		80,963	7
El Dorado Energy	Energy	-		80,295	8
Construx	Construction	-		71,397	9

\* Source: City of Boulder City, Utility Department

**CITY OF BOULDER CITY, NEVADA  
DEBT CAPACITY INFORMATION  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

Fiscal Year	Governmental Activities			Business-type Activities			Total Primary Government	Percentage of Personal Income*	Per Capita
	General Obligation Bonds	Golf Course Revenue Bonds**	Capital Leases	Utility and Golf Course Revenue Bonds**	General Obligation Notes Payable	Capital Leases			
2001-02	\$ 107,000	\$ -	\$ -	\$ 9,950,000	\$ 195,536	\$ -	\$10,252,536	\$ -	\$ 695
2002-03	-	-	-	9,950,000	33,145,154	3,250,325	46,345,479	-	3,123
2003-04	-	-	-	9,950,000	32,234,360	2,670,654	44,855,014	-	3,004
2004-05	-	-	255,667	9,850,000	34,120,023	2,054,192	46,279,882	-	3,073
2005-06	-	-	193,961	9,335,000	33,827,253	1,407,546	44,763,760	-	2,944
2006-07	-	-	128,784	42,760,000	103,540	880,693	43,873,017	-	2,835
2007-08	-	-	59,940	42,630,000	78,791	113,353	42,882,084	-	2,703
2008-09	-	-	-	42,345,000	53,299	56,955	42,455,254	-	2,545
2009-10	-	-	524,583	41,550,000	13,627,042	34,657	55,736,282	-	3,470
2010-11	-	8,415,000	297,035	32,050,000	13,600,000	19,380	54,381,415	-	3,541

\* Information not available for the City of Boulder City.

\*\* The Boulder Creek golf course fund was transferred into the general fund on July 1, 2010.

**CITY OF BOULDER CITY, NEVADA  
RATIOS OF GENERAL BONDED DEBT OUTSTANDING  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

Fiscal Year	Population *	Estimated Actual Value of Taxable Property**	Total Debt (excluding capital leases)	Debt Service Available	Revenue-Pledged Debt	General Bonded Debt	Ratio of General Bonded Debt to Estimated Actual Value of Taxable Property	General Bonded Debt per Capita
2001-02	14,760	\$ 1,167,989,829	\$ 10,252,536	-	\$ 9,950,000	\$ 302,536	0.03%	\$ 20
2002-03	14,842	1,249,203,197	43,095,154	-	9,950,000	33,145,154	2.65%	2,233
2003-04	14,934	1,260,336,925	42,184,360	-	9,950,000	32,234,360	2.56%	2,158
2004-05	15,058	1,350,255,589	43,970,023	-	9,850,000	34,120,023	2.53%	2,266
2005-06	15,203	1,584,851,372	43,162,253	-	9,335,000	33,827,253	2.13%	2,225
2006-07	15,478	2,002,559,091	42,863,540	-	42,760,000	103,540	0.01%	7
2007-08	15,863	2,280,918,633	42,708,791	-	42,630,000	78,791	0.00%	5
2008-09	16,684	2,293,082,668	42,398,299	-	42,345,000	53,299	0.00%	3
2009-10	16,064	2,124,441,709	55,177,042	-	41,550,000	13,627,042	0.64%	848
2010-11	15,359	1,711,065,951	54,065,000	-	40,465,000	13,600,000	0.79%	885

Source: \* State of Nevada.

\*\* Clark County Assessor's Office

**CITY OF BOULDER CITY, NEVADA**  
**COMPUTATION OF GENERAL OBLIGATIONS DIRECT AND OVERLAPPING**  
**GOVERNMENT DEBT**  
**JUNE 30, 2011**  
**(UNAUDITED)**

	Assessed Value *	General Obligation Bonded Debt Outstanding *	Percentage Applicable to the City of Boulder City	Amount Applicable to the City of Boulder City *
<b>City of Boulder City</b>	\$ 564,974	\$ -	100.00%	\$ -
Clark County	63,926,262	55,505	0.88%	491
Clark County School District	63,926,262	3,345,555	0.88%	29,568
<b>Total Direct and Overlapping Debt</b>	<b>\$ 128,417,498</b>	<b>\$ 3,401,060</b>		<b>\$ 30,059</b>

Source: State of Nevada, Department of Taxation's "Local Government Finance Redbook".  
 \* Amounts expressed in thousands.

Note: Overlapping governments are those that coincide, at least in part, with geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Boulder City. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

CITY OF BOULDER CITY, NEVADA  
 COMPUTATION OF LEGAL DEBT MARGIN  
 LAST TEN FISCAL YEARS  
 (UNAUDITED)

Assessed Value \$ 598,873,083

Debt Limit  
 (30% of assessed value) 179,661,925

Amount of debt applicable to the debt limit -

Legal Debt Margin \$ 179,661,925

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Debt limit	\$ 122,638,932	\$ 131,166,336	\$ 132,335,377	\$ 141,766,837	\$ 166,409,394	\$ 210,268,705	\$ 239,496,457	\$ 240,773,680	\$ 223,066,379	\$ 179,661,925
Total net debt applicable to limit	107,000	-	-	-	-	-	-	-	-	-
Legal debt margin	\$ 122,531,932	\$ 131,166,336	\$ 132,335,377	\$ 141,766,837	\$ 166,409,394	\$ 210,268,705	\$ 239,496,457	\$ 240,773,680	\$ 223,066,379	\$ 179,661,925
Total net debt applicable to limit as a percentage of debt limit	0.09%	-%	-%	-%	-%	-%	-%	-%	-%	-%

Source: Clark County Assessor's Office.

CITY OF BOULDER CITY, NEVADA  
 PLEDGED-REVENUE COVERAGE\*  
 LAST TEN FISCAL YEARS  
 (UNAUDITED)

Fiscal Year	Operating Revenue	Direct Operating Expenses	Net Operating Revenue	Accrued Interest	Interest Reserve	Consolidated Taxes (15% pledged)	Amount Available for Debt Service	Debt Service Requirements			
								Principal	Interest	Total	
2001-02	\$12,657,423	\$ 12,318,264	\$ 339,159	\$ 63,669	\$ 925,405	\$ 953,292	\$ 2,281,525	\$ -	\$ 284,480	\$ 284,480	8.02
2002-03	1,285,123	2,408,187	(1,123,064)	86,717	704,594	1,020,742	688,989	-	487,680	487,680	1.41
2003-04	2,177,811	4,106,084	(1,928,273)	86,717	-	1,172,744	(668,812)	-	487,680	487,680	(1.37)
2004-05	2,464,779	2,875,909	(411,130)	78,282	-	1,245,200	912,352	100,000	485,680	585,680	1.56
2005-06	2,522,116	2,761,168	(239,052)	55,953	-	1,295,181	1,112,082	310,000	420,540	730,540	1.52
2006-07	22,535,114	16,296,213	6,238,901	681,043	-	1,322,850	8,242,794	120,000	357,088	477,088	17.28
2007-08	21,936,334	17,688,282	4,248,052	547,532	-	1,274,799	6,070,383	130,000	2,168,310	2,298,310	2.64
2008-09	20,983,359	16,836,736	4,146,623	512,125	-	1,207,303	5,866,051	285,000	1,793,780	2,078,780	2.82
2009-10	23,245,716	16,252,803	6,992,913	501,371	-	1,144,087	8,638,371	795,000	1,772,382	2,567,382	3.36
2010-11	24,215,024	16,513,363	7,701,661	501,371	-	1,195,282	9,398,314	1,085,000	1,735,184	2,820,184	3.33

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements. Operating expenses do not include interest, depreciation or amortization expenses.

\* This schedule contains information from both the Utility and General funds. These two funds are the only two funds with pledged revenue debt, the Utility Revenue Bonds (issued FY 2007) is recorded in the Utility fund and the Golf Course Revenue Bonds (originally issued FY 2002, refunded with new bonds issued in FY 2006) were recorded in the Boulder Creek Golf Course fund until that fund was closed and transferred into the General fund as of July 1, 2010.

**CITY OF BOULDER CITY, NEVADA  
 DEMOGRAPHIC STATISTICS  
 LAST TEN FISCAL YEARS  
 (UNAUDITED)**

Fiscal Year	Population *	Per Capita Personal Income **	School Enrollment ***	Unemployment Rate ****
2001-02	14,760	\$ -	2,196	5.20%
2002-03	14,842	-	2,337	5.60%
2003-04	14,934	-	2,302	4.80%
2004-05	15,058	-	2,247	4.20%
2005-06	15,203	-	2,223	3.90%
2006-07	15,478	-	2,174	4.20%
2007-08	15,863	-	2,122	7.00%
2008-09	16,684	-	2,073	13.00%
2009-10	16,064	-	2,055	14.70%
2010-11	15,359	-	2,014	14.70%

\* Source: State of Nevada.

\*\* Information not available for the City of Boulder City.

\*\*\* Source: Clark County School District.

\*\*\*\* Source: State of Nevada, Employment Agency, Clark County data.

**Annual Household Income Characteristics \***

**Income category:**

Under \$15,000	8.0 %
\$15,000-\$24,999	13.0 %
\$25,000-\$34,999	16.0 %
\$35,000-\$49,999	19.0 %
\$50,000-\$74,999	25.0 %
Over \$75,000	19.0 %
	100.0 %
Median income	\$ 37,366

**Age Characteristics \*\***

**Age category:**

0-4	4.2 %
5-17	14.5 %
18-54	39.7 %
55-64	16.4 %
65 and older	25.2 %
	100.0 %

\* Source: American Community Survey 2005-2009.

\*\* Source: U.S. Census Bureau, Census 2010.

**CITY OF BOULDER CITY, NEVADA  
MAJOR EMPLOYERS  
CURRENT YEAR AND NINE YEARS AGO  
(UNAUDITED)**

Employer	Product / Service	2010 - 11		2001 - 02	
		Employees	Rank	Employees	Rank
Bureau of Reclamation	Government	500	1	379	1
National Park Service	Government	243	2	180	2
Clark County School District	Government, school district	193	3	155	4
City of Boulder City	Local government	151	4	167	3
Boulder City Hospital	Health care	130	5	130	5
Papillon Airways, Inc.	Aerial sightseeing	105	6	-	N/A
Albertsons, Inc.	Retail, food	92	7	92	6
Vons Companies, Inc.	Retail, food	80	8	80	7
U.S. Department of Energy, Western Area Power Administration	Federal government	77	9	77	8
Fisher Pen	Manufacturing	55	10	75	9
Boulder Dam Credit Union	Financial, bank	-		43	10

\* Source: City of Boulder City, Department of Community Development.

\*\* Total employment numbers were not available for the City of Boulder City.

**CITY OF BOULDER CITY, NEVADA  
 FULL-TIME EQUIVALENT CITY EMPLOYEES BY FUNCTION/PROGRAM  
 LAST TEN FISCAL YEARS (UNAUDITED)**

Function	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Governmental activities</b>										
General government	-	-	-	-	18	19	19	18	16	16
Judicial	-	-	-	-	3	3	3	3	3	3
Public safety	-	-	-	-	67	69	71	70	65	66
Public works	-	-	-	-	26	25	25	26	26	23
Culture and recreation	-	-	-	-	18	18	18	10	8	9
Community support	-	-	-	-	6	6	6	5	4	4
<b>Business-type activities</b>										
Airport	-	-	-	-	-	-	-	2	2	2
Water and sewer	-	-	-	-	10	10	10	10	9	9
Electric	-	-	-	-	21	21	21	20	19	19
	-	-	-	-	169	171	173	164	152	151

Source: City of Boulder City Finance Department

(1) Information was not available for ten years' reporting, but will be accumulated over time as it becomes available.

**CITY OF BOULDER CITY, NEVADA  
OPERATING INDICATORS BY FUNCTION/PROGRAM  
LAST TEN FISCAL YEARS (UNAUDITED)**

Function	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Governmental activities</b>										
Judicial										
Average charges filed per day	-	-	-	-	13	16	22	23	22	24
Public safety										
Citations	-	-	-	-	4,992	5,891	5,991	7,232	8,616	8,800
Police calls for service	-	-	-	-	25,730	28,340	29,711	29,057	34,975	35,000
# of EMS responses	-	-	-	-	1,567	1,723	1,895	1,716	1,685	1,800
Total fire responses	-	-	-	-	631	694	763	545	333	500
Public works										
Lane miles of street maintenance	-	-	-	-	87	87	87	87	87	87
Acres of turf	-	-	-	-	95	92	92	92	92	92
# of facilities maintained	-	-	-	-	71	77	77	77	77	77
Culture and recreation										
Parks and Recreation class registrations	-	-	-	-	323,193	214,429	225,600	215,000	215,000	220,000
Community support										
Building inspections	-	-	-	-	3,884	4,950	5,500	5,500	5,300	4,900
Plans reviewed	-	-	-	-	491	490	550	490	490	470
<b>Business-type activities</b>										
Water										
Acres feet of water distributed	-	-	-	-	11,499	12,489	13,916	13,816	13,816	13,700
Water meter repairs	-	-	-	-	780	720	800	790	790	750
Water service repairs	-	-	-	-	144	120	150	140	140	150
Electric										
Kilowatt hours purchased	-	-	-	-	176,571,324	183,386,834	185,990,964	187,210,227	186,000,000	187,000,000
Average purchased power cost/kwh	-	-	-	-	\$0.033	\$0.030	\$0.030	\$0.040	\$0.040	\$0.042
Sewer										
Line cleaned (feet)	-	-	-	-	100,000	110,000	115,000	115,000	115,000	115,000
Line location (Call before you dig)	-	-	-	-	1,380	1,300	1,440	1,400	1,440	1,400
Acres ft. of water treated	-	-	-	-	1,500	1,500	1,600	1,600	1,600	1,500

Source: City of Boulder City Finance Department

(1) Indicators are not available for the general government function.

(2) Information was not available for ten years' reporting, but will be accumulated over time as it becomes available.

**CITY OF BOULDER CITY, NEVADA  
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM  
LAST TEN FISCAL YEARS (UNAUDITED)**

Function	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Governmental activities</b>										
Public safety										
# of police stations	-	-	-	-	1	1	1	1	1	1
# of fire stations	-	-	-	-	1	1	1	1	1	1
Public works										
Streets (miles)	-	-	-	-	87	87	87	87	87	87
Traffic signals	-	-	-	-	3	3	3	3	3	3
Culture and recreation										
Parks acreage	-	-	-	-	111	111	111	111	111	111
# of parks	-	-	-	-	17	17	17	17	17	17
# of swimming pools	-	-	-	-	1	1	1	1	1	1
# of tennis courts	-	-	-	-	6	6	6	6	6	6
# of recreation centers	-	-	-	-	1	1	1	1	1	1
<b>Business-type activities</b>										
Water										
Water mains (miles)	-	-	-	-	121	121	121	121	121	121
# of treatment plants	-	-	-	-	-	-	-	-	-	-
Electric										
Miles of electrical lines	-	-	-	-	148	148	300	300	300	300
Number of substations	-	-	-	-	6	6	6	6	6	6
Sewer										
Number of sewage treatment plants	-	-	-	-	1	1	1	1	1	1
Number of sewer lift stations	-	-	-	-	3	3	3	3	3	3
Miles of sanitary sewer lines	-	-	-	-	69	69	69	69	69	69

Source: City of Boulder City Finance Department

- (1) Indicators are not available for the general government, judicial, or community support functions.
- (2) Information was not available for ten years' reporting, but will be accumulated over time as it becomes available.

# Single Audit and Accompanying Information





STEWART  
ARCHIBALD  
& BARNEY, LLP

**REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS  
PERFORMED IN ACCORDANCE WITH *GOVERNMENT  
AUDITING STANDARDS***

To the Honorable Mayor, Members of the City Council and  
City Manager of the  
City of Boulder City, Nevada

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Boulder City, Nevada (the City) as of and for the year ended June 30, 2011, which collectively comprise the City's basic financial statements and have issued our report thereon dated October 03, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over financial reporting that might be significant deficiencies, or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. However, as described in the accompanying schedule of findings and questioned costs, we identified a certain deficiency in internal control over financial reporting that we consider to be a material weakness and other deficiencies that we consider to be significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiency described in the accompanying schedule of findings and questioned costs to be a material weakness. 11-05.

Internal Control Over Financial Reporting (Continued)

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described in the accompanying schedule of findings and questioned costs to be significant deficiencies. 11-01 through 11-04.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matter that is required to be reported under *Government Auditing Standards* and which is described in the accompanying schedule of findings and questioned costs as item 11-01.

The City's response to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the City's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of management, the Honorable Mayor, Members of the City Council, City Manager, others within the entity, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in cursive script that reads "Stewart, Archibald & Barney, LLP".

Las Vegas, Nevada  
October 03, 2011



STEWART  
ARCHIBALD  
& BARNEY, LLP

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH  
REQUIREMENTS THAT COULD HAVE A DIRECT AND  
MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON  
INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE  
WITH OMB CIRCULAR A-133**

The Honorable Mayor, Members of the City Council and  
City Manager of the  
City of Boulder City, Nevada

Compliance

We have audited the City of Boulder City, Nevada (the City)'s compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the City's major federal programs for the year ended June 30, 2011. The City's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the City's compliance with those requirements.

In our opinion, the City, complied, in all material respects, with compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2011. However, the results of our auditing procedures disclosed an instance of noncompliance with those requirements, which is required to be reported in accordance with OMB Circular A-133 and which is described in the accompanying schedule of findings and questioned costs as item 11-07.

### Internal Control Over Compliance

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the City's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, we identified certain deficiencies in internal control over compliance that we consider to be significant deficiencies as described in the accompanying schedule of findings and questioned costs as items 11-06 and 11-07. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

The City's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the City's responses and, accordingly, we express no opinion on the responses.

This report is intended solely for the information and use of management, the Honorable Mayor, Members of the City Council, City Manager, others within the entity, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

*Stewart, Archibald & Barney, LLP*

Las Vegas, Nevada  
October 03, 2011

**CITY OF BOULDER CITY, NEVADA  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

Agency/Federal Grantor/Pass-through Grantor/Program Title	Federal CFDA Number	Pass-through Number	Federal Expenditures
<b>U.S. Department of Homeland Security</b>			
Passed through State of Nevada, Department of Public Safety:			
Emergency Management Performance Grant	97.042		\$ 7,792
<b>Total U.S. Department of Homeland Security</b>			<b>7,792</b>
<b>U.S. Department of Labor</b>			
Passed through Southern Nevada Workforce Investment Board:			
Summer Youth Program in Boulder City (ARRA)	17.Unknown - ARRA		52,148
<b>Total U.S. Department of Labor</b>			<b>52,148</b>
<i>CDBG - Entitlement Grants Cluster</i>			
<b>U.S. Department of Housing &amp; Urban Development</b>			
Passed through Clark County, Nevada, Community Resources Management Division:			
Community Development Block Grants	14.218		207,853
Community Development Block Grants - American Recovery and Reinvestment Act (ARRA)	14.218 - ARRA		50,918
<b>Total U.S. Department of Housing &amp; Urban Development</b>			<b>258,771</b>
<b>U.S. Department of Justice - Direct Programs</b>			
COPS Technology Grant	16.Unknown		2,583
<b>Total U.S. Department of Justice</b>			<b>2,583</b>
<b>U.S. Department of Transportation: Federal Aviation Administration - Direct Programs</b>			
Airport Improvement Grants	20.106*		321,576
Airport Improvement Grants - American Recovery and Reinvestment Act (ARRA)	20.106* - ARRA		15,232
<b>Total U.S. Department of Transportation: Federal Aviation Administration</b>			<b>336,808</b>
<b>U.S. Department of Energy: Office of Energy Efficiency &amp; Renewable Energy - Direct Programs</b>			
Energy Efficiency & Conservation Block Grant	81.128* - ARRA		61,600
<b>Total U.S. Department of Energy</b>			<b>61,600</b>
<b>Total Federal Assistance</b>			<b>\$ 719,702</b>

\*A "major" program.

**CITY OF BOULDER CITY, NEVADA  
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

---

**1. REPORTING ENTITY**

The accompanying supplementary schedule of expenditures of federal awards presents the activity of all federal financial assistance programs of the City of Boulder City, Nevada (the City). The reporting entity is defined in Note 1 to the basic financial statements. The schedule includes all federal financial assistance received directly from federal agencies as well as federal financial assistance passed through other government agencies.

**2. BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the City and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*.

**3. SUBRECIPIENTS**

The City provided federal awards to subrecipients as follows. These expenditures have been reported in the Capital (Special) Projects Fund.

Community Development Block Grant - Grant Year 2010 - 2011

Emergency Aid of Boulder City	\$	23,072
Lend A Hand, Inc.		8,106
Senior Center of Boulder City Inc.		<u>227,593</u>
Total	\$	<u><u>258,771</u></u>

**CITY OF BOULDER CITY, NEVADA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

---

---

**A. SUMMARY OF AUDITOR'S RESULTS**

**Financial Statements**

- Stewart, Archibald & Barney, LLP issued an unqualified opinion on the basic financial statements of the City of Boulder City, Nevada for the year ended June 30, 2011.
- A material weakness and significant deficiencies were disclosed during the audit of the financial statements.

**Federal Awards**

- Stewart, Archibald & Barney, LLP issued an unqualified opinion on compliance over major programs of the City of Boulder City, Nevada.
- Significant deficiencies in internal control over compliance were disclosed during the audit of federal awards.
- We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses.
- No instances of material noncompliance relating to the federal awards were noted.
- The programs tested as major programs include:
  - U.S. Department of Transportation - Federal Aviation Administration - CFDA #20.106
  - U.S. Department of Energy: Office of Energy Efficiency & Renewable Energy - CFDA #81.128
- The threshold used for distinguishing between Type A and Type B programs was \$300,000.
- Based on a material weakness in internal control in the year ended June 30, 2009, due to the inability to obtain the certified payroll records because of the ongoing litigation with a past contractor, the City of Boulder City was determined not to be a low risk auditee based on the requirements of OMB Circular A-133.

CITY OF BOULDER CITY, NEVADA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

---

---

**Section II - Findings relating to the financial statements which are required to be reported in accordance with auditing standards generally accepted in the United States.**

**11-01**

**Criteria:** Accounts receivable for the Municipal Court should be consistently tracked and evaluated for uncollectible accounts. Policies and procedures for A/R should be documented according to MAS requirements.

**Condition:** We noted procedures do not exist and are not documented to assist the Municipal Court in correctly identifying and tracking accounts receivable. In addition, procedures are not established to evaluate accounts receivable for uncollectible accounts.

**Cause:** The Municipal Court implemented their new accounting software during FY 2011 with the capability to track A/R, but has not yet developed and documented A/R tracking and evaluation policies and procedures.

**Effect:** The potential for misappropriation and financial statement misstatements increases when accounts receivable are not tracked or evaluated for collectibility.

**Recommendation:** The Municipal Court should implement and document policies and procedures in accordance with MAS requirements to identify and track accounts receivable and to evaluate the collectibility of the accounts.

**City Response:** The Municipal Court has now upgraded to the software recommended by the Administrative Office of the Courts (AOC) in the State of Nevada. This conversion was completed in February of 2011 and will significantly improve the management of all court records. Court records from prior years are still being processed through the old system in an effort to clear data. Policies and procedures are in place to identify and track accounts receivable and evaluate for collectibility.

**11-02**

**Criteria:** Proper controls should be in place in the Utility Department to maintain the integrity of the information systems associated cash receipts transactions, and the accountability of each user of the system.

**Condition:** We noted access to the accounting software terminals in the Utility Department is not controlled to allow for a proper security and audit trail documentation due to the sharing of generic access passwords.

**Cause:** Users of the accounting software in the Utility Department are not required to enter their unique user ID and password to access the system. Passwords can be shared, as each user knows all of the passwords.

**Effect:** The potential for misappropriation of assets increases if procedures are not established to maintain security of user access and the integrity of the audit trail.

**Recommendation:** The Utility Department should develop and implement policies and procedures requiring each user to maintain and use a unique user ID and password to access the system and log out of the system when not at the terminal.

**City Response:** The Finance Director has instituted a policy prohibiting the sharing of passwords on computers in use in the Utility Billing Department. Each user has a unique user ID and passwords to access the system and will log out of the system when not at the terminal.

CITY OF BOULDER CITY, NEVADA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

---

---

**11-03**

**Criteria:** Access to the cash drawers for the Utility Department should be limited to specific individuals assigned to the specific drawers.

**Condition:** It was noted that users were sharing cash drawers and drawers were not locked during business hours. Additionally, it was noted that access to the Utility department vault was not limited to individuals independent of the cash receipts process.

**Cause:** Procedures requiring specific access assignments to individuals for each cash drawer, and physical safeguarding procedures have not been designed or implemented.

**Effect:** The potential for errors and misappropriation of assets increases when limited access and proper segregation of duties does not exist.

**Recommendation:** Specific assignments should be made for each cash drawer. Access should be limited to the assigned user. Cash drawers should be kept locked in their respective areas when not in use.

**City Response:** The Finance Director has instituted a policy that each clerk in the Utility Department has their own cash drawer that is locked and solely used by that individual. Backup keys are kept out of the office and need 2 individuals to access. These steps will eliminate the control weakness in the future.

**11-04**

**Criteria:** There should be a review of the adjustments to the Utility customers' accounts by someone independent of the Utility billing function.

**Condition:** A review of the adjustments made to Utility customers' accounts by someone independent of the Utility billing function was not performed.

**Cause:** There was not a procedure in place to have someone independent of the Utility billing function review adjustments to Utility customers' accounts for reasonableness.

**Effect:** The potential for errors and misappropriation increases when proper segregation of duties does not exist.

**Recommendation:** Adjustments to customers' accounts should be reviewed by someone independent of the Utility billing function and their review should be documented.

**City Response:** The Finance Director has instituted a policy that when an Account Clerk or Office Assistant needs to make any adjustment to a Utility account, they will complete an adjustment form and get approval from the Utility Supervisor. If the Utility Supervisor needs to make an adjustment they will complete an adjustment form and get approval from the Chief Accountant or Finance Director. Once approved, the adjustment can be made and the forms will be kept by the supervisor along with any backup. At month end, all adjustment forms along with a copy of job logs will be turned into the Chief Accountant. No copies will be kept in the Utility Office.

CITY OF BOULDER CITY, NEVADA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

---

11-05

**Criteria:** City management is responsible for adequately designing and implementing effective controls over financial reporting related to the proper recognition of capital projects revenue.

**Condition:** We noted that revenue of \$371,100 for capital projects funded by the RTC and revenue of \$694,158 for capital projects funded by the Clark County Flood Control were not recorded in the current year.

**Cause:** There were not adequate controls in place to ensure completeness of revenue.

**Effect:** The potential for material misstatement increases when controls over financial reporting are not adequately designed and implemented.

**Recommendation:** Controls over financial reporting related to the completeness of revenue should be adequately designed, implemented and monitored.

**City Response:** All agencies that fund projects within Boulder City will be invoiced for the work on a quarterly basis. The Finance Department will monitor for completeness.

CITY OF BOULDER CITY, NEVADA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

---

---

**Section III - Findings and questioned costs for Federal awards, including audit findings as defined in Circular A-133 Section .510(a).**

11-06

**Federal Program:** CFDA 81.128 - Energy Efficiency & Conservation Block Grant

**Award Number:** DE - RW0000079

**Compliance Requirement:** Procurement and Suspension and Debarment

**Criteria:** According to the OMB 2011 Compliance Supplement, regarding procurement, suspension and debarment, the City is to perform a verification check for covered transactions by checking the EPLS, collecting a certification from the entity, or adding a clause or condition to the covered transaction with the entity.

**Condition:** There was no documentation available to test and verify that the City performed a verification check for covered transactions.

**Cause:** Implementation of the designed control over this compliance requirement was not in place and as a result documentation was not available for testing.

**Effect:** The potential for noncompliance increases when proper controls over compliance are not designed and implemented.

**Recommendation:** Controls over compliance should be properly designed and implemented for each federal award compliance requirement.

**City Response:** The City will perform a verification check for covered transactions by checking the EPLS and print documentation, collect certification from the entity, or add a clause or condition to the covered transaction to the entity.

CITY OF BOULDER CITY, NEVADA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

---

11-07

**Federal Program:** CFDA 81.128 - Energy Efficiency & Conservation Block Grant

**Award Number:** DE - RW0000079

**Compliance Requirement:** Reporting

**Criteria:** Underlying accounting data should support the information submitted on the 1512 ARRA reports.

**Condition:** It was noted that expenditures reported on the quarterly 1512 ARRA reports did not agree with the underlying accounting data.

**Cause:** Controls over this compliance requirement do not appear to be designed or implemented.

**Effect:** The potential for noncompliance increases when proper controls over compliance are not designed and implemented.

**Recommendation:** Controls over compliance should be properly designed and implemented for each federal award compliance requirement.

**City Response:** The Finance Department will review all federal reporting for compliance requirements.

**CITY OF BOULDER CITY, NEVADA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

---

The City of Boulder City (the City) has taken corrective action on findings documented in the Schedule of Findings and Questioned Costs, Section II - findings related to financial reporting, of the City's Comprehensive Annual Financial Report for the fiscal year ended June 30, 2010.

**Finding 10-01** We noted procedures do not exist and are not documented to assist the Municipal Court in correctly identifying and tracking accounts receivable. In addition, procedures are not established to evaluate accounts receivable for uncollectible accounts.

**Status:** This finding is repeated in the current year. See finding 11-01.

**Finding 10-02** We noted access to the A/S 400 system at the Municipal Court is not controlled to allow for a proper audit trail for activity.

**Status:** The City has implemented their new accounting software, and each employee is set up to interface with the software separately.

**Finding 10-03** We noted the cash drawer is accessed by all individuals without tracking use and reconciled by an individual receiving the cash.

**Status:** The City has implemented their new accounting software, and each employee that is involved in the cash receipts process is assigned to their own cash drawer that is maintained separately.

**Finding 10-04** We noted 1 of 25 times cards tested did not have the appropriate supervisor approval.

**Status:** The City has communicated the importance of properly executing the appropriate supervisor approvals according to the City's existing policies and procedures.

**Finding 10-05** We noted 3 of 25 employees were paid a different pay rate other than their authorized and approved pay rate.

**Status:** The City has corrected the incorrect pay rates.

**This page intentionally left blank.**