

**CLARK COUNTY SCHOOL DISTRICT**  
**CLARK COUNTY, NEVADA**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FISCAL YEAR ENDED JUNE 30, 2003**

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CLARK COUNTY SCHOOL DISTRICT

Report Prepared By:  
Business and Finance Services Division, Accounting Department  
Clark County School District  
2832 E. Flamingo Road  
Las Vegas, NV 89121

Under the direction of:  
James McIntosh, Jr.

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**CLARK COUNTY SCHOOL DISTRICT**  
**CLARK COUNTY, NEVADA**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FISCAL YEAR ENDED JUNE 30, 2003**

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**DISTRICT OFFICIALS**

**BOARD OF TRUSTEES**

**President**

Mrs. Sheila Moulton

**Vice President**

Mrs. Denise Brodsky

**Clerk**

Mrs. Susan Brager-Wellman

**Members**

Mr. Larry Mason

Mrs. Shirley Barber

Mrs. Ruth Johnson

Mrs. Mary Beth Scow

**ADMINISTRATIVE OFFICIALS**

**Superintendent of Schools**

Carlos Arturo Garcia

**Deputy Superintendents**

Walt Rulffes

Augustin Orci

**Department**

Operations

Instruction

**Associate Superintendents**

George Ann Rice

Charlene Green

Human Resources

Student Support Services

**Assistant Superintendents**

Brad Reitz

TBA

Phillip Brody

Martha Tittle

School-Based Programs

Facilities

Technology

Curriculum & Professional Development

**Region Superintendents**

Leonard Paul

Marsha Irvin

Maurice Flores

Allen Coles

Edward Goldman

Northwest

Northeast

East

Southwest

Southeast

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# INTRODUCTORY SECTION

- Letter of Transmittal
- Organization Chart
- Certificate of Achievement

# CLARK COUNTY SCHOOL DISTRICT



2832 EAST FLAMINGO ROAD LAS VEGAS, NEVADA 89121 TELEPHONE (702) 799-5011

## BOARD OF SCHOOL TRUSTEES

Mrs. Sheila R. Moulton, President  
Mrs. Denise Brodsky, Vice President  
Mrs. Susan C. Brager-Wellman, Clerk  
Mr. Larry P. Mason, Member  
Mrs. Shirley Barber, Member  
Mrs. Ruth L. Johnson, Member  
Mrs. Mary Beth Scow, Member  
Mr. Carlos Arturo Garcia, Superintendent

Board of School Trustees  
Clark County School District and Citizens:

The Comprehensive Annual Financial Report ("CAFR") of the Clark County School District, Clark County, Nevada, for the fiscal year ended June 30, 2003, is submitted herewith as mandated by state statute. The Accounting Department of the Business and Finance Services Division prepared this report. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the Clark County School District ("District"). To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner that presents fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the financial affairs of the District have been included.

The CAFR is presented in four sections:

1. The Introductory Section, which is unaudited, includes this letter of transmittal, the District's organizational chart, and the GFOA Certificate of Achievement for fiscal year 2002.
2. The Financial Section includes the Independent Auditor's Report, Management's Discussion and Analysis, the basic financial statements and related footnotes, combining and individual statements for major and nonmajor funds and other schedules that provide detailed information relative to the basic financial statements.
3. The Statistical Section, which is unaudited, includes selected financial and demographic information, generally presented on a multi-year basis.
4. The Compliance and Internal Controls Section includes the annual single audit report by the independent auditor on the District's compliance with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget (OMB) Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Also included in this section is the auditor's report on the internal control structure and compliance with applicable laws and regulations.

GAAP also require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis ("MD&A"). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The District's MD&A can be found on page 3 immediately following the *Independent Auditor's Report*.

## **Reporting Entity**

In 1956 Nevada's various school districts were consolidated under terms of state legislation creating countywide school districts. Clark County is located in the southern-most part of the state, which is currently one of the top growth areas in Nevada and the country. Clark County covers 7,927 square miles and includes a countywide population in 2002 of approximately 1.6 million people. The largest cities served by the District include Las Vegas, Henderson and North Las Vegas. Other cities and rural areas served are located as far north as Indian Springs and Mesquite, and as far south as Laughlin and Searchlight. Although the District serves the geographic area of Clark County, the District receives funding from federal, state, and local government sources and must comply with the concomitant requirements of these funding entities.

The District is governed by an elected, seven member Board of School Trustees ("Board"). The Board members represent specific geographic areas and are elected by the public for four-year overlapping terms and have the authority to adopt and administer budgets as well as establish district policy. The Board employs a superintendent to serve as an administrator for the day-to-day operations of the District.

Internally, the District is aligned into five separate K-12 geographic regions, this allows for site-based decision making to address unique school and community issues and to foster a more service-oriented philosophy. A region superintendent is responsible for each region, with five region centers established on school campuses within each region. The centers provide easy access for parents to communicate with region administration.

The deputy superintendent of instruction is responsible for all instructional areas, including the five region superintendents. The deputy superintendent of operations/chief financial officer is responsible for all support services of the District. This plan improves communication and community access to District staff and allows for greater student achievement accountability.

As of June 30, 2003, the District was operating 172 elementary schools, 44 middle/junior high schools, 33 high schools, 19 alternative schools, and 4 special schools with a student body of 255,328. The District is also the largest non-federal, single-entity public employer in Nevada, employing over 28,000 Clark County residents.

The District is not included in any other governmental "reporting entity" as defined in the Codification of Governmental Accounting and Financial Reporting Standards issued by the Governmental Accounting Standards Board (GASB). Board members are elected by the public and have decision-making authority, the power to designate management, the ability to significantly influence operations, and have primary accountability for fiscal matters.

The CAFR includes all of the funds of the primary government unit, the District, as well as its component unit, the KLVX Communications Group. Component units are legally separate entities for which the primary government unit is financially accountable or, for which the nature and significance of the relationship between the District and the entity is such that exclusion would cause the District's basic financial statements to be misleading or incomplete. Accordingly, the financial statements also include the KLVX Communications Group, as a blended component unit. Blended

component units, although legally separate entities, are in substance part of the primary government unit's operations and are included as part of the primary government unit.

## **District Services**

By state mandate, the District is responsible for providing public education in Clark County, Nevada from kindergarten through twelfth grade. The District offers a variety of educational resources from regular to vocational programs in order to meet the needs of the children and adults of Clark County.

### Kindergarten

Nevada state law requires that children must attend a state-approved kindergarten program in order to enter the first grade. Currently, the District offers a half-day kindergarten program for children who have reached five years of age on or before September 30.

### Magnet / Vocational Schools

The District offers 18 magnet schools and 2 vocational schools with programs for students at any grade level looking for a more focused area of study than the general curriculum offers. Students may apply for entrance into one of these programs based on their own interests and abilities. Currently, the District offers program emphasis in such areas as science, mathematics, performing arts, technology, aerospace and medical professions.

### Special Education

Special services are provided for students with disabilities. Trained District employees work with families to offer educational services along with preparing them for life after school. Both direct and support services are offered for students from ages 3 to 21.

### Alternative Education Programs

Each of the District's five regions offer alternative education programs designed to provide students who are credit deficient and/or require a non-traditional approach to education an opportunity to complete their course requirements. Programs also are designed to provide an alternative setting for students experiencing chronic behavioral programs. Juvenile Court School programs are offered for students who are no longer eligible for enrollment in comprehensive schools as well as the adjudicated youth of Clark County.

### Federal Programs

The District works closely with the state and federal government to take advantage of grants offered to help meet the supplemental needs of its students. With the help of these grants the District is able to offer programs such as Indian Education, Safe and Drug-Free Schools, Adult Education and Math and Science Enhancement. The District also offers a food service program subsidized by the federal government to help guarantee a hot meal at a nominal price for its students.

### Edison Schools

For the past two fiscal years, the District has partnered with Edison Schools, the nation's largest private manager of public schools, to provide educational services to certain District schools. Edison currently manages six elementary schools and one middle school belonging to the District.

Edison offers its own special curriculum and education services in an attempt to increase test scores at these participating schools.

#### KLVX Communications Group

The District is licensee for the local Public Broadcasting System affiliate and is responsible for the financial activities of the KLVX Communications Group. KLVX, Channel 10, offers national and local educational programming through grants from the Corporation for Public Broadcasting and local donations.

#### **Economic Growth in Southern Nevada**

In the past decade, Southern Nevada has experienced the largest economic expansion in its history, due mainly to the growth in Nevada's most prominent industries, gaming and tourism. The popularity of gaming has increased worldwide and Southern Nevada has benefited greatly from the continued influx of tourists. In particular, Las Vegas has transformed from a small city offering legalized gambling in several hotel/casinos to a world-class destination that along with gaming offers luxury accommodations, premier shopping, fine dining, and spectacular entertainment all housed in several themed "megaresorts". Gross gaming revenues in Clark County for 2002 surpassed \$7.6 billion, this along with the 35 million people who visited that year helped make Southern Nevada the number one gaming destination in the country.

Although gaming and tourism remain the top industries in Southern Nevada, the area's continued commitment to diversification in the business sector has also attracted a large number of non-gaming businesses. In Las Vegas alone, 33 of the 100 top-grossing companies are construction firms capitalizing on the boom in hotel/casino and residential construction market. With no state corporate income tax or personal income tax, a reasonable cost of living, and a mild climate more and more companies are choosing to locate in Southern Nevada. In 2002, 50 new businesses made the decision to locate in Clark County, with the majority residing within the manufacturing, service and technology industries. In one year alone this has resulted in the creation of 2,547 jobs and a \$414 million impact on the local economy. Recently, the Milken Institute, a nonprofit independent think-tank, ranked Las Vegas the nation's second best city for economic growth. The study which ranked 296 U.S. metropolitan areas gave Las Vegas high marks for wage and salary growth, job growth, and high-tech output growth.

Unprecedented economic development in Clark County over the past decade has resulted in unprecedented population growth. According to the U.S. Census Bureau, the state of Nevada was estimated to be the fastest growing state in the nation from 2001 to 2002. Of the two million plus people that live in Nevada, over 70 percent of them live in Clark County. Clark County's population grew by 5.3% in the past year, welcoming approximately 80,000 new people to the area. To provide a historical perspective on the level of growth over the past ten years, from 1993 through 2002, Clark County's population has increased by 71.7 percent as compared to 11.9 percent for the nation as a whole.

To accommodate the burgeoning population several developers such as North Valley Enterprises, Del Webb, Pardee, MacDonald Properties, and the Howard Hughes Corporation continue to lead the way in master-planned residential developments in cities such as Las Vegas, North Las Vegas, Henderson and Mesquite. From April 1, 2000 through July 1, 2002, both the cities of North Las Vegas and Henderson were numbers two and three, respectively, of the fastest growing cities nation-wide with 100,000 or more in population, with the city of Henderson recently surpassing Reno as the second largest city in Nevada.

## Tourism and Gaming Economic Development

The powerful combination of tourism and gaming jointly remain Southern Nevada's largest industries attracting people to our state from all over the world. Visitor volume in 2002 topped 35 million people creating an economic impact of well over \$31 billion. Of those visitors, over 5 million were in Clark County to attend various conventions. In Las Vegas alone, nearly 4 million people annually attend conventions such as the International Consumer Electronics Show, COMDEX, and the National Association of Broadcasters. Each year convention delegates contribute approximately \$6 billion to the local economy.

In 2002 and early 2003, Las Vegas mainly saw the expansion of existing properties on the strip and the completion of several casinos off the strip. On the Las Vegas Strip, the Mandalay Bay Resort recently opened a 1.5 million square foot convention center and is in the process of completing a 1,100 room tower expansion. The Venetian Resort as well is close to completion on an additional 150,000 square feet in convention center space and an additional 1,000 rooms. In March 2003, Ceasars Palace opened the Colosseum Showroom with a 4,000 seat entertainment venue custom designed specifically for a theatrical show starring Celine Dion. Off the strip, a few large "local" casinos opened including The Cannery Hotel Casino in North Las Vegas and The Ritz-Carlton at Lake Las Vegas. The new Ritz-Carlton resort features a Mediterranean theme and offers 349 rooms and suites, beautiful Italian gardens, 36 holes of championship golf and beach and lake activities all within exclusive Lake Las Vegas.

Planned construction projects in late 2003 through 2005 include a 925 room expansion at the Bellagio Resort, which includes an additional 60,000 square feet in convention space. The highly anticipated project known as Le Reve has changed its name to Wynn Las Vegas and is scheduled for completion in April of 2005. Located on Las Vegas Boulevard at the site of the recently imploded Desert Inn Casino, Wynn Las Vegas will be the latest in a line of megaresorts developed by casino magnate Steve Wynn.

## Special Event / Sporting Venues

Special events and sporting venues also play an important role in the thriving economy of Clark County. The Wrangler National Finals Rodeo will continue to be hosted by Las Vegas through the year 2009. Since 1985, the rodeo has substantially contributed to the local economy bringing in more than 170,000 fans a year. The Las Vegas Motor Speedway, a \$200 million motor sports complex that spans 1,600 acres, houses more than a dozen different venues hosting races from NHRA drag racing to the Indy Racing League and the NASCAR Winston Cup. Many other major sporting events are held in Las Vegas each year including World Championship Boxing, the Las Vegas Seniors Classic, the Las Vegas Invitational Golf Tournament, the National Championship Hot Air Balloon Races, and NCAA tournaments.

## Services

### *Healthcare*

While hospitals nationwide are merging with competitors or reducing their number of beds, Las Vegas hospitals continue to expand hospital facilities. Currently there are 11 full-service hospitals and five specialty hospitals located throughout Clark County. In addition there are currently five new hospitals either under construction or in the planning stages for Clark County.

### *Transportation*

City and county officials are continually addressing transportation needs. Expansion of existing freeways, continued construction of the Las Vegas beltway, and the addition of major arterials are

areas of high priority within the Las Vegas valley. Currently, the Regional Transportation Commission of Southern Nevada (RTC) oversees approximately \$97 million worth of highway construction projects. In addition to highway construction projects, the RTC has been working on connecting the city with a monorail. Construction on the first phase of the monorail connecting the MGM Grand Hotel Casino to the Sahara Hotel Casino is almost complete. The second phase of the monorail will connect Las Vegas Boulevard with Downtown Las Vegas at Fremont Street and is expected to be completed in 2007. At its completion, the monorail will interface with the local bus system to create efficient travel routes throughout the city.

### *Retail*

Las Vegas currently has nine major shopping malls and over 200 shopping centers of over 100,000 square feet and the building of more retail outlets continues at a rapid pace. The Fashion Show Mall located on Las Vegas Boulevard recently completed phase one of its \$1 billion renovation and expansion. When finished, it will include seven major department stores including Nevada's first Nordstrom. Also, scheduled to open in September 2003, as part of a downtown revitalization, the Las Vegas Premium Outlets will feature over 435,000 square feet of name-brand outlet shops.

### **Growth in School District Facilities**

Explosive economic and population growth in Southern Nevada has had an effect on almost every aspect of life including the public school system. Currently, the Clark County School District is among the fastest growing school districts in the nation. In 1992-1993 the Educational Research Service ranked the District as the 11<sup>th</sup> largest school district in the country. The District is currently the 6<sup>th</sup> largest school district in the nation. Official enrollment for the 2002-2003 school year was 255,328, an increase of 4.3 percent over the previous year's enrollment of 244,684. Over the past decade the District has experienced an enrollment increase of 76% and with continuing enrollment growth of 11,000 to 15,000 new students every year, the District expects student enrollment to increase by 51% to 405,610 students by the 2012-13 school year. Mandates to improve educational services, combined with the rapid enrollment growth and limited revenues per student, result in new challenges upon the budget process to control appropriations and expenditures within the limits of available resources.

The District's Demographics and Zoning Department utilizes current birth rates and cohort projection techniques, including analyzing the number of new residents moving to Clark County and the advancement of students through grade levels, to calculate student enrollment projections. Current projections indicate that school population will continue to grow rapidly as schools in the areas of the most rapid growth are already at or exceeding existing building capacity. Recognizing the impact the escalating population growth can have on the ability of the District to provide the highest level of educational services, school building construction schedules will be closely monitored to respond to enrollment growth.

The District opened 10 new schools during the 2002-03 school year. Twelve schools are scheduled to open in 2003-04; they include seven new elementary schools, three new middle schools and two new high schools. Voters in November 1998 approved a ten-year building program that will provide 88 new schools. The program also includes funds for continuing renovation of existing schools, land acquisition, two regional bus yards and technology improvements.

### **Cash Management and Investing**

Cash is invested in United States government securities, government agencies, collateralized repurchase agreements, bankers' acceptances, certificates of deposit, money market mutual funds,

and commercial paper in a manner that matches maturities against projected cash flows. The investment regulation adopted by the Board states: "The objective of the District's investment program is to provide for the investment of public funds in a manner which will provide the highest degree of safety, liquidity, and yield while conforming to all statutes governing the investing of public funds." The Investment Committee meets regularly to review District investments, ensuring that the objectives are being met.

## **Risk Management**

The District has the obligation to manage and control the potential financial impact of frequent and predictable losses. The coverages maintained by the District to assume these risks in accordance with self-insurance parameters are achieved through the risk management process of identification and analysis, and the avoidance, prevention, or reduction of operational exposure to loss. An annual actuarial study is contracted to assist the District in planning future funding requirements.

## **Report Evaluation**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Clark County School District for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2002. This was the seventeenth consecutive year that the District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The District believes the current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and will be submitting it to the GFOA to determine its eligibility for another certificate.

## **Independent Audit**

Nevada Revised Statute 354.624 requires an annual audit by independent certified public accountants. The accounting firm of Kafoury, Armstrong, & Co., CPA's was selected to perform the fiscal year 2003 audit. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the federal Single Audit Act of 1996 and related OMB Circular A-133. The auditor's report on the basic financial statements is included in the financial section of this report. The auditor's report on the internal accounting controls of the District and statement regarding the District's use of monies in compliance with the purpose of each fund is included in the compliance and controls section and will be filed as a public record pursuant to NRS 354.624.

## **Acknowledgments**

Timely preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Accounting Department and the staff of our independent auditors, Kafoury, Armstrong, & Co, CPA's. We would like to express our appreciation to all members of the departments who assisted in and contributed to its preparation.

We would also like to thank the members of the Board of School Trustees for their interest and support in planning and conducting the financial operations of the Clark County School District in a responsible and progressive manner.

Respectfully submitted,



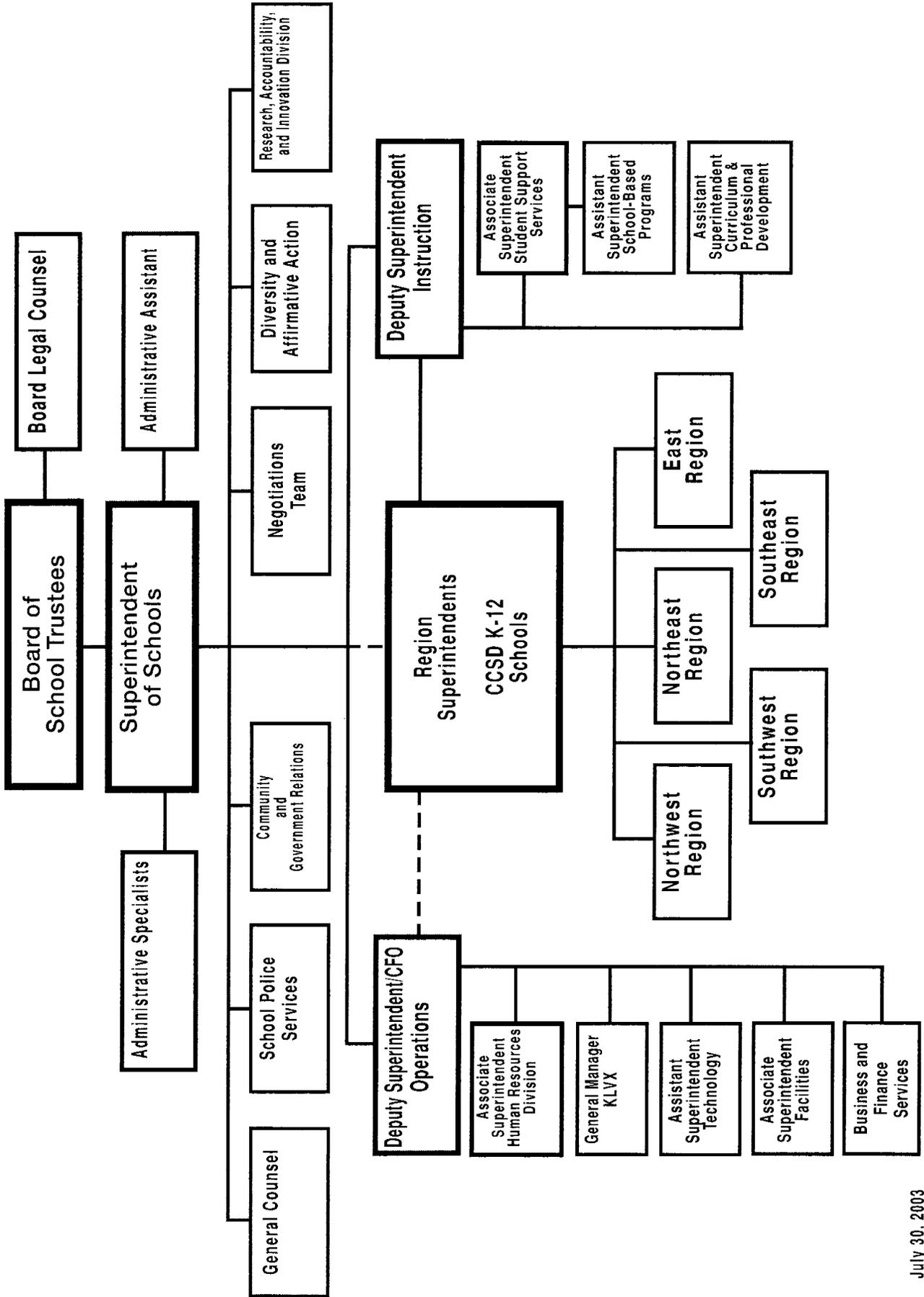
Carlos Arturo Garcia  
Superintendent



Walt Ruffes  
Deputy Superintendent/CFO



# CCSD Service Provider Network



July 30, 2003

GAC-007.1.2

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

Clark County School  
District, Nevada

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2002

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



A handwritten signature in black ink, appearing to read "William Patrick Costa".

President

A handwritten signature in black ink, appearing to read "Jeffrey R. Emswiler".

Executive Director

# FINANCIAL SECTION

- Independent Auditor's Report
- Management's Discussion and Analysis
- Basic Financial Statements
- Notes to the Financial Statements



CLARK COUNTY SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003

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The Management's Discussion and Analysis ("MD&A") offers readers a narrative overview and analysis of the Clark County School District's ("District") financial statements for the fiscal year ended June 30, 2003. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which precedes this report, and the financial statements, which immediately follow this report.

FINANCIAL HIGHLIGHTS FOR FISCAL YEAR 2003

Following is an analysis of facts, descriptions or conditions of the District, in fiscal year 2003, that had a material effect on its financial position or operating results.

Government-wide Statements

The overall financial position of the District improved as the government-wide net assets reported an increase during fiscal year 2003, from \$704,692,701 to \$834,979,347. This was mainly due to additions to fixed assets and construction in progress, which is recorded as a component of capital assets. At the end of the fiscal year, the District had 12 schools reported as construction in progress that are scheduled to open in fiscal 2004. Also, in the current year, except to refund previous issues, the District did not issue any new general obligation debt and thus did not add to its debt load. Total net assets represents approximately \$390 million in capital assets, net of related debt and approximately \$361 million in assets restricted for debt service and capital projects. Due to the increase in net assets, the District is currently reporting unrestricted net assets of approximately \$77 million in 2003.

At the end of fiscal year 2003, the District's governmental funds had an ending fund balance of \$645,035,486, a decrease of \$328,179,935 when compared to the previous year. The majority of this decrease relates to activity within the Bond Fund. Building bonds were last issued at the end of fiscal 2002, which resulted in an inflated ending fund balance for the governmental funds for the fiscal year ending 2002. In fiscal 2003, the bond fund expended the proceeds of the last issue with no current bond issue to provide additional proceeds. The result in the Bond Fund is a net reduction in fund balance of \$396,095,340, which accounts for the large decrease overall.

General Operating Fund Balance

For fiscal years 2000, 2001, 2002, and 2003, the Board of School Trustees has waived District Regulation 3110 requiring an unreserved undesignated fund balance at 2% of the general fund revenue with a commitment to restore the balance to the 2% level in the future. In addition to three years of budget reductions exceeding \$96 million, the District has followed suit with further efforts to reduce or control increasing operating costs throughout the 2002-03 fiscal year. Continued cost controls in the areas of administrative accounts payable, professional and consultant services; staffing freezes, delays in hiring and reductions in extra pay where possible; implementation of a districtwide energy conservation program coupled with reduced fuel rates for student transportation and the delaying of technology improvements, have enabled the District to make strides toward restoration of the unreserved undesignated fund balance. As of June 30, 2003, the unreserved undesignated (spendable) portion of fund balance reported in the general fund was \$20,804,923. This represents a \$6,964,960 increase from the previous year and is 1.6% of general fund revenue.

In addition to a .4% increase, from 1.2% to 1.6% of general fund revenue, in the unreserved undesignated fund balance, the District has been able to carryover designated funding for staffing improvements in school maintenance and operations services, potential costs of the No Child Left Behind Act ("NCLB") mandates on the general operating budget, and partial financing and implementation costs for business and data systems. Due to mid-year planning efforts for these projects, the financial impact was minimal in 2002-03. The District was also able to designate approximately \$4.1 million for textbooks to insure maximum base expenditure levels set by the state are met in order to receive the \$50 per pupil allocations provided by the 2003 Nevada Legislature for the 2003-04 school year.

CLARK COUNTY SCHOOL DISTRICT  
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2004 Nevada Legislative Session

The 2004 Nevada Legislature provided several funding improvements for public education over the next biennium. In addition to providing for normal employee contract increases, the Governor's budget included a 2 ¾% salary improvement for 2004-04 and 2% increase in 2004-05. The 2¾% increase in 2004-04 provided a 2% on scale salary increase and covered the rate increase by the Public Employees Retirement System. In addition to continuing the signing bonus incentive for new teachers through the next biennium, SB 8 provided additional retirement incentives for teachers in "at risk" schools as well as "high impact" areas such as math, language, and special education.

SB 8 also provided an increase in the per pupil basic support from \$3,819 in 2002-03 to \$4,077 in 2004-05 and \$4,199 in 2005-06. An additional \$50 per pupil was included in each year of the biennium for textbooks, instructional supplies and computer hardware.

An increase was also included for employee health insurance as well as an inflationary increase to cover the rising costs of utilities. An additional \$5.8 million was provided for the Districts to cover further unexpected employee health insurance increases. AB 286, however, was also approved without accompanying appropriations requiring Nevada State entities to subsidize the cost of retiree health insurance. Nevada school districts may be able to apply for funding from the \$5.8 million to cover this unfunded mandate.

Bond Program and Bond Ratings

The Clark County School District maintains and operates one of the largest school construction programs in the United States funded through the issuance of municipal bonds. Before bonds can be sold, the District provides information to various bond raters to obtain bond ratings for the proposed issue. Much of the information centers on the financial stability of the District and how it responds to various financial situations. Financial meetings and information provided to the rating agencies have resulted in the District maintaining the following high investment-grade rating with Moody's Investor Services (Aa3), Fitch (AA) and Standard and Poor (AA-). Southern Nevada's economic expansion as well as the District's fiscal stability has resulted in high investment-grade bond ratings leading to favorable interest rates for its bond issues.

The District obtained approval from voters in 1998, to issue approximately \$3.7 billion in general obligation bonds over the next 10 years to be paid within the existing property tax for school bond debt service. Periodically, the District issues bonds through this building program in order to construct or renovate schools with the last such building bond issue in June 2002 for \$475 million being used to build ten new schools in fiscal year 2004. Also during 2004, the District continued to capitalize on favorable interest rates by refunding older higher rate debt with the issuance of new debt at a lower rate. In July 2004, the District issued Series 2002A in the amount of \$160,630,000 and in March 2004 the District refunded more debt with Series 2004A in the amount of \$178,915,000.

Edison Partnership

Beginning with the 2001-02 school year, the District entered into a partnership with Edison Schools, a nationwide private manager of public schools. Edison manages six elementary schools and one middle school, with an emphasis on parental involvement and technology to meet the goal of increased student achievement. The Assessment and the Expansion Committees which review and evaluate program performance in October and February of each year did not make a recommendation to the District to expand the Edison Partnership beyond the seven schools currently managed by Edison.

Negotiations/Arbitration for Fiscal Year 2002-03

Both the teachers and the administrators union (CCEA and CCASA) settled on a 2% on scale salary increase and a January 2004 increase in employee health insurance contributions by the District. ESEA, representing support staff, accepted the 2% on scale salary increase but ended the 2004 contract unsettled over insurance

CLARK COUNTY SCHOOL DISTRICT  
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contributions. The Police Officers Association accepted the 2% toward an increase in employee health insurance contributions but also ended the year without an approved contract. However, it is anticipated that there will be no further financial impact on the District for fiscal year 2002-03.

OVERVIEW OF THE FINANCIAL STATEMENTS

The District's basic financial statements are comprised of government-wide financial statements, fund financial statements, and notes to the financial statements. Following is a brief discussion of the structure of the basic financial statements.

Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with an assessment of the overall financial position and activities of the District as a whole. These statements are structured around the primary government, not including fiduciary funds. They are further divided into governmental activities and business-type activities. Governmental activities being those generally financed through taxes and intergovernmental revenues, while business-type activities are those financed to some degree by charging external parties for goods received.

The statement of net assets combines and consolidates all of the District's current financial resources (short-term spendable resources) with capital assets and long-term obligations using the accrual basis of accounting. The end result is net assets that are segregated into three components: invested in capital assets, net of related debt; restricted and unrestricted net assets.

The statement of activities presents information showing how the District's net assets changed during fiscal year 2003. All changes in net assets are reported when the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, there are some revenues and expenses reported in this statement that will result in cash flows in future fiscal periods. All expenditures are reported by related function as prescribed by the Nevada Department of Education Handbook II Accounting System.

Fund Financial Statements

The District uses fund financial statements to provide detailed information about its most significant funds. All of the funds of the Clark County School District can be divided into three categories:

*Governmental Funds* – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements described above. However, unlike the government-wide financial statements, governmental fund financial statements use the modified accrual basis of accounting, which focuses on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. To provide a better understanding of the relationship between the fund statements and government-wide statements, a reconciliation is provided for a more comprehensive picture of the District's financial position.

*Proprietary Funds* – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows are reported in the proprietary funds. The District reports two types, enterprise funds and internal service funds. Enterprise funds are used to report an activity where a fee is charged to external users. The District's sole enterprise fund, the Food Service Enterprise Fund, is used to account for food service operations within the District. Internal service funds report activities that provide goods and services to the other departments of the District. The District reports two internal service funds, the Insurance and Risk Management Fund, and the Graphic Arts Production Fund.

*Fiduciary Funds* – Funds that are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs. The District currently holds assets related to student activities of various schools in its single fiduciary fund, the Student Activity Agency Fund.

CLARK COUNTY SCHOOL DISTRICT  
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Notes to the Financial Statements

The notes to the financial statements complement the financial statements by describing qualifying factors and changes throughout the fiscal year.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted previously, the government-wide statements are structured to report financial information on the District as a whole, excluding fiduciary funds. Condensed financial information with comparative amounts from the prior year is presented along with accompanying analysis.

**Clark County School District's Net Assets:**

	Governmental activities		Business-type activities		Total	
	2003	2002	2003	2002	2003	2002
Current assets	\$ 935,385,554	\$ 1,234,817,246	\$ 28,031,441	\$ 21,427,018	\$ 963,416,995	\$ 1,256,244,264
Capital assets, net	2,809,934,636	2,478,379,022	4,864,907	4,367,947	2,814,799,543	2,482,746,969
<b>Total assets</b>	<b>3,745,320,190</b>	<b>3,713,196,268</b>	<b>32,896,348</b>	<b>25,794,965</b>	<b>\$ 3,778,216,538</b>	<b>3,738,991,233</b>
Current liabilities	274,298,233	348,155,862	797,707	611,018	275,095,940	348,766,880
Long-term liabilities	2,667,642,451	2,685,080,426	498,800	451,226	2,668,141,251	2,685,531,652
<b>Total liabilities</b>	<b>2,941,940,684</b>	<b>3,033,236,288</b>	<b>1,296,507</b>	<b>1,062,244</b>	<b>2,943,237,191</b>	<b>3,034,298,532</b>
<b>Net assets:</b>						
Invested in capital assets, net of related debt	385,309,486	348,735,421	4,864,907	4,367,947	390,174,393	353,103,368
Restricted	367,606,852	346,511,691	-	-	367,606,852	346,511,691
Unrestricted	50,463,168	(15,287,132)	26,734,934	20,364,774	77,198,102	5,077,642
<b>Total net assets</b>	<b>\$ 803,379,506</b>	<b>\$ 679,959,980</b>	<b>\$ 31,599,841</b>	<b>\$ 24,732,721</b>	<b>834,979,347</b>	<b>\$ 704,692,701</b>

The District's assets exceeded liabilities by \$834,979,347 at the close of the current fiscal year and total net assets increased by \$130,286,646 resulting in a 17% increase in net assets.

Governmental Activities

The District's total net assets in governmental activities is \$803,379,506 of which, the unrestricted net assets is \$50,463,168; they are used to meet the ongoing obligations of the District. The District had previously reported negative unrestricted net assets and this is the first year it is reporting a positive unrestricted net asset amount. Portions of total net assets are subject to external restrictions as to how they may be used. In the current fiscal year, assets restricted include monies for servicing long-term general obligation bonded debt in the amount of \$315,893,420, monies related to bond proceeds and other revenues to be used in the District's capital projects programs in the amount of \$46,379,432, and a deposit made with the State of Nevada for the District's worker's compensation self-insurance program in the amount of \$5,334,000.

Business-type Activities

Business-type activities consist solely of the District's Food Service Enterprise Fund. Net assets in this fund increased by 21% to \$31,599,841 due to growth in the food service enterprise fund. Food Service is reporting approximately \$26 million in assets as unrestricted.

CLARK COUNTY SCHOOL DISTRICT  
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**Clark County School District's Statement of Activities:**

	Governmental		Business-type		Totals	
	activities		activities			
	2003	2002	2003	2002	2003	2002
<b>Revenues:</b>						
<b>Program revenues:</b>						
Charges for services	\$ 3,375,674	\$ 3,464,394	\$ 23,533,422	\$ 21,217,222	\$ 26,909,096	\$ 24,681,616
Operating grants and contributions	188,567,950	182,889,194	31,014,083	29,261,155	219,582,033	212,150,349
Total program revenues	191,943,624	186,353,588	54,547,505	50,478,377	246,491,129	236,831,965
<b>General revenues:</b>						
Property taxes	537,953,480	472,186,562	-	-	537,953,480	472,186,562
Local school support tax	498,143,678	460,084,272	-	-	498,143,678	460,084,272
Governmental services tax	60,771,135	57,053,958	-	-	60,771,135	57,053,958
Room tax	44,370,723	42,108,241	-	-	44,370,723	42,108,241
Real estate transfer tax	24,708,324	19,563,498	-	-	24,708,324	19,563,498
Franchise tax	2,201,528	2,127,821	-	-	2,201,528	2,127,821
Unrestricted federal aid	567,254	591,255	-	-	567,254	591,255
Unrestricted state aid	398,722,032	380,099,223	-	-	398,722,032	380,099,223
Other local sources	19,313,819	15,607,937	(207,042)	7,874	19,106,777	15,615,811
Investment earnings	20,803,025	24,446,056	384,367	497,509	21,187,392	24,943,565
Total general revenues	1,607,554,998	1,473,868,823	177,325	505,383	1,607,732,323	1,474,374,206
Total revenues	1,799,498,622	1,660,222,411	54,724,830	50,983,760	1,854,223,452	1,711,206,171
<b>Expenses:</b>						
Instruction expenses	1,012,720,864	926,596,335	-	-	1,012,720,864	926,596,335
<b>Support services:</b>						
Student support	62,623,452	60,870,351	-	-	62,623,452	60,870,351
Instructional staff support	68,183,902	66,768,445	-	-	68,183,902	66,768,445
Educational media services	4,561,143	4,655,364	-	-	4,561,143	4,655,364
General administration	31,864,306	25,259,277	-	-	31,864,306	25,259,277
School administration	110,967,797	109,334,057	-	-	110,967,797	109,334,057
Business support	10,398,601	10,159,782	-	-	10,398,601	10,159,782
<b>Operation and maintenance</b>						
of plant services	147,080,973	141,508,279	-	-	147,080,973	141,508,279
Student transportation	61,698,920	57,288,798	-	-	61,698,920	57,288,798
Central support	19,719,350	14,864,071	-	-	19,719,350	14,864,071
Other support services	2,214,683	4,364,733	-	-	2,214,683	4,364,733
Facilities acquisition and construction services	8,943,207	68,105,150	-	-	8,943,207	68,105,150
Interest on long-term debt	135,101,898	111,836,924	-	-	135,101,898	111,836,924
Food services	-	-	48,459,361	46,983,331	48,459,361	46,983,331
Total expenses	1,676,079,096	1,601,611,566	48,459,361	46,983,331	1,724,538,457	1,648,594,897
<b>Change in net assets before transfers</b>						
	123,419,526	58,610,845	6,265,469	4,000,429	129,684,995	62,611,274
Transfers in / (out)	-	(748,016)	601,651	748,016	601,651	-
Change in net assets	123,419,526	57,862,829	6,867,120	4,748,445	130,286,646	62,611,274
Net assets - beginning	679,959,980	622,097,151	24,732,721	19,984,276	704,692,701	642,081,427
Net assets - ending	\$ 803,379,506	\$ 679,959,980	\$ 31,599,841	\$ 24,732,721	\$ 834,979,347	\$ 704,692,701

CLARK COUNTY SCHOOL DISTRICT  
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Governmental Activities

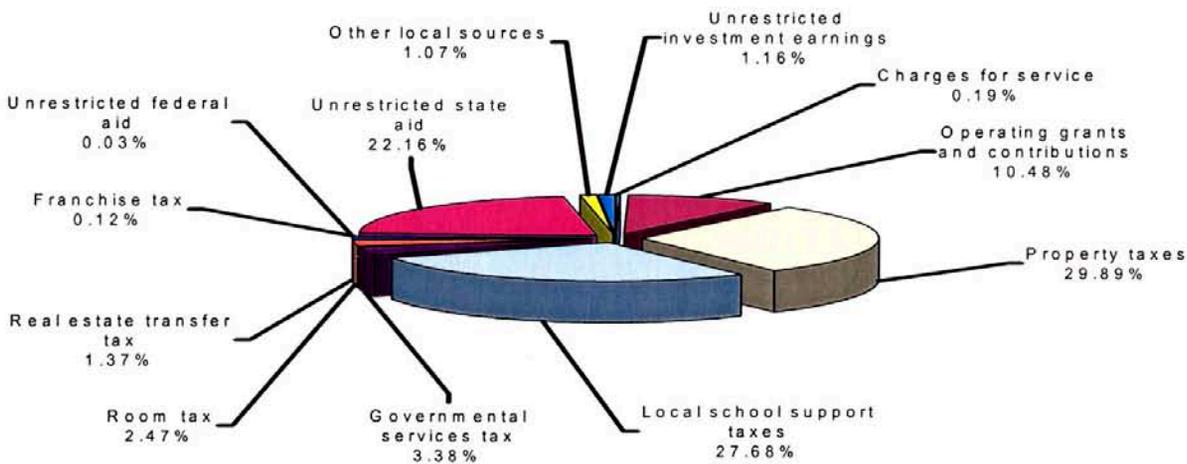
Governmental activities increased the District's net assets by \$123,419,526, accounting for 16% of the growth in net assets for the District.

Program revenues include charges for services such as summer school fees and grants and contributions from local, state and federal sources used to support specific programs of the District. Program revenues in governmental activities provided 10% of the resources necessary to pay the cost of providing program services. Remaining costs are provided by general revenues which consist of general-purpose tax revenues.

The largest general revenues received by the District include aggregated property taxes in the amount of \$537,953,480 and local school support tax in the amount of \$498,143,678. These taxes represent 29.9% and 27.7% percent, respectively, of total revenues for the current fiscal year.

Instruction expenditures represent more than 60% of total governmental expenses. Instruction expenditures consist of regular, special, vocational, adult and other types of instructional services provided with over 96% being spent on regular and special education. Operation and maintenance of district buildings include salary and general expenses for keeping the District's schools and administrative buildings, grounds and the general vicinity open, safe for use, and in effective working condition and they account for the next highest expenditure with approximately 9% of total expenditures.

**Governmental Activities – Revenue Sources**

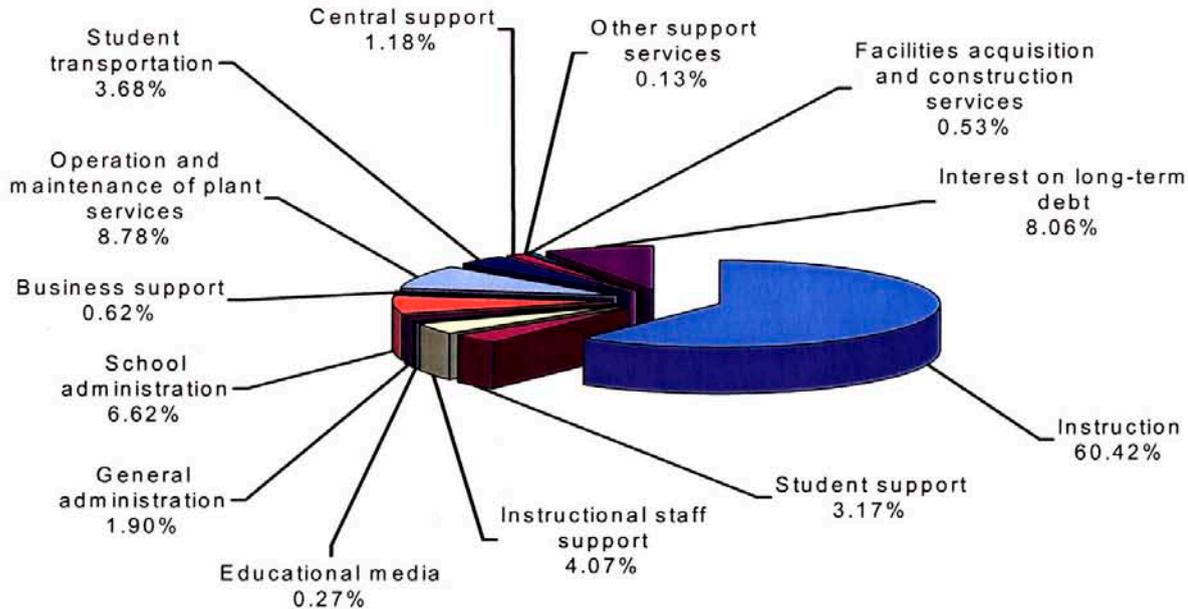


**Governmental Activities - Change in Revenues**

Revenues	2003	2002	Increase / (Decrease) from 2002	% Increase / (Decrease) from 2002
Charges for service	\$ 3,375,674	\$ 3,464,394	\$ (88,720)	-2.56%
Operating grants and contributions	188,567,950	182,889,194	5,678,756	3.11%
Property taxes	537,953,480	472,186,562	65,766,918	13.93%
Local school support taxes	498,143,678	460,084,272	38,059,406	8.27%
Governmental services tax	60,771,135	57,053,958	3,717,177	6.52%
Room tax	44,370,723	42,108,241	2,262,482	5.37%
Real estate transfer tax	24,708,324	19,563,498	5,144,826	26.30%
Franchise tax	2,201,528	2,127,821	73,707	3.46%
Unrestricted federal aid	567,254	591,255	(24,001)	-4.06%
Unrestricted state aid	398,722,032	380,099,223	18,622,809	4.90%
Other local sources	19,313,819	15,607,937	3,705,882	23.74%
Unrestricted investment earnings	20,803,025	24,446,056	(3,643,031)	-14.90%
<b>Total revenues</b>	<b>\$ 1,799,498,622</b>	<b>\$ 1,660,222,411</b>	<b>\$ 139,276,211</b>	<b>8.39%</b>

CLARK COUNTY SCHOOL DISTRICT  
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**Governmental Activities – Expenditures by Function**



**Governmental Activities - Change in Expenses by Function**

Expenditures	2003	2002	Increase / (Decrease) from 2002	% Increase / (Decrease) from 2002
Instruction	\$ 1,012,720,864	\$ 926,596,335	\$ 86,124,529	9.29%
Student support	62,623,452	60,870,351	1,753,101	2.88%
Instructional staff support	68,183,902	66,768,445	1,415,457	2.12%
Educational media	4,561,143	4,655,364	(94,221)	-2.02%
General administration	31,864,306	25,259,277	6,605,029	26.15% <sup>1</sup>
School administration	110,967,797	109,334,057	1,633,740	1.49%
Business support	10,398,601	10,159,782	238,819	2.35%
Operation and maintenance of plant services	147,080,973	141,508,279	5,572,694	3.94%
Student transportation	61,698,920	57,288,798	4,410,122	7.70%
Central support	19,719,350	14,864,071	4,855,279	32.66%
Other support services	2,214,683	4,364,733	(2,150,050)	-49.26% <sup>2</sup>
Facilities acquisition and construction services	8,943,207	68,105,150	(59,161,943)	-86.87% <sup>3</sup>
Interest on long-term debt	135,101,898	111,836,924	23,264,974	20.80%
<b>Total expenses</b>	<b>\$ 1,676,079,096</b>	<b>\$ 1,601,611,566</b>	<b>\$ 74,467,530</b>	<b>4.65%</b>

<sup>1</sup> Variance due mainly to increased costs associated with facilities liability insurance, postage and federal grants administration and related program costs.

<sup>2</sup> Variance due mainly to timing of indirect cost charges for grants in fiscal year 2002.

<sup>3</sup> Variance due mainly to adjustments to construction in progress associated with implementation of the GASB 34 financial reporting model.

CLARK COUNTY SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
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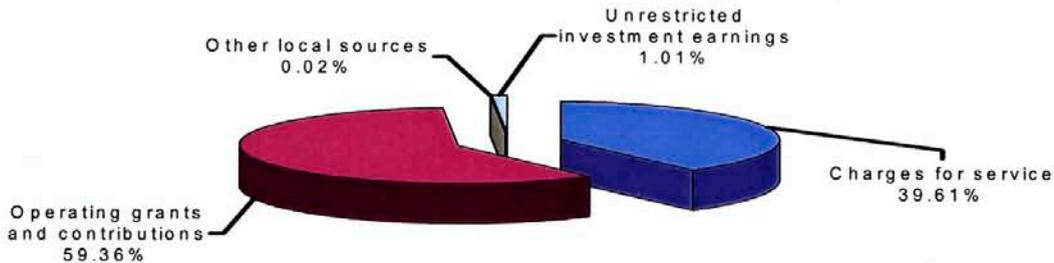
Business-type Activities

Business-type activities consist solely of the District's Food Service Enterprise Fund. In the current fiscal year this activity increased net assets by \$6,867,120, accounting for the other 1% of the total growth in the District's net assets.

Food service student charges and federal subsidies including contributions of commodity food products account for almost 100% of the revenues received by business-type activities, with student charges representing approximately 40% and federal subsidies accounting for 59%.

The majority of the expenditures in business-type activities are for food purchases and salary expenses to maintain the District's food service program.

**Business-type Activities – Revenue Sources**



**Business-type Activities - Change in Revenues**

Revenues	2003	2002	Increase / (Decrease) from 2002	% Increase / (Decrease) from 2002
Charges for service	23,533,422	19,524,735	4,008,687	20.53%
Operating grants and contributions	31,014,083	29,261,155	1,752,928	5.99%
Other local sources	(207,042)	7,874	(214,916)	-2729.44%
Unrestricted investment earnings	384,367	497,509	(113,142)	-22.74%
<b>Total Revenues</b>	<b>54,724,830</b>	<b>49,291,273</b>	<b>5,433,557</b>	<b>11.02%</b>

ANALYSIS OF GOVERNMENTAL FUND BALANCES AND TRANSACTIONS

Governmental funds use fund accounting and follow the modified accrual basis of accounting which focuses on short-term sources and uses of spendable resources. Following is an analysis of individual fund balances and material transactions.

At the end of the current fiscal year, the District's governmental funds reported combined ending fund balances of \$645 million, a decrease of \$328 million from last year mainly due to the timing of construction expenditures and related bond issues. Approximately 89% of this fund balance is reserved, while 11% is unreserved. Of the unreserved portion of fund balance, \$44,243,003 is designated for various projects throughout the district

CLARK COUNTY SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
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including the ERP business resource system, future capital improvements, textbook and supply allocations, and potential staffing costs associated with NCLB mandates. Unreserved undesignated fund balance, for all governmental funds which serves as a useful measure of the district's net resources, as a whole, available for spending is \$23,107,611, or 3.5% of the total fund balance.

The main operating fund of the District is the general fund. At the end of the current fiscal year the total fund balance in the general fund was \$47,087,631; reserved portion totaled \$6,058,813 and the unreserved designated portion was \$20,223,895. The unreserved undesignated portion which represents spendable resources was \$20,804,923, representing 44% of the total fund balance or 1.6% of the general operating budget resources.

Fund balance in the general fund increased in the current fiscal year mainly due to significant staffing vacancies for special education teachers and support staff and utility cost reductions resulting from the energy conservation program implemented in 2001-02.

### BUDGETARY HIGHLIGHTS

The original budget (2002-03 Final Budget) was approved May 15, 2002. Budgeted appropriations are developed with certain main determinants remaining unknown; most important of which are the final certified enrollment and the prior year's ending fund balance. For this reason, the "original" budget is approved and submitted based on future resolution of these unknown issues. The final budget (2002-03 Amended Final Budget) which was approved December 13, 2002 is more accurately representative of final appropriations.

Nevada statutes and District regulations require that school Districts legally adopt budgets for all funds. Budgets are prepared in accordance with generally accepted accounting principles. Budgeted amounts reflected in the accompanying financial statements recognize amendments made during the year. The final appropriated budget is prepared by fund, program and function. All appropriations lapse at year-end and encumbrances are re-appropriated in the ensuing fiscal year.

There were several variances between the original and final budgets that should be noted:

- In the regular programs instruction function, the District budgeted approximately \$2.9 million in property expenditures in the original budget which increased to \$12.2 million in the final budget. The difference of \$9.3 million relates to the computer refreshment and copier replacement programs instituted between budgets.
- In undistributed expenditures school administration function, the District originally budgeted approximately \$91.8 million in salaries which decreased to \$86.2 million in the final budget. The difference of \$5.6 million was mainly due to unreleased deferred staffing not needed due to actual enrollment of 3,400 students less than projected between the original and final budgets.
- In undistributed expenditures student transportation, the District originally budgeted to purchase all buses (property) under the bond program as provided by SB 553. The variance of \$11.1 million in property occurred when the expenditure for buses was split between the general operating budget and the bond program budget. Splitting the purchase would reduce the impact on the statewide Distributive School Account ("DSA") budget development for school district's general operating budgets.

In December of 2002, the Board adopted the 2002-03 Amended Final Budget for the General/Special Education Fund that reflected total resources and applications of \$1,294,600,450 including a projected ending fund balance of \$21,682,028. Actual resources exceeded budgeted resources by \$2,186,385 for total resources of \$1,296,786,835. The Special Education Fund, although part of the general operating budget, is required to be reported separately due to SB 569, passed in 1994. The District, as does the State, budgets for the Special Education Fund as part of the general operating budget and funds are transferred from the General Fund to cover all costs in excess of special education unit revenue.

CLARK COUNTY SCHOOL DISTRICT  
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FOR THE FISCAL YEAR ENDED JUNE 30, 2003

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During fiscal year 2003, the District continued to operate under tight fiscal guidelines, taking advantage of staffing pattern changes resulting from vacancies and delays in hiring, freezing positions temporarily, and attempting to reduce extra pay costs. Program reviews and changes have been encouraged in order for departments and schools to become more aware and accountable for costs. Implementation of energy conservation efforts in 2001-02 reduced the rate of increase in utility costs by approximately \$4 million as the District opened 10 new schools in 2002-03.

The actual unreserved undesignated fund balance of \$20,804,923 was \$6,964,960 higher than budgeted. While the balance remains below the required level of 2% of general operating revenue, the increase is reflective of efforts to restore the unreserved undesignated fund balance to the 2% level as designated by the Board of Trustees.

CAPITAL ASSETS AND LONG-TERM DEBT

Capital Assets

At June 30, 2003, the District had approximately \$2.8 billion, net of depreciation, invested in a broad range of capital assets, including land and improvements, buildings and improvements, and equipment. This amount represents a net increase (including additions, disposals, and depreciation) of \$332 million or 13% from last year. The following table reflects additions and disposals of capital assets for governmental and business-type activities.

**Governmental Activities Capital Assets:**

	Balance June 30, 2002	Additions	Disposals	Balance June 30, 2003
Land	\$ 148,047,955	\$ 15,503,644	\$ (6,326)	\$ 163,545,273
Land Improvements	449,469,564	94,960,270	-	544,429,834
Buildings	1,485,104,887	251,509,257	(1,676,805)	1,734,937,339
Building Improvements	554,207,586	36,400,201	(19,168)	590,588,619
Equipment	136,761,819	37,276,745	(11,927,338)	162,111,226
Construction in Progress	318,223,713	379,185,787	(377,753,553)	319,655,947
Less: Accumulated Depreciation	(613,436,502)	(102,391,028)	10,493,928	(705,333,602)
<b>Total Capital Assets, Net</b>	<b>\$ 2,478,379,022</b>	<b>\$ 712,444,876</b>	<b>\$(380,889,262)</b>	<b>\$ 2,809,934,636</b>

The majority of the increase in capital assets relates to the construction or improvement of District school buildings. In fiscal year 2003, the District opened 10 new schools, which are reported as additions to buildings, and has 12 currently in progress to be opened in fiscal year 2004. Also reported as an addition to buildings is the purchase of a former factory for \$5.3 million, which is to be used to house a portion of the District's maintenance department.

SB 553 provided an amendment to NRS 387.335 allowing the purchase of equipment for the transportation of students to be made through school District's general obligation bond issue programs. During fiscal year 2002-03, approximately \$12.2 million in replacement and new buses was expended through the District's bond program through a transfer to the Extraordinary Maintenance and Capital Replacement Fund.

In fiscal year 2003, the District continued to see many additions to land, land improvements and building improvements in order to meet the challenges associated with growth. Along with construction of new buildings, the District is continuing to renovate and/or improve existing buildings.

CLARK COUNTY SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003

**Business-type Activities Capital Assets:**

	Balance June 30, 2002	Additions	Disposals	Balance June 30, 2003
Buildings	\$ 86,841	\$ -	\$ -	\$ 86,841
Building Improvements	3,196,177	-	-	3,196,177
Equipment	4,895,556	1,267,333	(870,699)	5,292,190
Less: Accumulated Depreciation	(3,810,627)	(529,466)	629,792	(3,710,301)
<b>Total Capital Assets, Net</b>	<b>\$ 4,367,947</b>	<b>\$ 737,867</b>	<b>\$ (240,907)</b>	<b>\$ 4,864,907</b>

The additions to equipment in the Districts Food Service Enterprise Fund are directly related to growth in the student population and thus increase in services provided by this fund. Capital assets increased by 11% net of depreciation.

Additional information on the District's capital assets can be found in note 5 on pages 47-48 of this report.

Long-term Debt

As of June 30, 2003, the District carried approximately \$2.67 billion in debt, including general obligation bonds and liabilities for compensated absences. The District issues general obligation bonds to finance various projects including but not limited to constructing or purchasing new buildings, enlarging, remodeling or repairing existing buildings or grounds, acquiring sites for new buildings, paying expenses relating to the acquisition of school facilities which have been leased by a school district, and purchase necessary furniture and equipment for schools including equipment used for the transportation of pupils. The following table summarizes long-term debt activity over the past fiscal year.

**Long-term Debt and Capitalized Lease Obligations:**

	Balance June 30, 2002	Issuances	Retirements	Balance June 30, 2003
<b>Governmental Activities:</b>				
General Obligation Debt	\$ 2,730,950,001	\$339,545,000	\$(469,415,000)	\$ 2,601,080,001
Plus: Premiums	45,169,930	30,469,071	(3,113,954)	72,525,047
Less: Discounts	(13,089,573)	-	3,848,393	(9,241,180)
Less: Deferred Losses	(9,890,652)	(20,267,378)	1,722,656	(28,435,374)
<b>General Obligation Debt, Net</b>	<b>2,753,139,706</b>	<b>349,746,693</b>	<b>(466,957,905)</b>	<b>2,635,928,494</b>
Capitalized Lease	1,937,622	-	(1,937,622)	-
Compensated Absences Payable	30,506,026	17,611,075	(16,403,144)	31,713,957
<b>Total Long-term Debt, Net</b>	<b>\$ 2,785,583,354</b>	<b>\$367,357,768</b>	<b>\$(485,298,671)</b>	<b>\$ 2,667,642,451</b>
<b>Business-type Activities:</b>				
Compensated Absences	\$ 451,226	\$ 318,936	\$ (271,362)	\$ 498,800

Per Nevada Revised Statute Chapter 387.400, the debt limitation for the District is equal to 15 percent of the assessed valuation of property, excluding motor vehicles. The debt limitation currently applicable at June 30, 2003 is \$6,092,092,895. It is expected that future increases in assessed valuation and the retirement of bonds

CLARK COUNTY SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003

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will result, at all times, in a statutory debt limitation in excess of outstanding debt, subject to changes in assumptions, costs and revenues.

In July 2002, the District issued Series 2002A for \$160,630,000 and in March 2003, the District issued Series 2003A for \$178,915,000. Both were issued to take advantage of favorable market conditions by advance refunding the District's outstanding general obligation debt. The two refunding issues had a present value savings of \$6,194,909,704 and \$17,909,704, respectively.

In fiscal year 2003, the District satisfied all of its capital lease obligations with a final payment to Bank One for leased buses and an early payoff to Pitney Bowes for mail equipment. The combined lease payments, which are reported in the Extraordinary Maintenance and Capital Replacement Fund, totaled \$1,937,622 and leave the capitalized lease payable balance at zero.

As the District grows, the liability for compensated absences continues to grow, although at a much slower pace. This is due to District policy which allows for support staff employees to receive payoffs of their accrued vacation hours throughout the year.

Additional information on the District's long-term debt can be found in notes 8, 9 and 10 on pages 49-53 of this report.

#### REQUESTS FOR INFORMATION

This financial report is designed to provide its users with a general overview of the Clark County School District's finances and to demonstrate the District's accountability for the revenues it receives. Additional information and an electronic copy of this report may be found at the District's web site, [www.ccsd.net](http://www.ccsd.net). Any further questions, comments or requests for additional financial information should be addressed to:

Clark County School District  
Accounting Department  
2832 E. Flamingo Road  
Las Vegas, NV 89121

CLARK COUNTY SCHOOL DISTRICT  
STATEMENT OF NET ASSETS  
JUNE 30, 2003

	Governmental Activities	Business-type Activities	Total
<b>ASSETS</b>			
Pooled cash and investments	\$ 750,443,335	\$ 21,537,666	\$ 771,981,001
Accounts receivable	171,834,769	1,643,108	173,477,877
Interest receivable	4,141,920	-	4,141,920
Inventories	2,110,790	4,850,667	6,961,457
Prepays	1,066,522	-	1,066,522
Deferred charges - bond issuance	5,788,218	-	5,788,218
Capital assets, net of accumulated depreciation	2,809,934,636	4,864,907	2,814,799,543
<b>TOTAL ASSETS</b>	<b>3,745,320,190</b>	<b>32,896,348</b>	<b>3,778,216,538</b>
<b>LIABILITIES</b>			
Accounts payable	48,123,095	401,592	48,524,687
Construction contracts and retention payable	35,629,184	-	35,629,184
Accrued salaries and benefits	151,554,282	396,115	151,950,397
Deferred revenues	3,793,360	-	3,793,360
Arbitrage payable	2,342,294	-	2,342,294
Liability insurance claims payable	11,111,843	-	11,111,843
Workers' compensation claims payable	11,379,711	-	11,379,711
Interest payable	10,364,464	-	10,364,464
Long term liabilities:			
Portion due or payable within one year:			
General obligation bonds payable	115,809,024	-	115,809,024
Compensated absences payable	16,359,349	271,362	16,630,711
Portion due or payable after one year:			
General obligation bonds payable	2,520,119,470	-	2,520,119,470
Compensated absences payable	15,354,608	227,438	15,582,046
<b>TOTAL LIABILITIES</b>	<b>2,941,940,684</b>	<b>1,296,507</b>	<b>2,943,237,191</b>
<b>NET ASSETS</b>			
Invested in capital assets, net of related debt	385,309,486	4,864,907	390,174,393
Restricted for:			
Debt service	315,893,420	-	315,893,420
Capital projects	46,379,432	-	46,379,432
Certificate of deposit for self-insurance	5,334,000	-	5,334,000
Unrestricted	50,463,168	26,734,934	77,198,102
<b>TOTAL NET ASSETS</b>	<b>\$ 803,379,506</b>	<b>\$ 31,599,841</b>	<b>\$ 834,979,347</b>

The notes to the financial statements are an integral part of this statement.

CLARK COUNTY SCHOOL DISTRICT  
STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003

Functions / Programs	Expenses	Program Revenues		Net (Expenses) Revenues and Changes in Net Assets		
		Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	Total
<b>GOVERNMENTAL ACTIVITIES:</b>						
Instruction:						
Regular instruction	\$ (823,074,878)	\$ 884,028	\$ 114,751,657	\$ (707,439,193)	\$ -	\$ (707,439,193)
Special instruction	(167,597,279)	-	24,506,472	(143,090,807)	-	(143,090,807)
Vocational instruction	(12,258,240)	-	1,292,669	(10,965,571)	-	(10,965,571)
Adult instruction	(4,644,919)	244,601	4,764,012	363,694	-	363,694
Other instruction	(5,145,548)	2,247,045	-	(2,898,503)	-	(2,898,503)
Total instruction	(1,012,720,864)	3,375,674	145,314,810	(864,030,380)	-	(864,030,380)
Support services:						
Student support	(62,623,452)	-	8,258,265	(54,365,187)	-	(54,365,187)
Instructional staff support	(68,183,902)	-	16,290,490	(51,893,412)	-	(51,893,412)
Educational media services	(4,561,143)	-	4,925,797	364,654	-	364,654
General administration	(31,864,306)	-	9,908,578	(21,955,728)	-	(21,955,728)
School administration	(110,967,797)	-	-	(110,967,797)	-	(110,967,797)
Business support	(10,398,601)	-	234,270	(10,164,331)	-	(10,164,331)
Operation and maintenance of plant services	(147,080,973)	-	1,398,887	(145,682,086)	-	(145,682,086)
Student transportation	(61,698,920)	-	149,342	(61,549,578)	-	(61,549,578)
Central support	(19,719,350)	-	101,894	(19,617,456)	-	(19,617,456)
Other support services	(2,214,683)	-	1,985,617	(229,066)	-	(229,066)
Facilities acquisition and construction services	(8,943,207)	-	-	(8,943,207)	-	(8,943,207)
Interest on long-term debt	(135,101,898)	-	-	(135,101,898)	-	(135,101,898)
Total support services	(663,358,232)	-	43,253,140	(620,105,092)	-	(620,105,092)
TOTAL GOVERNMENTAL ACTIVITIES	(1,676,079,096)	3,375,674	188,567,950	(1,484,135,472)	-	(1,484,135,472)
<b>BUSINESS-TYPE ACTIVITIES:</b>						
Food services	(48,459,361)	23,533,422	31,014,083	-	6,088,144	6,088,144
TOTAL SCHOOL DISTRICT	\$ (1,724,538,457)	\$ 26,909,096	\$ 219,582,033	\$ (1,484,135,472)	\$ 6,088,144	\$ (1,478,047,328)
<b>GENERAL REVENUES:</b>						
Taxes:						
Property taxes, levied for general purposes				309,027,690	-	309,027,690
Property taxes, levied for debt service				228,925,790	-	228,925,790
Local school support taxes				498,143,678	-	498,143,678
Governmental services tax				60,771,135	-	60,771,135
Room tax				44,370,723	-	44,370,723
Real estate transfer tax				24,708,324	-	24,708,324
Two percent franchise tax				2,201,528	-	2,201,528
Federal aid not restricted to specific purposes				567,254	-	567,254
State aid not restricted to specific purposes				398,722,032	-	398,722,032
Other local sources				19,313,819	(207,042)	19,106,777
Unrestricted investment earnings				20,803,025	384,367	21,187,392
TRANSFERS				-	601,651	601,651
TOTAL GENERAL REVENUES AND TRANSFERS				1,607,554,998	778,976	1,608,333,974
CHANGE IN NET ASSETS				123,419,526	6,867,120	130,286,646
NET ASSETS - BEGINNING				679,959,980	24,732,721	704,692,701
NET ASSETS - ENDING				\$ 803,379,506	\$ 31,599,841	\$ 834,979,347

The notes to the financial statements are an integral part of this statement.

CLARK COUNTY SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2003

	MAJOR FUNDS					Other Governmental Funds	Total Governmental Funds
	General Fund	Special Education Fund	Debt Service Fund	Bond Fund			
<b>ASSETS</b>							
Pooled cash and investments	\$ 52,454,781	\$ 21,212,698	\$ 312,982,976	\$ 271,749,216	\$ 58,364,917	\$ 716,764,588	
Accounts receivable	131,563,549	20,156	6,829,544	13,328,925	20,043,509	171,785,683	
Interest receivable	1,918,481	-	125,481	2,097,958	-	4,141,920	
Inventories	1,817,803	-	-	-	29,430	1,847,233	
Prepays	998,610	31,958	-	-	23,390	1,053,958	
<b>TOTAL ASSETS</b>	<b>\$ 188,753,224</b>	<b>\$ 21,264,812</b>	<b>\$ 319,938,001</b>	<b>\$ 287,176,099</b>	<b>\$ 78,461,246</b>	<b>\$ 895,593,382</b>	
<b>LIABILITIES AND FUND BALANCES</b>							
<b>LIABILITIES:</b>							
Accounts payable	24,230,141	273,446	3,181	18,373,677	4,063,911	46,944,356	
Intergovernmental accounts payable	870,738	-	-	-	-	870,738	
Accrued salaries and benefits	109,940,218	20,991,366	-	832,190	19,725,931	151,489,705	
Deferred revenue	6,624,496	-	4,041,400	-	2,615,723	13,281,619	
Construction contracts and retentions payable	-	-	-	35,565,218	63,966	35,629,184	
Arbitrage payable	-	-	-	2,342,294	-	2,342,294	
<b>Total liabilities</b>	<b>141,665,593</b>	<b>21,264,812</b>	<b>4,044,581</b>	<b>57,113,379</b>	<b>26,469,531</b>	<b>250,557,896</b>	
<b>FUND BALANCES:</b>							
<b>Reserved for:</b>							
Inventories	1,817,803	-	-	-	29,430	1,847,233	
Prepays	998,610	31,958	-	-	23,390	1,053,958	
Encumbrances	3,242,400	-	-	255,276,119	-	258,518,519	
Grants	-	-	-	-	1,877,472	1,877,472	
Debt service	-	-	314,387,690	-	-	314,387,690	
<b>Unreserved, reported in:</b>							
<b>Designated for:</b>							
ERP lease financing per audit	4,650,000	-	-	-	-	4,650,000	
Unrealized gains on investments	612,346	-	1,505,730	627,535	-	2,745,611	
School carryover	2,446,184	-	-	-	-	2,446,184	
Improvements in maint. and ops. svcs carryover	2,026,785	-	-	-	-	2,026,785	
Potential impacts of NCLB mandates carryover	2,266,856	-	-	-	-	2,266,856	
ERP business resource data system per audit	2,571,724	-	-	-	-	2,571,724	
ERP maintenance work order system per audit	1,500,000	-	-	-	-	1,500,000	
Textbook supplement	4,150,000	-	-	-	-	4,150,000	
Undesignated	20,804,923	(31,958)	-	(25,840,934)	-	(5,067,969)	
<b>Special Revenue Funds:</b>							
Designated for unrealized gains in investments	-	-	-	-	57,311	57,311	
Undesignated	-	-	-	-	28,175,580	28,175,580	
<b>Capital Projects Funds:</b>							
<b>Designated for:</b>							
Capital improvements	-	-	-	-	15,086,563	15,086,563	
Capital replacement	-	-	-	-	6,644,613	6,644,613	
Unrealized gains on investments	-	-	-	-	97,356	97,356	
<b>Total fund balance</b>	<b>47,087,631</b>	<b>-</b>	<b>315,893,420</b>	<b>230,062,720</b>	<b>51,991,715</b>	<b>645,035,486</b>	
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 188,753,224</b>	<b>\$ 21,264,812</b>	<b>\$ 319,938,001</b>	<b>\$ 287,176,099</b>	<b>\$ 78,461,246</b>	<b>\$ 895,593,382</b>	

The notes to the financial statements are an integral part of this statement.

CLARK COUNTY SCHOOL DISTRICT  
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET  
TO THE STATEMENT OF NET ASSETS  
JUNE 30, 2003

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**Total fund balance – governmental funds** **\$ 645,035,486**

*Amounts reported for governmental activities in the statement of net assets are different because:*

Capital assets net of the related depreciation are not reported in the governmental funds financial statements because they are not current financial resources, but they are reported in the statement of net assets. 2,809,478,871

Certain long-term assets are not reported in this fund financial statement because they are not available to pay current period expenditures, but they are reported as assets in the statement of net assets. 9,488,262

Certain liabilities are not reported in the governmental funds financial statements because they are not due and payable, but they are presented as liabilities in the statement of net assets. (2,672,126,365)

Assets and liabilities of the District's Insurance and Risk Management Internal Service Fund and the Graphic Arts Production Internal Service Fund are not reported in the governmental funds financial statements because they are presented on a different accounting basis, but they are presented as assets and liabilities in the statement of net assets. 11,503,252

**Total net assets – governmental activities** **\$ 803,379,506**

The notes to the financial statements are an integral part of this statement.

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CLARK COUNTY SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
GOVERNMENTAL FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	MAJOR FUNDS				Other Governmental Funds	Total Governmental Funds
	General Fund	Special Education Fund	Debt Service Fund	Bond Fund		
<b>REVENUES:</b>						
Local sources	\$ 862,687,938	\$ 16,173	\$ 234,882,076	\$ 79,825,216	\$ 32,650,909	\$ 1,210,062,312
State sources	354,718,690	43,946,604	-	-	92,503,859	491,169,153
Federal sources	567,254	-	-	-	91,342,663	91,909,917
Other sources	540,826	-	-	-	4,374,011	4,914,837
<b>TOTAL REVENUES</b>	<b>1,218,514,708</b>	<b>43,962,777</b>	<b>234,882,076</b>	<b>79,825,216</b>	<b>220,871,442</b>	<b>1,798,056,219</b>
<b>EXPENDITURES:</b>						
Current:						
Instruction:						
Regular instruction	583,890,711	-	-	28,499,622	124,670,628	737,060,961
Special instruction	13,616,843	139,306,024	-	-	14,603,859	167,526,726
Vocational instruction	10,760,114	-	-	-	1,596,281	12,356,395
Adult instruction	-	-	-	-	4,654,801	4,654,801
Other instruction	4,976,749	-	-	-	176,491	5,153,240
Support services:						
Student support	43,539,466	10,911,776	-	-	8,304,744	62,755,986
Instructional staff support	52,583,666	3,214,487	-	2,315,447	19,287,394	77,400,994
Educational media services	-	-	-	-	4,561,143	4,561,143
General administration	18,973,373	74,839	-	-	12,859,086	31,907,298
School administration	110,518,457	43,497	-	-	7,632	110,569,586
Business support	9,387,931	502,906	-	523,813	281,986	10,696,636
Operation and maintenance of plant services	146,993,693	27,845	-	682,705	2,051,842	149,756,085
Student transportation	42,039,458	23,319,058	-	-	10,259,991	75,618,507
Central support	19,160,940	-	-	-	129,209	19,290,149
Other support services	-	-	-	-	2,214,684	2,214,684
Facilities acquisition and construction services	1,539,502	-	-	-	-	1,539,502
Capital outlay:	-	-	-	369,911,949	28,626,437	398,538,386
Debt service:						
Principal	-	-	108,508,780	-	1,937,622	110,446,402
Interest	-	-	140,156,326	-	69,089	140,225,415
Purchased services	-	-	508,524	-	-	508,524
Payment to refunded bond escrow agent	-	-	3,508,134	-	-	3,508,134
Bond issuance costs	-	-	1,211,427	-	-	1,211,427
<b>TOTAL EXPENDITURES</b>	<b>1,057,980,903</b>	<b>177,400,432</b>	<b>253,893,191</b>	<b>401,933,536</b>	<b>236,292,919</b>	<b>2,127,500,981</b>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES</b>	<b>160,533,805</b>	<b>(133,437,655)</b>	<b>(19,011,115)</b>	<b>(322,108,320)</b>	<b>(15,421,477)</b>	<b>(329,444,762)</b>
<b>OTHER FINANCING SOURCES (USES):</b>						
Transfers in	-	133,437,655	69,271,954	-	19,032,935	221,742,544
Transfers out	(147,755,524)	-	-	(73,987,020)	-	(221,742,544)
General obligation refunding bonds issued	-	-	339,545,000	-	-	339,545,000
Premiums on general obligation refunding bonds	-	-	30,469,071	-	-	30,469,071
Payment to refunded bond escrow agent	-	-	(368,749,244)	-	-	(368,749,244)
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<b>(147,755,524)</b>	<b>133,437,655</b>	<b>70,536,781</b>	<b>(73,987,020)</b>	<b>19,032,935</b>	<b>1,264,827</b>
<b>NET CHANGE IN FUND BALANCES</b>	<b>12,778,281</b>	<b>-</b>	<b>51,525,666</b>	<b>(396,095,340)</b>	<b>3,611,458</b>	<b>(328,179,935)</b>
<b>FUND BALANCES, BEGINNING</b>	<b>34,309,350</b>	<b>-</b>	<b>264,367,754</b>	<b>626,158,060</b>	<b>48,380,257</b>	<b>973,215,421</b>
<b>FUND BALANCES, ENDING</b>	<b>\$ 47,087,631</b>	<b>\$ -</b>	<b>\$ 315,893,420</b>	<b>\$ 230,062,720</b>	<b>\$ 51,991,715</b>	<b>\$ 645,035,486</b>

The notes to the financial statements are an integral part of this statement.

CLARK COUNTY SCHOOL DISTRICT  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCE OF THE GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003

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**Net change in fund balances – governmental funds** **\$ (328,179,935)**

*Amounts reported for governmental activities in the statement of activities are different because:*

Capital outlays to purchase or build capital assets are reported in the governmental funds as expenditures. However, for governmental activities those costs are shown in the statement of net assets and allocated over their estimated useful lives as annual depreciation expenses in the statement of activities. 334,730,801

Property taxes that are collected in time to pay obligations of the current period are reported as revenue in the fund statements. However, amounts that relate to prior periods that first become available in the current period should not be reported as revenue in the statement of activities. 881,211

The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items. 122,817,356

The net revenues of the District's Insurance and Risk Management Internal Service Fund and the Graphic Arts Production Internal Service Fund are not reported in this financial statement because they are presented on a different accounting basis (in the proprietary fund financial statements), but they are presented in the statement of activities. 1,635,985

Generally expenditures recognized in the fund financial statements are limited to only those that use current financial resources, but expenses are recognized in the statement of activities when incurred. (5,399,229)

Gains and losses are not presented in this financial statement because they do not provide or use current financial resources, but they are presented in the statement of activities. (3,066,663)

**Change in net assets of governmental activities** **\$ 123,419,526**

The notes to the financial statements are an integral part of this statement.

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CLARK COUNTY SCHOOL DISTRICT  
MAJOR FUND - GENERAL FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	BUDGETED AMOUNTS		Actual	VARIANCES POSITIVE / (NEGATIVE)	
	Original Budget	Final Budget		Original to Final Budget	Final Budget to Actual
<b>REVENUES:</b>					
Local sources:					
Local school support tax	\$ 477,602,446	\$ 477,602,446	\$ 498,143,678	\$ -	\$ 20,541,232
Ad valorem taxes	308,189,245	308,174,397	308,523,387	(14,848)	348,990
Governmental services tax	39,884,687	39,889,789	41,391,867	5,102	1,502,078
Two percent franchise tax	1,808,648	2,201,528	2,201,528	392,880	-
E-rate reimbursements	1,450,000	1,850,000	2,002,107	400,000	152,107
School project contributions	1,865,000	2,290,000	3,045,810	425,000	755,810
Local government taxes	450,000	729,572	907,302	279,572	177,730
Tuition and summer school fees	1,803,352	1,894,054	1,786,474	90,702	(107,580)
Athletic proceeds	500,000	675,000	732,762	175,000	57,762
Other local sources	983,369	549,440	981,648	(433,929)	432,208
Investment income:					
Net increase in the fair value of investments	725,000	725,000	720,629	-	(4,371)
Interest Income	1,945,150	1,062,547	2,250,746	(882,603)	1,188,199
Total local sources	837,206,897	837,643,773	862,687,938	436,876	25,044,165
State sources:					
State distributive fund	377,324,226	364,311,511	345,092,559	(13,012,715)	(19,218,952)
State special appropriations	9,676,131	9,626,131	9,626,131	(50,000)	-
Total state sources	387,000,357	373,937,642	354,718,690	(13,062,715)	(19,218,952)
Federal sources:					
Public Law 103 - 382	485,000	530,000	555,312	45,000	25,312
Forest reserve	10,000	10,000	11,942	-	1,942
Total federal sources	495,000	540,000	567,254	45,000	27,254
Other sources:					
Sales of district property	105,000	105,000	354,043	-	249,043
Proceeds from insurance	120,000	120,000	186,783	-	66,783
Total other sources	225,000	225,000	540,826	-	315,826
TOTAL REVENUES	1,224,927,254	1,212,346,415	1,218,514,708	(12,580,839)	6,168,293
<b>EXPENDITURES:</b>					
Current:					
REGULAR PROGRAMS:					
Instruction:					
Salaries	415,994,011	413,234,013	413,393,474	2,759,998	(159,461)
Benefits	120,027,906	124,660,558	124,679,321	(4,632,652)	(18,763)
Purchased services	12,571,087	10,741,230	9,167,176	1,829,857	1,574,054
Supplies	22,917,514	23,897,125	23,752,258	(979,611)	144,867
Property	2,909,153	12,207,565	12,372,306	(9,298,412)	(164,741)
Other	1,908,000	598,445	526,176	1,309,555	72,269
Total instruction	576,327,671	585,338,936	583,890,711	(9,011,265)	1,448,225
Support services:					
Student transportation:					
Purchased services	304,395	600,105	623,745	(295,710)	(23,640)

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - GENERAL FUND  
 STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	BUDGETED AMOUNTS			VARIANCES POSITIVE / (NEGATIVE)	
	Original Budget	Final Budget	Actual	Original to Final Budget	Final Budget to Actual
<b>EXPENDITURES - Continued:</b>					
Other support services:					
Salaries	\$ 23,011,171	\$ 23,037,376	\$ 22,575,729	\$ (26,205)	\$ 461,647
Benefits	6,642,768	6,768,481	6,636,174	(125,713)	132,307
Purchased services	111,918	278,768	276,481	(166,850)	2,287
Supplies	2,193,461	1,854,102	1,781,562	339,359	72,540
Property	-	33,403	33,908	(33,403)	(505)
Other	2,375	10,072	9,244	(7,697)	828
Total other support services	31,961,693	31,982,202	31,313,098	(20,509)	669,104
Total support services	32,266,088	32,582,307	31,936,843	(316,219)	645,464
TOTAL REGULAR PROGRAMS	608,593,759	617,921,243	615,827,554	(9,327,484)	2,093,689
<b>SPECIAL PROGRAMS:</b>					
Instruction:					
Salaries	11,540,869	11,540,869	10,096,754	-	1,444,115
Benefits	3,231,605	3,304,490	2,831,767	(72,885)	472,723
Purchased services	20,000	21,400	18,980	(1,400)	2,420
Supplies	126,446	706,761	669,342	(580,315)	37,419
Total instruction	14,918,920	15,573,520	13,616,843	(654,600)	1,956,677
Support services:					
Salaries	2,891,109	2,256,239	1,633,316	634,870	622,923
Benefits	652,323	650,635	488,746	1,688	161,889
Purchased services	127,325	152,229	34,666	(24,904)	117,563
Supplies	175,025	150,824	131,075	24,201	19,749
Property	100,000	150,000	99,895	(50,000)	50,105
Other	950	3,402	3,032	(2,452)	370
Total support services	3,946,732	3,363,329	2,390,730	583,403	972,599
TOTAL SPECIAL PROGRAMS	18,865,652	18,936,849	16,007,573	(71,197)	2,929,276
<b>VOCATIONAL PROGRAMS:</b>					
Instruction:					
Salaries	8,705,900	8,340,772	7,576,613	365,128	764,159
Benefits	2,529,375	2,501,549	2,245,263	27,826	256,286
Purchased services	1,565	22,984	26,423	(21,419)	(3,439)
Supplies	215,364	410,460	404,069	(195,096)	6,391
Property	51,752	528,013	504,676	(476,261)	23,337
Other		3,070	3,070	(3,070)	
Total instruction	11,503,956	11,806,848	10,760,114	(302,892)	1,046,734
Support services:					
Student transportation:					
Purchased services	-	8,650	8,650	(8,650)	-
Other support services:					
Purchased services	2,000	2,763	2,753	(763)	10
Supplies	6,700	25,186	24,186	(18,486)	1,000
Total other support services	8,700	27,949	26,939	(19,249)	1,010
Total support services	8,700	36,599	35,589	(27,899)	1,010
TOTAL VOCATIONAL PROGRAMS	11,512,656	11,843,447	10,795,703	(330,791)	1,047,744

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - GENERAL FUND  
 STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	BUDGETED AMOUNTS		Actual	VARIANCES POSITIVE / (NEGATIVE)	
	Original Budget	Final Budget		Original to Final Budget	Final Budget to Actual
<u>EXPENDITURES - Continued:</u>					
OTHER INSTRUCTIONAL PROGRAMS:					
School co-curricular activities:					
Instruction:					
Salaries	\$ 1,112,180	\$ 866,951	\$ 764,876	\$ 245,229	\$ 102,075
Benefits	313,582	371,382	339,206	(57,800)	32,176
Purchased services	202,894	257,464	244,402	(54,570)	13,062
Supplies	443,182	641,464	194,783	(198,282)	446,681
Property	21,350	101,160	23,740	(79,810)	77,420
Other	31,540	87,040	37,066	(55,500)	49,974
Total instruction	<u>2,124,728</u>	<u>2,325,461</u>	<u>1,604,073</u>	<u>(200,733)</u>	<u>721,388</u>
Support services:					
Student transportation:					
Purchased services	<u>189,269</u>	<u>196,670</u>	<u>195,751</u>	<u>(7,401)</u>	<u>919</u>
Other support services:					
Salaries	264,107	347,563	299,349	(83,456)	48,214
Benefits	60,921	76,821	63,973	(15,900)	12,848
Purchased services	121,438	131,332	121,747	(9,894)	9,585
Supplies	260,384	179,124	122,965	81,260	56,159
Other	3,990	10,406	6,405	(6,416)	4,001
Total other support services	<u>710,840</u>	<u>745,246</u>	<u>614,439</u>	<u>(34,406)</u>	<u>130,807</u>
Total support services	<u>900,109</u>	<u>941,916</u>	<u>810,190</u>	<u>(41,807)</u>	<u>131,726</u>
Total school co-curricular activities	<u>3,024,837</u>	<u>3,267,377</u>	<u>2,414,263</u>	<u>(242,540)</u>	<u>853,114</u>
School athletics:					
Instruction:					
Purchased services	998,000	1,242,558	1,235,739	(244,558)	6,819
Supplies	1,129,639	1,424,561	1,117,727	(294,922)	306,834
Property	523,000	231,617	57,201	291,383	174,416
Other	89,308	124,008	127,160	(34,700)	(3,152)
Total instruction	<u>2,739,947</u>	<u>3,022,744</u>	<u>2,537,827</u>	<u>(282,797)</u>	<u>484,917</u>
Support services:					
Student transportation:					
Purchased services	<u>1,384,405</u>	<u>1,605,598</u>	<u>1,586,491</u>	<u>(221,193)</u>	<u>19,107</u>
Total school athletics	<u>4,124,352</u>	<u>4,628,342</u>	<u>4,124,318</u>	<u>(503,990)</u>	<u>504,024</u>
Summer school:					
Instruction:					
Salaries	1,044,648	998,648	805,127	46,000	193,521
Benefits	24,339	24,339	21,019	-	3,320
Purchased services	3,000	8,450	7,713	(5,450)	737
Supplies	4,702	13,896	990	(9,194)	12,906
Total instruction	<u>1,076,689</u>	<u>1,045,333</u>	<u>834,849</u>	<u>31,356</u>	<u>210,484</u>

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - GENERAL FUND  
 STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	BUDGETED AMOUNTS			VARIANCES POSITIVE / (NEGATIVE)	
	Original Budget	Final Budget	Actual	Original to Final Budget	Final Budget to Actual
<b>EXPENDITURES - Continued:</b>					
Support services:					
Salaries	\$ 120,665	\$ 100,096	\$ 80,462	\$ 20,569	\$ 19,634
Benefits	2,812	2,333	2,068	479	265
Purchased services	20,543	13,749	18,614	6,794	(4,865)
Supplies	3,572	3,393	-	179	3,393
Total support services	147,592	119,571	101,144	28,021	18,427
Total summer school	1,224,281	1,164,904	935,993	59,377	228,911
TOTAL OTHER INSTRUCTIONAL PROGRAMS	8,373,470	9,060,623	7,474,574	(687,153)	1,586,049
<b>UNDISTRIBUTED EXPENDITURES:</b>					
Support services:					
Student support:					
Salaries	34,022,909	33,186,714	33,103,889	836,195	82,825
Benefits	10,135,893	10,088,884	10,064,095	47,009	24,789
Purchased services	144,534	142,859	129,973	1,675	12,886
Supplies	795,516	248,490	101,563	547,026	146,927
Other	380	1,356	995	(976)	361
Total student support	45,099,232	43,672,698	43,404,881	1,426,534	267,817
Instructional staff support:					
Salaries	8,713,437	8,875,232	8,837,800	(161,795)	37,432
Benefits	2,199,726	2,244,452	2,233,071	(44,726)	11,381
Purchased services	3,696,617	3,244,690	3,095,486	451,927	149,204
Supplies	2,509,184	4,112,539	4,050,644	(1,603,355)	61,895
Property	122,540	1,011,562	1,007,775	(889,022)	3,787
Other	289,016	263,903	244,317	25,113	19,586
Total instructional staff support	17,530,520	19,752,378	19,469,093	(2,221,858)	283,285
General administration:					
Salaries	6,091,862	6,427,652	6,287,474	(335,790)	140,178
Benefits	1,686,496	1,647,061	1,603,086	39,435	43,975
Purchased services	8,134,763	9,630,401	9,663,353	(1,495,638)	(32,952)
Supplies	156,401	148,739	145,991	7,662	2,748
Property	-	29,244	56,785	(29,244)	(27,541)
Other	325,694	269,945	157,372	55,749	112,573
Total general administration	16,395,216	18,153,042	17,914,061	(1,757,826)	238,981
School administration:					
Salaries	91,750,536	86,270,157	86,192,429	5,480,379	77,728
Benefits	24,944,948	24,536,513	23,485,495	408,435	1,051,018
Purchased services	-	725,922	727,558	(725,922)	(1,636)
Supplies	190	70	11,830	120	(11,760)
Total school administration	116,695,674	111,532,662	110,417,312	5,163,012	1,115,350

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - GENERAL FUND  
 STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	BUDGETED AMOUNTS			VARIANCES POSITIVE / (NEGATIVE)	
	Original Budget	Final Budget	Actual	Original to Final Budget	Final Budget to Actual
<b>EXPENDITURES - Continued:</b>					
Business support:					
Salaries	\$ 6,560,480	\$ 6,519,666	\$ 5,882,246	\$ 40,814	\$ 637,420
Benefits	1,845,978	2,345,189	2,155,253	(499,211)	189,936
Purchased services	1,033,307	1,165,061	976,989	(131,754)	188,072
Supplies	108,752	114,461	336,896	(5,709)	(222,435)
Property	-	79,813	24,650	(79,813)	55,163
Other	15,594	11,320	11,897	4,274	(577)
Total business support	9,564,111	10,235,510	9,387,931	(671,399)	847,579
Operation and maintenance of plant services:					
Salaries	68,149,466	66,311,612	63,959,865	1,837,854	2,351,747
Benefits	20,341,539	20,040,846	17,545,515	300,693	2,495,331
Purchased services	23,242,638	18,691,494	18,693,796	4,551,144	(2,302)
Supplies	49,601,305	44,716,367	43,238,316	4,884,938	1,478,051
Property	635,600	3,640,814	3,447,899	(3,005,214)	192,915
Other	1,476,926	49,898	71,565	1,427,028	(21,667)
Total operation and maintenance of plant services	163,447,474	153,451,031	146,956,956	9,996,443	6,494,075
Student transportation:					
Salaries	22,283,194	20,977,314	20,599,561	1,305,880	377,753
Benefits	7,216,067	6,507,692	5,546,807	708,375	960,885
Purchased services	352,562	520,553	433,935	(167,991)	86,618
Supplies	3,049,009	2,215,425	1,712,743	833,584	502,682
Property	-	11,189,342	11,317,656	(11,189,342)	(128,314)
Other	4,249,088	21,579	14,119	4,227,509	7,460
Total student transportation	37,149,920	41,431,905	39,624,821	(4,281,985)	1,807,084
Central support:					
Salaries	10,136,643	9,975,185	9,697,795	161,458	277,390
Benefits	7,706,044	3,733,452	3,317,236	3,972,592	416,216
Purchased services	7,982,688	6,836,663	3,570,733	1,146,025	3,265,930
Supplies	441,322	599,283	545,306	(157,961)	53,977
Property	2,610,000	1,675,097	1,928,967	934,903	(253,870)
Other	188,839	134,115	100,904	54,724	33,211
Total central support	29,065,536	22,953,795	19,160,941	6,111,741	3,792,854
Other support:					
Other	-	1,203,970	-	(1,203,970)	1,203,970
Facilities acquisition and construction services:					
Salaries	934,354	934,354	884,403	-	49,951
Benefits	249,108	250,329	231,438	(1,221)	18,891
Purchased services	435,500	413,725	389,408	21,775	24,317
Supplies	12,900	12,255	8,771	645	3,484
Property	-	-	4,197	-	(4,197)
Other	20,000	19,000	21,286	1,000	(2,286)
Total facilities acquisition and construction services	1,651,862	1,629,663	1,539,503	22,199	90,160
TOTAL UNDISTRIBUTED EXPENDITURES	436,599,545	424,016,654	407,875,499	12,582,891	16,141,155
TOTAL EXPENDITURES	1,083,945,082	1,081,778,816	1,057,980,903	2,166,266	23,797,913
EXCESS OF REVENUES OVER EXPENDITURES	140,982,172	130,567,599	160,533,805	(10,414,573)	29,966,206

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - GENERAL FUND  
 STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	BUDGETED AMOUNTS			VARIANCES POSITIVE / (NEGATIVE)	
	Original Budget	Final Budget	Actual	Original to Final Budget	Final Budget to Actual
OTHER FINANCING SOURCES (USES):					
Transfers in	\$ 4,000,000	\$ 4,380,000	\$ -	\$ 380,000	\$ (4,380,000)
Transfers out	(145,104,318)	(147,574,921)	(147,755,524)	(2,470,603)	(180,603)
TOTAL OTHER FINANCING SOURCES (USES)	(141,104,318)	(143,194,921)	(147,755,524)	(2,090,603)	(4,560,603)
NET CHANGE IN FUND BALANCES	(122,146)	(12,627,322)	12,778,281	(12,505,176)	25,405,603
FUND BALANCE, BEGINNING	17,798,286	34,309,350	34,309,350	16,511,064	-
FUND BALANCE, ENDING	\$ 17,676,140	\$ 21,682,028	\$ 47,087,631	\$ 4,005,888	\$ 25,405,603

The notes to the financial statements are an integral part of this statement.

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR SPECIAL REVENUE FUND - SPECIAL EDUCATION FUND  
 STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	BUDGETED AMOUNTS		Actual	VARIANCES POSITIVE / (NEGATIVE)	
	Original Budget	Final Budget		Original to Final Budget	Final Budget to Actual
<b>REVENUES:</b>					
Local sources:					
Other local sources	\$ -	\$ -	\$ 16,173	\$ -	\$ 16,173
State sources:					
State distributive fund	43,564,685	43,564,685	43,946,604	-	381,919
<b>TOTAL REVENUES</b>	<b>43,564,685</b>	<b>43,564,685</b>	<b>43,962,777</b>	<b>-</b>	<b>398,092</b>
<b>EXPENDITURES:</b>					
Current:					
<b>SPECIAL PROGRAMS:</b>					
Instruction:					
Salaries	113,078,337	113,308,217	103,788,522	(229,880)	9,519,695
Benefits	35,307,688	36,207,497	32,852,389	(899,809)	3,355,108
Purchased services	5,225	891,766	689,445	(886,541)	202,321
Supplies	1,703,111	1,661,923	1,887,615	41,188	(225,692)
Property	4,750	91,831	87,993	(87,081)	3,838
Other	-	60	60	(60)	-
Total instruction	150,099,111	152,161,294	139,306,024	(2,062,183)	12,855,270
Support services:					
Student transportation:					
Salaries	6,000	6,000	4,440	-	1,560
Benefits	140	140	41	-	99
Purchased services	496,835	498,422	499,255	(1,587)	(833)
Total student transportation	502,975	504,562	503,736	(1,587)	826
Other support services:					
Salaries	11,663,681	10,920,613	10,716,784	743,068	203,829
Benefits	3,307,363	3,257,196	3,167,199	50,167	89,997
Purchased services	415,798	682,304	557,783	(266,506)	124,521
Supplies	286,809	332,368	313,475	(45,559)	18,893
Property	950	18,101	16,682	(17,151)	1,419
Other	32,223	15,694	3,427	16,529	12,267
Total other support services	15,706,824	15,226,276	14,775,350	480,548	450,926
Total support services	16,209,799	15,730,838	15,279,086	478,961	451,752
<b>TOTAL SPECIAL PROGRAMS</b>	<b>166,308,910</b>	<b>167,892,132</b>	<b>154,585,110</b>	<b>(1,583,222)</b>	<b>13,307,022</b>
<b>UNDISTRIBUTED EXPENDITURES:</b>					
Support services:					
Student transportation:					
Salaries	16,073,588	16,673,588	16,643,334	(600,000)	30,254
Benefits	5,018,605	4,740,890	4,707,806	277,715	33,084
Purchased services	27,300	59,045	39,515	(31,745)	19,530
Supplies	964,100	1,399,600	1,424,667	(435,500)	(25,067)
TOTAL UNDISTRIBUTED EXPENDITURES	22,083,593	22,873,123	22,815,322	(789,530)	57,801
<b>TOTAL EXPENDITURES</b>	<b>188,392,503</b>	<b>190,765,255</b>	<b>177,400,432</b>	<b>(2,372,752)</b>	<b>13,364,823</b>
<b>DEFICIENCY OF REVENUES UNDER EXPENDITURES</b>	<b>(144,827,818)</b>	<b>(147,200,570)</b>	<b>(133,437,655)</b>	<b>(2,372,752)</b>	<b>13,762,915</b>

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR SPECIAL REVENUE FUND - SPECIAL EDUCATION FUND  
 STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	BUDGETED AMOUNTS			VARIANCES POSITIVE / (NEGATIVE)	
	Original Budget	Final Budget	Actual	Original to Final Budget	Final Budget to Actual
OTHER FINANCING SOURCES:					
Transfers in	\$ 144,827,818	\$ 147,200,570	\$ 133,437,655	\$ 2,372,752	\$ (13,762,915)
NET CHANGE IN FUND BALANCES	-	-	-	-	-
FUND BALANCE, BEGINNING	-	-	-	-	-
FUND BALANCE, ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

The notes to the financial statements are an integral part of this statement.

CLARK COUNTY SCHOOL DISTRICT  
STATEMENT OF NET ASSETS  
PROPRIETARY FUNDS  
JUNE 30, 2003

<u>ASSETS</u>	Business-type Activities Food Service Enterprise Fund	Governmental Activities Internal Service Funds	Total
Current assets:			
Pooled cash and investments	\$ 21,537,666	\$ 28,344,747	\$ 49,882,413
Accounts receivable	1,643,108	49,093	1,692,201
Inventories	4,850,667	263,557	5,114,224
Prepays	-	12,564	12,564
Noncurrent assets:			
Restricted pooled cash and investments:			
Certificate of deposit for self-insurance	-	5,334,000	5,334,000
Capital assets, net of accumulated depreciation	4,864,907	455,765	5,320,672
<b>TOTAL ASSETS</b>	<b>32,896,348</b>	<b>34,459,726</b>	<b>67,356,074</b>
<u>LIABILITIES</u>			
Current liabilities:			
Accounts payable	401,592	308,001	709,593
Accrued salaries and benefits	396,115	64,577	460,692
Liability insurance claims payable	-	11,111,843	11,111,843
Workers compensation claims payable	-	11,379,711	11,379,711
Compensated absences liability - current	271,362	86,900	358,262
Noncurrent liabilities:			
Compensated absences liability	227,438	5,442	232,880
<b>TOTAL LIABILITIES</b>	<b>1,296,507</b>	<b>22,956,474</b>	<b>24,252,981</b>
<u>NET ASSETS</u>			
Invested in capital assets, net of related debt	4,864,907	455,765	5,320,672
Restricted for certificate of deposit for self-insurance	-	5,334,000	5,334,000
Unrestricted	26,734,934	5,713,487	32,448,421
<b>TOTAL NET ASSETS</b>	<b>\$ 31,599,841</b>	<b>\$ 11,503,252</b>	<b>\$ 43,103,093</b>

The notes to the financial statements are an integral part of this statement.

CLARK COUNTY SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS  
PROPRIETARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	Business-type Activities Food Service Enterprise Fund	Governmental Activities Internal Service Funds	Total
<b><u>OPERATING REVENUES:</u></b>			
Charges for sales and services:			
Daily food sales	\$ 22,592,995	\$ -	\$ 22,592,995
Catering sales	940,427	-	940,427
Graphic production sales	-	3,733,118	3,733,118
Insurance premiums	-	13,989,034	13,989,034
Subrogation claims	-	247,696	247,696
<b>TOTAL OPERATING REVENUES</b>	<b>23,533,422</b>	<b>17,969,848</b>	<b>41,503,270</b>
<b><u>OPERATING EXPENSES:</u></b>			
Salaries	16,675,800	1,437,084	18,112,884
Benefits	5,050,087	397,009	5,447,096
Purchased services	2,009,382	5,717,687	7,727,069
Food and supplies	23,525,641	792,114	24,317,755
Property	652,736	68,549	721,285
Insurance claims	-	8,416,015	8,416,015
Depreciation	529,466	77,452	606,918
Other expenses	16,249	3,218	19,467
<b>TOTAL OPERATING EXPENSES</b>	<b>48,459,361</b>	<b>16,909,128</b>	<b>65,368,489</b>
<b>OPERATING (LOSS) / INCOME</b>	<b>(24,925,939)</b>	<b>1,060,720</b>	<b>(23,865,219)</b>
<b><u>NON-OPERATING REVENUES (EXPENSES):</u></b>			
Federal subsidies	28,233,530	-	28,233,530
Commodity revenue	2,732,299	-	2,732,299
State matching funds	48,254	-	48,254
Gain / (loss) on disposal of asset	(225,539)	(50,676)	(276,215)
Other revenue	18,497	-	18,497
Investment income:			
Net increase in the fair value of investments	108,774	146,682	255,456
Interest income	275,593	473,259	748,852
<b>TOTAL NON-OPERATING REVENUES (EXPENSES)</b>	<b>31,191,408</b>	<b>569,265</b>	<b>31,760,673</b>
<b>CHANGE IN NET ASSETS BEFORE TRANSFERS</b>	<b>6,265,469</b>	<b>1,629,985</b>	<b>7,895,454</b>
Transfers in	601,651	6,000	607,651
<b>CHANGE IN NET ASSETS</b>	<b>6,867,120</b>	<b>1,635,985</b>	<b>8,503,105</b>
<b>NET ASSETS, BEGINNING</b>	<b>24,732,721</b>	<b>9,867,267</b>	<b>34,599,988</b>
<b>NET ASSETS, ENDING</b>	<b>\$ 31,599,841</b>	<b>\$ 11,503,252</b>	<b>\$ 43,103,093</b>

The notes to the financial statements are an integral part of this statement.

CLARK COUNTY SCHOOL DISTRICT  
STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003

	Business-type Activities Food Service Enterprise Fund	Governmental Activities Internal Service Funds	TOTAL
<b>Cash flows from operating activities:</b>			
Cash received from customers	\$ 22,551,743	\$ 17,785,384	\$ 40,337,127
Cash received from other operating sources	940,427	247,696	1,188,123
Cash paid for services and supplies	(25,330,808)	(6,894,483)	(32,225,291)
Cash paid for other operating uses	(16,249)	(5,498,776)	(5,515,025)
Cash paid to employees and benefits	(21,648,963)	(1,878,793)	(23,527,756)
Net cash provided by (used in) operating activities	<u>(23,503,850)</u>	<u>3,761,028</u>	<u>(19,742,822)</u>
<b>Cash flows from capital and related financing activities:</b>			
Purchase of equipment	(650,314)	(28,600)	(678,914)
Receipts from sale of capital assets	-	15,000	15,000
Net cash used in capital and related financing activities	<u>(650,314)</u>	<u>(13,600)</u>	<u>(663,914)</u>
<b>Cash flows from noncapital financing activities:</b>			
Federal reimbursements	28,233,530	-	28,233,530
State matching funds	48,254	-	48,254
Miscellaneous revenue	18,498	-	18,498
Net cash provided by noncapital financing activities	<u>28,300,282</u>	<u>-</u>	<u>28,300,282</u>
<b>Cash flows from investing activities:</b>			
Interest income	275,593	473,259	748,852
Net increase in the fair value of investments	108,774	146,682	255,456
Sale of restricted investments	-	6,142,000	6,142,000
Purchase of restricted investments	-	(5,334,000)	(5,334,000)
Net cash provided by investing activities	<u>384,367</u>	<u>1,427,941</u>	<u>1,812,308</u>
Net increase in cash and cash equivalents	4,530,485	5,175,369	9,705,854
Cash and cash equivalents at beginning of year	17,007,181	23,169,378	40,176,559
Cash and cash equivalents at end of year	21,537,666	28,344,747	49,882,413
Restricted investments	-	5,334,000	5,334,000
Cash, cash equivalents, and restricted investments	<u>\$ 21,537,666</u>	<u>\$ 33,678,747</u>	<u>\$ 55,216,413</u>
<b>Reconciliation of operating loss to net cash provided by (used in) operating activities:</b>			
Operating income (loss)	\$ (24,925,939)	\$ 1,060,720	\$ (23,865,219)
<b>Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:</b>			
Depreciation	529,466	77,452	606,918
Commodity inventory used	2,732,299	-	2,732,299
<b>Change in assets and liabilities:</b>			
(Increase)/decrease in accounts receivable	(41,252)	(31,448)	(72,700)
(Increase)/decrease in inventories	(2,037,826)	(39,356)	(2,077,182)
(Increase)/decrease in prepaids	5,140	16,319	21,459
Increase/(decrease) in accounts payable	157,339	110,622	267,961
Increase/(decrease) in workers compensation claims payable	-	1,529,358	1,529,358
Increase/(decrease) in liability insurance claims payable	-	1,015,663	1,015,663
Increase/(decrease) in liability for compensated absences	47,574	10,283	57,857
Increase/(decrease) in accrued salaries and benefits	29,349	11,415	40,764
Total adjustments	<u>1,422,089</u>	<u>2,700,308</u>	<u>4,122,397</u>
Net cash provided by (used in) operating activities	<u>\$ (23,503,850)</u>	<u>\$ 3,761,028</u>	<u>\$ (19,742,822)</u>
<b>Supplemental information regarding noncash investing and financing activities:</b>			
Contribution of fixed assets	\$ 601,651	\$ 6,000	\$ 607,651

The notes to the financial statements are an integral part of this statement.

CLARK COUNTY SCHOOL DISTRICT  
STATEMENT OF FIDUCIARY NET ASSETS - FIDUCIARY FUNDS  
JUNE 30, 2003

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	STUDENT ACTIVITY AGENCY FUND
<u>ASSETS</u>	
Cash in bank	<u>\$ 12,239,912</u>

<u>LIABILITIES</u>	
Due to student groups	<u>\$ 12,239,912</u>

The notes to the financial statements are an integral part of this statement.

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# **CLARK COUNTY SCHOOL DISTRICT**

## **NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

#### **REPORTING ENTITY**

The accompanying financial statements include all of the activities that comprise the financial reporting entity of the Clark County School District ("District"). The District is governed by an elected, seven member, Board of School Trustees ("Board"). The Board is legally separate and fiscally independent from other governing bodies; therefore, the District is a primary government and is not reported as a component unit by any other governmental unit. The accounting policies of the District conform to generally accepted accounting principles as applicable to governmental entities. The Governmental Accounting Standards Board ("GASB") is the accepted standard-setting body for establishing governmental accounting and financial principles.

#### **Blended Component Unit**

The District is licensee for the local Public Broadcasting System affiliate, the KLVX Communications Group ("KLVX"). Because the Board is substantively the same as the governing body for KLVX, there is sufficient representation of the District's governing body over KLVX to allow for complete control of KLVX's activities. Therefore, the financial activities of KLVX are included as a blended component unit. Blended component units, although legally separate, are, in substance, part of the government's operations. Separately issued financial statements for KLVX can be obtained by contacting their financial department at the following address:

KLVX Communications Group  
4210 Channel 10 Drive  
Las Vegas, NV 89119

A summary of the District's significant accounting policies follows.

#### **BASIC FINANCIAL STATEMENTS**

The District's basic financial statements consist of the government-wide statements and the fund financial statements. The government-wide statements include a statement of net assets and a statement of activities, and the fund financial statements include financial information for the three fund types: governmental, proprietary and fiduciary. Reconciliations between the fund statements, the statement of net assets, and the statement of activities are also included along with statements of revenues, expenditures and changes in fund balances for the District's General Fund and its major special revenue fund, the Special Education Fund.

#### **Government-wide Financial Statements**

The government-wide financial statements are made up of the statement of net assets and the statement of activities. These statements include the aggregated financial information of the District as a whole, except for fiduciary activity. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. For the most part, the effect of interfund activity has been removed from these statements.

The statement of net assets presents the consolidated financial position of the District at year-end, in separate columns, for both governmental and business-type activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or program are offset by program revenues. Direct expenses are those that are specifically associated with a program or service and are, therefore, clearly identifiable to a particular function. Program revenues include operating grants and contributions and investment earnings legally restricted to support a specific program. Taxes and other revenues properly not included among program revenues are reported instead as general revenues. This statement provides a net cost or net revenue of specific programs and functions within the District. Those functions with a net cost are generally dependent on general-purpose tax revenues, such as property tax, to remain operational.

# CLARK COUNTY SCHOOL DISTRICT

## NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Fund Financial Statements

The financial accounts of the District are organized on the basis of funds each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts comprised of assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements.

The presentation emphasis in the fund financial statements is on major funds, for both governmental and enterprise funds. Major funds are determined based on minimum criteria set forth in GASB Statement Number 34. Major individual governmental funds and major individual enterprise funds are required to be reported in separate columns on the fund financial statements. However, currently the District has no major enterprise funds. The District may also display other funds as major funds if it believes the presentation will provide useful information to the users of the financial statements.

#### MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND BASIS OF PRESENTATION

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary funds. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Gross receipts and sales taxes are considered "measurable" when in the hands of intermediary collecting governments and are then recognized as revenue. The government considers property tax revenues to be "available" if they are collected within 60 days of the end of the current fiscal period. Anticipated refunds of taxes are recorded as liabilities and reductions of revenue when they are measurable and the payment seems certain. In general, expenditures are recorded when liabilities are incurred. The exception to this rule is that principal and interest on debt service, as well as liabilities related to compensated absences and claims and judgments, are recorded when payment is due.

The major revenue sources of the District include state distributive fund revenues, local school support taxes, ad valorem taxes, real estate transfer taxes, room taxes, interest income, and the governmental services tax.

All of the District's major funds are governmental funds. The District reports the following major governmental funds:

**General Fund** - The General Fund is the general operating fund of the District. It is used to account for all resources and cost of operations traditionally associated with governments, which are not required to be accounted for in other funds.

**Special Education Fund** - The Special Education Fund accounts for transactions of the District relating to educational services provided to children with special needs as supported by state and local sources.

**Debt Service Fund** - The Debt Service Fund is used to account for the collection of revenues, payment of principal and interest, and the cost of operations associated with debt service for general obligation debt.

## **CLARK COUNTY SCHOOL DISTRICT**

### **NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

***Bond Fund*** - The Bond Fund accounts for the costs of capital improvements and constructing major capital facilities paid for by bond proceeds, related interest earnings, and proceeds from real estate transfer taxes and room taxes.

Additionally the District reports the following fund types:

#### **Proprietary Funds**

**Enterprise Fund** – The enterprise fund is used to account for operations financed and operated in a manner similar to a private business enterprise - where the intent of the governing body is for the cost (expenses, including depreciation) of providing goods and services to the schools and other locations on a continuing basis to be financed or recovered primarily through charges or fees to customers. Currently, the District has one enterprise fund.

***Food Service Enterprise Fund*** - The Food Service Enterprise Fund accounts for transactions relating to food services provided to schools and other locations. Support is provided by customer fees and federal subsidies.

**Internal Service Funds** - Internal service funds are used to account for the financing of goods or services provided by one department to other departments of the District on a cost reimbursement basis. Currently, there are two District Internal Service Funds.

***Insurance and Risk Management Fund*** - The Insurance and Risk Management Fund accounts for transactions relating to insurance and risk management services provided to other District departments on a cost reimbursement basis.

***Graphic Arts Production Fund*** - The Graphic Arts Production Fund accounts for transactions relating to printing services provided to other District departments on a cost reimbursement basis.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The District has elected not to follow this subsequent private-sector guidance.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's food service enterprise fund and of the District's internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Amounts reported as program revenues include charges to customers or applicants for goods, services, or privileges provided, and operating grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. General revenues include all taxes not associated with a particular program or function.

## **CLARK COUNTY SCHOOL DISTRICT**

### **NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

##### **Fiduciary Funds**

**Agency Fund** – Agency funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government’s own programs. All assets reported in an agency fund are offset by a liability to the party on whose behalf they are held.

**Student Activity Agency Fund** – The District’s Student Activity Agency Fund reports assets held in an agency capacity for student groups and organizations.

##### **BUDGETS AND BUDGETARY ACCOUNTING**

Nevada Statutes and District policies and regulations require that school districts legally adopt budgets for all funds except fiduciary funds. The budgets are filed as a matter of public record with the County Auditor, and the State Departments of Taxation and Education. The District staff uses the following procedures to establish, modify, and control the budgetary data reflected in the financial statements:

1. The statutes provide for the following timetable in adoption of budgets:
  - (a) Before April 15, the Superintendent of Schools submits to the Board of School Trustees a tentative budget for the upcoming fiscal year. The tentative budget includes proposed expenditures and the means to finance them.
  - (b) Before the third Wednesday in May, a minimum of seven days' notice of public hearing on the final budget is published in a local newspaper.
  - (c) Before June 8, the Board of School Trustees must adopt a final budget.
2. On or before January 1, the Board of School Trustees adopts an amended final budget reflecting any adjustments necessary as a result of the completed count of students.
3. NRS 354.615 provides that the Board of School Trustees may augment the budget at any time by a majority vote of the Board providing the Board publishes notice of its intention to act in a newspaper of general circulation in the county at least three days before the date set for adoption of the resolution.
4. Nevada Revised Statute 354.598 allows appropriations to be transferred within or among any functions or programs within a fund without an increase in total appropriations. If it becomes necessary during the course of the year to change any of the departmental budgets, transfers are initiated by department heads and approved by the appropriate administrator. Transfers within program or function classifications can be made with appropriate administrative approval. The Board of School Trustees is advised of transfers between funds, program, or function classifications and the transfers are recorded in the official Board minutes.
5. Budgeted appropriations may not be exceeded by actual expenditures of the various functions of the General Fund, Special Revenue and Capital Projects Funds. The sum of operating and non-operating expenses in the Enterprise and Internal Service Funds may not exceed total appropriations.
6. Generally, budgets for all funds are adopted in accordance with generally accepted accounting principles. Budgeted amounts reflected in the accompanying financial statements recognize amendments made during the year. Individual amendments were not material in relation to the original appropriation.

## **CLARK COUNTY SCHOOL DISTRICT**

### **NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

7. All appropriations lapse at the end of the fiscal year. Encumbrances are re-appropriated in the ensuing fiscal year.

#### **POOLED CASH AND INVESTMENTS**

Cash includes cash deposited in interest-bearing accounts at banks and cash in custody of fiscal agents. Investments consist of United States Treasury bills and notes, government agency securities, banker's acceptances, commercial paper, negotiable certificates of deposit, money market mutual funds, and collateralized repurchase agreements. Investments are reported at fair value on the balance sheet. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties other than in a forced or liquidation sale. Changes in the fair value of District investments are part of investment income that is included in revenues from local sources. See **Note 3**.

#### **CASH AND CASH EQUIVALENTS**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, non-negotiable certificates of deposit and short-term investments with original maturities of three months or less from the date of acquisition.

#### **ACCOUNTS RECEIVABLE**

##### ***Property Taxes***

All property taxes collected within 60 days of year end are reported as accounts receivable as of June 30, 2003 as well as those taxes assessed but not yet received. The Clark County Treasurer, based on the assessed valuation at January 1<sup>st</sup> of each year, levies taxes on real property. A lien is placed on the property subject to the payment of taxes on July 1st of each year and the taxes are due on the third Monday in August. Taxes may be paid in quarterly installments on or before the third Monday in August, and the first Monday in October, January, and March. If not paid, the County Treasurer is authorized to hold the property for two years, subject to redemption upon payment of taxes, penalties, interest, and costs. If delinquent taxes are not paid within the redemption period, the County Treasurer obtains a property deed free of encumbrances. Upon receipt of a deed, the County Treasurer may sell the property to satisfy the tax lien. Article X, Section 2, of the Nevada Constitution limits the taxes levied by all units of Clark County to an amount not to exceed \$5 per \$100 of assessed valuation. The 1979 Nevada Legislature enacted provisions whereby starting July 1, 1979, the combined overlapping tax rate was limited to \$3.64 per \$100 of assessed value. The assessed value is annually adjusted.

#### **INVENTORIES**

Instructional materials and general supplies inventories (recorded in the General Fund) are valued at weighted average cost. Transportation supplies (recorded in the General Fund), food service inventories (recorded in the Enterprise Fund) and KLVX Communications Group inventories (recorded in the District Projects Fund) are valued using the first-in, first-out method. In all funds, the District follows the consumption method, thus, materials and supplies to be used in operations are reported as financial resources when acquired and recognized as expenditures when used. In the fund financial statements, the inventory amount is equally offset by a fund balance reservation indicating it is not an "available spendable resource".

#### **PREPAIDS**

Amounts listed as prepaid include fiscal year 2004 instructional materials and supplies received before June 30, 2003, and on hand at that date. These represent materials and supplies that will be recorded as expenditures in

# CLARK COUNTY SCHOOL DISTRICT

## NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

fiscal year 2004. Prepaids are equally offset by a fund balance reservation indicating they are not "available spendable resources".

#### CAPITAL ASSETS

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. If purchased or constructed, all capital assets are recorded at historical cost or estimated historical cost and updated for additions and retirements during the year. Donated capital assets are valued at their estimated fair value as of the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets are being depreciated using the straight-line method over the following estimated useful lives:

<u>Capital Assets</u>	<u>Years</u>
Buildings	50
Building Improvements	20
Land Improvements	20
Vehicles	5
Heavy Trucks and Vans	7-10
Buses	10
Computer Hardware	7
Various Other Equipment	5-25

#### ACCRUED SALARIES AND BENEFITS

District salaries earned but not paid by June 30, 2003, have been accrued as liabilities and shown as expenditures for the current year.

#### LONG-TERM OBLIGATIONS

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. Deferred losses related to refundings of debt are reported as a deferred charge component of bonds payable and are amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### COMPENSATED ABSENCES AND ACCUMULATED SICK LEAVE

Teachers and certain hourly employees do not receive vacation leave. For other District employees, vacation leave is earned at rates dependent on length of employment and can be accumulated to a contractually specified maximum number of days. Vacation leave included in accrued salaries and benefits and recorded as

## **CLARK COUNTY SCHOOL DISTRICT**

### **NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

expenditures in governmental fund types is the amount normally liquidated from "available spendable resources".

Employees are allowed to accumulate unlimited sick leave for future use. The District pays limited accumulated sick leave to certain employees upon retirement. No material liability for accumulated sick leave exists, and thus, no liability is recorded in the accompanying financial statements.

In proprietary funds, compensated absences are recorded when the liabilities are incurred. In governmental funds, the current portion is recorded as payroll expenditure. The estimated long-term liability for compensated absences is accounted for in the government-wide financial statements.

#### **FUND BALANCES**

In the fund financial statements, reservations of fund balance represent amounts that are not subject to appropriation or are legally segregated for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### **NET ASSETS**

In the government-wide statements, Net Assets on the Statement of Net Assets includes the following:

##### **Invested in Capital Assets, net of Related Debt**

This is the component of net assets that reports the difference between capital assets less both the accumulated depreciation and the outstanding balance of debt, excluding unexpended proceeds, that is directly attributable to the acquisition, construction or improvement of those assets.

##### **Restricted Assets**

The component of net assets that reports the constraints placed on the use of assets by either external parties and / or enabling legislation. Currently, the District restricts assets related to its Debt Service Fund, assets related to its Capital Projects Funds and self-insurance deposits related to the District's worker's compensation program accounted for in the Insurance and Risk Management Fund.

##### **Unrestricted**

The component of net assets that is the difference between the assets and liabilities not reported in Invested in Capital Assets, Net of Related Debt and Restricted Assets.

It is the District's policy to expend restricted resources first and use unrestricted resources when the restricted resources have been depleted.

#### **EARLY RETIREMENT BENEFITS**

District Regulation 4370 provides a voluntary early retirement incentive program to all employees with an effective retirement date no later than December 31 of each year. If an employee retires with 15 to 29 years of service, has more than 110 days of unused sick leave, and receives pension benefits within 36 months from the last day of employment, the District will contribute toward certain benefits. These benefits are either of the following options:

1. A District contribution toward the purchase of retirement service credit in the Nevada Public Employees Retirement System, or

## **CLARK COUNTY SCHOOL DISTRICT**

### **NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

2. District payment of health insurance premiums until the value of the benefit is used. The amount of the early retirement benefit is expended annually from available resources.

As noted in the previous section on compensated absences and accumulated sick leave, the amount of the liability relating to these benefits is not material.

Former District employees, who are receiving a pension benefit, are entitled to purchase health insurance as part of the District group policy.

#### **COMPARATIVE TOTAL DATA AND RECLASSIFICATIONS**

Comparative total data for the prior year has been presented in the accompanying fund financial statements to provide an understanding of changes in the District's financial position and results of operations. Certain amounts in the June 30, 2002 total columns have been reclassified for comparability with the current year.

#### **USE OF ESTIMATES**

The preparation of financial statements in conformity with United States generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from these estimates.

#### **REVENUE LINE ITEM TITLES**

**Local sources** are monies generated from local school support (sales tax), ad valorem (property taxes), real estate transfer taxes, room tax, governmental services tax, franchise tax, investment income, and athletic proceeds.

**State sources** are revenues paid by the State of Nevada to the District.

**Federal sources** are grants received from the federal government mostly for specific educational programs.

**Other sources** are monies including proceeds from the sale of fixed assets and other miscellaneous income.

#### **EXPENDITURE LINE ITEM TITLES**

The statements of revenues, expenditures, and changes in fund balances characterize expenditure data by major program classifications pursuant to the provisions of the Handbook II (Revised) Accounting System established by the Nevada Department of Education. Programs are further segregated by functional services provided within each program. Below is a brief description of these program and function classifications.

##### **Programs:**

**Regular programs** are activities designed to provide elementary and secondary students with learning experiences to prepare them as citizens, family members, and non-vocational workers.

**Special programs** are activities designed primarily to serve students having special needs. Special programs include services for the gifted and talented, mentally challenged, physically handicapped, emotionally disturbed, culturally different, learning disabled, bilingual, and special programs for other types of students at all levels.

**Vocational programs** are learning experiences that will provide individuals with the opportunity to develop the necessary knowledge, skills, and attitudes needed for occupational employment.

## **CLARK COUNTY SCHOOL DISTRICT**

### **NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**Other instructional programs** are activities that provide elementary and secondary students with learning experiences in school-sponsored activities, athletics, and summer school.

**Adult education programs** are learning experiences designed to develop knowledge and skills to meet intermediate and long-range educational objectives for adults, who having completed or interrupted formal schooling, have accepted adult roles and responsibilities.

**Vocational support programs** are activities associated with the supervision and administration of vocational education programs.

**Undistributed expenditures** are charges not readily assignable to a specific program. Student and instructional staff support and overall general and administrative costs are classified as undistributed expenditures. Also included are costs of operating, maintaining, and constructing the physical facilities of the District.

#### **Functions:**

**Instruction** includes all activities dealing directly with the interaction between teachers and students, including the activities of aides or classroom assistants which assist in the instructional process.

**Student support** includes activities designed to assess and improve the well-being of students and to supplement the teaching process.

**Instructional staff support** includes activities associated with assisting the instructional staff with the content and process of providing learning experiences for students.

**Educational media services** are activities concerned with the use of all teaching and learning resources, including hardware and content materials. The activities of KLVX Channel 10 are included here.

**General administration** includes activities concerned with establishing and administering policy in connection with operating the District.

**School administration** includes activities concerned with overall administrative responsibility for a school. This includes principals, assistants and clerical staff involved in the supervision of operations at a school.

**Business support** includes activities concerned with paying, transporting, exchanging and maintaining goods and services for the District. Included are the fiscal and internal services necessary for operating the District.

**Operation and maintenance of plant services** includes activities concerned with keeping the physical schools and associated administrative buildings open, comfortable, and safe for use. This also includes keeping the grounds, buildings and equipment in effective working condition and state of repair. Additional activities include maintaining safety in buildings, on the grounds, and in the vicinity of schools.

**Student transportation** includes activities concerned with the conveyance of students to and from school, as provided by state and federal law. It includes trips between home and school as well as trips to school activities.

**Central support** includes activities other than general administration, which support each of the other instructional and supporting services programs. These activities include planning, research, development, evaluation, information, staff, and data processing services.

**Other support services** are all other support services that are not otherwise properly classified elsewhere in the support service functions.

# CLARK COUNTY SCHOOL DISTRICT

## NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

**Facilities acquisition and construction services** are all activities concerned with the acquisition of land and buildings; the construction of buildings and additions to buildings; initial installation or extension of service systems and other built-in equipment and improvements to sites.

**Food service** includes activities concerned with providing food to students and staff within the District. This includes the preparation and serving of regular and incidental meals, lunches, or snacks.

### NOTE 2 - RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

#### 1. Explanation of certain differences between the governmental funds balance sheet and the government-wide statement of net assets

The governmental funds balance sheet includes a reconciliation between fund balances – total governmental funds and net assets – governmental activities as reported in the government-wide statement of net assets. One element of that reconciliation explains that “Certain liabilities are not reported in the governmental funds financial statement because they are not due and payable, but they are presented as liabilities in the statement of net assets.” The details of this \$2,672,126,365 difference are as follows:

Bonds payable	\$ 2,601,080,001
Less: Bond discounts (net of amortization)	(9,241,180)
Less: Deferred charges on issuance costs (net of amortization)	(5,788,218)
Less: Deferred losses on refundings (net of amortization)	(28,435,374)
Bond premiums	72,525,047
Interest payable	10,364,464
Compensated absences	<u>31,621,625</u>
Net adjustment to reduce fund balance - total governmental funds to arrive at net assets - governmental activities	<u>\$ 2,672,126,365</u>

#### 2. Explanation of certain differences between the governmental funds statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities

The governmental funds statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balances – total governmental funds and changes in net assets of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation explains that “Capital outlays to purchase or build capital assets are reported in the governmental funds as expenditures. However, for governmental activities those costs are shown in the statement of net assets and allocated over their estimated useful lives as annual depreciation expenses in the statement of activities.” The details of this \$334,730,801 difference are as follows:

Capital outlay	\$ 436,736,174
Depreciation expense	<u>(102,005,373)</u>
Net adjustment to increase net changes in fund balances - total governmental funds to arrive at changes in net assets of governmental activities.	<u>\$ 334,730,801</u>

Another element of that reconciliation states that “The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect



**CLARK COUNTY SCHOOL DISTRICT**

**NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

**NOTE 3 - POOLED CASH AND INVESTMENTS (continued)**

3. Negotiable notes or short-term negotiable bonds issued by local governments within Nevada.
4. Eligible bankers' acceptances that do not exceed 180 days maturity and do not exceed 20 percent of the investment portfolio.
5. Commercial paper with a rating of A-1 or P-1 that does not exceed 270 days maturity and does not exceed 20 percent of the portfolio.
6. The State of Nevada's Local Government Investment Pool.
7. Repurchase agreements that are collateralized at 102 percent of the repurchase price and do not exceed 90 days maturity. Securities used for collateral must meet the criteria listed above.
8. Money Market Mutual Funds, which are rated as "AAA" or its equivalent and invest only in securities issued by the Federal Government, U.S. Agencies, or repurchase agreements fully collateralized by such securities.
9. Investment contracts for bond proceeds only, issuances for \$40,000,000 or more, and collateralized at a market value of at least 102 percent by obligations of the U.S. Treasury or agencies of the Federal Government.

In addition to the Nevada Revised Statutes, the District has an established investment policy and related regulations and is in material compliance with them.

**Deposits:**

District cash balances are categorized as (1) insured or collateralized by securities held by the District or by its agent in the name of the District, (2) collateralized with securities held by the pledging institution's trust department in the name of the District, or (3) uncollateralized or collateralized with securities held by the pledging institution, but not in the name of the District. District cash balances are deposited in several bank accounts except for some monies transferred to a fiscal paying agent for payment of matured bonds and interest due. District bank accounts and Student Activity Funds are generally insured by the Federal Deposit Insurance Corporation (FDIC) and/or collateralized by securities held by a third party trustee in behalf of the District. Student Activity Funds deposited in credit union accounts are insured by the National Credit Union Association (NCUA).

	Carrying Amount	Bank Balances	Category		
			1	2	3
Pooled Cash	\$ (7,147,696)	\$ 8,076,054	\$ 8,076,054	\$ -	\$ -
Certificate of Deposit					
Non-negotiable	5,334,000	5,334,000		-	-
Student Activity Agency Fund	12,239,912	13,091,810	11,950,123	-	1,141,687

Except for financial reporting purposes, the cash balances in the Student Activity Agency Fund are not normally considered part of the District's pooled cash and investments. These amounts represent cash held in an agency capacity by the District for student groups and organizations and cannot be used in the District's normal operations. The balances listed above for this fund are a consolidation of individual bank account balances held at schools across the District as of June 30, 2003.

# CLARK COUNTY SCHOOL DISTRICT

## NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003

### NOTE 3 - POOLED CASH AND INVESTMENTS (continued)

#### Investments:

District investments are categorized by level of risk as either (1) insured or registered and held by the District or its agent in the name of the District, (2) uninsured and unregistered investments held by the financial institution's trust department or agent in the name of the District, or (3) uninsured and unregistered investments held by the financial institution or its trust department or agent but not in the name of the District. District investments at June 30, 2003 are listed below. All investments except money market mutual funds are insured or registered and held by the agent of the District in the name of the District, and hence are included in category 1. Repurchase agreements held by the District are open-ended and have no specified maturity date. The amount and interest rate of the agreement may change daily and either party may terminate the transaction at any time. Shares of money market mutual funds are not categorized because they are not evidenced by securities that exist in physical or book entry form. The District's investments are reported at fair value and accrued interest receivable is shown separately.

	Original Cost	Fair Value	Interest Receivable	Total Value
<b>General Pooled Investments:</b>				
U.S. Treasury Bills	\$ 51,248,950	\$ 51,426,094	\$ -	\$ 51,426,094
U.S. Treasury Notes	12,734,609	13,669,063	217,032	13,886,095
Instrumentalities of the Federal Government	416,341,941	418,176,673	1,699,561	419,876,234
Commercial Paper	39,907,691	39,982,150	-	39,982,150
Money Market Mutual Fund	21,700,000	21,700,000	1,888	21,701,888
Subtotal General Pooled Investments	541,933,191	544,953,980	1,918,481	546,872,461
<b>Bond Proceed Investments:</b>				
Instrumentalities of the Federal Government	154,017,609	151,747,454	1,990,392	153,737,846
Money Market Mutual Fund	51,724,847	51,724,847	107,565	51,832,412
Subtotal Bond Proceed Investments	205,742,456	203,472,301	2,097,957	205,570,258
<b>State of Nevada - NVEST Program:</b>				
U.S. Treasury Bills	2,989,506	2,999,820	-	2,999,820
U.S. Treasury Notes	5,648,480	5,705,325	29,794	5,735,119
Instrumentalities of the Federal Government	7,558,472	7,606,640	73,249	7,679,889
Collateralized Mortgage Obligations	2,943,250	2,906,240	11,661	2,917,901
Federal Home Loan Mortgage Pool	450,134	451,047	1,637	452,683
Asset-backed Securities	4,034,523	4,068,647	8,287	4,076,934
Money Market Mutual Fund	1,630,701	1,630,701	853	1,631,555
Subtotal NVEST Program	25,255,066	25,368,420	125,481	25,493,901
Total Securities Held	\$ 772,930,713	\$ 773,794,701	\$ 4,141,919	\$ 777,936,620

#### Combined Pooled Cash and Investments:

Pooled Cash	\$ (7,147,696)
Non-negotiable Certificate of Deposit	5,334,000
Student Activity Agency Fund	12,239,912
Pooled Investments	773,794,701
Total Pooled Cash and Investments	\$ 784,220,917

# CLARK COUNTY SCHOOL DISTRICT

## NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003

### NOTE 4 - INTERFUND BALANCES AND TRANSFERS

#### Interfund Transfers:

In the fund financial statements, interfund transfers are shown as other financing sources or uses. Transfers between funds during the year ended June 30, 2003 are as follows:

Transfers Out:	Transfers In:			Totals
	Special Education Fund	Debt Service	Nonmajor Governmental Funds	
General Fund	\$ 133,437,655	\$ 10,339,000	\$ 3,978,869	\$ 147,755,524
Bond Fund	-	58,932,954	15,054,066	73,987,020
Total Transfers Out	<u>\$ 133,437,655</u>	<u>\$ 69,271,954</u>	<u>\$ 19,032,935</u>	\$ 221,742,544
Transfer in of Capital Assets				<u>607,651</u>
Total Transfers In				<u>\$ 222,350,195</u>

Following are explanations of interfund transfers of significance to the District:

In the fund financial statements, total transfers in of \$222,350,195 are greater than total transfers of \$221,742,544 because of the treatment of transfers of capital assets to the Graphic Arts Production Fund, an internal service fund, and to the Food Service Enterprise Fund. During the year, existing capital assets related to governmental funds, with a book value of \$601,651 and \$6,000, were transferred to the Food Service Fund and the Graphic Arts Production Fund, respectively. No amounts were reported for this transaction in the governmental funds as the amount did not involve the transfer of financial resources. However, both funds did report a transfer in for the capital resources received.

\$133,437,655 was transferred from the General Fund to the Special Education Fund for costs related to programs for special students. Beginning in 1994, Senate Bill 569 has required separate accounting for revenues and expenditures associated with special education. The majority of the revenues are collected in the General Fund and transferred to the Special Education Fund to offset special education expenditures.

\$367,389 was transferred from the General Fund to the District Projects Fund included within the Nonmajor Governmental Funds to cover expenditure overruns related to the Class Size Reduction Program (CSR).

\$10,339,000 was transferred from the General Fund to the Debt Service Fund in order to service the remaining principal and interest payments on the District's medium-term general obligation bonds, Series 1999C and Series 2001E.

The Bond Fund transferred a total of \$58,932,954 during fiscal year 2003 to the Debt Service Fund to service the current principal and interest on the District's revenue bonds. A portion of the real estate transfer tax and room tax collected within the county are given to the District and pledged to pay the debt on particular District bond issues. The funds are collected within the Bond Fund and transferred on a monthly basis to the Debt Service Fund. **See Note 8.**

Senate Bill 553 provided an amendment to NRS 387.335 allowing the purchase of equipment for the transportation of students to be made through the District's general obligation bond program. In fiscal year 2003, a transfer was made from the Bond Fund to the Extraordinary Maintenance and Capital Replacement Fund for a total of \$12,237,523 for the purchase of buses pursuant to this amendment. An additional \$2,816,543 was made to and from the same funds to cover expenditures for the costs of school equipment related to technology refreshment programs.

# CLARK COUNTY SCHOOL DISTRICT

## NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003

### NOTE 5 - CAPITAL ASSETS

A summary of changes in capital assets for the year ended June 30, 2003 follows:

#### Governmental Activities:

	Balance June 30, 2002	Additions	Deletions	Balance June 30, 2003
Capital assets, not being depreciated:				
Land	\$ 148,047,955	\$ 15,503,644	\$ (6,326)	\$ 163,545,273
Construction in progress	318,223,713	379,185,787	(377,753,553)	319,655,947
Total capital assets, not being depreciated	<u>466,271,668</u>	<u>394,689,431</u>	<u>(377,759,879)</u>	<u>483,201,220</u>
Capital assets, being depreciated:				
Buildings	1,485,104,887	251,509,257	(1,676,805)	1,734,937,339
Building improvements	554,207,586	36,400,201	(19,168)	590,588,619
Land improvements	449,469,564	94,960,270	-	544,429,834
Equipment	136,761,819	37,276,745	(11,927,338)	162,111,226
Total capital assets being depreciated	<u>2,625,543,856</u>	<u>420,146,473</u>	<u>(13,623,311)</u>	<u>3,032,067,018</u>
Less accumulated depreciation for:				
Buildings	(284,067,212)	(36,152,878)	74,430	(320,145,660)
Buildings improvements	(142,387,290)	(27,712,047)	958	(170,098,379)
Land improvements	(116,816,647)	(24,453,538)	-	(141,270,185)
Equipment	(70,165,353)	(14,072,565)	10,418,540	(73,819,378)
Total accumulated depreciation	<u>(613,436,502)</u>	<u>(102,391,028)</u>	<u>10,493,928</u>	<u>(705,333,602)</u>
Total capital assets being depreciated, net	<u>2,012,107,354</u>	<u>317,755,445</u>	<u>(3,129,383)</u>	<u>2,326,733,416</u>
Governmental activities capital assets, net	<u>\$ 2,478,379,022</u>	<u>\$ 712,444,876</u>	<u>\$ (380,889,262)</u>	<u>\$ 2,809,934,636</u>

#### Business-type activities:

	Balance June 30, 2002	Additions	Deletions	Balance June 30, 2003
Capital assets, being depreciated:				
Buildings	\$ 86,841	\$ -	\$ -	\$ 86,841
Building improvements	3,196,177	-	-	3,196,177
Equipment	4,895,556	1,267,333	(870,699)	5,292,190
Total capital assets being depreciated	<u>8,178,574</u>	<u>1,267,333</u>	<u>(870,699)</u>	<u>8,575,208</u>
Less accumulated depreciation for:				
Buildings	(31,263)	(1,737)	-	(33,000)
Buildings improvements	(916,947)	(159,809)	-	(1,076,756)
Equipment	(2,862,417)	(367,920)	629,792	(2,600,546)
Total accumulated depreciation	<u>(3,810,627)</u>	<u>(529,466)</u>	<u>629,792</u>	<u>(3,710,302)</u>
Business-type activities capital assets, net	<u>\$ 4,367,947</u>	<u>\$ 737,867</u>	<u>\$ (240,907)</u>	<u>\$ 4,864,907</u>

# CLARK COUNTY SCHOOL DISTRICT

## NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003

### NOTE 5 - CAPITAL ASSETS (continued)

Depreciation expense was charged to functions / programs of the primary government as follows:

#### Governmental Activities:

##### Instruction:

Regular Instruction	\$ 88,655,615
Special Instruction	250,626
Vocational Instruction	67,737
Adult Instruction	18,529
Other Instruction	9,990

##### Support Services:

Student Support	30,718
Instructional Staff Support	304,637
Educational Media Services	421,327
General Administration	578,094
Business Support	268,293
Operation and Maintenance of Plant Services	2,137,635
Student Transportation	7,506,983
Central Support	538,449
Facilities Acquisition and Construction Services	1,602,395

\$ 102,391,028

### NOTE 6 - ACCOUNTS RECEIVABLE

Receivables as of June 30, 2003 for the government's individual major funds and nonmajor funds in the aggregate are as follows:

	<u>General Fund</u>	<u>Special Education Fund</u>	<u>Debt Service Fund</u>	<u>Bond Fund</u>	<u>Nonmajor and Other Funds</u>	<u>Total</u>
<u>Local Sources:</u>						
Property and Transfer Taxes	\$ 9,272,057	\$ -	\$ 6,829,544	\$ 5,054,662	\$ -	\$ 21,156,263
Room Taxes	-	-	-	8,256,905	-	8,256,905
Governmental Services Tax	3,677,525	-	-	-	1,721,781	5,399,306
Local School Support Tax	88,513,461	-	-	-	-	88,513,461
Other Local Sources	365,133	-	-	-	-	365,133
<u>State Sources:</u>						
Distributive School Account	26,621,165	-	-	-	-	26,621,165
Class Size Reduction	-	-	-	-	5,142,211	5,142,211
<u>Federal Sources:</u>						
Grants and Allotments	-	-	-	-	9,184,716	9,184,716
Medicaid	-	-	-	-	3,633,812	3,633,812
<u>Other Sources:</u>						
E-rate Reimbursement	1,681,063	-	-	-	-	1,681,063
Miscellaneous	1,433,145	20,156	-	17,358	360,989	1,831,648
<b>Total Receivables</b>	<u>\$ 131,563,549</u>	<u>\$ 20,156</u>	<u>\$ 6,829,544</u>	<u>\$ 13,328,925</u>	<u>\$ 20,043,509</u>	<u>\$ 171,785,683</u>

**CLARK COUNTY SCHOOL DISTRICT**

**NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

**NOTE 7 - DEFERRED REVENUES**

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. A summary of deferred revenues for the individual major governmental funds and nonmajor governmental funds in the aggregate at June 30, 2003 follows:

	<u>General Fund</u>	<u>Debt Service Fund</u>	<u>Nonmajor and Other Funds</u>	<u>Total</u>
Property Taxes	\$ 5,446,862	\$ 4,041,400	\$ -	\$ 9,488,262
Summer School	1,155,550	-	-	1,155,550
Federal Programs	-	-	2,542,786	2,542,786
Miscellaneous	22,084	-	72,937	95,021
Total	<u>\$ 6,624,496</u>	<u>\$ 4,041,400</u>	<u>\$ 2,615,723</u>	<u>\$ 13,281,619</u>

Deferred revenue related to property taxes in the General Fund and the Debt Service Fund consists of property taxes receivable at year-end but not collected within sixty days after year-end.

Summer school deferred revenues represent monies collected in advance for the fiscal year 2004 summer school program.

Federal programs deferred revenue consists primarily of grant funds received in advance of expenditures.

**NOTE 8 - GENERAL OBLIGATION BONDS PAYABLE**

**General Obligation Bonds:**

The District issues general obligation bonds to provide proceeds for the District's construction and modernization program and for other major capital acquisitions. These bonds are direct obligations and pledge the full faith and credit of the District. Bonds are often sold at a premium or a discount. These premiums and discounts, along with the respective issue costs are reported in the fund statements in the year incurred but deferred and amortized over the life of the debt in the government-wide financial statements. Similarly, any gain or loss derived from an advance refunding is amortized in the government-wide financial statements. The Debt Service Fund services all of the bonds payable. The remaining principal and interest payment requirements for the general obligation debt as of June 30, 2003 are as follows:

# CLARK COUNTY SCHOOL DISTRICT

## NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003

### NOTE 8 - GENERAL OBLIGATION BONDS PAYABLE (continued)

#### General Obligation Bonds Schedule:

Series	Purpose	Date Issued	Date of Final Maturity	Interest	Original Issue	Balance June 30, 2003	Principal Due Within One Year	Interest Due Within One Year
1991 A&B	School Improvement	03/01/91	06/01/11	5.10% - 7.00%	\$ 277,581,382	\$ 54,100,000	\$ -	\$ 3,787,000
1991	Refunding	12/01/91	03/01/08	5.00% - 6.75%	79,158,215	20,443,215	7,369,024	9,270,976
1994	School Improvement	11/01/94	06/15/04	5.00% - 7.50%	75,000,000	3,250,000	3,250,000	243,750
1995 A	School Improvement	05/01/95	06/15/16	5.00% - 7.25%	195,000,000	26,350,000	8,320,000	1,717,220
1996	Refunding	03/01/96	06/15/15	4.25% - 5.00%	61,600,000	44,940,000	350,000	2,197,175
1996	School Improvement	05/01/96	06/15/16	3.90% - 6.00%	335,000,000	47,185,000	14,965,000	2,872,375
1996 B	Building & Renovation	12/01/96	06/15/16	5.50% - 6.50%	35,000,000	30,590,000	1,665,000	1,639,225
1997 B	Building & Renovation	04/01/97	06/15/17	5.25% - 7.50%	287,000,000	103,575,000	12,550,000	6,028,438
1998	Refunding	09/01/98	06/15/15	4.00% - 5.50%	169,310,000	168,695,000	220,000	9,232,936
1999	Refunding	04/01/99	06/15/11	4.00% - 5.25%	93,025,000	93,025,000	-	4,785,330
1999	Building	04/01/99	06/15/19	4.00% - 5.25%	215,000,000	212,000,000	1,000,000	10,633,663
1999 A	Building	07/01/99	06/15/09	5.00% - 5.50%	87,700,000	68,010,000	10,650,000	3,563,050
1999 C	Vehicles & Equipment	07/01/99	06/15/04	4.50% - 5.00%	10,000,000	2,195,000	2,195,000	109,750
2000 B	Refunding	12/01/00	06/30/08	4.50% - 5.50%	52,670,000	52,670,000	-	2,895,850
2001 C	Refunding	09/01/01	06/30/16	3.45% - 5.50%	91,195,000	91,195,000	-	4,868,806
2001 E	Vehicles	12/15/01	06/15/06	4.00%	6,400,000	3,975,000	1,275,000	159,000
2002 C	Building	06/05/02	12/15/17	5.00% - 5.50%	475,000,000	475,000,000	-	24,579,882
2002 A	Refunding	07/01/02	06/15/16	5.00% - 5.50%	160,630,000	160,630,000	-	8,622,413
2003 A	Refunding	03/01/03	06/01/10	3.00% - 5.00%	178,915,000	178,915,000	24,830,000	8,038,050
						<u>\$ 1,836,743,215</u>	<u>\$ 88,639,024</u>	<u>\$ 105,244,889</u>

#### General Obligation Revenue Bonds:

The District also issues general obligation debt that is additionally secured by a pledge of proceeds of taxes deposited in the District's Bond Fund. Pursuant to applicable Nevada law, effective August 1, 1997, the County Treasurer has been depositing the proceeds of a 1% room tax collected within the County in the Bond Fund. The proceeds of a tax equivalent to 60 cents for each \$500 of value on transferred real property is also deposited by the County. As of July 1, 1999, the District has continued to receive the proceeds of an additional 5/8% room tax collected within the County. The District pledges the room tax and the real property transfer tax revenues to pay debt service on certain general obligation debt. The remaining principal and interest payment requirements for the general obligation debt additionally secured by these pledged revenues as of June 30, 2003 are as follows:

#### General Obligation Revenue Bonds Schedule:

Series	Purpose	Date Issued	Date of Final Maturity	Interest	Original Issue	Balance June 30, 2003	Principal Due Within One Year	Interest Due Within One Year
1999 B	Building	07/01/99	06/15/19	5.00% - 5.50%	\$ 100,000,000	\$ 92,690,000	\$ 3,930,000	\$ 4,926,250
2000 A	Building	03/01/00	06/15/14	5.00% - 6.00%	150,000,000	97,475,000	5,025,000	5,365,725
2001 A	Building	03/27/01	06/30/21	Variable Rate	100,000,000	93,645,000	3,405,000	842,805
2001 B	Building	03/27/01	06/30/21	Variable Rate	100,000,000	93,645,000	3,405,000	805,347
2001 D	Refunding	09/01/01	06/15/17	4.00% - 5.625%	39,915,000	39,915,000	-	2,144,744
2001 F	Building	10/01/01	06/30/22	5.00% - 5.50%	325,000,000	313,895,000	11,405,000	16,548,938
						<u>\$ 731,265,000</u>	<u>\$ 27,170,000</u>	<u>\$ 30,633,809</u>

# CLARK COUNTY SCHOOL DISTRICT

## NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003

### **NOTE 8 - GENERAL OBLIGATION BONDS PAYABLE (continued)**

In March of 2001, the District issued \$100,000,000 of series 2001A general obligation building bonds and \$100,000,000 of series 2001B general obligation building bonds, both of which bear interest at a variable rate. Pursuant to the bond resolution, these bonds have their interest rate determined on a daily basis. This daily rate is determined by the opinion of the respective remarketing agent, under then existing market conditions, that would result in the sale of the bonds at a price equal to the principal amount, thereof, plus interest, if any, accrued through the current date.

The interest requirements for variable-rate debt are computed using the rate effective at year-end. As of June 30, 2003, the rates used to determine interest requirements for the 2001A and 2001B series were .9% and .86%, respectively.

General obligation bonds payable is reported net of premiums and discounts on the statement of net assets.

#### **Summary of Debt Service:**

Following are the annual requirements to amortize all general obligation bonds outstanding at year-end:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Requirements</u>
2004	\$ 115,809,024	\$ 135,878,698	\$ 251,687,722
2005	136,238,691	131,232,015	267,470,706
2006	152,250,000	114,742,142	266,992,142
2007	159,540,000	106,885,690	266,425,690
2008	167,395,000	98,689,118	266,084,118
2009 - 13	783,170,500	386,094,885	1,169,265,385
2014 - 18	722,845,000	174,968,743	897,813,743
2019 - 22	330,760,000	34,357,341	365,117,341
Totals	<u>\$2,568,008,215</u>	<u>\$ 1,182,848,632</u>	<u>\$ 3,750,856,847</u>

A statutory limit of bonded indebtedness for school districts is set forth in Chapter 387.400 of the Nevada Revised Statutes. The limitation is based on 15 percent of the assessed valuation of property within the District, excluding motor vehicles. The applicable debt limit is \$6,092,092,895 leaving the legal debt margin at \$3,524,084,680, notwithstanding the statutory tax rate limitation explained in **Note 1**. The District is in compliance with Chapter 387.400 as of June 30, 2003.

#### **Authorized Unissued Debt:**

The District has received both legislative and voter approval to issue an estimated \$3.7 billion in long-term debt for school construction and modernization. This long-term debt is a combination of property tax supported general obligation debt and general obligation debt (additionally secured by pledged room tax and real property transfer tax revenues). Of the \$3.7 billion, \$1.25 billion has been issued as of June 30, 2003. The District plans to issue the remaining authorized debt through June 30, 2008.

#### **Defeasement of Debt:**

The District has defeased certain general obligation bonds by placing the proceeds of new bonds into irrevocable trust accounts to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the District's financial statements. During the current year, \$351,990,000 of general obligation bonds was defeased. At June 30, 2003, the outstanding principal on the following bonds is considered defeased:

**CLARK COUNTY SCHOOL DISTRICT**

**NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

**NOTE 8 - GENERAL OBLIGATION BONDS PAYABLE (continued)**

<u>CCSD School Improvement &amp; Building Bonds</u>	<u>Defeased Principal</u>
Series 1994; Dated November 1, 1994	\$ 53,415,000
Series 1995A; Dated May 1, 1995	127,855,000
Series 1996; Dated May 1, 1996	224,230,000
Series 1997B; Dated April 1, 1997	150,485,000
Series 2000A; Dated March 1, 2000	38,795,000
Total	<u>\$ 594,780,000</u>

**Current Year Advance Refunding Bonds Issuances:**

On July 1, 2002 the District issued \$160,630,000 of General Obligation (Limited Tax) Refunding Bonds. The total difference in the cash flow debt service refunding requirements for the refunded debt and the refunding debt is \$7,837,956 with a present value savings of \$6,194,457.

On March 1, 2003, the District issued \$178,915,000 of General Obligation (Limited Tax) Refunding Bonds. The total difference in the cash flow debt service refunding requirements for the refunded debt and the refunding debt is \$19,417,292 with a present value savings of \$17,909,704.

**Obligation for Arbitrage Payable:**

The Tax Reform Act of 1986 established arbitrage guidelines that require a rebate of interest earned on bond funds in excess of interest paid. At June 30, 2003, the arbitrage rebate relating to the 1996 School Construction Bond issues was estimated to be \$2,342,294. The liabilities and related reduction of investment earnings is recorded in the Bond Fund.

**NOTE 9 - LEASES**

**Operating Leases**

The District leases building and other office facilities under noncancelable operating leases. Total costs for such leases were \$842,049 for the fiscal year ended June 30, 2003. The District leases property through yearly contracts and makes decisions to renew leases at year-end.

**Capital Leases**

The District had previously entered into lease agreements as lessee for financing the acquisition of additional buses and mail equipment. In fiscal year 2003, the District satisfied its lease obligations for all such equipment and no longer reports any capital leasing activity.

# CLARK COUNTY SCHOOL DISTRICT

## NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003

### NOTE 10 - CHANGES IN LONG-TERM LIABILITIES

Long-term liability activity for the year-ended June 30, 2003, was as follows:

	Beginning Balance July 1, 2002	Additions	Reductions	Ending Balances June 30, 2003	Due Within One Year
<b>Governmental Activities:</b>					
Bonds payable:					
General obligation bonds	\$ 1,973,550,001	\$ 339,545,000	\$ (443,280,000)	\$ 1,869,815,001	* \$ 88,639,024
General obligation revenue bonds	757,400,000	-	(26,135,000)	731,265,000	27,170,000
Less: issuance discounts	(13,089,573)	-	3,848,393	(9,241,180)	-
Less: deferred losses	(9,890,652)	(20,267,378)	1,722,656	(28,435,374)	-
Plus: issuance premiums	45,169,930	30,469,071	(3,113,954)	72,525,047	-
Total bonds payable	2,753,139,706	349,746,693	(466,957,905)	2,635,928,494	115,809,024
Lease obligations payable	1,937,622	-	(1,937,622)	-	-
Compensated absences	30,506,026	17,611,075	(16,403,144)	31,713,957	16,359,349
Governmental activity long-term liabilities	\$ 2,785,583,354	\$ 367,357,768	\$ (485,298,671)	\$ 2,667,642,451	\$ 132,168,373
<b>Business-type Activities:</b>					
Compensated absences	\$ 451,226	\$ 318,936	\$ (271,362)	\$ 498,800	\$ 271,362

\* \$1,869,815,001 in ending general obligation bonds payable is different from the amount reported for general obligation bonds payable of \$1,836,743,215 in Note 8 due to differing accounting methods used when recording bond discounts. The amount reported here in Note 10 includes the full face value of the discounted bonds under the accrual method as used on the government-wide statements. The amount in Note 8 reports the bond proceeds received under the modified accrual method as used on the fund financial statements.

### NOTE 11 - COMPLIANCE WITH NEVADA REVISED STATUTES

Per NRS 354.626, the District is required to report and explain expenditures that exceeded budgeted appropriations at the function level for the General Fund, Special Revenue and Capital Project Funds. As of June 30, 2003, the district had no exceptions to report.

### NOTE 12 - DEFINED BENEFIT PENSION PLAN

All half-time or greater District employees are covered by the State of Nevada Public Employees Retirement System (the "Plan"), a cost sharing multiple-employer defined benefit plan of the public employee retirement system. The payroll for employees covered by the Plan for the year ended June 30, 2003 was \$897,552,541 and the District's total payroll was \$967,186,824. All full-time District employees are mandated by state law to participate in the Plan. A member of the system is eligible to retire at 65 with five years of service, at 60 with 10 years, and at any age with 30 years. Vested members are entitled to a life-time monthly retirement benefit equal to 2.5 percent times the member's years of service prior to July 1, 2001 and 2.67 percent after, to a maximum of 30 years, times an average compensation. The member's beginning retirement compensation is the average of their highest working compensation for 36 consecutive months. Benefits fully vest with 5 years of service. The Plan also provides death and disability benefits. Benefits are established by state statute and provisions may only be amended through legislation.

All District employees in the plan are enrolled under a non-contributory plan. District payment of what were formerly employee contributions, was made in lieu of equivalent salary increases. Per Chapter 286 of the Nevada Revised Statutes, the District's contribution was based on the actuarially determined statutory rate of 18.75 percent for unified, licensed and support employees and 28.50 percent for police employees of gross

## **CLARK COUNTY SCHOOL DISTRICT**

### **NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

#### **NOTE 12 - DEFINED BENEFIT PENSION PLAN (continued)**

compensation and amounted to \$168,635,521, 20% of the \$808,868,692 total paid by all employees and employers into the Plan for the year ended June 30, 2003. The District's contributions to PERS for the years ended June 30, 2002, 2001 and 2000 were \$158,158,484, \$150,569,190, and \$142,531,680 respectively, equal to the required contributions for each year, at the actuarially determined statutory rates of 18.75 and 28.50 percent.

During fiscal year 2003 \$2,328,232 was paid by the District for PERS credit on behalf of early retirees. See **Note 1**.

Financial statements for the Plan are available by calling (775) 687-4200 or writing to:

Public Employees' Retirement System of Nevada  
693 W. Nye Lane  
Carson City, NV 89703-1599

#### **NOTE 13 - RISK MANAGEMENT**

**Risk Management** - The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and injuries to employees. The District accounts for such losses through its Insurance and Risk Management Internal Service Fund. The District retains the risk of financial loss per occurrence as follows:

1. Worker's compensation up to \$500,000;
2. General liability or in-state motor vehicle liability up to \$1,000,000 with a Nevada statutory limit of \$50,000 per claimant; out-of-state motor vehicle liability up to \$50,000;
3. Errors and omissions up to \$250,000;
4. Property (excluding boiler and machinery) up to \$100,000;
5. Boiler and machinery up to \$100,000;
6. Broadcasters liability up to \$5,000; and
7. Employee dishonesty up to \$50,000.
8. Catastrophe including athletic injury up to \$25,000.
9. Foreign liability with no retention required.

The District purchases commercial insurance for occurrences in excess of the foregoing retention levels. Over the past 2 years there have been significant reductions in almost all areas of insurance coverage for the District. However, the District remains adequately covered for losses and no settlements have been made in excess of insurance coverage for the past 5 years.

The Insurance and Risk Management Internal Service Fund insures all operational activities of the District by charging premiums to other funds of the District. Premiums charged are based on estimates of the amounts needed to pay actual and projected claims, to support self-insurance operational costs, and to establish a self-insured reserve for incurred losses. The reserve was \$10,980,761 at June 30, 2003, and is reported as net assets for Risk Management. The estimates of the liability insurance claims payable of \$11,111,843 and the

**CLARK COUNTY SCHOOL DISTRICT**

**NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

**NOTE 13 - RISK MANAGEMENT (continued)**

worker's compensation claims payable of \$11,379,711 at June 30, 2003, were determined by the District with the assistance of an independent actuarial study as of that date and are reflected in the financial statements of the Insurance and Risk Management Internal Service Fund.

A summary of changes in the aggregate claims liabilities for the past two years follows:

	Fiscal 2003	Fiscal 2002
Beginning Balance - July 1, 2002 and 2001	\$ 19,946,533	\$ 18,025,942
Claims Incurred	7,462,728	4,200,231
Changes in Estimates for Claims of the Prior Periods	61,358	3,868,158
Claims Paid	(4,979,065)	(6,147,798)
Ending Balance - June 30, 2003 and 2002	<u>\$ 22,491,554</u>	<u>\$ 19,946,533</u>

In December 2002, the District renewed its interest-bearing time certificate of deposit used for the self-insured workers' compensation program as a security deposit with the Nevada Division of Insurance. The amount of the deposit, \$5,334,000 is based on the total incurred cost of current and future claims as estimated by the office of the State Insurance Commissioner. See **Note 3**.

**NOTE 14 - COMMITMENTS AND CONTINGENCIES**

**Construction Commitments**

As of June 30, 2003, the District was operating three separate bond programs to service the District's master construction and modernization program. The following schedule outlines the amount of outstanding construction contracts encumbered by program:

	<b>BOND PROGRAM</b>			<b>TOTAL</b>
	<b>1994</b>	<b>1996</b>	<b>1998</b>	
<b>Building Category:</b>				
Elementary	\$ 245,859	\$ 996,854	\$ 48,858,860	\$ 50,101,573
Secondary	293,532	1,442,131	186,118,771	187,854,434
Administrative and Other	-	480,107	16,840,005	17,320,112
Total Program	<u>\$ 539,391</u>	<u>\$ 2,919,092</u>	<u>\$ 251,817,636</u>	<u>\$ 255,276,119</u>

The total amount of \$255,276,119 in construction contracts outstanding is shown as a reserve for encumbrances in the Bond Fund, a major fund of the District. See **Note 1**.

Due to the large amount of outstanding construction contracts reported as a reserve for encumbrances at year-end, the Bond Fund is reporting a negative unreserved undesignated fund balance of \$25,840,934. The negative unreserved fund balance is due to liabilities and encumbrances exceeding current spendable resources as of June 30, 2003. However, the mechanics of the bond program and the decision to issue new bonds are based on cash flow not governmental GAAP reporting requirements. The encumbrances reserved from fund balance in the Bond Fund are not expected to be expended immediately, but over the course of the next fiscal year. In the meantime, the District is planning a new bond issue for October of 2003 which will provide additional proceeds to the program. Therefore, despite the deficiency in unreserved fund balance as of June 30, 2003, the District expects the Bond Fund to have sufficient resources to maintain operations into the next fiscal year.

## **CLARK COUNTY SCHOOL DISTRICT**

### **NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

#### **NOTE 14 - COMMITMENTS AND CONTINGENCIES (continued)**

##### **Legal Contingencies**

The District is a defendant in various legal actions. The financial impact of these actions is not determinable; however, it is the opinion of District legal counsel and management that none of these actions would have a material impact on the District's financial condition.

#### **NOTE 15 - COMPARATIVE DATA AND RECLASSIFICATIONS**

Comparative total data for the prior year has been presented in the accompanying MD&A and fund financial statements to provide an understanding of changes in the District's financial position and results of operations. Certain amounts in the June 30, 2002 total columns have been reclassified for comparability with the current year. In particular on the District's MD&A, comparative items from the fiscal year 2002 Statement of Net Assets and Statement of Activities were reclassified to more accurately compare bonds payable and ending net assets to the current year. The result is a \$50,423,851 adjustment to bonds payable, a component of long-term liabilities, in the previous year which results in a reduction of ending net assets for 2002 to the amount of \$679,959,980. This adjustment accurately presents the full face value of the District's discounted bonds in 2002 and, except to restate beginning net assets, has no effect on fiscal year 2003 results.

#### **NOTE 16 - DESIGNATIONS OF GENERAL FUND UNRESERVED FUND BALANCE**

The District reports designations of unreserved fund balance which represent management's intended use of resources available to the District. In the General Fund, the District is reporting three designations which relate to the District's current plans to procure and implement a District-wide enterprise resource planning system: ERP lease financing per audit, ERP business resource data system per audit, and ERP maintenance work order system per audit. These designations are in response to previous management letter comments made by our external auditors regarding the lack of a fully integrated accounting system and the lack of coordination and communication of accounting information and information technology.

#### **NOTE 17 - SUBSEQUENT EVENT**

##### **Bond Issuance**

In October of 2003, the District issued \$400,000,000 of General Obligation (Limited Tax) School Building Bonds, Series 2003D (with an average yield of 4.31 percent.) The bond proceeds, which were deposited in the District's Bond Fund, are to be used as part of the District's 1998 building bond program to construct and modernize District schools.

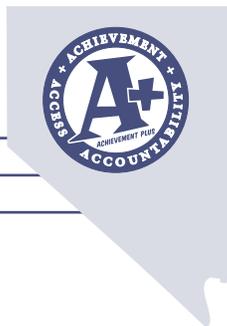
# SUPPLEMENTAL INFORMATION

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- **Major Governmental Funds**
- **Nonmajor Governmental Funds**
- **Nonmajor Special Revenue Funds**
- **Nonmajor Capital Project Funds**
- **Food Service Enterprise Fund**
- **Internal Service Funds**
- **Agency Fund**
- **Capital Assets Used in the Operation of Governmental Funds**



# MAJOR FUNDS

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## GENERAL FUND

To account for resources and costs of operations associated with the District which are not required to be accounted for in other funds.

## SPECIAL EDUCATION FUND

To account for transactions of the District relating to educational services provided to children with special needs.

## DEBT SERVICE FUND

To account for the collection of revenues and the cost of operations associated with debt service for General Obligation Debt.

## BOND FUND

To account for the costs of capital construction and improvements paid for with bond proceeds.



CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - GENERAL FUND  
 COMPARATIVE BALANCE SHEETS  
 JUNE 30, 2003 AND 2002

Schedule A-1

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ 52,454,781	\$ 46,220,875
Accounts receivable	131,563,549	101,016,950
Interest receivable	1,918,481	1,427,243
Due from other funds	-	750,521
Inventories	1,817,803	2,574,507
Prepays	<u>998,610</u>	<u>1,089,532</u>
 TOTAL ASSETS	 <u>\$ 188,753,224</u>	 <u>\$ 153,079,628</u>
 <u>LIABILITIES AND FUND BALANCE</u>		
LIABILITIES:		
Accounts payable	\$ 24,230,141	\$ 12,988,373
Intergovernmental accounts payable	870,738	-
Accrued salaries	71,924,281	65,981,594
Accrued benefits	38,015,937	33,713,316
Deferred revenue	<u>6,624,496</u>	<u>6,086,995</u>
 Total liabilities	 <u>141,665,593</u>	 <u>118,770,278</u>
 FUND BALANCE:		
Reserved for:		
Inventories	1,817,803	2,574,507
Prepays	998,610	1,089,532
Encumbrances	3,242,400	3,360,789
Grants	-	159,741
Debt service	-	3,737,250
Unreserved:		
Designated for:		
ERP lease financing per audit	4,650,000	-
Unrealized gains on investments	612,346	518,033
School carryover	2,446,184	2,566,535
Improvements in maint. and operations services carryover	2,026,785	1,908,000
Potential impacts of NCLB mandates carryover	2,266,856	2,134,000
ERP business resource data system per audit	2,571,724	2,421,000
ERP maintenance work order system per audit	1,500,000	-
Textbook supplement	4,150,000	-
Undesignated	<u>20,804,923</u>	<u>13,839,963</u>
 Total fund balance	 <u>47,087,631</u>	 <u>34,309,350</u>
 TOTAL LIABILITIES AND FUND BALANCE	 <u>\$ 188,753,224</u>	 <u>\$ 153,079,628</u>

CLARK COUNTY SCHOOL DISTRICT  
MAJOR FUND - GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-2

	2003			2002
	Budget	Actual	Variance- Positive (Negative)	Actual
<b>REVENUES:</b>				
Local sources:				
Local school support tax	\$ 477,602,446	\$ 498,143,678	\$ 20,541,232	\$ 460,084,272
Ad valorem taxes	308,174,397	308,523,387	348,990	275,696,937
Governmental services tax	39,889,789	41,391,867	1,502,078	38,165,758
Two percent franchise tax	2,201,528	2,201,528	-	2,127,821
E-rate reimbursements	1,850,000	2,002,107	152,107	1,858,582
School project contributions	1,865,000	3,045,810	1,180,810	2,610,515
Local government taxes	729,572	907,302	177,730	1,019,364
Tuition and summer school fees	1,894,054	1,786,474	(107,580)	1,988,979
Athletic proceeds	675,000	732,762	57,762	807,778
Other local sources	974,440	981,648	7,208	720,639
Investment income:				
Net increase in the fair value of investments	725,000	720,629	(4,371)	868,028
Interest income	1,062,547	2,250,746	1,188,199	1,784,269
<b>Total local sources</b>	<b>837,643,773</b>	<b>862,687,938</b>	<b>25,044,165</b>	<b>787,732,942</b>
State sources:				
State distributive fund	364,311,511	345,092,559	(19,218,952)	334,435,276
State special appropriations	9,626,131	9,626,131	-	5,031,189
<b>Total state sources</b>	<b>373,937,642</b>	<b>354,718,690</b>	<b>(19,218,952)</b>	<b>339,466,465</b>
Federal sources:				
Public Law 103 - 382	530,000	555,312	25,312	580,325
Forest reserve	10,000	11,942	1,942	10,930
<b>Total federal sources</b>	<b>540,000</b>	<b>567,254</b>	<b>27,254</b>	<b>591,255</b>
Other sources:				
Sales of district property	105,000	354,043	249,043	282,384
Proceeds from insurance	120,000	186,783	66,783	211,460
<b>Total other sources</b>	<b>225,000</b>	<b>540,826</b>	<b>315,826</b>	<b>493,844</b>
<b>TOTAL REVENUES</b>	<b>1,212,346,415</b>	<b>1,218,514,708</b>	<b>6,168,293</b>	<b>1,128,284,506</b>
<b>EXPENDITURES:</b>				
Current:				
REGULAR PROGRAMS:				
Instruction:				
Salaries	413,234,013	413,393,474	(159,461)	397,134,296
Benefits	124,660,558	124,679,321	(18,763)	113,029,314
Purchased services	10,741,230	9,167,176	1,574,054	8,193,403
Supplies	23,897,125	23,752,258	144,867	23,703,741
Property	12,207,565	12,372,306	(164,741)	2,224,579
Other	598,445	526,176	72,269	349,082
<b>Total instruction</b>	<b>585,338,936</b>	<b>583,890,711</b>	<b>1,448,225</b>	<b>544,634,415</b>

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
MAJOR FUND - GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-2

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued:</b>				
Support services:				
Student transportation:				
Purchased services	\$ 600,105	\$ 623,745	\$ (23,640)	\$ 589,731
Other support services:				
Salaries	23,037,376	22,575,729	461,647	21,756,541
Benefits	6,768,481	6,636,174	132,307	6,184,327
Purchased services	278,768	276,481	2,287	133,994
Supplies	1,854,102	1,781,562	72,540	1,905,073
Property	33,403	33,908	(505)	38,566
Other	10,072	9,244	828	11,816
Total other support services	31,982,202	31,313,098	669,104	30,030,317
Total support services	32,582,307	31,936,843	645,464	30,620,048
TOTAL REGULAR PROGRAMS	617,921,243	615,827,554	2,093,689	575,254,463
<b>SPECIAL PROGRAMS:</b>				
Instruction:				
Salaries	11,540,869	10,096,754	1,444,115	11,806,674
Benefits	3,304,490	2,831,767	472,723	3,233,757
Purchased services	21,400	18,980	2,420	25,851
Supplies	706,761	669,342	37,419	110,894
Property	-	-	-	187
Total instruction	15,573,520	13,616,843	1,956,677	15,177,363
Support services:				
Salaries	2,256,239	1,633,316	622,923	990,790
Benefits	650,635	488,746	161,889	266,075
Purchased services	152,229	34,666	117,563	41,486
Supplies	150,824	131,075	19,749	97,934
Property	150,000	99,895	50,105	69,542
Other	3,402	3,032	370	3,928
Total support services	3,363,329	2,390,730	972,599	1,469,755
TOTAL SPECIAL PROGRAMS	18,936,849	16,007,573	2,929,276	16,647,118
<b>VOCATIONAL PROGRAMS:</b>				
Instruction:				
Salaries	8,340,772	7,576,613	764,159	7,513,789
Benefits	2,501,549	2,245,263	256,286	2,159,337
Purchased services	22,984	26,423	(3,439)	27,209
Supplies	410,460	404,069	6,391	528,008
Property	528,013	504,676	23,337	67,314
Other	3,070	3,070	-	4,662
Total instruction	11,806,848	10,760,114	1,046,734	10,300,319

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - GENERAL FUND  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-2

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<u>EXPENDITURES - Continued:</u>				
Support services:				
Student transportation:				
Purchased services	\$ 8,650	\$ 8,650	\$ -	\$ 320
Other support services:				
Purchased services	2,763	2,753	10	3,058
Supplies	25,186	24,186	1,000	13,500
Total other support services	27,949	26,939	1,010	16,558
Total support services	36,599	35,589	1,010	16,878
TOTAL VOCATIONAL PROGRAMS	11,843,447	10,795,703	1,047,744	10,317,197
<u>OTHER INSTRUCTIONAL PROGRAMS:</u>				
School co-curricular activities:				
Instruction:				
Salaries	866,951	764,876	102,075	644,833
Benefits	371,382	339,206	32,176	290,665
Purchased services	257,464	244,402	13,062	316,187
Supplies	641,464	194,783	446,681	189,847
Property	101,160	23,740	77,420	21,224
Other	87,040	37,066	49,974	26,321
Total instruction	2,325,461	1,604,073	721,388	1,489,077
Support services:				
Student transportation:				
Purchased services	196,670	195,751	919	175,852
Other support services:				
Salaries	347,563	299,349	48,214	261,079
Benefits	76,821	63,973	12,848	58,060
Purchased services	131,332	121,747	9,585	93,016
Supplies	179,124	122,965	56,159	238,113
Other	10,406	6,405	4,001	1,369
Total other support services	745,246	614,439	130,807	651,637
Total support services	941,916	810,190	131,726	827,489
Total school co-curricular activities	3,267,377	2,414,263	853,114	2,316,566
School athletics:				
Instruction:				
Purchased services	1,242,558	1,235,739	6,819	1,206,882
Supplies	1,424,561	1,117,727	306,834	1,564,380
Property	231,617	57,201	174,416	56,535
Other	124,008	127,160	(3,152)	99,203
Total instruction	3,022,744	2,537,827	484,917	2,927,000

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
MAJOR FUND - GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-2

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued:</b>				
Support services:				
Student transportation:				
Purchased services	\$ 1,605,598	\$ 1,586,491	\$ 19,107	\$ 1,425,414
Total school athletics	4,628,342	4,124,318	504,024	4,352,414
Summer school:				
Instruction:				
Salaries	998,648	805,127	193,521	857,524
Benefits	24,339	21,019	3,320	16,953
Purchased services	8,450	7,713	737	6,798
Supplies	13,896	990	12,906	-
Total instruction	1,045,333	834,849	210,484	881,275
Support services:				
Salaries	100,096	80,462	19,634	122,113
Benefits	2,333	2,068	265	3,344
Purchased services	13,749	18,614	(4,865)	27,723
Supplies	3,393	-	3,393	438
Total support services	119,571	101,144	18,427	153,618
Total summer school	1,164,904	935,993	228,911	1,034,893
TOTAL OTHER INSTRUCTIONAL PROGRAMS	9,060,623	7,474,574	1,586,049	7,703,873
<b>UNDISTRIBUTED EXPENDITURES:</b>				
Support services:				
Student support:				
Salaries	33,186,714	33,103,889	82,825	32,117,435
Benefits	10,088,884	10,064,095	24,789	9,615,649
Purchased services	142,859	129,973	12,886	181,121
Supplies	248,490	101,563	146,927	869,517
Property	4,395	4,366	29	2,129
Other	1,356	995	361	793
Total student support	43,672,698	43,404,881	267,817	42,786,644
Instructional staff support:				
Salaries	8,875,232	8,837,800	37,432	7,633,432
Benefits	2,244,452	2,233,071	11,381	1,919,547
Purchased services	3,244,690	3,095,486	149,204	3,962,420
Supplies	4,112,539	4,050,644	61,895	1,690,215
Property	1,011,562	1,007,775	3,787	502,705
Other	263,903	244,317	19,586	230,662
Total instructional staff support	19,752,378	19,469,093	283,285	15,938,981

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - GENERAL FUND  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-2

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued:</b>				
General administration:				
Salaries	\$ 6,427,652	\$ 6,287,474	\$ 140,178	\$ 6,307,276
Benefits	1,647,061	1,603,086	43,975	1,590,110
Purchased services	9,630,401	9,663,353	(32,952)	6,685,274
Supplies	148,739	145,991	2,748	150,270
Property	29,244	56,785	(27,541)	42,610
Other	269,945	157,372	112,573	180,673
Total general administration	18,153,042	17,914,061	238,981	14,956,213
School administration:				
Salaries	86,270,157	86,192,429	77,728	82,652,558
Benefits	24,536,513	23,485,495	1,051,018	22,173,504
Purchased services	725,922	727,558	(1,636)	567,930
Supplies	70	11,830	(11,760)	152
Total school administration	111,532,662	110,417,312	1,115,350	105,394,144
Business support:				
Salaries	6,519,666	5,882,246	637,420	5,849,375
Benefits	2,345,189	2,155,253	189,936	1,904,616
Purchased services	1,165,061	976,989	188,072	719,711
Supplies	114,461	336,896	(222,435)	32,220
Property	79,813	24,650	55,163	24,582
Other	11,320	11,897	(577)	20,399
Total business support	10,235,510	9,387,931	847,579	8,550,903
Operation and maintenance of plant services:				
Salaries	66,311,612	63,959,865	2,351,747	60,592,823
Benefits	20,040,846	17,545,515	2,495,331	17,097,473
Purchased services	18,691,494	18,693,796	(2,302)	17,477,945
Supplies	44,716,367	43,238,316	1,478,051	41,675,091
Property	3,640,814	3,447,899	192,915	2,938,277
Other	49,898	71,565	(21,667)	10,027
Total operation and maintenance of plant services	153,451,031	146,956,956	6,494,075	139,791,636
Student transportation:				
Salaries	20,977,314	20,599,561	377,753	20,505,285
Benefits	6,507,692	5,546,807	960,885	5,997,146
Purchased services	520,553	433,935	86,618	357,268
Supplies	2,215,425	1,712,743	502,682	1,781,857
Property	11,189,342	11,317,656	(128,314)	201,367
Other	21,579	14,119	7,460	1,941,813
Total student transportation	41,431,905	39,624,821	1,807,084	30,784,736

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - GENERAL FUND  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-2

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued:</b>				
Central support:				
Salaries	\$ 9,975,185	\$ 9,697,795	\$ 277,390	\$ 9,551,238
Benefits	3,733,452	3,317,236	416,216	3,087,898
Purchased services	6,836,663	3,570,733	3,265,930	3,583,603
Supplies	599,283	545,306	53,977	440,523
Property	1,675,097	1,928,967	(253,870)	133,206
Other	134,115	100,904	33,211	106,080
Total central support	22,953,795	19,160,941	3,792,854	16,902,548
Other support:				
Other	1,203,970	-	1,203,970	-
Facilities acquisition and construction services:				
Salaries	934,354	884,403	49,951	903,986
Benefits	250,329	231,438	18,891	231,541
Purchased services	413,725	389,408	24,317	362,961
Supplies	12,255	8,771	3,484	13,982
Property	-	4,197	(4,197)	398
Other	19,000	21,286	(2,286)	18,400
Total facilities acquisition and construction services	1,629,663	1,539,503	90,160	1,531,268
Debt Service:				
Principal	-	-	-	1,200,000
Interest	-	-	-	223,289
Total debt service	-	-	-	1,423,289
TOTAL UNDISTRIBUTED EXPENDITURES	424,016,654	407,875,499	16,141,155	378,060,362
TOTAL EXPENDITURES	1,081,778,816	1,057,980,903	23,797,913	987,983,013
EXCESS OF REVENUES OVER EXPENDITURES	130,567,599	160,533,805	29,966,206	140,301,493
OTHER FINANCING SOURCES (USES):				
Transfers in	4,380,000	-	(4,380,000)	4,000,000
Transfers out	(147,574,921)	(147,755,524)	(180,603)	(134,774,000)
General obligation bonds issued	-	-	-	6,476,241
TOTAL OTHER FINANCING SOURCES (USES)	(143,194,921)	(147,755,524)	(4,560,603)	(124,297,759)
NET CHANGE IN FUND BALANCES	(12,627,322)	12,778,281	25,405,603	16,003,734
FUND BALANCE, BEGINNING	34,309,350	34,309,350	-	18,305,616
FUND BALANCE, ENDING	\$ 21,682,028	\$ 47,087,631	\$ 25,405,603	\$ 34,309,350

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - SPECIAL EDUCATION FUND  
 COMPARATIVE BALANCE SHEETS  
 JUNE 30, 2003 AND 2002

Schedule A-3

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ 21,212,698	\$ 19,460,036
Accounts receivable	20,156	22,038
Prepays	<u>31,958</u>	<u>19,080</u>
 TOTAL ASSETS	 \$ <u>21,264,812</u>	 \$ <u>19,501,154</u>
 <u>LIABILITIES AND FUND BALANCE</u>		
LIABILITIES:		
Accounts payable	\$ 273,446	\$ 266,705
Accrued salaries and benefits	<u>20,991,366</u>	<u>19,234,449</u>
 Total liabilities	 <u>21,264,812</u>	 <u>19,501,154</u>
 FUND BALANCE:		
Reserved for:		
Prepays	31,958	19,080
Unreserved:		
Undesignated	<u>(31,958)</u>	<u>(19,080)</u>
 Total fund balance	 <u>-</u>	 <u>-</u>
 TOTAL LIABILITIES AND FUND BALANCE	 \$ <u>21,264,812</u>	 \$ <u>19,501,154</u>

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - SPECIAL EDUCATION  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-4

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>REVENUES:</b>				
Local sources:				
Other local sources	\$ -	\$ 16,173	\$ 16,173	\$ 14,178
State sources:				
State distributive fund	43,564,685	43,946,604	381,919	40,632,758
<b>TOTAL REVENUES</b>	<b>43,564,685</b>	<b>43,962,777</b>	<b>398,092</b>	<b>40,646,936</b>
<b>EXPENDITURES:</b>				
Current:				
SPECIAL PROGRAMS:				
Instruction:				
Salaries	113,308,217	103,788,522	9,519,695	97,644,119
Benefits	36,207,497	32,852,389	3,355,108	29,901,926
Purchased services	891,766	689,445	202,321	231,973
Supplies	1,661,923	1,887,615	(225,692)	1,902,380
Property	91,831	87,993	3,838	94,165
Other	60	60	-	169
<b>Total instruction</b>	<b>152,161,294</b>	<b>139,306,024</b>	<b>12,855,270</b>	<b>129,774,732</b>
Support services:				
Student transportation:				
Salaries	6,000	4,440	1,560	3,880
Benefits	140	41	99	34
Purchased services	498,422	499,255	(833)	516,145
<b>Total student transportation</b>	<b>504,562</b>	<b>503,736</b>	<b>826</b>	<b>520,059</b>
Other support services:				
Salaries	10,920,613	10,716,784	203,829	10,041,212
Benefits	3,257,196	3,167,199	89,997	2,861,411
Purchased services	682,304	557,783	124,521	609,409
Supplies	332,368	313,475	18,893	345,357
Property	18,101	16,682	1,419	21,483
Other	15,694	3,427	12,267	5,437
<b>Total other support services</b>	<b>15,226,276</b>	<b>14,775,350</b>	<b>450,926</b>	<b>13,884,309</b>
<b>Total support services</b>	<b>15,730,838</b>	<b>15,279,086</b>	<b>451,752</b>	<b>14,404,368</b>
<b>TOTAL SPECIAL PROGRAMS</b>	<b>167,892,132</b>	<b>154,585,110</b>	<b>13,307,022</b>	<b>144,179,100</b>

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - SPECIAL EDUCATION  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-4

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<u>EXPENDITURES - Continued:</u>				
UNDISTRIBUTED EXPENDITURES:				
Support services:				
Student transportation:				
Salaries	\$ 16,673,588	\$ 16,643,334	\$ 30,254	\$ 15,445,241
Benefits	4,740,890	4,707,806	33,084	4,405,437
Purchased services	59,045	39,515	19,530	9,743
Supplies	1,399,600	1,424,667	(25,067)	817,596
TOTAL UNDISTRIBUTED EXPENDITURES	<u>22,873,123</u>	<u>22,815,322</u>	<u>57,801</u>	<u>20,678,017</u>
TOTAL EXPENDITURES	<u>190,765,255</u>	<u>177,400,432</u>	<u>13,364,823</u>	<u>164,857,117</u>
DEFICIENCY OF REVENUES UNDER EXPENDITURES	<u>(147,200,570)</u>	<u>(133,437,655)</u>	<u>13,762,915</u>	<u>(124,210,181)</u>
OTHER FINANCING SOURCES:				
Transfers in	<u>147,200,570</u>	<u>133,437,655</u>	<u>(13,762,915)</u>	<u>124,210,181</u>
NET CHANGE IN FUND BALANCES	-	-	-	-
FUND BALANCE, BEGINNING	-	-	-	-
FUND BALANCE, ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - DEBT SERVICE FUND  
 COMPARATIVE BALANCE SHEETS  
 JUNE 30, 2003 AND 2002

Schedule A-5

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ 312,982,976	\$ 258,790,657
Accounts receivable	6,829,544	9,241,838
Interest receivable	<u>125,481</u>	<u>-</u>
 TOTAL ASSETS	 \$ <u>319,938,001</u>	 \$ <u>268,032,495</u>
 <u>LIABILITIES AND FUND BALANCE</u>		
LIABILITIES:		
Accounts payable	\$ 3,181	\$ 250
Deferred revenue	<u>4,041,400</u>	<u>3,664,491</u>
Total liabilities	<u>4,044,581</u>	<u>3,664,741</u>
 FUND BALANCE:		
Reserved for:		
Debt service	314,387,690	262,452,126
Unreserved:		
Designated for net unrealized gains in investments	<u>1,505,730</u>	<u>1,915,628</u>
Total fund balance	<u>315,893,420</u>	<u>264,367,754</u>
 TOTAL LIABILITIES AND FUND BALANCE	 \$ <u>319,938,001</u>	 \$ <u>268,032,495</u>

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - DEBT SERVICE FUND  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-6

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>REVENUES:</b>				
Local sources:				
Ad valorem taxes	\$ 224,952,784	\$ 228,548,882	\$ 3,596,098	\$ 204,109,119
Investment income:				
Net increase in the fair value of investments	1,850,000	1,725,676	(124,324)	3,209,868
Interest income	4,962,431	4,607,518	(354,913)	5,414,398
<b>TOTAL REVENUES</b>	<b>231,765,215</b>	<b>234,882,076</b>	<b>3,116,861</b>	<b>212,733,385</b>
<b>EXPENDITURES:</b>				
Debt service:				
Principal	105,193,781	108,508,780	(3,314,999)	97,350,000
Interest	150,277,947	140,156,326	10,121,621	106,963,730
Payment to refunded bond escrow agent	3,600,000	3,508,134	91,866	1,244,614
Bond issuance costs	1,350,000	1,211,427	138,573	672,777
Purchased services	2,650,000	508,524	2,141,476	224,556
<b>TOTAL EXPENDITURES</b>	<b>263,071,728</b>	<b>253,893,191</b>	<b>9,178,537</b>	<b>206,455,677</b>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES</b>	<b>(31,306,513)</b>	<b>(19,011,115)</b>	<b>12,295,398</b>	<b>6,277,708</b>
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfers in	108,575,708	69,271,954	(39,303,754)	96,960,647
General obligation refunding bonds issued	362,221,524	339,545,000	(22,676,524)	131,110,000
Premiums on general obligation refunding bonds	31,000,000	30,469,071	(530,929)	10,477,152
Payment to refunded bond escrow agent	(388,036,584)	(368,749,244)	19,287,340	(140,858,549)
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<b>113,760,648</b>	<b>70,536,781</b>	<b>(43,223,867)</b>	<b>97,689,250</b>
<b>NET CHANGE IN FUND BALANCE</b>	<b>82,454,135</b>	<b>51,525,666</b>	<b>(30,928,469)</b>	<b>103,966,958</b>
<b>FUND BALANCE, BEGINNING</b>	<b>264,367,754</b>	<b>264,367,754</b>	<b>-</b>	<b>160,400,796</b>
<b>FUND BALANCE, ENDING</b>	<b>\$ 346,821,889</b>	<b>\$ 315,893,420</b>	<b>\$ (30,928,469)</b>	<b>\$ 264,367,754</b>

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - BOND FUND  
 COMPARATIVE BALANCE SHEETS  
 JUNE 30, 2003 AND 2002

Schedule A-7

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ 271,749,216	\$ 659,126,061
Accounts receivable	13,328,925	15,496,062
Interest receivable	<u>2,097,958</u>	<u>3,527,287</u>
 TOTAL ASSETS	 \$ <u>287,176,099</u>	 \$ <u>678,149,410</u>
 <u>LIABILITIES AND FUND BALANCE</u>		
LIABILITIES:		
Accounts payable	\$ 18,373,677	\$ 16,203,173
Accrued salaries and benefits	832,190	657,489
Arbitrage payable	2,342,294	2,056,205
Construction contracts and retentions payable	<u>35,565,218</u>	<u>33,074,483</u>
 Total liabilities	 <u>57,113,379</u>	 <u>51,991,350</u>
 FUND BALANCE:		
Reserved for:		
Encumbrances	255,276,119	237,572,739
Unreserved:		
Designated for:		
Net unrealized gains in investments	627,535	1,637,331
Capital improvements	-	386,947,990
Undesignated	<u>(25,840,934)</u>	<u>-</u>
 Total fund balance	 <u>230,062,720</u>	 <u>626,158,060</u>
 TOTAL LIABILITIES AND FUND BALANCE	 \$ <u>287,176,099</u>	 \$ <u>678,149,410</u>

CLARK COUNTY SCHOOL DISTRICT  
 MAJOR FUND - BOND FUND  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-8

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>REVENUES:</b>				
Local sources:				
Real estate transfer tax	\$ 18,170,881	\$ 24,708,324	\$ 6,537,443	\$ 19,563,498
Room tax	50,452,321	44,370,723	(6,081,598)	42,108,241
Other local sources	260,000	254,481	(5,519)	5,370
Investment income:				
Net increase (decrease) in the fair value of investments	515,000	(2,494,686)	(3,009,686)	443,049
Interest income	10,624,915	12,986,374	2,361,459	11,077,474
<b>TOTAL REVENUES</b>	<b>80,023,117</b>	<b>79,825,216</b>	<b>(197,901)</b>	<b>73,197,632</b>
<b>EXPENDITURES:</b>				
Current:				
<b>REGULAR PROGRAMS:</b>				
Instruction:				
Purchased services	3,500,000	-	3,500,000	312,407
Supplies	5,000,000	1,531,057	3,468,943	5,448,114
Property	39,000,000	26,968,565	12,031,435	46,177,001
Total instruction	47,500,000	28,499,622	19,000,378	51,937,522
Support services:				
Supplies	3,500,000	2,315,447	1,184,553	3,015,333
<b>TOTAL REGULAR PROGRAMS</b>	<b>51,000,000</b>	<b>30,815,069</b>	<b>20,184,931</b>	<b>54,952,855</b>
<b>UNDISTRIBUTED EXPENDITURES:</b>				
Support services:				
Business support:				
Purchased services	640,000	214,231	425,769	4,519,511
Other	365,000	309,583	55,417	366,633
Total business support	1,005,000	523,814	481,186	4,886,144
Operation and maintenance of plant services:				
Supplies	250,000	186,646	63,354	111,095
Property	550,000	496,059	53,941	966,944
Total operation and maintenance of plant services	800,000	682,705	117,295	1,078,039

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
MAJOR FUND - BOND FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-8

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued:</b>				
Capital outlay:				
Facilities acquisition and construction services:				
Land acquisition services:				
Salaries	\$ 535,000	\$ 393,540	\$ 141,460	\$ 302,205
Benefits	184,612	110,403	74,209	81,664
Purchased services	800,000	-	800,000	926,136
Supplies	25,000	9,054	15,946	-
Property	21,000,000	8,494,802	12,505,198	34,919,200
Total land acquisition services	22,544,612	9,007,799	13,536,813	36,229,205
Site improvements:				
Purchased services	104,479,810	104,550,910	(71,100)	158,583,113
Supplies	275,000	251,206	23,794	104,452
Total site improvements	104,754,810	104,802,116	(47,306)	158,687,565
Building acquisition and construction:				
Salaries	3,700,000	3,455,456	244,544	2,303,749
Benefits	445,000	412,789	32,211	386,930
Purchased services	315,674,139	200,517,020	115,157,119	120,121,468
Supplies	500,000	242,621	257,379	590,673
Property	4,750,000	4,683,420	66,580	6,747,795
Other	5,000	2,600	2,400	10,514
Total building acquisition and construction	325,074,139	209,313,906	115,760,233	130,161,129
Building improvements:				
Salaries	7,675,000	7,003,169	671,831	6,104,409
Benefits	1,062,038	826,818	235,220	775,408
Purchased services	68,975,672	25,257,380	43,718,292	50,153,856
Supplies	3,000,000	1,795,607	1,204,393	3,111,191
Property	500,000	217,070	282,930	543,862
Other	-	-	-	220
Total building improvements	81,212,710	35,100,044	46,112,666	60,688,946
Other facilities acquisition and construction:				
Salaries	16,478,043	8,534,824	7,943,219	6,793,689
Benefits	5,157,771	2,428,392	2,729,379	1,803,037
Purchased services	1,500,000	138,629	1,361,371	2,209,783
Supplies	250,000	-	250,000	700,687
Property	670,000	586,238	83,762	318,962
Other	-	-	-	45,279
Total other facilities acquisition and construction	24,055,814	11,688,083	12,367,731	11,871,437

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
MAJOR FUND - BOND FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule A-8

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<u>EXPENDITURES - Continued:</u>				
Total facilities acquisition and construction services	\$ 557,642,085	\$ 369,911,948	\$ 187,730,137	\$ 397,638,282
TOTAL UNDISTRIBUTED EXPENDITURES	559,447,085	371,118,467	187,730,137	403,602,465
TOTAL EXPENDITURES	610,447,085	401,933,536	207,915,068	458,555,320
DEFICIENCY OF REVENUES UNDER EXPENDITURES	(530,423,968)	(322,108,320)	208,315,648	(385,357,688)
OTHER FINANCING SOURCES (USES):				
Transfers out	(127,575,708)	(73,987,020)	53,588,688	(106,721,737)
General obligation bonds issued	475,000,000	-	(475,000,000)	837,153,824
TOTAL OTHER FINANCING SOURCES (USES)	347,424,292	(73,987,020)	(421,411,312)	730,432,087
NET CHANGE IN FUND BALANCE	(182,999,676)	(396,095,340)	(213,095,664)	345,074,399
FUND BALANCE, BEGINNING	626,158,060	626,158,060	-	281,083,661
FUND BALANCE, ENDING	\$ 443,158,384	\$ 230,062,720	\$ (213,095,664)	\$ 626,158,060

# NONMAJOR GOVERNMENTAL FUNDS

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Combining statements of all nonmajor  
governmental activity.



CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR GOVERNMENTAL FUNDS  
COMBINING BALANCE SHEETS  
JUNE 30, 2003  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2002)

Schedule B-1

ASSETS			TOTALS	
	Nonmajor Special Revenue Funds	Nonmajor Capital Projects Funds	2003	2002
Pooled cash and investments	\$ 37,415,987	\$ 20,948,930	\$ 58,364,917	\$ 59,816,646
Accounts receivable	18,319,423	1,724,086	20,043,509	12,424,284
Inventories	29,430	-	29,430	30,341
Prepays	20,084	3,306	23,390	77,532
<b>TOTAL ASSETS</b>	<b>\$ 55,784,924</b>	<b>\$ 22,676,322</b>	<b>\$ 78,461,246</b>	<b>\$ 72,348,803</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>LIABILITIES:</b>				
Accounts payable	\$ 3,482,465	\$ 581,446	\$ 4,063,911	\$ 2,255,487
Accrued salaries and benefits	19,526,859	199,072	19,725,931	17,531,819
Deferred revenue	2,615,723	-	2,615,723	3,046,427
Arbitrage payable	-	-	-	8,672
Construction contracts and retentions payable	-	63,966	63,966	375,620
Due to other funds	-	-	-	750,521
<b>Total liabilities</b>	<b>25,625,047</b>	<b>844,484</b>	<b>26,469,531</b>	<b>23,968,546</b>
<b>FUND BALANCE:</b>				
Reserved for:				
Inventories	29,430	-	29,430	30,341
Prepays	20,084	3,306	23,390	77,532
Grants	1,877,472	-	1,877,472	918,385
Capital leases	-	-	-	1,884,800
Unreserved:				
Designated for:				
Net unrealized gains in investments	57,311	97,356	154,667	378,057
Capital replacements	-	6,644,613	6,644,613	6,054,586
Capital improvements	-	15,086,563	15,086,563	18,043,710
Undesignated	28,175,580	-	28,175,580	20,992,846
<b>Total fund balance</b>	<b>30,159,877</b>	<b>21,831,838</b>	<b>51,991,715</b>	<b>48,380,257</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 55,784,924</b>	<b>\$ 22,676,322</b>	<b>\$ 78,461,246</b>	<b>\$ 72,348,803</b>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR GOVERNMENTAL FUNDS  
COMBINING SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule B-2

	Nonmajor Special Revenue Funds	Nonmajor Capital Projects Funds	TOTALS	
			2003	2002
<b>REVENUES:</b>				
Local sources	\$ 13,031,261	\$ 19,619,648	\$ 32,650,909	\$ 34,502,944
State sources	92,503,859	-	92,503,859	109,994,603
Federal sources	91,342,663	-	91,342,663	67,940,127
Other sources	2,730	4,371,281	4,374,011	588,394
<b>TOTAL REVENUES</b>	<b>196,880,513</b>	<b>23,990,929</b>	<b>220,871,442</b>	<b>213,026,068</b>
<b>EXPENDITURES:</b>				
Current:				
Instruction:				
Regular instruction	119,170,991	5,499,637	124,670,628	117,451,929
Special instruction	14,603,859	-	14,603,859	15,510,037
Vocational instruction	1,596,281	-	1,596,281	1,629,301
Adult instruction	4,654,801	-	4,654,801	5,670,710
Other instruction	176,491	-	176,491	31,549
Support services:				
Student support	8,304,744	-	8,304,744	8,288,080
Instructional staff support	19,286,492	902	19,287,394	13,896,329
Educational media services	4,561,143	-	4,561,143	4,649,245
General administration	12,859,086	-	12,859,086	10,277,031
School administration	7,632	-	7,632	2,236,036
Business support	280,695	1,291	281,986	450,729
Operation and maintenance of plant services	1,464,078	587,764	2,051,842	2,081,810
Student transportation	208,118	10,051,873	10,259,991	10,922,555
Central support	127,956	1,253	129,209	559,572
Other support services	2,214,684	-	2,214,684	4,364,733
Facilities acquisition and construction services	-	-	-	168,372
Capital outlay:	-	28,626,437	28,626,437	38,511,780
Debt service:				
Principal	-	1,937,622	1,937,622	1,895,250
Interest	-	69,089	69,089	408,500
<b>TOTAL EXPENDITURES</b>	<b>189,517,051</b>	<b>46,775,868</b>	<b>236,292,919</b>	<b>239,003,548</b>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES</b>	<b>7,363,462</b>	<b>(22,784,939)</b>	<b>(15,421,477)</b>	<b>(25,977,480)</b>
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfers in	741,739	18,291,196	19,032,935	20,325,836
Transfers out	-	-	-	(4,000,927)
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<b>741,739</b>	<b>18,291,196</b>	<b>19,032,935</b>	<b>16,324,909</b>
<b>NET CHANGE IN FUND BALANCE</b>	<b>8,105,201</b>	<b>(4,493,743)</b>	<b>3,611,458</b>	<b>(9,652,571)</b>
<b>FUND BALANCE, BEGINNING</b>	<b>22,054,676</b>	<b>26,325,581</b>	<b>48,380,257</b>	<b>58,032,828</b>
<b>FUND BALANCE, ENDING</b>	<b>\$ 30,159,877</b>	<b>\$ 21,831,838</b>	<b>\$ 51,991,715</b>	<b>\$ 48,380,257</b>

# NONMAJOR SPECIAL REVENUE FUNDS

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## DISTRICT PROJECTS FUND

To account for transactions of the District relating to programs supported by special purpose grants and reimbursements from the State of Nevada and other non-federal governmental entities; reimbursements for school operations, private and governmental grants, gifts, donations, bequest to the KLVX Communications Group, and grant-related cost recovery.

## FEDERAL PROJECTS FUND

To account for transactions of the District relating to federal grant programs.

## MEDICAID FUND

To account for transactions of the District relating to grants and reimbursements from the Medicaid program for services rendered on behalf of eligible students.



CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS  
COMBINING BALANCE SHEETS  
JUNE 30, 2003  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2002)

Schedule C-1

				<u>TOTALS</u>	
	<u>District Projects Fund</u>	<u>Federal Projects Fund</u>	<u>Medicaid Fund</u>	<u>2003</u>	<u>2002</u>
<b>ASSETS</b>					
Pooled cash and investments	\$ 26,779,792	\$ 665,835	\$ 9,970,360	\$ 37,415,987	\$ 34,183,404
Accounts receivable	5,490,466	9,195,145	3,633,812	18,319,423	10,819,019
Inventories	29,430	-	-	29,430	30,341
Prepays	19,724	-	360	20,084	31,359
<b>TOTAL ASSETS</b>	<b><u>\$ 32,319,412</u></b>	<b><u>\$ 9,860,980</u></b>	<b><u>\$ 13,604,532</u></b>	<b><u>\$ 55,784,924</u></b>	<b><u>\$ 45,064,123</u></b>
<b>LIABILITIES AND FUND BALANCE</b>					
<b>LIABILITIES:</b>					
Accounts payable	\$ 1,696,574	\$ 1,588,783	\$ 197,108	\$ 3,482,465	\$ 1,808,684
Accrued salaries and benefits	13,789,773	5,729,411	7,675	19,526,859	17,403,815
Deferred revenue	72,937	2,542,786	-	2,615,723	3,046,427
Due to other funds	-	-	-	-	750,521
<b>Total liabilities</b>	<b><u>15,559,284</u></b>	<b><u>9,860,980</u></b>	<b><u>204,783</u></b>	<b><u>25,625,047</u></b>	<b><u>23,009,447</u></b>
<b>FUND BALANCE:</b>					
<b>Reserved for:</b>					
Inventories	29,430	-	-	29,430	30,341
Prepays	19,724	-	360	20,084	31,359
Grants	1,877,472	-	-	1,877,472	918,385
<b>Unreserved:</b>					
<b>Designated for:</b>					
Net unrealized gains in investments	57,311	-	-	57,311	81,745
Undesignated	14,776,191	-	13,399,389	28,175,580	20,992,846
<b>Total fund balance</b>	<b><u>16,760,128</u></b>	<b><u>-</u></b>	<b><u>13,399,749</u></b>	<b><u>30,159,877</u></b>	<b><u>22,054,676</u></b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b><u>\$ 32,319,412</u></b>	<b><u>\$ 9,860,980</u></b>	<b><u>\$ 13,604,532</u></b>	<b><u>\$ 55,784,924</u></b>	<b><u>\$ 45,064,123</u></b>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS  
COMBINING SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-2

	Totals				
	District Projects Fund	Federal Projects Fund	Medicaid Fund	2003	2002
<b>REVENUES:</b>					
Local sources	\$ 13,031,261	\$ -	\$ -	\$ 13,031,261	\$ 15,199,360
State sources	92,503,859	-	-	92,503,859	109,994,603
Federal sources	-	80,328,866	11,013,797	91,342,663	67,940,127
Other sources	-	-	2,730	2,730	3,474
<b>TOTAL REVENUES</b>	<b>105,535,120</b>	<b>80,328,866</b>	<b>11,016,527</b>	<b>196,880,513</b>	<b>193,137,564</b>
<b>EXPENDITURES:</b>					
Current:					
Instruction:					
Regular instruction	81,815,882	35,927,905	1,427,204	119,170,991	116,080,366
Special instruction	621,000	13,168,852	814,007	14,603,859	15,510,037
Vocational instruction	329,635	1,266,646	-	1,596,281	1,629,301
Adult instruction	4,654,801	-	-	4,654,801	5,670,710
Other instruction	176,491	-	-	176,491	31,549
Support services:					
Student support	792,088	7,512,656	-	8,304,744	8,288,080
Instructional staff support	7,106,159	11,366,273	814,060	19,286,492	13,896,329
Educational media services	4,561,143	-	-	4,561,143	4,649,245
General administration	4,326,185	7,694,955	837,946	12,859,086	10,277,031
School administration	7,632	-	-	7,632	2,236,036
Business support	104,281	123,309	53,105	280,695	448,345
Operation and maintenance of plant services	234,757	1,229,321	-	1,464,078	1,984,041
Student transportation	53,850	148,256	6,012	208,118	1,068,420
Central support	60,716	59,355	7,885	127,956	556,959
Other support services	383,346	1,831,338	-	2,214,684	4,364,733
Facilities acquisition and construction services	-	-	-	-	168,372
<b>TOTAL EXPENDITURES</b>	<b>105,227,966</b>	<b>80,328,866</b>	<b>3,960,219</b>	<b>189,517,051</b>	<b>186,859,554</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>307,154</b>	<b>-</b>	<b>7,056,308</b>	<b>7,363,462</b>	<b>6,278,010</b>
<b>OTHER FINANCING SOURCES (USES):</b>					
Transfers in	741,739	-	-	741,739	6,456,720
Transfers out	-	-	-	-	(4,000,927)
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<b>741,739</b>	<b>-</b>	<b>-</b>	<b>741,739</b>	<b>2,455,793</b>
<b>NET CHANGE IN FUND BALANCES</b>	<b>1,048,893</b>	<b>-</b>	<b>7,056,308</b>	<b>8,105,201</b>	<b>8,733,803</b>
<b>FUND BALANCE, BEGINNING</b>	<b>15,711,235</b>	<b>-</b>	<b>6,343,441</b>	<b>22,054,676</b>	<b>13,320,873</b>
<b>FUND BALANCE, ENDING</b>	<b>\$ 16,760,128</b>	<b>\$ -</b>	<b>\$ 13,399,749</b>	<b>\$ 30,159,877</b>	<b>\$ 22,054,676</b>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - DISTRICT PROJECTS FUND  
COMPARATIVE BALANCE SHEETS  
JUNE 30, 2003 AND 2002

Schedule C-3

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ 26,779,792	\$ 28,291,464
Accounts receivable	5,490,466	1,436,850
Inventories	29,430	30,341
Prepays	<u>19,724</u>	<u>29,816</u>
 TOTAL ASSETS	 \$ <u>32,319,412</u>	 \$ <u>29,788,471</u>
 <u>LIABILITIES AND FUND BALANCE</u>		
LIABILITIES:		
Accounts payable	\$ 1,696,574	\$ 908,298
Accrued salaries and benefits	13,789,773	13,062,718
Deferred revenue	<u>72,937</u>	<u>106,220</u>
 Total liabilities	 <u>15,559,284</u>	 <u>14,077,236</u>
 FUND BALANCE:		
Reserved for:		
Inventories	29,430	30,341
Prepays	19,724	29,816
Grants	1,877,472	918,385
Unreserved:		
Designated for net unrealized gains in investments	57,311	81,745
Undesignated	<u>14,776,191</u>	<u>14,650,948</u>
 Total fund balance	 <u>16,760,128</u>	 <u>15,711,235</u>
 TOTAL LIABILITIES AND FUND BALANCE	 \$ <u>32,319,412</u>	 \$ <u>29,788,471</u>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - DISTRICT PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-4

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>REVENUES:</b>				
Local sources:				
Distance learning tuition	\$ 160,000	\$ 387,598	\$ 227,598	\$ 258,233
Adult education	72,000	143,345	71,345	72,900
Professional development fees	97,424	227,760	130,336	255,154
Athletic proceeds	84,434	97,735	13,301	81,350
Real or personal property income	500,000	-	(500,000)	5,947
Donations and grants	7,069,000	6,912,139	(156,861)	7,587,148
Other local sources	3,063,853	5,034,412	1,970,559	6,599,917
Investment income:				
Net increase in the fair value of investments	68,225	67,445	(780)	136,972
Interest income	197,697	160,827	(36,870)	201,739
Total local sources	11,312,633	13,031,261	1,718,628	15,199,360
State sources:				
State distributive fund	7,927,026	7,931,607	4,581	7,429,444
State special appropriations	87,404,727	84,572,252	(2,832,475)	102,565,159
Total state sources	95,331,753	92,503,859	(2,827,894)	109,994,603
TOTAL REVENUES	106,644,386	105,535,120	(1,109,266)	125,193,963
<b>EXPENDITURES:</b>				
Current:				
REGULAR PROGRAMS:				
Instruction:				
Salaries	60,822,049	60,393,544	428,505	70,856,213
Benefits	17,663,191	17,632,785	30,406	17,150,587
Purchased services	156,559	79,497	77,062	39,614
Supplies	3,683,406	3,337,931	345,475	2,485,159
Property	481,597	357,222	124,375	244,473
Other	50,875	14,903	35,972	6,747
Total instruction	82,857,677	81,815,882	1,041,795	90,782,793
Support services:				
Student transportation:				
Purchased services	76,151	24,482	51,669	-
Other support services:				
Salaries	271,467	165,880	105,587	655,533
Benefits	65,979	40,973	25,006	11,953
Purchased services	23,555	-	23,555	316,797
Supplies	207,700	140,502	67,198	110,915
Property	-	-	-	4,258
Other	22,000	21,988	12	(2,834)
Total other support services	590,701	369,343	221,358	1,096,622

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - DISTRICT PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-4

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued:</b>				
Total support services	\$ 666,852	\$ 393,825	\$ 273,027	\$ 1,096,622
TOTAL REGULAR PROGRAMS	83,524,529	82,209,707	1,314,822	91,879,415
<b>SPECIAL PROGRAMS:</b>				
Instruction:				
Salaries	718,000	606,000	112,000	3,467,359
Benefits	-	-	-	60,134
Supplies	24,205	15,000	9,205	-
Total instruction	742,205	621,000	121,205	3,527,493
Support services:				
Student transportation:				
Property	27,438	-	27,438	-
Other support services:				
Salaries	45,875	44,000	1,875	344,444
Benefits	125	-	125	6,394
Purchased services	87,500	11,788	75,712	-
Supplies	37,500	18,507	18,993	663
Other	9,375	8,678	697	8,528
Total other support services	180,375	82,973	97,402	360,029
Total support services	207,813	82,973	124,840	360,029
TOTAL SPECIAL PROGRAMS	950,018	703,973	246,045	3,887,522
<b>VOCATIONAL PROGRAMS:</b>				
Instruction:				
Salaries	34,000	34,000	-	231,937
Benefits	-	-	-	4,034
Purchased services	1,250	1,707	(457)	-
Supplies	224,625	223,360	1,265	58,025
Property	101,250	70,568	30,682	97,991
TOTAL VOCATIONAL PROGRAMS	361,125	329,635	31,490	391,987
<b>OTHER INSTRUCTIONAL PROGRAMS:</b>				
School co-curricular activities:				
Instruction:				
Salaries	4,000	1,342	2,658	36,143
Benefits	-	-	-	621
Purchased services	-	-	-	979
Supplies	230	-	230	863
Other	-	-	-	300
Total instruction	4,230	1,342	2,888	38,906

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - DISTRICT PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-4

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued:</b>				
Support services:				
Student transportation:				
Purchased services	\$ 1,699	\$ -	\$ 1,699	\$ -
Other support services:				
Salaries	375	303	72	-
Purchased services	-	110	(110)	-
Property	10,625	-	10,625	-
Total other support services	11,000	413	10,587	-
Total support services	12,699	413	12,286	-
Total school co-curricular activities	16,929	1,755	15,174	38,906
School athletics:				
Instruction:				
Salaries	37,500	17,812	19,688	-
Benefits	3,743	452	3,291	-
Purchased services	251,250	133,277	117,973	-
Supplies	437,500	23,608	413,892	-
Other	18,750	-	18,750	-
Total instruction	748,743	175,149	573,594	-
Support services:				
Student transportation:				
Purchased services	37,500	27,468	10,032	-
Other support services:				
Other	656	10,495	(9,839)	-
Total support services	38,156	37,963	193	-
Total school athletics	786,899	213,112	573,787	-
TOTAL OTHER INSTRUCTIONAL PROGRAMS	803,828	214,867	588,961	38,906
ADULT EDUCATION PROGRAMS:				
Instruction:				
Salaries	3,090,020	3,088,817	1,203	3,225,889
Benefits	527,747	527,551	196	559,445
Purchased services	71,665	70,292	1,373	104,933
Supplies	562,154	551,011	11,143	1,101,455
Property	416,500	415,250	1,250	677,553
Other	3,350	1,880	1,470	1,435
Total instruction	4,671,436	4,654,801	16,635	5,670,710

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - DISTRICT PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-4

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued:</b>				
Support services:				
Salaries	\$ 1,925,469	\$ 1,923,572	\$ 1,897	\$ 2,497,743
Benefits	567,454	560,762	6,692	813,984
Purchased services	139,500	135,779	3,721	83,870
Supplies	66,100	62,178	3,922	115,640
Property	639,045	636,830	2,215	221,189
Other	25,000	24,946	54	950
Total support services	3,362,568	3,344,067	18,501	3,733,376
TOTAL ADULT EDUCATION PROGRAMS	8,034,004	7,998,868	35,136	9,404,086
<b>UNDISTRIBUTED EXPENDITURES:</b>				
Support services:				
Student support:				
Salaries	112,491	111,835	656	971,944
Benefits	10,542	10,505	37	18,603
Purchased services	21,465	16,883	4,582	14,104
Supplies	3,806	3,352	454	15,127
Other	-	-	-	3,178
Total student support	148,304	142,575	5,729	1,022,956
Instructional staff support:				
Salaries	4,449,735	4,430,884	18,851	3,106,690
Benefits	883,224	877,920	5,304	631,274
Purchased services	1,849,558	1,845,545	4,013	1,680,466
Supplies	2,040,257	2,033,831	6,426	1,231,230
Property	938,425	933,363	5,062	1,056,827
Other	1,157,932	1,136,134	21,798	753,188
Total instructional staff support	11,319,131	11,257,677	61,454	8,459,675
General administration:				
Salaries	1,355,408	1,317,369	38,039	1,212,247
Benefits	369,517	355,430	14,087	279,072
Purchased services	56,760	40,485	16,275	10,583
Supplies	149,266	136,815	12,451	54,619
Property	41,300	41,219	81	15,789
Other	29,024	16,966	12,058	38,052
Total general administration	2,001,275	1,908,284	92,991	1,610,362
School administration:				
Salaries	6,500	6,457	43	2,195,049
Benefits	1,218	1,175	43	40,189
Total school administration	7,718	7,632	86	2,235,238

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - DISTRICT PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-4

	2003			2002
	Budget	Actual	Variance- Positive (Negative)	Actual
<b>EXPENDITURES - Continued:</b>				
Business support:				
Salaries	\$ -	\$ -	\$ -	\$ 199,553
Benefits	-	-	-	3,741
Total business support	-	-	-	203,294
Operation and maintenance of plant services:				
Salaries	11,875	314	11,561	1,609,847
Benefits	1,250	43	1,207	32,862
Supplies	57,645	45,753	11,892	53,045
Property	31,250	-	31,250	-
Other	7,375	-	7,375	-
Total operation and maintenance of plant services	109,395	46,110	63,285	1,695,754
Student transportation:				
Salaries	-	-	-	916,993
Benefits	-	-	-	18,542
Purchased services	14,963	1,900	13,063	24,342
Total student transportation	14,963	1,900	13,063	959,877
Central support:				
Salaries	18,750	8,370	10,380	366,680
Benefits	625	186	439	7,248
Purchased services	4,375	3,479	896	6,858
Supplies	11,860	9,818	2,042	10,751
Property	25,000	-	25,000	12,549
Other	11,430	1,539	9,891	847
Total central support	72,040	23,392	48,648	404,933
Other support:				
Salaries	3,750	1,103	2,647	2,886
Benefits	656,250	56,901	599,349	289,397
Purchased services	31,250	6,276	24,974	5,528
Property	35,000	-	35,000	-
Other	403,396	319,066	84,330	199,866
Total other support	1,129,646	383,346	746,300	497,677
Facilities acquisition and construction services:				
Property	-	-	-	168,372
Total facilities acquisition and construction services	-	-	-	168,372
<b>TOTAL UNDISTRIBUTED EXPENDITURES</b>	<b>14,802,472</b>	<b>13,770,916</b>	<b>1,031,556</b>	<b>17,258,138</b>

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - DISTRICT PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-4

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<u>EXPENDITURES - Continued:</u>				
TOTAL EXPENDITURES	\$ 108,475,976	\$ 105,227,966	\$ 3,216,520	\$ 122,860,054
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(1,831,590)	307,154	2,138,744	2,333,909
OTHER FINANCING SOURCES (USES):				
Transfers in	374,350	741,739	367,389	6,456,720
Transfers out	(4,380,000)	-	4,380,000	(4,000,927)
TOTAL OTHER FINANCING SOURCES (USES)	(4,005,650)	741,739	4,747,389	2,455,793
NET CHANGE IN FUND BALANCES	(5,837,240)	1,048,893	6,886,133	4,789,702
FUND BALANCE, BEGINNING	15,711,235	15,711,235	-	10,921,533
FUND BALANCE, ENDING	\$ 9,873,995	\$ 16,760,128	\$ 6,886,133	\$ 15,711,235

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - FEDERAL PROJECTS FUND  
COMPARATIVE BALANCE SHEETS  
JUNE 30, 2003 AND 2002

Schedule C-5

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ 665,835	\$ -
Accounts receivable	<u>9,195,145</u>	<u>8,659,772</u>
<b>TOTAL ASSETS</b>	<b>\$ <u>9,860,980</u></b>	<b>\$ <u>8,659,772</u></b>
 <u>LIABILITIES AND FUND BALANCE</u>		
LIABILITIES:		
Accounts payable	\$ 1,588,783	\$ 629,029
Accrued salaries and benefits	5,729,411	4,340,015
Deferred revenue	2,542,786	2,940,207
Due to other funds	<u>-</u>	<u>750,521</u>
<b>Total liabilities</b>	<b><u>9,860,980</u></b>	<b><u>8,659,772</u></b>
 FUND BALANCE:		
Undesignated	<u>-</u>	<u>-</u>
<b>Total fund balance</b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ <u>9,860,980</u></b>	<b>\$ <u>8,659,772</u></b>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - FEDERAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-6

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>REVENUES:</b>				
Federal sources:				
Improving America's Schools Act	\$ 34,648,831	\$ 34,101,238	\$ (547,593)	\$ 25,656,780
Education Handicapped Act	30,910,948	25,999,682	(4,911,266)	22,409,760
Vocational aid	2,720,428	2,468,401	(252,027)	2,324,352
Other federal sources	14,010,415	17,759,545	3,749,130	11,131,452
Total federal sources	82,290,622	80,328,866	(1,961,756)	61,522,344
TOTAL REVENUES	82,290,622	80,328,866	(1,961,756)	61,522,344
<b>EXPENDITURES:</b>				
Current:				
REGULAR PROGRAMS:				
Instruction:				
Salaries	20,485,269	20,485,064	205	16,273,214
Benefits	5,696,413	5,691,657	4,756	4,447,265
Purchased services	217,247	198,076	19,171	204,787
Supplies	7,855,589	7,851,416	4,173	2,337,882
Property	1,696,186	1,693,562	2,624	1,509,341
Other	22,773	8,130	14,643	67,465
Total instruction	35,973,477	35,927,905	45,572	24,839,954
Support services:				
Student transportation:				
Purchased services	45,000	44,382	618	35,224
Other support services:				
Salaries	588,608	586,855	1,753	421,915
Benefits	173,396	172,047	1,349	116,697
Purchased services	27,468	8,980	18,488	12,997
Supplies	99,119	91,255	7,864	42,081
Property	2,990	-	2,990	1,637
Other	-	-	-	10,736
Total other support services	891,581	859,137	32,444	606,063
Total support services	936,581	903,519	33,062	641,287
TOTAL REGULAR PROGRAMS	36,910,058	36,831,424	78,634	25,481,241
SPECIAL PROGRAMS:				
Instruction:				
Salaries	8,051,880	7,979,138	72,742	7,624,888
Benefits	3,043,396	3,039,882	3,514	2,667,285
Purchased services	670,000	667,207	2,793	10,868
Supplies	1,427,335	1,423,017	4,318	891,225
Property	55,081	54,685	396	63,379
Other	5,000	4,923	77	58,151
Total instruction	13,252,692	13,168,852	83,840	11,315,796

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - FEDERAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-6

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued</b>				
Support Services:				
Student transportation:				
Purchased services	\$ 2,000	\$ 1,470	\$ 530	\$ -
Other support services:				
Salaries	3,589,145	3,556,676	32,469	3,233,361
Benefits	1,337,230	1,329,911	7,319	805,937
Purchased services	3,445,260	3,441,611	3,649	3,018,185
Supplies	340,907	336,490	4,417	82,746
Property	68,600	68,587	13	6,645
Other	10,025	4,983	5,042	-
Total other support services	8,791,167	8,738,258	52,909	7,146,874
Total support services	8,793,167	8,739,728	53,439	7,146,874
<b>TOTAL SPECIAL PROGRAMS</b>	<b>22,045,859</b>	<b>21,908,580</b>	<b>137,279</b>	<b>18,462,670</b>
<b>VOCATIONAL PROGRAMS:</b>				
Instruction:				
Salaries	262,734	255,271	7,463	272,942
Benefits	96,832	92,526	4,306	89,458
Purchased services	15,800	11,320	4,480	5,000
Supplies	413,953	413,810	143	359,065
Property	486,836	484,941	1,895	509,615
Other	13,920	8,778	5,142	1,234
Total instruction	1,290,075	1,266,646	23,429	1,237,314
Support services:				
Student transportation:				
Purchased services	5,000	4,580	420	2,230
Other support services:				
Salaries	601,392	585,529	15,863	492,631
Benefits	171,301	163,554	7,747	140,817
Purchased services	90,000	87,653	2,347	96,232
Supplies	76,976	76,715	261	68,190
Property	77,198	76,566	632	124,729
Other	59,760	58,833	927	52,252
Total other support services	1,076,627	1,048,850	27,777	974,851
Total support services	1,081,627	1,053,430	28,197	977,081
<b>TOTAL VOCATIONAL PROGRAMS</b>	<b>2,371,702</b>	<b>2,320,076</b>	<b>51,626</b>	<b>2,214,395</b>
<b>OTHER INSTRUCTIONAL PROGRAMS:</b>				
Summer school:				
Support services:				
Salaries	11,000	10,610	390	8,523
Benefits	3,000	242	2,758	194
<b>TOTAL OTHER INSTRUCTIONAL PROGRAMS</b>	<b>14,000</b>	<b>10,852</b>	<b>3,148</b>	<b>8,717</b>

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - FEDERAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-6

	2003			2002
	Budget	Actual	Variance- Positive (Negative)	Actual
<b>EXPENDITURES - Continued</b>				
<b>UNDISTRIBUTED EXPENDITURES:</b>				
<b>Support services:</b>				
<b>Student support:</b>				
Salaries	\$ 503,516	\$ 499,691	\$ 3,825	\$ 365,158
Benefits	126,236	125,839	397	93,016
Purchased services	135,803	127,518	8,285	151,921
Supplies	298,000	297,793	207	65,647
Property	5,000	1,797	3,203	31,805
Other	125,000	124,235	765	84,417
<b>Total student support</b>	<b>1,193,555</b>	<b>1,176,873</b>	<b>16,682</b>	<b>791,964</b>
<b>Instructional staff support:</b>				
Salaries	2,303,873	2,303,599	274	2,276,563
Benefits	1,106,816	1,100,110	6,706	471,102
Purchased services	2,722,063	2,715,070	6,993	1,725,225
Supplies	1,288,930	1,286,794	2,136	928,782
Property	613,221	611,546	1,675	516,690
Other	221,989	221,179	810	227,840
<b>Total instructional staff support</b>	<b>8,256,892</b>	<b>8,238,298</b>	<b>18,594</b>	<b>6,146,202</b>
<b>General administration:</b>				
Salaries	3,558,408	3,555,673	2,735	2,787,228
Benefits	1,115,338	1,112,377	2,961	800,972
Purchased services	752,293	748,205	4,088	264,392
Supplies	731,783	729,342	2,441	387,323
Property	450,000	447,268	2,732	143,056
Other	10,600	5,492	5,108	41,326
<b>Total general administration</b>	<b>6,618,422</b>	<b>6,598,357</b>	<b>20,065</b>	<b>4,424,297</b>
<b>Business support:</b>				
Salaries	40,814	38,953	1,861	35,988
Benefits	13,103	12,129	974	9,713
<b>Total business support</b>	<b>53,917</b>	<b>51,082</b>	<b>2,835</b>	<b>45,701</b>
<b>Operation and maintenance of plant services:</b>				
Salaries	280,255	234,269	45,986	-
Benefits	107,614	84,237	23,377	-
Purchased services	900,000	899,963	37	3,000
Supplies	25,000	-	25,000	-
Property	25,000	-	25,000	-
<b>Total operation and maintenance of plant services</b>	<b>1,337,869</b>	<b>1,218,469</b>	<b>119,400</b>	<b>3,000</b>
<b>Student transportation:</b>				
Purchased services	59,983	54,008	5,975	26,805
Property	50,000	43,816	6,184	-
<b>Total student transportation</b>	<b>109,983</b>	<b>97,824</b>	<b>12,159</b>	<b>26,805</b>

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - FEDERAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-6

	2003			2002
	Budget	Actual	Variance- Positive (Negative)	Actual
<b>EXPENDITURES - Continued:</b>				
Central support:				
Salaries	\$ 13,463	\$ 5,906	\$ 7,557	\$ 10,779
Benefits	4,073	2,169	1,904	3,572
Purchased services	25,000	20,940	4,060	24,861
Supplies	5,000	1,424	3,576	3,311
Other	1,019,914	15,846	1,004,068	8,967
Total central support	1,067,450	46,285	1,021,165	51,490
Other support:				
Salaries	-	-	-	821
Benefits	-	-	-	19
Other	2,304,915	1,830,552	474,363	3,865,022
Total other support	2,304,915	1,830,746	474,169	3,865,862
Facilities acquisition and construction services:				
Purchased services	6,000	-	6,000	-
TOTAL UNDISTRIBUTED EXPENDITURES	20,949,003	19,257,934	1,691,069	15,355,321
TOTAL EXPENDITURES	82,290,622	80,328,866	1,961,756	61,522,344
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-	-
NET CHANGE IN FUND BALANCES	-	-	-	-
FUND BALANCE, BEGINNING	-	-	-	-
FUND BALANCE, ENDING	\$ -	\$ -	\$ -	\$ -

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - MEDICAID FUND  
COMPARATIVE BALANCE SHEETS  
JUNE 30, 2003 AND 2002

Schedule C-7

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ 9,970,360	\$ 5,891,940
Accounts receivable	3,633,812	722,397
Prepays	<u>360</u>	<u>1,543</u>
<b>TOTAL ASSETS</b>	<b>\$ <u>13,604,532</u></b>	<b>\$ <u>6,615,880</u></b>
 <u>LIABILITIES AND FUND BALANCE</u>		
LIABILITIES:		
Accounts payable	\$ 197,108	\$ 271,357
Accrued salaries and benefits	<u>7,675</u>	<u>1,082</u>
<b>Total liabilities</b>	<b><u>204,783</u></b>	<b><u>272,439</u></b>
 FUND BALANCE:		
Reserved for:		
Prepays	360	1,543
Unreserved:		
Undesignated	<u>13,399,389</u>	<u>6,341,898</u>
<b>Total fund balance</b>	<b><u>13,399,749</u></b>	<b><u>6,343,441</u></b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ <u>13,604,532</u></b>	<b>\$ <u>6,615,880</u></b>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - MEDICAID FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-8

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>REVENUES:</b>				
Local sources:				
Other local sources	\$ 2,300	\$ 2,730	\$ 430	\$ 3,474
Federal sources:				
Third-party billing	3,600,000	5,166,225	1,566,225	4,520,861
Administrative claiming	3,400,000	5,847,572	2,447,572	1,896,922
Total federal sources	7,000,000	11,013,797	4,013,797	6,417,783
<b>TOTAL REVENUES</b>	<b>7,002,300</b>	<b>11,016,527</b>	<b>4,014,227</b>	<b>6,421,257</b>
<b>EXPENDITURES:</b>				
Current:				
REGULAR PROGRAMS:				
Instruction:				
Salaries	50,000	31,575	18,425	-
Benefits	8,000	660	7,340	-
Purchased services	13,000	9,640	3,360	763
Supplies	1,091,000	1,083,797	7,203	419,929
Property	300,000	299,818	182	36,927
Other	2,000	1,714	286	-
Total instruction	1,464,000	1,427,204	36,796	457,619
Support services:				
Student transportation:				
Purchased services	10,000	6,012	3,988	3,761
Other support services:				
Purchased services	470,000	465,447	4,553	114,943
Supplies	50,000	11,081	38,919	191
Total other support services	520,000	476,528	43,472	115,134
Total support services	530,000	482,540	47,460	118,895
<b>TOTAL REGULAR PROGRAMS</b>	<b>1,994,000</b>	<b>1,909,744</b>	<b>84,256</b>	<b>576,514</b>
SPECIAL PROGRAMS:				
Instruction:				
Salaries	200,500	17,372	183,128	40,919
Benefits	12,420	172	12,248	630
Supplies	341,000	336,811	4,189	211,566
Property	577,000	452,260	124,740	411,517
Other	8,000	7,392	608	2,116
Total instruction	1,138,920	814,007	324,913	666,748

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - MEDICAID FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-8

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued:</b>				
Support services:				
Student transportation:				
Salaries	\$ 1,300,000	\$ -	\$ 1,300,000	\$ -
Benefits	358,313	-	358,313	-
Total student transportation	1,658,313	-	1,658,313	-
Other support services:				
Purchased services	1,465,650	1,037,662	427,988	1,181,955
Supplies	1,160	-	1,160	-
Total other support services	1,466,810	1,037,662	429,148	1,181,955
Total support services	3,125,123	1,037,662	2,087,461	1,181,955
TOTAL SPECIAL PROGRAMS	4,264,043	1,851,669	2,412,374	1,848,703
UNDISTRIBUTED EXPENDITURES:				
Support services:				
General administration:				
Salaries	23,000	21,453	1,547	-
Benefits	1,000	387	613	-
Purchased services	266,201	14,209	251,992	-
Supplies	250,000	89,058	160,942	-
Other	15,000	12,709	2,291	-
Total general administration	555,201	137,816	417,385	-
Business support:				
Salaries	218,374	40,842	177,532	32,539
Benefits	46,055	12,263	33,792	5,780
Purchased services	-	-	-	3,606
Supplies	8,000	-	8,000	2,209
Property	8,000	-	8,000	7,805
Total business support	280,429	53,105	227,324	51,939
Central support:				
Purchased services	2,000	1,220	780	-
Supplies	1,500	2,174	(674)	-
Property	4,500	4,306	194	-
Total central support	8,000	7,885	115	-
TOTAL UNDISTRIBUTED EXPENDITURES	843,630	198,806	644,824	51,939
TOTAL EXPENDITURES	7,101,673	3,960,219	3,141,454	2,477,156

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR SPECIAL REVENUE FUNDS - MEDICAID FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule C-8

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	\$ (99,373)	\$ 7,056,308	\$ 7,155,681	\$ 3,944,101
NET CHANGE IN FUND BALANCES	(99,373)	7,056,308	7,155,681	3,944,101
FUND BALANCE, BEGINNING	6,343,441	6,343,441	-	2,399,340
FUND BALANCE, ENDING	\$ 6,244,068	\$ 13,399,749	\$ 7,155,681	\$ 6,343,441

# **NONMAJOR CAPITAL PROJECTS FUNDS**

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## **BUILDING AND SITES FUND**

To account for the costs of construction, purchases, modernization, or furnishing of school buildings or sites as specified in NRS 387.335 or successor statutes.

## **GOVERNMENTAL SERVICES TAX FUND**

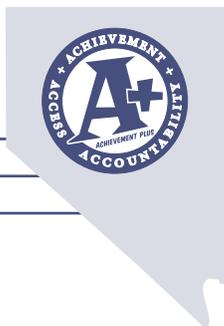
To account for the cost of capital projects paid with Governmental Services Taxes.

## **EXTRAORDINARY MAINTENANCE AND CAPITAL REPLACEMENT FUND**

To account for the costs of capital projects that maintain District facilities and equipment in a fit operating condition.

## **TAX FUND**

To account for the costs of capital projects undertaken with proceeds of ad valorem and other taxes of assessments received under NRS 387.3285, 387.3287, 387.33, and predecessor or successor statutes.



CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS  
COMBINING BALANCE SHEETS  
JUNE 30, 2003  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2002)

Schedule D-1

ASSETS	Building and Sites Fund	Governmental Services Tax Fund	Extraordinary Maintenance and Capital Replacement Fund	Tax Fund	TOTALS	
					2003	2002
Pooled cash and investments	\$ 5,084,239	\$ 4,852,837	\$ 6,689,637	\$ 4,322,217	\$ 20,948,930	\$ 25,633,242
Accounts receivable	-	1,724,086	-	-	1,724,086	1,605,265
Prepays	-	3,306	-	-	3,306	46,173
<b>TOTAL ASSETS</b>	<b>\$ 5,084,239</b>	<b>\$ 6,580,229</b>	<b>\$ 6,689,637</b>	<b>\$ 4,322,217</b>	<b>\$ 22,676,322</b>	<b>\$ 27,284,680</b>
<b>LIABILITIES AND FUND BALANCE</b>						
<b>LIABILITIES:</b>						
Accounts payable	\$ 43,267	\$ 526,749	\$ 11,430	\$ -	\$ 581,446	\$ 446,803
Accrued salaries and benefits	-	199,072	-	-	199,072	128,004
Arbitrage payable	-	-	-	-	-	8,672
Construction contracts and retentions payable	15,469	48,497	-	-	63,966	375,620
<b>Total liabilities</b>	<b>58,736</b>	<b>774,318</b>	<b>11,430</b>	<b>-</b>	<b>844,484</b>	<b>959,099</b>
<b>FUND BALANCE:</b>						
Reserved for:						
Prepays	-	3,306	-	-	3,306	46,173
Capital leases	-	-	-	-	-	1,884,800
Unreserved:						
Designated for:						
Net unrealized gains in investments	14,341	27,717	33,594	21,704	97,356	296,312
Capital replacements	-	-	6,644,613	-	6,644,613	6,054,586
Capital improvements	5,011,162	5,774,888	-	4,300,513	15,086,563	18,043,710
<b>Total fund balance</b>	<b>5,025,503</b>	<b>5,805,911</b>	<b>6,678,207</b>	<b>4,322,217</b>	<b>21,831,838</b>	<b>26,325,581</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 5,084,239</b>	<b>\$ 6,580,229</b>	<b>\$ 6,689,637</b>	<b>\$ 4,322,217</b>	<b>\$ 22,676,322</b>	<b>\$ 27,284,680</b>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS  
COMBINING SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule D-2

	Building and Sites Fund	Governmental Services Tax Fund	Extraordinary Maintenance and Capital Replacement Fund	Tax Fund	TOTALS	
					2003	2002
<b>REVENUES:</b>						
Local sources	\$ 55,945	\$ 19,402,922	\$ 81,569	\$ 79,212	\$ 19,619,648	\$ 19,303,584
Other sources	4,371,281	-	-	-	4,371,281	584,920
<b>TOTAL REVENUES</b>	<b>4,427,226</b>	<b>19,402,922</b>	<b>81,569</b>	<b>79,212</b>	<b>23,990,929</b>	<b>19,888,504</b>
<b>EXPENDITURES:</b>						
Current:						
Instruction:						
Regular instruction	-	814,315	4,685,322	-	5,499,637	1,371,563
Support services:						
Instructional staff support	902	-	-	-	902	-
Business support	-	1,291	-	-	1,291	2,384
Operation and maintenance of plant services	24,886	562,878	-	-	587,764	97,769
Student transportation	-	-	10,051,873	-	10,051,873	9,854,135
Central support	-	1,253	-	-	1,253	2,613
Capital outlay:	1,231,815	27,394,622	-	-	28,626,437	38,511,780
Debt service:						
Principal	-	-	1,937,622	-	1,937,622	1,895,250
Interest	-	-	69,089	-	69,089	408,500
<b>TOTAL EXPENDITURES</b>	<b>1,257,603</b>	<b>28,774,359</b>	<b>16,743,906</b>	<b>-</b>	<b>46,775,868</b>	<b>52,143,994</b>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES</b>	<b>3,169,623</b>	<b>(9,371,437)</b>	<b>(16,662,337)</b>	<b>79,212</b>	<b>(22,784,939)</b>	<b>(32,255,490)</b>
<b>OTHER FINANCING SOURCES (USES):</b>						
Transfers in	-	3,000,000	15,291,196	-	18,291,196	13,869,116
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<b>-</b>	<b>3,000,000</b>	<b>15,291,196</b>	<b>-</b>	<b>18,291,196</b>	<b>13,869,116</b>
<b>NET CHANGE IN FUND BALANCES</b>	<b>3,169,623</b>	<b>(6,371,437)</b>	<b>(1,371,141)</b>	<b>79,212</b>	<b>(4,493,743)</b>	<b>(18,386,374)</b>
<b>FUND BALANCES, BEGINNING</b>	<b>1,855,880</b>	<b>12,177,348</b>	<b>8,049,348</b>	<b>4,243,005</b>	<b>26,325,581</b>	<b>44,711,955</b>
<b>FUND BALANCES, ENDING</b>	<b>\$ 5,025,503</b>	<b>\$ 5,805,911</b>	<b>\$ 6,678,207</b>	<b>\$ 4,322,217</b>	<b>\$ 21,831,838</b>	<b>\$ 26,325,581</b>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS - BUILDING AND SITES FUND  
COMPARATIVE BALANCE SHEETS  
JUNE 30, 2003 AND 2002

Schedule D-3

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ <u>5,084,239</u>	\$ <u>1,922,964</u>
 <u>LIABILITIES AND FUND BALANCE</u>		
LIABILITIES:		
Accounts payable	\$ 43,267	\$ 1,598
Construction contracts and retentions payable	<u>15,469</u>	<u>65,486</u>
Total liabilities	<u>58,736</u>	<u>67,084</u>
 FUND BALANCE:		
Unreserved:		
Designated for:		
Net unrealized gains on investments	14,341	-
Capital improvements	<u>5,011,162</u>	<u>1,855,880</u>
Total fund balance	<u>5,025,503</u>	<u>1,855,880</u>
 TOTAL LIABILITIES AND FUND BALANCE	 \$ <u>5,084,239</u>	 \$ <u>1,922,964</u>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS - BUILDING AND SITES FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule D-4

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>REVENUES:</b>				
Local sources:				
Investment income:				
Net increase in the fair value of investments	\$ 53,968	\$ 16,877	\$ (37,091)	\$ 28,315
Interest income	89,000	39,068	(49,932)	41,348
Total local sources	142,968	55,945	(87,023)	69,663
Other sources:				
Sales of district property	120,000	4,371,281	4,251,281	584,920
TOTAL REVENUES	262,968	4,427,226	4,164,258	654,583
<b>EXPENDITURES:</b>				
Current:				
REGULAR PROGRAMS:				
Instruction:				
Property	-	-	-	46,171
Support services:				
Supplies	1,000	902	98	-
TOTAL REGULAR PROGRAMS	1,000	902	98	46,171
UNDISTRIBUTED EXPENDITURES:				
Support services:				
Operation and maintenance of plant services:				
Purchased services	20,500	24,886	(4,386)	24,015
Capital outlay:				
Facilities acquisition and construction services:				
Land acquisition services:				
Purchased services	43,250	40,270	2,980	47,797
Property	-	-	-	2,024,354
Total land acquisition services	43,250	40,270	2,980	2,072,151
Site improvements:				
Purchased services	27,500	25,387	2,113	16,851
Property	670,500	666,701	3,799	146,761
Total site improvements	698,000	692,088	5,912	163,612
Building acquisition and construction:				
Salaries	1,500	1,215	285	-
Benefits	250	65	185	-
Purchased services	-	-	-	13,075
Total building acquisition and construction	1,750	1,280	470	13,075

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS - BUILDING AND SITES FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule D-4

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<u>EXPENDITURES - Continued</u>				
Building improvements:				
Purchased services	\$ 20,000	\$ 17,859	\$ 2,141	\$ 746
Other facilities acquisition and construction:				
Purchased services	480,000	480,318	(318)	2,478
Total facilities acquisition and construction services	1,243,000	1,231,815	11,185	2,252,062
TOTAL UNDISTRIBUTED EXPENDITURES	1,263,500	1,256,701	6,799	2,276,077
TOTAL EXPENDITURES	1,264,500	1,257,603	6,897	2,322,248
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(1,001,532)	3,169,623	4,171,155	(1,667,665)
FUND BALANCE, BEGINNING	1,855,880	1,855,880	-	3,523,545
FUND BALANCE, ENDING	\$ 854,348	\$ 5,025,503	\$ 4,171,155	\$ 1,855,880

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS - GOVERNMENTAL SERVICES TAX FUND  
COMPARATIVE BALANCE SHEETS  
JUNE 30, 2003 AND 2002

Schedule D-5

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ 4,852,837	\$ 11,406,015
Accounts receivable	1,724,086	1,605,265
Prepays	<u>3,306</u>	<u>46,173</u>
<b>TOTAL ASSETS</b>	<b>\$ <u>6,580,229</u></b>	<b>\$ <u>13,057,453</u></b>
 <u>LIABILITIES AND FUND BALANCE</u>		
LIABILITIES:		
Accounts payable	\$ 526,749	\$ 441,967
Accrued salaries and benefits	199,072	128,004
Construction contracts and retentions payable	<u>48,497</u>	<u>310,134</u>
<b>Total liabilities</b>	<b><u>774,318</u></b>	<b><u>880,105</u></b>
 FUND BALANCE:		
Reserved for:		
Prepays	3,306	46,173
Unreserved:		
Designated for:		
Net unrealized gains in investments	27,717	147,082
Capital improvements	<u>5,774,888</u>	<u>11,984,093</u>
<b>Total fund balance</b>	<b><u>5,805,911</u></b>	<b><u>12,177,348</u></b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ <u>6,580,229</u></b>	<b>\$ <u>13,057,453</u></b>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS - GOVERNMENTAL SERVICES TAX FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule D-6

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>REVENUES:</b>				
Local sources:				
Governmental services tax	\$ 18,489,119	\$ 19,379,268	\$ 890,149	\$ 17,865,613
Other local sources	1,000	630	(370)	-
Investment income:				
Net increase in the fair value of investments	753,450	23,024	(730,426)	246,456
Interest income	-	-	-	359,930
<b>TOTAL REVENUES</b>	<b>19,243,569</b>	<b>19,402,922</b>	<b>159,353</b>	<b>18,471,999</b>
<b>EXPENDITURES:</b>				
Current:				
REGULAR PROGRAMS:				
Instruction:				
Purchased services	-	-	-	517
Supplies	75,000	60,580	14,420	43,024
Property	800,000	753,735	46,265	688,850
<b>TOTAL REGULAR PROGRAMS</b>	<b>875,000</b>	<b>814,315</b>	<b>60,685</b>	<b>732,391</b>
UNDISTRIBUTED EXPENDITURES:				
Support services:				
Business support:				
Other	2,500	1,291	1,209	2,384
Operation and maintenance of plant services:				
Purchased services	25,000	16,380	8,620	45,824
Property	605,000	546,498	58,502	30,543
<b>Total operation and maintenance of plant services</b>	<b>630,000</b>	<b>562,878</b>	<b>67,122</b>	<b>76,367</b>
Central support:				
Purchased services	1,500	1,253	247	-
Capital outlay:				
Facilities acquisition and construction services:				
Land acquisition services:				
Property	5,500,000	5,350,321	149,679	-
Site improvements:				
Salaries	-	-	-	200,767
Benefits	-	-	-	57,277
Purchased services	1,925,000	1,929,268	(4,268)	3,830,766
Supplies	25,000	23,512	1,488	63,896
<b>Total site improvements</b>	<b>1,950,000</b>	<b>1,952,780</b>	<b>(2,780)</b>	<b>4,152,706</b>
Architecture and engineering:				
Purchased services	300,000	266,404	33,596	890,644

(Continued)

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS - GOVERNMENTAL SERVICES TAX FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule D-6

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>EXPENDITURES - Continued:</b>				
<b>Building acquisition and construction:</b>				
Salaries	\$ 5,000	\$ 3,952	\$ 1,048	\$ 53
Benefits	1,000	632	368	12
Purchased services	325,000	307,600	17,400	519,139
Supplies	1,000	785	215	13,873
Property	1,300,000	1,245,562	54,438	1,503,273
Total building acquisition and construction	1,632,000	1,558,531	73,469	2,036,350
<b>Building improvements:</b>				
Salaries	6,720,000	6,677,519	42,481	5,267,730
Benefits	1,367,200	1,358,662	8,538	914,883
Purchased services	5,376,848	5,367,000	9,848	4,784,890
Supplies	3,002,500	2,994,191	8,309	3,649,517
Property	1,437,385	1,341,559	95,826	1,363,087
Other	20,000	165	19,835	6,302,004
Total building improvements	17,923,933	17,739,096	184,837	22,282,111
<b>Other facilities acquisition and construction:</b>				
Salaries	170,000	148,238	21,762	191,494
Benefits	33,415	28,950	4,465	35,279
Purchased services	70,000	63,624	6,376	9,762
Supplies	25,000	3,614	21,386	50,817
Property	285,000	283,064	1,936	5,442,074
Other	2,500	-	2,500	-
Total other facilities acquisition and construction	585,915	527,490	58,425	5,729,426
Total facilities acquisition and construction services	27,891,848	27,394,622	497,226	35,091,237
TOTAL UNDISTRIBUTED EXPENDITURES	28,525,848	27,960,044	565,804	35,169,988
TOTAL EXPENDITURES	29,400,848	28,774,359	626,489	35,902,379
DEFICIENCY OF REVENUES UNDER EXPENDITURES	(10,157,279)	(9,371,437)	785,842	(17,430,380)
<b>OTHER FINANCING SOURCES:</b>				
Transfers in	3,900,000	3,000,000	(900,000)	2,631,550
NET CHANGE IN FUND BALANCES	(6,257,279)	(6,371,437)	(114,158)	(14,798,830)
FUND BALANCE, BEGINNING	12,177,348	12,177,348	-	26,976,178
FUND BALANCE, ENDING	\$ 5,920,069	\$ 5,805,911	\$ (114,158)	\$ 12,177,348

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS - EXTRAORDINARY MAINTENANCE AND CAPITAL  
REPLACEMENT FUND  
COMPARATIVE BALANCE SHEETS  
JUNE 30, 2003 AND 2002

Schedule D-7

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ <u>6,689,637</u>	\$ <u>8,061,258</u>
 <u>LIABILITIES AND FUND BALANCE</u>		
LIABILITIES:		
Accounts payable	\$ 11,430	\$ 3,238
Arbitrage payable	<u>-</u>	<u>8,672</u>
Total liabilities	<u>11,430</u>	<u>11,910</u>
 FUND BALANCE:		
Reserved for:		
Capital leases	-	1,884,800
Unreserved:		
Designated for:		
Net unrealized gains in investments	33,594	109,962
Capital replacement	<u>6,644,613</u>	<u>6,054,586</u>
Total fund balance	<u>6,678,207</u>	<u>8,049,348</u>
 TOTAL LIABILITIES AND FUND BALANCE	 \$ <u>6,689,637</u>	 \$ <u>8,061,258</u>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS - EXTRAORDINARY MAINTENANCE AND CAPITAL REPLACEMENT FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule D-8

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>REVENUES:</b>				
Local sources:				
Investment income:				
Net increase in the fair value of investments	\$ 261,502	\$ 39,534	\$ (221,968)	\$ 184,257
Interest income	225,000	42,035	(182,965)	407,779
<b>TOTAL REVENUES</b>	<b>486,502</b>	<b>81,569</b>	<b>(404,933)</b>	<b>592,036</b>
<b>EXPENDITURES:</b>				
Current:				
REGULAR PROGRAMS:				
Instruction:				
Supplies	2,505,000	2,503,765	1,235	25,311
Property	2,395,000	2,181,557	213,443	567,690
<b>TOTAL REGULAR PROGRAMS</b>	<b>4,900,000</b>	<b>4,685,322</b>	<b>214,678</b>	<b>593,001</b>
UNDISTRIBUTED EXPENDITURES:				
Support services:				
Student transportation:				
Property	14,020,000	10,051,873	3,968,127	9,854,135
Debt service:				
Principal	1,940,513	1,937,622	2,891	1,895,250
Interest	75,000	69,089	5,911	408,500
<b>Total debt service</b>	<b>2,015,513</b>	<b>2,006,711</b>	<b>8,802</b>	<b>2,303,750</b>
<b>TOTAL UNDISTRIBUTED EXPENDITURES</b>	<b>16,035,513</b>	<b>12,058,584</b>	<b>3,976,929</b>	<b>12,157,885</b>
<b>TOTAL EXPENDITURES</b>	<b>20,935,513</b>	<b>16,743,906</b>	<b>4,191,607</b>	<b>12,750,886</b>
<b>DEFICIENCY OF REVENUES UNDER EXPENDITURES</b>	<b>(20,449,011)</b>	<b>(16,662,337)</b>	<b>3,786,674</b>	<b>(12,158,850)</b>
OTHER FINANCING SOURCES:				
Transfers in	15,100,000	15,291,196	191,196	11,237,566
<b>NET CHANGE IN FUND BALANCE</b>	<b>(5,349,011)</b>	<b>(1,371,141)</b>	<b>3,977,870</b>	<b>(921,284)</b>
<b>FUND BALANCE, BEGINNING</b>	<b>8,049,348</b>	<b>8,049,348</b>	<b>-</b>	<b>8,970,632</b>
<b>FUND BALANCE, ENDING</b>	<b>\$ 2,700,337</b>	<b>\$ 6,678,207</b>	<b>\$ 3,977,870</b>	<b>\$ 8,049,348</b>

CLARK COUNTY SCHOOL DISTRICT  
 NONMAJOR CAPITAL PROJECTS FUNDS - TAX FUND  
 COMPARATIVE BALANCE SHEETS  
 JUNE 30, 2003 AND 2002

Schedule D-9

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Pooled cash and investments	\$ <u>4,322,217</u>	\$ <u>4,243,005</u>
 <u>LIABILITIES AND FUND BALANCE</u>		
FUND BALANCE:		
Unreserved:		
Designated for:		
Net unrealized gains in investments	21,704	39,268
Capital improvements	<u>4,300,513</u>	<u>4,203,737</u>
Total fund balance	<u>4,322,217</u>	<u>4,243,005</u>
TOTAL LIABILITIES AND FUND BALANCE	\$ <u>4,322,217</u>	\$ <u>4,243,005</u>

CLARK COUNTY SCHOOL DISTRICT  
NONMAJOR CAPITAL PROJECTS FUNDS - TAX FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule D-10

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b>REVENUES:</b>				
Local sources:				
Investment income:				
Net increase in the fair value of investments	\$ 83,476	\$ 25,542	\$ (57,934)	\$ 65,798
Interest income	100,000	53,670	(46,330)	104,086
<b>TOTAL REVENUES</b>	<b>183,476</b>	<b>79,212</b>	<b>(104,264)</b>	<b>169,884</b>
<b>EXPENDITURES:</b>				
Capital outlay:				
UNDISTRIBUTED EXPENDITURES:				
Support services:				
Facilities acquisition and construction services:				
Land acquisition services:				
Property	-	-	-	1,168,479
<b>EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES</b>	<b>183,476</b>	<b>79,212</b>	<b>(104,264)</b>	<b>(998,595)</b>
<b>FUND BALANCE, BEGINNING</b>	<b>4,243,005</b>	<b>4,243,005</b>	<b>-</b>	<b>5,241,600</b>
<b>FUND BALANCE, ENDING</b>	<b>\$ 4,426,481</b>	<b>\$ 4,322,217</b>	<b>\$ (104,264)</b>	<b>\$ 4,243,005</b>

# NONMAJOR ENTERPRISE FUND

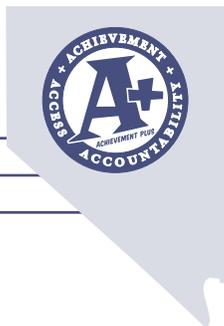
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## FOOD SERVICE FUND

To account for transactions relating to the food services provided to schools and other locations. Financing is provided by user charges and federal subsidies.



CLARK COUNTY SCHOOL DISTRICT  
 FOOD SERVICE ENTERPRISE FUND  
 COMPARATIVE SCHEDULE OF NET ASSETS  
 JUNE 30, 2003 AND 2002

Schedule E-1

<u>ASSETS</u>	<u>2003</u>	<u>2002</u>
Current assets:		
Pooled cash and investments	\$ 21,537,666	\$ 17,007,181
Accounts receivable	1,643,108	1,601,856
Inventories	4,850,667	2,812,841
Prepays	-	5,140
Noncurrent assets:		
Capital assets, net of accumulated depreciation	<u>4,864,907</u>	<u>4,367,947</u>
<b>TOTAL ASSETS</b>	<u><b>32,896,348</b></u>	<u><b>25,794,965</b></u>
 <u>LIABILITIES</u>		
Current liabilities:		
Accounts payable	401,592	244,252
Accrued salaries and benefits	396,115	366,766
Compensated absences liability - current	271,362	-
Noncurrent liabilities:		
Compensated absences liability	<u>227,438</u>	<u>451,226</u>
<b>TOTAL LIABILITIES</b>	<u><b>1,296,507</b></u>	<u><b>1,062,244</b></u>
 <u>NET ASSETS</u>		
Invested in capital assets, net of related debt	4,864,907	4,367,947
Unrestricted	<u>26,734,934</u>	<u>20,364,774</u>
<b>TOTAL NET ASSETS</b>	<u><b>\$ 31,599,841</b></u>	<u><b>\$ 24,732,721</b></u>

CLARK COUNTY SCHOOL DISTRICT  
FOOD SERVICE ENTERPRISE FUND  
SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule E-2

	2003		Variance- Positive (Negative)	2002
	Budget	Actual		Actual
<b><u>OPERATING REVENUES:</u></b>				
Daily food sales	\$ 24,573,163	\$ 22,592,995	\$ (1,980,168)	\$ 20,381,004
Catering sales	863,502	940,427	76,925	828,223
<b>TOTAL OPERATING REVENUES</b>	<b>25,436,665</b>	<b>23,533,422</b>	<b>(1,903,243)</b>	<b>21,209,227</b>
<b><u>OPERATING EXPENSES:</u></b>				
Food and supplies	26,712,622	23,525,641	3,186,981	24,124,627
Salaries	19,090,329	16,675,800	2,414,529	15,290,175
Benefits	6,551,208	5,050,087	1,501,121	4,663,395
Purchased services	3,734,100	2,009,382	1,724,718	1,211,759
Property	1,016,118	652,736	363,382	782,960
Depreciation	550,000	529,466	20,534	894,877
Other	28,600	16,249	12,351	15,538
<b>TOTAL OPERATING EXPENSES</b>	<b>57,682,977</b>	<b>48,459,361</b>	<b>9,223,616</b>	<b>46,983,331</b>
<b>OPERATING LOSS</b>	<b>(32,246,312)</b>	<b>(24,925,939)</b>	<b>7,320,373</b>	<b>(25,774,104)</b>
<b><u>NON-OPERATING REVENUES (EXPENSES):</u></b>				
Federal subsidies	30,430,828	28,233,530	(2,197,298)	26,277,233
Commodity revenue	2,300,000	2,732,299	432,299	2,929,738
State matching funds	50,000	48,254	(1,746)	45,129
Gain / (loss) on disposal of asset	-	(225,539)	(225,539)	7,874
Other revenue	20,000	18,497	(1,503)	17,050
Investment income:				
Net increase in the fair value of investments	110,000	108,774	(1,226)	185,308
Interest income	390,000	275,593	(114,407)	312,201
<b>TOTAL NON-OPERATING REVENUES (EXPENSES)</b>	<b>33,300,828</b>	<b>31,191,408</b>	<b>(2,109,420)</b>	<b>29,774,533</b>
<b>CHANGE IN NET ASSETS BEFORE TRANSFERS</b>	<b>1,054,516</b>	<b>6,265,469</b>	<b>5,210,953</b>	<b>4,000,429</b>
Transfers in	850,000	601,651	(248,349)	748,016
<b>CHANGE IN NET ASSETS</b>	<b>1,904,516</b>	<b>6,867,120</b>	<b>4,962,604</b>	<b>4,748,445</b>
<b>NET ASSETS, BEGINNING</b>	<b>24,732,721</b>	<b>24,732,721</b>	<b>-</b>	<b>19,984,276</b>
<b>NET ASSETS, ENDING</b>	<b>\$ 26,637,237</b>	<b>\$ 31,599,841</b>	<b>\$ 4,962,604</b>	<b>\$ 24,732,721</b>

# INTERNAL SERVICE FUNDS

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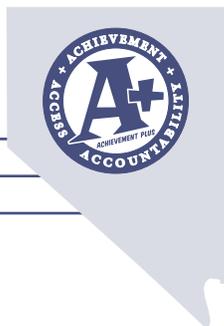
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## INSURANCE AND RISK MANAGEMENT FUND

To account for transactions relating to insurance and risk management services provided to other departments of the District on a reimbursement basis.

## GRAPHIC ART PRODUCTIONS FUND

To account for transactions relating to printing services provided to other departments of the District on a cost reimbursement basis.



CLARK COUNTY SCHOOL DISTRICT  
INTERNAL SERVICE FUNDS  
COMBINING SCHEDULE OF NET ASSETS  
JUNE 30, 2003  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2002)

Schedule F-1

<u>ASSETS</u>	Insurance and Risk	Graphic Arts	<u>TOTALS</u>	
	<u>Management Fund</u>	<u>Fund</u>	<u>2003</u>	<u>2002</u>
Current assets:				
Pooled cash and investments	\$ 28,114,596	\$ 230,151	\$ 28,344,747	\$ 23,169,378
Accounts receivable	48,881	212	49,093	17,645
Inventories	-	263,557	263,557	224,201
Prepays	9,343	3,221	12,564	28,883
Noncurrent assets:				
Restricted pooled cash and investments:				
Certificate of deposit for self-insurance	5,334,000	-	5,334,000	6,142,000
Capital assets, net of accumulated depreciation	<u>261,342</u>	<u>194,423</u>	<u>455,765</u>	<u>564,293</u>
<b>TOTAL ASSETS</b>	<u>33,768,162</u>	<u>691,564</u>	<u>34,459,726</u>	<u>30,146,400</u>
<u>LIABILITIES</u>				
Current liabilities:				
Accounts payable	225,880	82,121	308,001	197,379
Accrued salaries and benefits	22,662	41,915	64,577	53,162
Liability insurance claims payable	11,111,843	-	11,111,843	10,096,180
Workers compensation claims payable	11,379,711	-	11,379,711	9,850,353
Compensated absences liability - current	41,863	45,037	86,900	-
Noncurrent liabilities:				
Compensated absences liability	<u>5,442</u>	<u>-</u>	<u>5,442</u>	<u>82,059</u>
<b>TOTAL LIABILITIES</b>	<u>22,787,401</u>	<u>169,073</u>	<u>22,956,474</u>	<u>20,279,133</u>
<u>NET ASSETS</u>				
Invested in capital assets, net of related debt	261,342	194,423	455,765	564,293
Restricted for certificate of deposit for self-insurance	5,334,000	-	5,334,000	6,142,000
Unrestricted	<u>5,385,419</u>	<u>328,068</u>	<u>5,713,487</u>	<u>3,160,974</u>
<b>TOTAL NET ASSETS</b>	<u>\$ 10,980,761</u>	<u>\$ 522,491</u>	<u>\$ 11,503,252</u>	<u>\$ 9,867,267</u>

CLARK COUNTY SCHOOL DISTRICT  
INTERNAL SERVICE FUNDS  
COMBINING SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule F-2

	Insurance and Risk <u>Management Fund</u>	Graphic Arts Production <u>Fund</u>	<u>TOTALS</u>	
			<u>2003</u>	<u>2002</u>
<b><u>OPERATING REVENUES:</u></b>				
Graphic production sales	\$ -	\$ 3,733,118	\$ 3,733,118	\$ 4,166,862
Insurance premiums	13,989,034	-	13,989,034	12,817,110
Subrogation claims	<u>247,696</u>	<u>-</u>	<u>247,696</u>	<u>111,302</u>
<b>TOTAL OPERATING REVENUES</b>	<u>14,236,730</u>	<u>3,733,118</u>	<u>17,969,848</u>	<u>17,095,274</u>
<b><u>OPERATING EXPENSES:</u></b>				
Salaries	588,424	848,660	1,437,084	1,349,627
Benefits	181,165	215,844	397,009	364,778
Purchased services	3,845,800	1,871,887	5,717,687	4,683,520
Supplies	13,121	778,993	792,114	708,599
Property	7,468	61,081	68,549	33,378
Insurance claims	8,416,015	-	8,416,015	8,863,528
Depreciation	17,736	59,716	77,452	42,520
Other expenses	<u>3,218</u>	<u>-</u>	<u>3,218</u>	<u>4,767</u>
<b>TOTAL OPERATING EXPENSES</b>	<u>13,072,947</u>	<u>3,836,181</u>	<u>16,909,128</u>	<u>16,050,717</u>
<b>OPERATING INCOME (LOSS)</b>	<u>1,163,783</u>	<u>(103,063)</u>	<u>1,060,720</u>	<u>1,044,557</u>
<b><u>NON-OPERATING REVENUES (EXPENSES):</u></b>				
Loss on disposal of assets	(697)	(49,979)	(50,676)	(31,710)
Investment income:				
Net increase in the fair value of investments	144,574	2,108	146,682	271,819
Interest income	<u>467,167</u>	<u>6,092</u>	<u>473,259</u>	<u>684,149</u>
<b>TOTAL NON-OPERATING REVENUES (EXPENSES)</b>	<u>611,044</u>	<u>(41,779)</u>	<u>569,265</u>	<u>924,258</u>
<b>CHANGE IN NET ASSETS BEFORE TRANSFERS</b>	1,774,827	(144,842)	1,629,985	1,968,815
Transfers in	<u>-</u>	<u>6,000</u>	<u>6,000</u>	<u>36,857</u>
<b>CHANGE IN NET ASSETS</b>	1,774,827	(138,842)	1,635,985	2,005,672
<b>NET ASSETS, BEGINNING</b>	<u>9,205,934</u>	<u>661,333</u>	<u>9,867,267</u>	<u>7,861,595</u>
<b>NET ASSETS, ENDING</b>	<u>\$ 10,980,761</u>	<u>\$ 522,491</u>	<u>\$ 11,503,252</u>	<u>\$ 9,867,267</u>

CLARK COUNTY SCHOOL DISTRICT  
INTERNAL SERVICE FUNDS  
COMBINING SCHEDULE OF CASH FLOWS  
FOR THE YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE TOTALS FOR THE YEAR ENDED JUNE 30, 2002)

Schedule F-3

	Insurance And Risk Management	Graphic Productions	Totals	
			2003	2002
<b>Cash flows from operating activities:</b>				
Cash received from users	\$ 14,052,480	\$ 3,732,904	\$ 17,785,384	\$ 16,983,972
Cash received from other operating sources	247,696	-	247,696	112,138
Cash paid for services and supplies	(4,194,081)	(2,700,402)	(6,894,483)	(4,910,316)
Cash paid for claims and other payments	(5,498,776)	-	(5,498,776)	(7,666,326)
Cash paid to employees and benefits	(808,978)	(1,069,815)	(1,878,793)	(1,752,453)
Net cash provided (used) by operating activities	<u>3,798,341</u>	<u>(37,313)</u>	<u>3,761,028</u>	<u>2,767,015</u>
<b>Cash flows from capital and related financing activities:</b>				
Purchase of equipment	(10,556)	(18,044)	(28,600)	(40,538)
Receipts from sale of capital assets	-	15,000	15,000	24,616
Net cash used in capital and related financing activities	<u>(10,556)</u>	<u>(3,044)</u>	<u>(13,600)</u>	<u>(15,922)</u>
<b>Cash flows from investing activities:</b>				
Interest income	467,167	6,092	473,259	686,937
Net increase in the fair value of investments	144,574	2,108	146,682	269,030
Sale of restricted investments	6,142,000	-	6,142,000	5,008,000
Purchase of restricted investments	(5,334,000)	-	(5,334,000)	(6,142,000)
Net cash provided (used) by investing activities	<u>1,419,741</u>	<u>8,200</u>	<u>1,427,941</u>	<u>(178,033)</u>
Net increase (decrease) in cash and cash equivalents	<u>5,207,526</u>	<u>(32,157)</u>	<u>5,175,369</u>	<u>2,573,060</u>
Cash and cash equivalents-beginning of year	<u>22,907,070</u>	<u>262,308</u>	<u>23,169,378</u>	<u>20,596,318</u>
Cash and cash equivalents-end of year	<u>28,114,596</u>	<u>230,151</u>	<u>28,344,747</u>	<u>23,169,378</u>
Restricted investments	<u>5,334,000</u>	<u>-</u>	<u>5,334,000</u>	<u>6,142,000</u>
Cash, cash equivalents, and restricted investments	<u>\$ 33,448,596</u>	<u>\$ 230,151</u>	<u>\$ 33,678,747</u>	<u>\$ 29,311,378</u>
<b>Reconciliation of operating income (loss) to net cash provided by operating activities:</b>				
Operating income (loss)	\$ 1,163,783	\$ (103,063)	\$ 1,060,720	\$ 1,044,557
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:				
Depreciation	17,736	59,716	77,452	42,520
Change in assets and liabilities:				
(Increase)/decrease in accounts receivable	(31,236)	(212)	(31,448)	(1,395)
(Increase)/decrease in inventories	-	(39,356)	(39,356)	(21,672)
(Increase)/decrease in prepaids	6,788	9,531	16,319	(17,966)
Increase/(decrease) in accounts payable	74,723	35,899	110,622	511,144
Increase/(decrease) in workers compensation claims payable	1,529,358	-	1,529,358	(171,166)
Increase/(decrease) in liability insurance claims payable	1,015,663	-	1,015,663	1,382,972
Increase/(decrease) in liability for compensated absences	15,765	(5,482)	10,283	(120)
Increase/(decrease) in accrued salaries and benefits	5,761	5,654	11,415	(1,859)
Total adjustments	<u>2,634,558</u>	<u>65,750</u>	<u>2,700,308</u>	<u>1,722,458</u>
Net cash provided (used) by operating activities	<u>\$ 3,798,341</u>	<u>\$ (37,313)</u>	<u>\$ 3,761,028</u>	<u>\$ 2,767,015</u>
<b>Supplemental information regarding noncash investing and financing activities:</b>				
Contribution of fixed assets	\$	\$ 6,000	\$ 6,000	\$ 36,857

CLARK COUNTY SCHOOL DISTRICT  
INTERNAL SERVICE FUNDS - INSURANCE AND RISK MANAGEMENT FUND  
SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule F-4

	2003			2002
	Budget	Actual	Variance Positive (Negative)	Actual
<u>OPERATING REVENUES:</u>				
Insurance premiums	\$ 13,360,352	\$ 13,989,034	\$ 628,682	\$ 12,817,110
Subrogation claims	145,000	247,696	102,696	111,302
TOTAL OPERATING REVENUES	13,505,352	14,236,730	731,378	12,928,412
<u>OPERATING EXPENSES:</u>				
Salaries	713,100	588,424	124,676	496,871
Benefits	203,782	181,165	22,617	133,028
Purchased services	4,564,972	3,845,800	719,172	2,574,195
Supplies	20,000	13,121	6,879	11,056
Property	19,200	7,468	11,732	11,516
Insurance claims	10,080,794	8,416,015	1,664,779	8,863,528
Depreciation	31,750	17,736	14,014	25,157
Other expenses	5,000	3,218	1,782	4,169
TOTAL OPERATING EXPENSES	15,638,598	13,072,947	2,565,651	12,119,520
OPERATING INCOME (LOSS)	(2,133,246)	1,163,783	3,297,029	808,892
<u>NON-OPERATING REVENUES:</u>				
Loss on disposal of asset	-	(697)	(697)	-
Investment income:				
Net increase in the fair value of investments	150,000	144,574	(5,426)	269,030
Interest income	552,000	467,167	(84,833)	679,620
TOTAL NON-OPERATING REVENUES	702,000	611,044	(90,259)	948,650
CHANGE IN NET ASSETS	(1,431,246)	1,774,827	3,206,073	1,757,542
NET ASSETS, BEGINNING	9,205,934	9,205,934	-	7,448,392
NET ASSETS, ENDING	\$ 7,774,688	\$ 10,980,761	\$ 3,206,073	\$ 9,205,934

CLARK COUNTY SCHOOL DISTRICT  
INTERNAL SERVICE FUNDS - GRAPHIC ARTS PRODUCTION FUND  
SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS  
BUDGET (GAAP BASIS) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003  
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE FISCAL YEAR ENDED JUNE 30, 2002)

Schedule F-5

	2003		Variance Positive (Negative)	2002
	Budget	Actual		Actual
<b>OPERATING REVENUES:</b>				
Graphic production sales	\$ 4,574,252	\$ 3,733,118	\$ (841,134)	\$ 4,166,862
<b>OPERATING EXPENSES:</b>				
Salaries	1,104,968	848,660	256,308	852,756
Benefits	302,091	215,844	86,247	231,750
Purchased services	2,379,860	1,871,887	507,973	2,109,325
Supplies	878,288	778,993	99,295	697,543
Property	16,485	61,081	(44,596)	21,862
Depreciation	96,361	59,716	36,645	17,363
Other expenses	-	-	-	598
<b>TOTAL OPERATING EXPENSES</b>	<b>4,778,053</b>	<b>3,836,181</b>	<b>941,872</b>	<b>3,931,197</b>
<b>OPERATING INCOME (LOSS)</b>	<b>(203,801)</b>	<b>(103,063)</b>	<b>100,738</b>	<b>235,665</b>
<b>NON-OPERATING REVENUES (EXPENSES):</b>				
Loss on disposal of assets	(30,550)	(49,979)	(19,429)	(31,710)
Investment income:				
Net increase in the fair value of investments	1,900	2,108	208	2,789
Interest income	4,400	6,092	1,692	4,529
<b>TOTAL NON-OPERATING REVENUES (EXPENSES)</b>	<b>(24,250)</b>	<b>(41,779)</b>	<b>(17,529)</b>	<b>(24,392)</b>
<b>CHANGE IN NET ASSETS BEFORE TRANSFERS</b>	<b>(228,051)</b>	<b>(144,842)</b>	<b>83,209</b>	<b>211,273</b>
Transfers in	-	6,000	6,000	36,857
<b>CHANGE IN NET ASSETS</b>	<b>(228,051)</b>	<b>(138,842)</b>	<b>89,209</b>	<b>248,130</b>
<b>NET ASSETS, BEGINNING</b>	<b>661,333</b>	<b>661,333</b>	<b>-</b>	<b>413,203</b>
<b>NET ASSETS, ENDING</b>	<b>\$ 433,282</b>	<b>\$ 522,491</b>	<b>\$ 89,209</b>	<b>\$ 661,333</b>

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# AGENCY FUND

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## STUDENT ACTIVITY AGENCY FUND

To account for the changes in assets and liabilities in the student activity funds under the control of the respective schools in the District.



CLARK COUNTY SCHOOL DISTRICT  
 STUDENT ACTIVITY AGENCY FUND  
 SCHEDULE OF CHANGES IN ASSETS AND LIABILITIES  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003

Schedule G-1

	<u>Balance</u> <u>July 1, 2002</u>	<u>Receipts</u>	<u>Disbursements</u>	<u>Balance</u> <u>June 30, 2003</u>
<u>ASSETS</u>				
Cash in bank	\$ <u>11,497,698</u>	\$ <u>40,390,247</u>	\$ <u>(39,648,033)</u>	\$ <u>12,239,912</u>
<u>LIABILITIES</u>				
Due to student groups	\$ <u>11,497,698</u>	\$ <u>40,390,247</u>	\$ <u>(39,648,033)</u>	\$ <u>12,239,912</u>

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# CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

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Schedules of sources, functions and activities of capital assets used in the operation of governmental funds.



CLARK COUNTY SCHOOL DISTRICT  
 CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS  
 COMPARATIVE SCHEDULES BY SOURCE<sup>1</sup>  
 JUNE 30, 2003 AND 2002

Schedule H-1

	<u>2003</u>	<u>2002</u>
Governmental funds capital assets:		
Land	\$ 163,545,274	\$ 148,047,955
Land improvements	544,429,834	449,469,564
Building and building improvements	2,325,214,381	2,039,312,473
Furniture, fixtures and equipment	53,214,762	46,678,661
Vehicles	108,126,247	89,215,209
Construction in progress	<u>319,655,946</u>	<u>318,223,713</u>
Total governmental funds capital assets	<u>\$ 3,514,186,444</u>	<u>\$ 3,090,947,575</u>
Investments in governmental funds capital assets by source:		
General fund	\$ 93,234,858	\$ 97,329,290
Special revenue funds	9,982,837	8,637,824
Capital projects funds	<u>3,410,968,749</u>	<u>2,984,980,461</u>
Total governmental funds capital assets	<u>\$ 3,514,186,444</u>	<u>\$ 3,090,947,575</u>

<sup>1</sup> This schedule presents only the capital asset balances related to the governmental funds. Accordingly the capital assets reported in the internal service funds and the enterprise fund are excluded from the above amounts. Generally, the capital assets of internal service funds are included as governmental activities in the statement of net assets. The capital assets of the enterprise fund are reported separately under business-type activities.

CLARK COUNTY SCHOOL DISTRICT  
 CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS  
 SCHEDULE BY FUNCTION<sup>1</sup>  
 JUNE 30, 2003

Schedule H-2

FUNCTION	Land	Land Improvements	Buildings and Building Improvements	Furniture, Fixtures, and Equipment	Vehicles	Construction in Progress	Total
Instruction:							
Regular instruction	\$ 71,045,887	\$ 525,928,996	\$ 2,259,457,397	\$ 30,486,592	\$ 209,095	\$ 311,710,014	\$ 3,198,837,981
Special instruction	52,242	4,923,958	-	467,214	70,259	-	5,513,673
Vocational instruction	153,092	-	-	740,285	19,100	-	912,477
Adult instruction	-	-	-	177,233	24,998	-	202,231
Other instruction	-	-	-	110,095	-	-	110,095
<b>Total instruction</b>	<b>\$ 71,251,221</b>	<b>\$ 530,852,954</b>	<b>\$ 2,259,457,397</b>	<b>\$ 31,981,419</b>	<b>\$ 323,452</b>	<b>\$ 311,710,014</b>	<b>\$ 3,205,576,457</b>
Support services:							
Student support	-	-	1,438,750	47,586	-	-	1,486,336
Instructional staff support	-	57,907	8,403,825	1,695,088	367,871	-	10,524,691
Educational media services	1,320	-	2,798,856	4,574,113	138,465	-	7,512,754
General administration	319,915	9,362,082	2,937,890	337,145	117,777	7,945,932	21,020,741
Business support	-	-	3,527,657	614,799	101,211	-	4,243,667
Operation and maintenance of plant services	1,148,480	-	3,802,654	3,131,993	16,196,951	-	24,280,078
Student transportation	16,126	4,156,891	6,409,559	1,082,063	90,160,711	-	101,825,350
Central support	-	-	1,154,694	5,870,387	109,989	-	7,135,070
Facilities acquisition and construction services	90,808,212	-	35,283,099	3,880,169	609,820	-	130,581,300
<b>Total support services</b>	<b>\$ 92,294,053</b>	<b>\$ 13,576,880</b>	<b>\$ 65,756,984</b>	<b>\$ 21,233,343</b>	<b>\$ 107,802,795</b>	<b>\$ 7,945,932</b>	<b>\$ 308,609,987</b>
<b>Total governmental funds capital assets</b>	<b>\$ 163,545,274</b>	<b>\$ 544,429,834</b>	<b>\$ 2,325,214,381</b>	<b>\$ 53,214,762</b>	<b>\$ 108,126,247</b>	<b>\$ 319,655,946</b>	<b>\$ 3,514,186,444</b>

<sup>1</sup> This schedule presents only the capital assets balances related to the governmental funds. Accordingly, the capital assets reported in the internal service funds and the enterprise fund are excluded from the above amounts. Generally, the capital assets of internal service funds are included as governmental activities in the statement of net assets. The capital assets of the enterprise fund are reported separately under business-type activities.

CLARK COUNTY SCHOOL DISTRICT  
 CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS  
 SCHEDULE OF CHANGES BY FUNCTION<sup>1</sup>  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2003

Schedule H-3

FUNCTION	Governmental Funds Capital Assets July 1, 2002	Additions	Deletions	Governmental Funds Capital Assets June 30, 2003
<b>Instruction:</b>				
Regular instruction	\$ 2,773,203,120	\$ 797,554,476	\$ 371,919,614	\$ 3,198,837,982
Special instruction	5,352,123	209,954	48,404	5,513,673
Vocational instruction	788,888	166,458	42,869	912,477
Adult instruction	188,262	28,411	14,443	202,230
Other instruction	92,414	17,681	-	110,095
<b>Total instruction</b>	<b>\$ 2,779,624,807</b>	<b>\$ 797,976,980</b>	<b>\$ 372,025,330</b>	<b>\$ 3,205,576,457</b>
<b>Support services:</b>				
Student support	1,473,750	12,586	-	1,486,336
Instructional staff support	1,665,688	8,890,268	31,265	10,524,691
Educational media services	6,681,801	939,971	109,018	7,512,754
General administration	65,469,993	514,956	44,964,208	21,020,741
Business support	4,105,100	187,765	49,198	4,243,667
Operation and maintenance of plant services	21,266,255	4,791,460	1,777,638	24,280,077
Student transportation	84,762,067	21,300,313	4,237,030	101,825,350
Central support	9,452,078	611,969	2,928,976	7,135,071
Facilities acquisition and construction services	116,446,036	14,349,193	213,929	130,581,300
<b>Total support services</b>	<b>\$ 311,322,768</b>	<b>\$ 51,598,481</b>	<b>\$ 54,311,262</b>	<b>\$ 308,609,987</b>
<b>Total governmental funds capital assets</b>	<b>\$ 3,090,947,575</b>	<b>\$ 849,575,461</b>	<b>\$ 426,336,592</b>	<b>\$ 3,514,186,444</b>

<sup>1</sup> This schedule presents only the capital asset balances related to the governmental funds. Accordingly, the capital assets reported in the internal service funds and the enterprise funds are excluded from the above amounts. Generally, the capital assets of internal service funds are included as governmental activities in the statement of net assets. The capital assets of the enterprise fund are reported separately under business-type activities.

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# STATISTICAL SECTION

- General Fund Expenditures
- General Fund Revenues
- Government-wide Expenses
- Government-wide Revenues
- Student Enrollment
- Property Tax Rates
- Property Tax Levies and Collections
- Computation of Direct and Overlapping Debt
- Ratio of Bonded Debt to Assessed Value
- Computation of Legal Debt Margin
- Ratio of Annual Debt Service to Total General Fund Expenditures
- Construction and Property Values
- Principal Taxpayers in Clark County
- Insurance Coverages and Limits
- Demographic Statistics
- Miscellaneous Statistical Data

CLARK COUNTY SCHOOL DISTRICT  
GENERAL FUND EXPENDITURES BY FUNCTION  
LAST TEN FISCAL YEARS

TABLE 1

FISCAL YEAR	OPERATION AND MAINTENANCE OF PLANT SERVICES										FACILITIES ACQUISITION AND CONSTRUCTION SERVICES		TOTAL
	INSTRUCTION	STUDENT SUPPORT	INSTRUCTIONAL STAFF SUPPORT	GENERAL ADMINISTRATION	SCHOOL ADMINISTRATION	BUSINESS SUPPORT	OPERATION AND MAINTENANCE OF PLANT SERVICES	STUDENT TRANSPORTATION	CENTRAL SUPPORT	ACQUISITION AND CONSTRUCTION SERVICES	TOTAL		
1993 - 94	\$ 302,924,366	\$ 18,291,242	\$ 16,543,509	\$ 7,888,254	\$ 52,004,020	\$ 7,179,549	\$ 68,410,028	\$ 25,951,025	\$ 10,322,047	\$ 715,086	\$ 510,229,126		
1994 - 95	318,213,029	20,173,540	17,593,919	8,468,728	56,161,120	6,336,921	73,214,767	28,994,239	11,458,237	161,575	540,776,075		
1995 - 96	355,440,155	23,231,676	18,684,036	13,564,137	61,206,660	7,426,009	76,670,770	30,928,690	11,862,041	11,584,852	610,599,036		
1996 - 97	384,147,349	26,365,817	21,730,543	10,163,079	69,353,456	8,723,799	84,221,599	31,431,516	13,695,486	3,377,208	653,209,852		
1997 - 98	427,697,621	30,965,364	30,360,998	8,993,584	77,618,486	8,288,132	92,786,028	41,440,175	12,792,681	2,254,221	733,197,290		
1998 - 99	468,372,913	34,090,459	41,452,234	10,612,118	87,873,513	8,994,843	104,479,179	28,622,354	13,866,126	1,574,809	799,938,548		
1999 - 00	507,579,366	38,667,891	46,100,928	13,647,222	95,468,167	8,644,039	114,333,425	44,136,196	17,146,906	-	885,724,140		
2000 - 01	530,267,778	41,784,243	47,417,677	14,286,627	100,449,858	8,691,912	122,157,370	36,867,480	15,902,666	202,716	918,028,327		
2001 - 02	575,409,449	42,879,745	47,605,781	15,339,412	106,447,487	8,550,903	142,540,367	33,676,053	14,002,548	1,531,268	987,983,013		
2002 - 03	\$ 613,244,417	\$ 43,539,466	\$ 52,583,666	\$ 18,973,373	\$ 110,518,457	\$ 9,387,931	\$ 146,993,693	\$ 42,039,458	\$ 19,160,940	\$ 1,539,502	\$ 1,057,980,903		

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
GENERAL FUND REVENUES BY SOURCE  
LAST TEN FISCAL YEARS

TABLE 2

FISCAL YEAR	LOCAL	STATE	FEDERAL	OTHER	TOTAL
1993 - 94	\$ 375,050,332	\$ 181,692,503	\$ 726,308	\$ 70,026	\$ 557,539,169
1994 - 95	421,775,969	182,592,456	2,061,918	36,340	606,466,683
1995 - 96	469,828,114	204,640,009	1,928,180	216,015	676,612,318
1996 - 97	526,888,321	223,248,111	416,697	439,722	750,992,851
1997 - 98	569,153,892	246,749,923	597,389	255,566	816,756,770
1998 - 99	632,371,043	259,234,859	663,728	239,072	892,508,702
1999 - 00	712,264,905	255,920,161	484,878	132,599	968,802,543
2000 - 01	757,701,800	274,519,300	492,028	106,530	1,032,819,658
2001 - 02	787,732,942	339,466,465	591,255	493,844	1,128,284,506
2002 - 03	\$ 862,687,938	\$ 354,718,690	\$ 567,254	\$ 540,826	\$ 1,218,514,708

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
 GOVERNMENT-WIDE EXPENSES BY FUNCTION  
 LAST TWO FISCAL YEARS \*\*

TABLE 3

	2002-03	2001-02
<b>Instruction:</b>		
Regular	\$ 823,074,878	\$ 748,575,117
Special	167,597,279	155,389,425
Vocational	12,258,240	11,756,401
Adult	4,644,919	5,568,529
Other	5,145,548	5,306,863
<b>Total Instruction</b>	<b>1,012,720,864</b>	<b>926,596,335</b>
<b>Support Services:</b>		
Student Support	62,623,452	60,870,351
Instructional Staff Support	68,183,902	66,768,445
Educational Media Services	4,561,143	4,655,364
General Administration	31,864,306	25,259,277
School Administration	110,967,797	109,334,057
Business Support	10,398,601	10,159,782
Operation and Maintenance	147,080,973	141,508,279
Student Transportation	61,698,920	57,288,798
Central Support	19,719,350	14,864,071
Other Support Services	2,214,683	4,364,733
Facilities Acquisition and Construction Services	8,943,207	68,105,150
Interest on Long-term Debt	135,101,898	111,836,924
Food Services	48,459,361	46,983,331
<b>Total Support Services</b>	<b>711,817,593</b>	<b>721,998,562</b>
<b>TOTAL SCHOOL DISTRICT</b>	<b>\$ 1,724,538,457</b>	<b>\$ 1,648,594,897</b>

\*\* Fiscal year 2002 was the first year that District expenses were presented under GASB 34 guidelines. As such, accounting data is only available for the last two fiscal years.

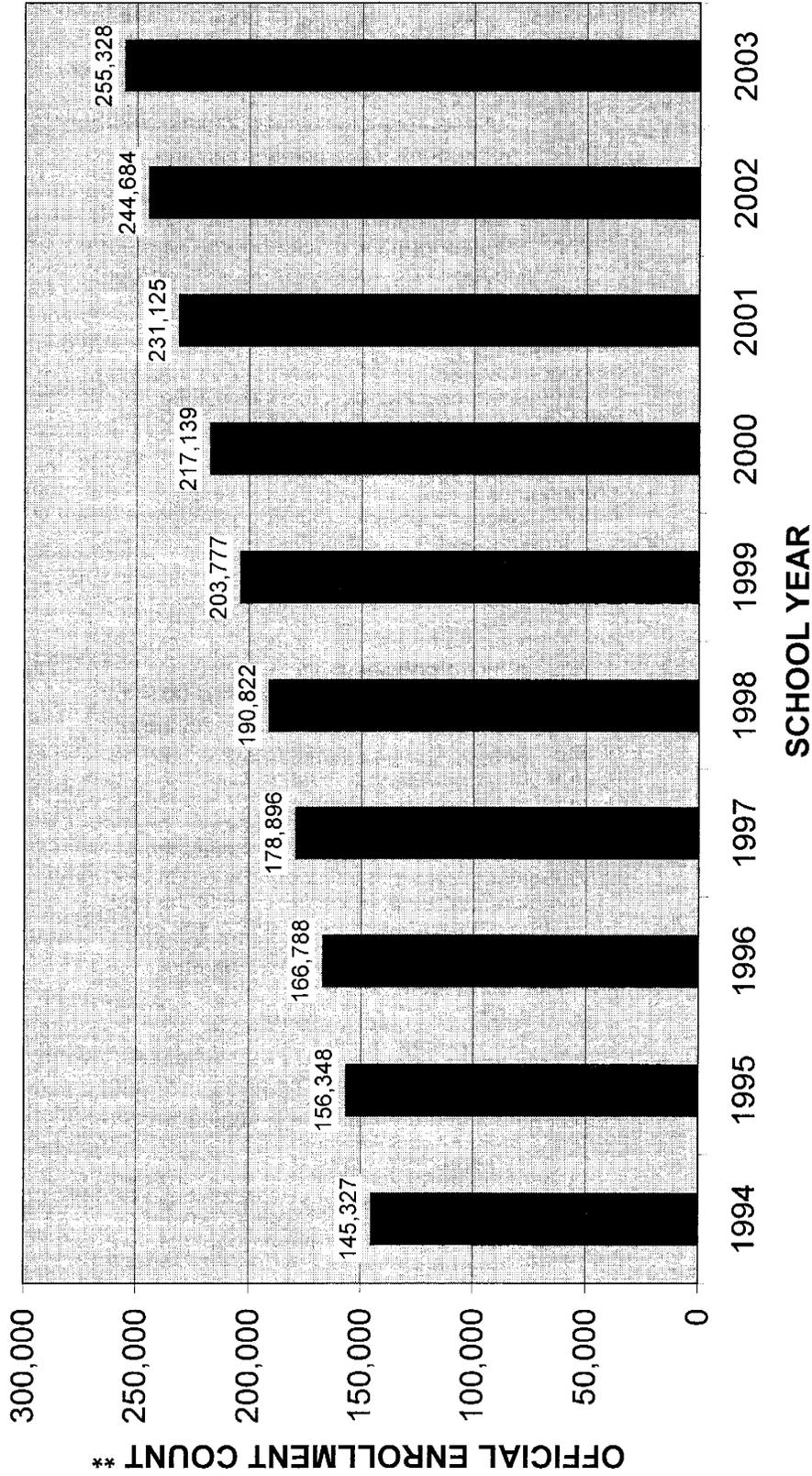
CLARK COUNTY SCHOOL DISTRICT  
 GOVERNMENT-WIDE REVENUES  
 LAST TWO FISCAL YEARS \*\*

TABLE 4

	2002-03	2001-02
<b>Program Revenues:</b>		
Charges for Services	\$ 26,909,096	\$ 24,681,616
Operating Grants and Contributions	219,582,033	212,150,349
Total Program Revenues	<u>246,491,129</u>	<u>236,831,965</u>
<b>General Revenues:</b>		
Taxes	1,168,148,868	1,053,124,352
State Aid, Unrestricted	398,722,032	380,099,223
Federal Aid, Unrestricted	567,254	591,255
Other Local Sources	19,106,777	15,615,811
Investment Earnings, Unrestricted	21,187,392	24,943,565
Total General Revenues	<u>1,607,732,323</u>	<u>1,474,374,206</u>
<b>TOTAL SCHOOL DISTRICT</b>	<u>\$ 1,854,223,452</u>	<u>\$ 1,711,206,171</u>

\*\* Fiscal year 2002 was the first year that District expenses were presented under GASB 34 guidelines. As such, accounting data is only available for the last two fiscal years.

**STUDENT ENROLLMENT - LAST TEN YEARS**



\*\* Official Enrollment Count (OEC) - Each year, an enrollment count is performed at the end of the fourth week of the school year. The District is guaranteed a specific amount of funding per pupil by the state, based on this count.

CLARK COUNTY SCHOOL DISTRICT  
PROPERTY TAX RATES \* - ALL DIRECT AND OVERLAPPING GOVERNMENTS  
LAST TEN FISCAL YEARS

TABLE 6

	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001 - 02	2002 - 03
County Wide:										
County Funds	\$ 0.6981	\$ 0.6981	\$ 0.6705	\$ 0.6635	\$ 0.6635	\$ 0.6503	\$ 0.6429	\$ 0.6377	\$ 0.6302	\$ 0.6202
School District	1.1935	1.1935	1.1935	1.1935	1.3034	1.3034	1.3034	1.3034	1.3034	1.3034
State of Nevada	0.1650	0.1650	0.1650	0.1650	0.1650	0.1650	0.1650	0.1650	0.1650	0.1650
Cities:										
Boulder City	0.1851	0.2190	0.1851	0.1951	0.2007	0.2012	0.2022	0.2022	0.2038	0.2038
Henderson	0.7124	0.7436	0.7124	0.7124	0.7035	0.7081	0.7040	0.7108	0.7108	0.7108
Las Vegas	0.7247	0.7361	0.7512	0.7465	0.6771	0.6741	0.6875	0.6873	0.7817	0.7809
Mesquite	0.1092	0.1141	0.1120	0.1120	0.1120	0.1120	0.1520	0.3020	0.3020	0.3020
North Las Vegas	0.9973	0.9860	0.9625	0.9625	1.1611	1.1649	1.1649	1.1734	1.1987	0.4978
Unincorporated:										
Bunkerville	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200
Enterprise	-	-	-	-	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064
Glendale	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0000
Indian Springs	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0250	0.0200	0.0200	0.0200
Laughlin	0.8416	0.8416	0.8416	0.8416	0.8416	0.8416	0.8416	0.8416	0.8416	0.8416
Moapa	0.1094	0.1094	0.1526	0.2344	0.2344	0.2344	0.2344	0.2344	0.2344	0.2344
Moapa Valley	0.0200	0.0200	0.0250	0.0250	0.0250	0.0250	0.0250	0.0200	0.0200	0.0200
Mt. Charleston	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200
Paradise	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064
Searchlight	0.2031	0.1962	0.1199	0.1142	0.1158	0.1242	0.1177	0.1165	0.1232	0.1224
Spring Valley	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064
Summerlin	-	-	-	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064
Sunrise Manor	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064
Whitney (East Las Vegas)	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064
Winchester	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064	0.2064
Other Governments:										
Boulder City Library	0.0702	0.0702	0.0702	0.0736	0.0766	0.0766	0.1766	0.1832	0.1820	0.1655
Clark County Fire Service Area	0.1687	0.1686	0.1631	0.1862	0.1899	0.2031	0.2105	0.2157	0.2197	0.2197
Colorado River Ground Water Basin	0.0009	0.0008	0.0008	-	-	-	-	-	-	-
Coyote Spring Valley Groundwater Basin	-	-	-	-	-	-	0.1457	0.2981	0.0711	0.0287
Emergency 911 District	0.0050	0.0050	0.0050	0.0050	0.0050	0.0050	0.0050	0.0050	0.0050	0.0050
Henderson Library	0.0531	0.0521	0.0500	0.0500	0.0500	0.0500	0.0500	0.0502	0.0507	0.0531
Kyle Canyon Water District	0.1121	0.1086	0.1052	0.1036	0.0820	0.0798	0.0752	0.0487	0.0487	0.0456
Las Vegas Artesian Basin	0.0026	0.0038	0.0058	0.0052	0.0034	0.0031	0.0026	0.0024	0.0022	0.0020
Las Vegas-Clark County Library	0.1275	0.1282	0.1271	0.1156	0.0994	0.1027	0.0969	0.0952	0.0971	0.0949
Las Vegas Metro Police-Manpower-City	0.1040	0.1025	0.0990	0.0933	0.1100	0.1593	0.2058	0.2721	0.2800	0.2800
Las Vegas Metro Police-Manpower-County	0.0679	0.0685	0.0703	0.0726	0.1100	0.1593	0.2058	0.2721	0.2800	0.2800
Mt. Charleston Fire District	0.8813	0.8813	0.8813	0.8813	0.8813	0.8813	0.8813	0.8813	0.8813	0.8813
Muddy River Springs Area Groundwater Basin	-	-	-	-	-	-	0.1929	0.1657	0.1563	0.0970
North Las Vegas Library	0.0575	0.0582	0.0582	0.0582	0.0632	0.0632	0.0632	0.0632	0.0632	0.0632

\* Per \$100 of assessed value, constitutional limit is \$3.64 on any one area's combined tax rate.

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS FOR ALL GOVERNMENTS  
LAST TEN FISCAL YEARS

TABLE 7

FISCAL YEAR	NET SECURED ROLL TAX LEVY		CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	DELINQUENT TAX COLLECTIONS	TOTAL TAX COLLECTIONS	TOTAL COLLECTIONS AS PERCENT OF CURRENT LEVY		OUTSTANDING DELINQUENT TAXES	OUTSTANDING DELINQUENT TAXES AS PERCENT OF CURRENT LEVY
	\$						\$	%		
1993 - 94	\$ 372,813,164		\$ 362,839,860	97.32%	\$ 9,971,743	\$ 372,811,603	99.99%	\$ 1,561	0.01%	
1994 - 95	415,677,557		406,713,760	97.84%	8,958,163	415,671,923	99.99%	5,634	0.01%	
1995 - 96	452,207,882		444,346,304	98.26%	7,850,821	452,197,125	99.99%	10,757	0.01%	
1996 - 97	503,801,976		497,694,024	98.79%	6,076,496	503,770,520	99.99%	31,456	0.01%	
1997 - 98	576,716,478		567,575,022	98.41%	8,986,786	576,561,808	99.97%	154,670	0.03%	
1998 - 99	649,110,898		642,770,695	99.02%	6,097,060	648,867,755	99.96%	243,143	0.04%	
1999 - 00	772,380,556		761,900,282	98.64%	7,439,913	769,340,195	99.61%	3,040,361	0.39%	
2000 - 01	868,396,798		854,836,513	98.44%	10,318,676	854,836,513	98.44%	13,560,285	1.56%	
2001 - 02	962,786,058		949,315,930	98.60%	12,039,240	949,315,930	98.60%	13,470,128	1.40%	
2002 - 03	\$ 1,133,516,337		\$ 1,118,892,620	98.71%	*	\$ 1,118,892,620	98.71%	\$ 14,623,717	1.29%	

\* Still in the process of being collected  
Data Source: Clark County Treasurer

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
 ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
 LAST TEN FISCAL YEARS

TABLE 8

FISCAL YEAR	REAL PROPERTY		PERSONAL PROPERTY		TOTAL		RATIO OF TOTAL ASSESSED TO ESTIMATED ACTUAL VALUE
	ASSESSED VALUE	ESTIMATED ACTUAL VALUE	ASSESSED VALUE	ESTIMATED ACTUAL VALUE	ASSESSED VALUE	ESTIMATED ACTUAL VALUE	
1993 - 94	\$13,283,235,888	\$ 37,952,102,537	\$1,807,786,254	\$ 5,165,103,582	\$15,091,022,142	\$ 43,117,206,119	0.35
1994 - 95	14,688,807,876	41,968,022,502	2,129,807,011	6,085,162,888	16,818,614,887	48,053,185,390	0.35
1995 - 96	16,286,898,142	46,533,994,691	2,285,370,139	6,529,628,968	18,572,268,281	53,063,623,659	0.35
1996 - 97	18,228,222,887	52,080,636,820	2,651,508,978	7,575,739,937	20,879,731,865	59,656,376,757	0.35
1997 - 98	20,039,063,390	57,254,466,828	3,224,239,549	9,212,112,997	23,263,302,939	66,466,579,825	0.35
1998 - 99	22,608,380,554	64,595,373,011	3,666,727,657	10,476,364,734	26,275,108,211	75,071,737,745	0.35
1999 - 00	26,357,089,756	75,305,970,731	3,952,031,303	11,291,518,008	30,309,121,059	86,597,488,739	0.35
2000 - 01	29,164,282,920	83,326,522,628	4,143,629,584	11,838,941,668	33,307,912,504	95,165,464,296	0.35
2001 - 02	32,205,711,521	92,016,490,060	4,284,553,454	12,241,581,297	36,490,324,975	104,258,071,357	0.35
2002 - 03	\$36,258,580,003	\$ 103,595,942,865	\$4,355,372,629	\$ 12,443,921,797	\$40,613,952,632	\$116,039,864,662	0.35

Source: County Assessors Office's - Property Value in Clark County for Fiscal Year 2002-03 as of 8/15/2003

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
 COMPUTATION OF DIRECT AND OVERLAPPING DEBT  
 JUNE 30, 2003

TABLE 9

	Gross Debt	Monies Available	Net Debt Outstanding	Present Self-Supporting General Obligation Debt	Percent Applicable	Applicable Net Debt
<b>Direct Debt:</b>						
Clark County School District	\$ 2,568,008,215	\$ 315,893,420	\$ 2,252,114,795	\$ 731,265,000	100%	\$ 1,520,849,795
<b>Overlapping Debt:</b> *						
County General Obligation Bonds	821,020,000	122,096,314 (2)	698,923,686		100%	698,923,686
Bond Bank(1)	650,000,000		650,000,000		100%	650,000,000
Clark County Fire District	4,140,000	4,140,000 (2)			100%	
Regional Flood Control District (1)	159,760,000	11,999,836 (2)	147,760,164		100%	147,760,164
Searchlight Town	111,126	38,287 (2)	72,839		100%	72,839
Big Bend Water District (1)	10,538,964		10,538,964		100%	10,538,964
Department of Aviation(1)	79,550,000		79,550,000		100%	79,550,000
University Medical Center (1)	82,850,000		82,850,000		100%	82,850,000
Kyle Canyon Water District	92,917		92,917		100%	92,917
Clark County Sanitation District (1)	66,535,000		66,535,000		100%	66,535,000
Las Vegas Valley Water District (1)	1,045,635,000		1,045,635,000		100%	1,045,635,000
<b>Subtotal</b>	<b>2,920,233,007</b>	<b>138,274,437</b>	<b>2,781,958,570</b>	<b>1,285,108,964</b>		<b>1,496,849,606</b>
Las Vegas Convention Authority (1)	128,600,000		110,718,157		100%	110,718,157
Boulder City	None	17,881,843			100%	
City of Henderson	331,426,777	2,739,868	328,686,909	165,141,777	100%	163,545,132
City of Las Vegas	315,353,162	8,834,764	306,518,398	240,050,000	100%	66,468,398
City of North Las Vegas	116,285,000	3,369,952	112,915,048	100,810,000	100%	12,105,048
State of Nevada (1)	2,361,893,159		2,361,893,159	1,513,695,000	58%	491,954,932
Clark County Library District	53,395,000	8,942,646	44,452,354	6,454,346	100%	44,452,354
City of Mesquite	15,734,982		15,734,982		100%	9,280,636
Other County Debt	2,233,494	363,408 (2)	1,870,086		100%	1,870,086
<b>Total overlapping debt</b>	<b>6,245,154,581</b>	<b>180,406,918</b>	<b>6,064,747,663</b>	<b>3,311,260,087</b>		<b>2,397,244,349</b>
<b>Total direct and overlapping debt</b>	<b>\$ 8,813,162,796</b>	<b>\$ 496,300,338</b>	<b>\$ 8,316,862,458</b>	<b>\$ 4,042,525,087</b>		<b>\$ 3,918,094,144</b>

\* Cities, towns and special districts overlap with county, school, convention authority, water district and state, but not with each other.

(1) Ad valorem taxes are not used to repay these debts.

(2) These monies are held in the Clark County debt service funds.

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
 RATIO OF BONDED DEBT TO ASSESSED VALUE  
 LAST TEN FISCAL YEARS

TABLE 10

FISCAL YEAR	COUNTY POPULATION	4TH WEEK ENROLLMENT	ASSESSED VALUE	GROSS BONDED DEBT	DEBT SERVICE MONIES AVAILABLE		NET BONDED DEBT	RATIO OF NET BONDED DEBT TO ASSESSED VALUE	NET BONDED DEBT PER CAPITA	NET BONDED DEBT PER STUDENT
1994	986,152	145,327	\$15,091,022,142	\$ 579,752,329	\$ 46,371,550	\$ 533,380,779	0.03534	541	3,670	
1995	1,044,225	156,348	16,818,614,887	831,740,900	51,404,167	780,336,733	0.04640	747	4,991	
1996	1,119,708	166,788	18,572,268,281	1,148,486,995	65,995,237	1,082,491,758	0.05829	967	6,490	
1997	1,191,400	178,896	20,879,731,865	1,457,656,995	68,451,475	1,389,205,520	0.06653	1,166	7,765	
1998	1,246,693	190,822	23,263,302,939	1,417,566,995	79,888,141	1,337,678,854	0.05750	1,073	7,010	
1999	1,331,836	203,777	26,275,108,211	1,580,171,996	98,074,163	1,482,097,833	0.05641	1,113	7,273	
2000	1,418,719	217,139	30,309,121,059	1,863,611,996	119,905,940	1,743,706,056	0.05753	1,229	8,030	
2001	1,491,158	231,125	33,307,912,504	1,983,296,996	160,400,795	1,822,896,201	0.05473	1,222	7,887	
2002	1,491,158	244,684	36,490,324,975	2,688,961,996	264,367,754	2,424,594,242	0.06644	1,626	9,909	
2003	1,538,542	255,328	\$40,613,952,632	\$ 2,568,008,215	\$ 315,893,420	\$ 2,252,114,795	0.05545	1,464	8,820	

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
 COMPUTATION OF LEGAL DEBT MARGIN  
 JUNE 30, 2003

TABLE 11

ASSESSED VALUE OF ALL TAXABLE PROPERTY IN CLARK COUNTY, NEVADA <sup>1</sup>	<u>\$ 40,613,952,632</u>
DEBT LIMIT APPLICABLE TO CLARK COUNTY SCHOOL DISTRICT (15% of assessed value)	6,092,092,895
AMOUNT OF DEBT APPLICABLE TO DEBT LIMIT - GENERAL OBLIGATION BONDS OF THE DISTRICT	<u>2,568,008,215</u>
LEGAL DEBT MARGIN	<u><u>\$ 3,524,084,680</u></u>

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
 RATIO OF ANNUAL DEBT SERVICE TO TOTAL GENERAL FUND EXPENDITURES  
 LAST TEN FISCAL YEARS

TABLE 12

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL DEBT SERVICE	TOTAL GENERAL FUND EXPENDITURES AND OTHER USES	PERCENT OF DEBT SERVICE TO GENERAL FUND EXPENDITURES
1993 - 94	\$ 24,343,000	\$ 32,637,872	\$ 56,980,872	\$ 557,477,507	10.221%
1994 - 95	24,430,000	35,491,821	59,921,821	605,080,869	9.903%
1995 - 96	26,425,000	48,833,535	75,258,535	669,361,604	11.243%
1996 - 97	30,830,000	68,526,766	99,356,766	746,581,249	13.308%
1997 - 98	40,090,000	86,382,500	126,472,500	819,470,639	15.433%
1998 - 99	57,325,000	78,576,277	135,901,277	898,781,907	15.121%
1999 - 00	62,430,000	98,656,453	161,086,453	994,567,282	16.197%
2000 - 01	77,005,000	103,071,173	180,076,173	1,034,735,454	17.403%
2001 - 02	97,350,000	106,963,730	204,313,730	1,122,757,013	18.198%
2002 - 03	\$ 108,508,780	\$ 140,156,326	\$ 248,665,106	\$ 1,205,736,427	20.624%

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
CONSTRUCTION AND PROPERTY VALUES  
LAST TEN FISCAL YEARS

TABLE 13

FISCAL YEAR	COMMERCIAL CONSTRUCTION (1)		RESIDENTIAL CONSTRUCTION (1)		PROPERTY VALUE (2)			
	NUMBER OF UNITS	VALUE (thousands)	NUMBER OF UNITS	VALUE (thousands)	COMMERCIAL REAL PROPERTY	RESIDENTIAL REAL PROPERTY	OTHER PROPERTY	
1993 - 94	3,939	\$ 241,891	8,666	\$ 413,803	\$ 4,847,137,101	\$ 7,748,274,040	\$ 3,002,587,882	\$ 2,314,763,138
1994 - 95	8,051	211,471	7,849	449,205	5,289,093,816	8,673,031,002	3,303,997,122	2,577,314,064
1995 - 96	12,049	542,742	9,782	578,723	5,789,883,008	9,691,473,782	3,450,043,014	2,644,501,682
1996 - 97	2,639	447,726	11,471	680,756	6,369,364,890	10,934,513,559	3,733,863,942	2,809,519,504
1997 - 98	11,355	797,139	13,487	763,419	6,876,928,725	12,019,441,914	5,977,891,251	4,835,198,500
1998 - 99	3,673	342,332	11,787	777,634	7,545,007,299	13,514,049,660	6,380,521,588	4,831,197,993
1999 - 00	715	73,092	10,825	922,448	9,311,678,759	15,346,207,730	7,484,893,560	5,785,690,290
2000 - 01	1,884	148,839	14,786	1,305,555	10,479,900,938	16,789,954,770	8,324,742,080	6,430,314,868
2001 - 02	4,717	574,547	14,620	1,400,748	11,511,454,204	18,601,828,117	8,807,356,510	6,714,867,310
2002 - 03	2,969	\$ 513,970	15,215	\$ 1,352,576	\$ 12,539,949,500	\$ 21,838,659,215	\$ 9,202,347,901	\$ 7,322,376,613

Source: (1) Unincorporated County only - Clark County Building and Zoning  
(2) Clark County Assessor

(UNAUDITED)

TAXPAYER	TYPE OF BUSINESS	TAXABLE ASSESSED VALUATION	PERCENTAGE OF TOTAL VALUATION
1. MGM MIRAGE ( Includes Bellagio Hotel & Casino; Boardwalk Hotel & Casino; Buffalo Bill's Hotel & Casino; Golden Nugget Hotel, Casino & Parking Garage; Golden Nugget Laughlin Hotel & Casino; La Quinta Inn; MGM Grand Hotel Casino, Theme Park & Special Events Arena; Mirage Hotel, Casino, Stable, Dolphin Habitat & Volcano; New York-New York Hotel & Casino; Primm Valley Resort & Casino Shadow Creek Golf Course; Treasure Island Hotel & Casino; Whiskey Pete's Hotel & Casino)	Hotel/Casino	\$ 1,562,896,410	4.28%
2. Park Place Entertainment (Includes Bally's Grand Hotel & Casino; Caesar's Palace Hotel, Casino, Temple & Forum Shops; Cascata Golf Course; Flamingo Hilton Hotel & Casino; Flamingo Hilton Laughlin Hotel & Casino; Las Vegas Hilton Hotel & Casino O'Shea's Casino; Paris Hotel & Casino)	Hotel/Casino	929,340,590	2.55%
3. Mandalay Resort Group (Includes Circus-Circus Hotel, Casino & RV Park; Colorado Belle Hotel & Casino; Edgewater Hotel & Casino; Excalibur Hotel & Casino; Gold Strike Hotel & Casino; Luxor Hotel & Casino; Mandalay Bay Hotel & Casino; Nevada Landing Hotel & Casino; Railroad Pass Hotel & Casino; Slots-A-Fun Casino)	Hotel/Casino	893,662,830	2.45%
4. Nevada Power Company	Utility	693,842,733	1.90%
5. Venetian Resort Hotel Casino (Includes Sands Expo & Convention Center; Tam O'Shanter Motel; Vagabond Inn; Venetian Hotel, Casino & Grand Canal Shops)	Hotel/Casino	395,797,160	1.08%
6. F.S. Rouse Limited Liability Company (Includes Airport-Cheyenne Venture LLC; Fashion Show Mall; Howard Hughes Corporation; Howard Hughes Properties LP; Summerlin Corporation; Tournament Players Club; TPC at Summerlin; TPC at the Canyons)	Hotel/Casino	371,902,710	1.02%
7. Harrah's Entertainment Incorporated (Includes Harrah's Hotel & Casino; Harrah's-Laughlin Hotel & Casino; Rio Secco Golf Course, Club & School, Rio Suites Hotel & Casino)	Hotel/Casino	316,902,170	0.87%
8. Station Casinos Incorporated (Includes Boulder Station Hotel, Casino & Parking Garage; Fiesta Henderson Hotel & Casino; Fiesta Rancho Hotel & Casino; Palace Station Hotel, Casino, Motel & Parking Garage; Santa Fe Station Hotel & Casino; Southwest Gaming; Sunset Station Hotel & Casino; Texas Station Gambling Hall, Hotel & Casino; Wild Wild West Gambling Hall & Hotel; Vacant Land on Boulder Highway and in Summerlin)	Hotel/Casino	302,381,720	0.83%
9. Central Telephone Company (Includes Sprint Central Telephone; Sprint United Management Company)	Telephone Utility	193,865,270	0.53%
10. Sierra-Nevada Multifamily Investments (Includes Camden USA Inc.; Oasis Crossing; Oasis Gateway; Oasis Glen; Oasis Harbor Apts.; Oasis Pines; Oasis Sierra Apts.; Oasis Tiara Apts.)	Real Estate Development	191,640,630	0.53%
Total		\$ <u>5,852,232,223</u>	<u>16.04%</u>

Source: Assessor's Office, Secured and Unsecured Tax Roll 2002-03

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
INSURANCE COVERAGES AND LIMITS  
FOR YEAR ENDED JUNE 30, 2003

TABLE 15

TYPE OF COVERAGE	COMPANY	LIMITATIONS	RETENTIONS	ANNUAL PREMIUM
PROPERTY	TRAVELERS	\$500,000,000 per occurrence	\$100,000 per occurrence	\$1,458,031
BOILER & MACHINERY	TRAVELERS	\$500,000,000 per occurrence	\$100,000 per occurrence	Incl. above
GENERAL LIABILITY (including auto)	GENESIS	\$5,000,000 per occurrence	\$1,000,000 per occurrence	\$802,800
ERRORS AND OMISSIONS/EMPLOYMENT PRACTICES LIABILITY	GENESIS	\$5,000,000 per occurrence	\$250,000 per occurrence	Incl. above
CRIME AND EMPLOYEE DISHONESTY	NATIONAL UNION	\$5,000,000 per occurrence	\$50,000 per occurrence	\$27,636
BROADCASTERS LIABILITY	EXECUTIVE RISK INDEMNITY	\$5,000,000 per occurrence	\$5,000 per occurrence	\$12,150
EXCESS WORKERS' COMPENSATION	MIDWEST EMPLOYERS CASUALTY	Statutory Limits	\$500,000 per occurrence	\$174,538
FOREIGN LIABILITY (GENERAL AUTO, WORKERS COMP)	ACE AMERICA	\$5,000,000	\$0 per occurrence	\$19,606
CATASTROPHE ATHLETIC/ACTIVITY INJURY MEDICAL	AIG	\$2,500,000 MEDICAL \$500,000 CASH	\$25,000 per occurrence	\$43,663

Source: CCSD Insurance and Risk Management Department

(UNAUDITED)

CLARK COUNTY SCHOOL DISTRICT  
 DEMOGRAPHIC STATISTICS  
 LAST TEN YEARS

TABLE 16

FISCAL YEAR	(1) POPULATION	PER CAPITA INCOME	(3) SCHOOL ENROLLMENT	NUMBER OF SCHOOLS	UNEMPLOYMENT RATE
1993 - 94	971,680	22,419	145,327	182	5.60%
1994 - 95	1,036,290	23,318	156,348	185	6.00%
1995 - 96	1,115,940	24,299	166,788	185	5.40%
1996 - 97	1,192,200	25,450	178,896	202	5.00%
1997 - 98	1,255,200	26,195	190,822	215	4.15%
1998 - 99	1,343,540	27,473	203,777	223	4.70%
1999 - 00	1,418,719	28,137	217,139	234	3.50%
2000 - 01	1,491,158	28,690	231,125	250	4.40%
2001 - 02	1,538,542	30,128	244,684	266	6.60%
2002 - 03	1,589,733	N/A	255,328	277	5.60%

Sources: (1) Nevada State Demographer's Office as estimated for June 30, 2003  
 (2) Survey of Current Business  
 (3) Clark County School District (4th Week) -Public School Enrollment Only  
 (4) Nevada Department of Employment Security  
 \* Per Capita Income revised in 2001

(UNAUDITED)

DEMOGRAPHICS

	2000	2001	2002
Clark County Population	1,428,690	1,498,274	1,578,332
Newcomers	95,636	92,438	76,472
Median Household Income	\$ 41,657	\$ 43,787	\$ 45,607
Households Who Own Homes	62.30%	64.20%	64.50%
Households Who Rent Homes	37.70%	35.80%	35.50%
Total Number Of Households	523,314	543,503	573,682

LIFESTYLE

Average Temperature	70° F	70° F	69° F
Golf Courses	49	51	51
Parks	151	173	188
Libraries	30	30	36
Full-Service Hospitals	11	11	11

BUSINESS & INDUSTRY

New Companies	55	62	50
Sales & Use Tax	7.25%	7.25%	7.25%

REAL ESTATE

Median Housing Costs	\$ 155,455	\$ 169,414	\$ 182,832
Home Sales			
New	20,520	22,940	22,502
Resale	29,515	34,427	38,621

TOURISM

Visitors	35,850,000	35,017,000	35,072,000
Airline Passengers	36,866,000	35,204,000	35,009,000
Hotel/Motel Rooms	124,270	126,610	126,787
Hotel/Motel Occupancy	89.10%	84.70%	84.00%
Convention Delegates	3,853,363	4,049,095	5,105,450

Source: Las Vegas Perspectives 2000, 2001, 2002

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# COMPLIANCE AND CONTROLS

- Report on Compliance and on Internal Control over Financial Reporting
- Report on Compliance and on Internal Control over OMB A-133
- Schedule of Expenditures of Federal Awards
- Notes to the Schedule of Expenditures of Federal Awards
- Schedule of Findings and Questioned Costs
- Current Status of Prior Year Findings
- Auditor's Comments



**KAFOURY, ARMSTRONG & CO.**  
A PROFESSIONAL CORPORATION  
CERTIFIED PUBLIC ACCOUNTANTS

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE AND ON INTERNAL  
CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING  
STANDARDS***

To the Board of Trustees of the  
Clark County School District,  
Clark County, Nevada

We have audited the basic financial statements of the Clark County School District, Clark County, Nevada (the "District"), as of and for the year ended June 30, 2003, and have issued our report thereon dated October 9, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the District's basic financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of basic financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the District's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements

in amounts that would be material in relation to the basic financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of management and others within the District, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

*Kajoury, Armstrong & Co.*

Las Vegas, Nevada  
October 9, 2003



**KAFOURY, ARMSTRONG & CO.**  
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CERTIFIED PUBLIC ACCOUNTANTS

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH  
REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND  
INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH  
OMB CIRCULAR A-133**

To the Board of Trustees of the  
Clark County School District  
Clark County, Nevada

Compliance

We have audited the compliance of Clark County School District, Clark County, Nevada (the "District") with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2003. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the District's management. Our responsibility is to express an opinion on the District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the District's compliance with those requirements.

In our opinion, the District complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2003.

## Internal Control Over Compliance

The management of the District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the District's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on the internal control over compliance in accordance with OMB Circular A-133.

We noted certain matters involving the internal control over compliance and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over compliance that, in our judgment, could adversely affect the District's ability to administer a major federal program in accordance with the applicable requirements of laws, regulations, contracts and grants. One reportable condition is described in the accompanying schedule of findings and questioned costs as item 03-1.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe that the reportable condition described above is not a material weakness.

This report is intended solely for the information and use of management and others within the District, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than those specified parties.

*Kafoury, Armstrong & Co.*

Las Vegas, Nevada  
October 9, 2003

**CLARK COUNTY SCHOOL DISTRICT**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2003**  
(PAGE 1 OF 4)

Federal Grantor / Pass-Through Grantor / Program Title	Federal CFDA Number	Agency or Pass-through Number	Program Expenditures
<b>U.S. DEPARTMENT OF EDUCATION</b>			
<i>DIRECT PROGRAMS:</i>			
FIE - Health Occupations	84.215		\$ 11,028
FIE - Stars	84.215		434,059
FIE - Earmark Grant	84.215		149,240
FIE - Desert Sunrise	84.215		36,758
FIE - Elementary School Counseling	84.215		421,693
Total			<u>1,052,778</u>
21st Century Community Learning Centers	84.287		143,740
21st Century Community Learning Centers	84.287		504,161
Total			<u>647,901</u>
Impact Aid: Maintenance and Operations	84.041		555,312
Indian Education: Formula Grants to Local Schools	84.060		141,428
Magnet Schools Assistance	84.165		1,728,335
Bilingual Education - Professional Development	84.195		326,276
Foreign Language Assistance - Espanol Para Mi	84.293		43,948
Foreign Language Incentive Program	84.294		1,336
Career Connections	84.303		9,857
Transition to Teaching	84.350		<u>137,524</u>
Total Direct Programs			<u>4,644,695</u>
<i>PASS THROUGH PROGRAMS FROM STATE OF NEVADA</i>			
<i>DEPARTMENT OF EDUCATION:</i>			
<b>Special Education Cluster</b>			
Project Ride	84.027	03-2715-95	130
Educate the Handicapped: Case Load	84.027	03-2715-72	2,648,041
Educate the Handicapped	84.027	03-2715-03	22,192,335
Administrators Institute	84.027	03-2715-39	40,124
Total			<u>24,880,630</u>
Early Childhood - Autism	84.173	03-2715-64	232
Parents/Families of Children with Autism	84.173	03-2715-65	77,487
Educate the Handicapped Child: Preschool	84.173	03-2715-43	1,041,333
Total			<u>1,119,052</u>
<b>Total Special Education Cluster</b>			<u>25,999,682</u>

**CLARK COUNTY SCHOOL DISTRICT**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2003**  
(PAGE 2 OF 4)

Federal Grantor / Pass-Through Grantor / Program Title	Federal CFDA Number	Agency or Pass-through Number	Program Expenditures
Title I: Part D	84.010	2003-271232	\$ 284,475
Title I: Disadvantaged	84.010	2003-271208	23,893,385
Title I: School Improvement	84.010	03-2713-91-TE	10,139
Title I: School Improvement	84.010	03-2712-90-RE	10,148
Title I: School Improvement	84.010	03-2712-89-LE	10,144
Title I: School Improvement	84.010	03-2712-88-CE	13,705
Total			<u>24,221,996</u>
Vocational Education: Administration	84.048	03-2676-03	2,343,249
Vocational Education: Non Traditional	84.048	03-2676-03	15,986
Vocational Education: Reserve	84.048	03-2676-03	26,412
Vocational Education: Corrections	84.048	03-2676-03	18,491
Vocational Education: Tech	84.048	03-2676-03	64,263
Total			<u>2,468,401</u>
NV 2000 Professional Development	84.276	2002-2706-36	23,366
NV 2000 Preservice	84.276	2002-2706-37	22,774
NV 2000 Reform	84.276	2002-2706-35	13,077
Total			<u>59,217</u>
21st Century Community Learning Centers	84.287	03-2709-133	106,814
21st Century Community Learning Centers	84.287	03-2709-132	96,942
21st Century Community Learning Centers	84.287	03-2709.134	35,118
21st Century Community Learning Centers	84.287	03-2709-135	23,141
21st Century Community Learning Centers	84.287	03-2709-136	88,437
Total			<u>350,452</u>
Education Technology State Grants	84.318	2002-2706-11	260,110
Education Technology State Grants	84.318	03-2713-63	813,647
Education Technology State Grants	84.318	03-2713-83	72,371
Education Technology State Grants	84.318	03-2713-82	86,980
Total			<u>1,233,108</u>
Comprehensive School Reform Demonstration	84.332	2002-271271	154,023
Comprehensive School Reform Demonstration	84.332	03-2712-97	5,071
Comprehensive School Reform Demonstration	84.332	03-2712-99	23,525
Comprehensive School Reform Demonstration	84.332	03-2712-98	24,678
Comprehensive School Reform Demonstration	84.332	03-2712-86	14,866
Total			<u>222,163</u>
Teacher Quality Enhancement	84.336	03-2709-05	68,483
Teacher Quality Enhancement Grant	84.336	02-2-709-02	11,169
Teacher Quality Enhancement Grant-Mentoring	84.336		(527)
Total			<u>79,125</u>

**CLARK COUNTY SCHOOL DISTRICT**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2003**  
(PAGE 3 OF 4)

Federal Grantor / Pass-Through Grantor / Program Title	Federal CFDA Number	Agency or Pass-through Number	Program Expenditures
Reading Excellence	84.338	02-2709-81	\$ 203,792
Reading Excellence	84.338	02-2709-84	25,536
Reading Excellence	84.338	02-2709-85	8,076
Reading Excellence	84.338	02-2709-86	29,492
Reading Excellence	84.338	02-2709-90	25,815
Reading Excellence	84.338	02-2709-91	30,254
Reading Excellence	84.338	02-2709-95	37,380
Reading Excellence	84.338	03-2709.59	5,012,561
Reading Excellence	84.338	02-2709.94	42,534
Reading Excellence	84.338	02-2709-92	42,393
Reading Excellence	84.338	02-2709.93	38,757
Reading Excellence	84.338	03-2709-71	17,828
<b>Total</b>			<u>5,514,418</u>
School Renovation Grants	84.352	2002-2709105	75,839
School Renovation Grants	84.352	02-2709100	910,506
School Renovation Grants	84.352	03-2709118	23,206
<b>Total</b>			<u>1,009,551</u>
Title I: Migrant Education	84.011	2003-271224	20,867
Emergency Immigrant	84.162	2002-270925	110,774
Safe and Drug-Free Schools and Communities	84.186	02-260508	1,164,731
Education for Homeless Children and Youth	84.196	2003-270960	315
Eisenhower Professional Development Program	84.281	02-2713-26	187,781
Sunrise Dual Language	84.288	T288S010285	133,696
Innovation Education Program Strategies	84.298	03-2713-03	2,561,244
Technology Literacy Challenge Fund	84.303	02-2706-15	48,824
Advanced Placement Program	84.330	2003-270909	102,088
Gear Up Program	84.334	01-2678-06	480,382
Improving Teacher Quality	84.367	03-2706-53	6,793,239
Title I: Accountability Grants	84.348	2003-271259	179,326
Title III - English Language Acquisition	84.365	03-270925	<u>1,740,186</u>
<b>Total Pass-through</b>			<u>74,681,566</u>
<b>Total U.S. Department of Education</b>			<u>79,326,261</u>

**CLARK COUNTY SCHOOL DISTRICT**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2003**  
(PAGE 4 OF 4)

Federal Grantor / Pass-Through Grantor / Program Title	Federal CFDA Number	Agency or Pass-through Number	Program Expenditures
<b>U.S. DEPARTMENT OF AGRICULTURE</b>			
<i>PASS THROUGH PROGRAMS FROM STATE OF NEVADA</i>			
<i>DEPARTMENT OF EDUCATION:</i>			
<b>Child Nutrition Cluster</b>			
Federal School Breakfast	10.553		\$ 5,144,472
Federal School Lunch	10.555		<u>23,075,074</u>
<b>Total Child Nutrition Cluster</b>			<u>28,219,546</u>
Food Distribution Program	10.550		<u>2,346,514</u>
Child and Adult Care Food Program	10.558		<u>62,238</u>
<b>Total U.S. Department of Agriculture</b>			<u>30,628,298</u>
<b>U.S. DEPARTMENT OF THE INTERIOR</b>			
<i>PASS THROUGH PROGRAM FROM STATE OF NEVADA</i>			
<i>DEPARTMENT OF EDUCATION:</i>			
Indian Education Assistance - J.O'Malley Supplement	15.130	99-2715-03	<u>16,205</u>
<b>U.S. DEPARTMENT OF JUSTICE</b>			
<i>DIRECT PROGRAM:</i>			
Cops In School	16.710		<u>318,507</u>
<b>NATIONAL SCIENCE FOUNDATION</b>			
<i>DIRECT PROGRAM:</i>			
Mathematics and Science Enhancement I	47.076	ESI-9911904	820,140
Mathematics and Science Enhancement II	47.076	ESI-9552863	<u>336,875</u>
<b>Total National Science Foundation</b>			<u>1,157,015</u>
<b>U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES</b>			
<i>PASS THROUGH PROGRAM FROM STATE OF NEVADA</i>			
<i>DEPARTMENT OF EDUCATION:</i>			
Refugee School Impact Aid Grant	93.576	2002-2709001	<u>37,979</u>
<b>CORPORATION FOR NATIONAL AND COMMUNITY SERVICE</b>			
<i>PASS THROUGH PROGRAM FROM STATE OF NEVADA</i>			
<i>DEPARTMENT OF EDUCATION:</i>			
Learn and Serve America	94.004	02-2706-03	<u>40,667</u>
<b>Total Federal Financial Assistance</b>			<u>\$ 111,524,932</u>

**CLARK COUNTY SCHOOL DISTRICT  
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

**(1) Reporting Entity**

The accompanying schedule of expenditures of federal awards presents the expenditure activity of all federal awards programs of the Clark County School District (the "District") for the year ended June 30, 2003. The District's reporting entity is defined in Note 1 to its basic financial statements. All expenditures of federal awards received directly from federal agencies as well as federal awards passed through other government agencies are included in the schedule.

**(2) Basis of Accounting**

The accompanying schedule of expenditures of federal awards is prepared on the modified accrual basis of accounting. The amounts shown as expenditures of the Food Distribution Program represent the fair value of commodity food used by the District.

**(3) Relationship to Basic Financial Statements**

Expenditures of federal awards have been included in the individual funds of the District as follows:

General Fund	\$ 555,312
Special Revenue Fund - Federal Projects	80,341,322
Enterprise Fund - Food Service	<u>30,628,298</u>
Total	<u>\$ 111,524,932</u>

**CLARK COUNTY SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2003**

*Section I - Summary of Auditor's Results*

*Financial Statements*

Type of auditor's report issued	Unqualified
Internal control over financial reporting:	
Material weakness(es) identified?	No
Reportable condition(s) identified that are not considered to be material weaknesses?	No
Noncompliance material to financial statements noted	No

*Federal Awards*

Internal control over major programs:	
Material weakness(es) identified?	No
Reportable condition(s) identified that are not considered to be material weakness(es)?	Yes
Type of auditor's report issued on compliance for major programs	Unqualified
Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?	Yes

Identification of major programs:

<i>CFDA Number</i>	<i>Name of Federal Program or Cluster</i>
84.365	English Language Acquisition
84.027/84.173	Special Education Cluster
84.367	Improving Teacher Quality
84.338	Reading Excellence
84.298	Innovative Education Programs
10.553/10.555	Child Nutrition Cluster
10.550	Food Distribution Program

Dollar threshold used to distinguish between type A and type B programs:	\$ 3,345,374
Auditee qualified as low-risk auditee?	No

**CLARK COUNTY SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2003**

*Section II - Financial Statement Findings*

There were no findings.

*Section III - Federal Award Findings and Questioned Costs*

**Questioned  
Costs**

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U.S. DEPARTMENT OF EDUCATION

03-1 English Language Acquisition – CFDA No. 84.365 – Grant No. 03-270925

*Condition and Criteria:* The District over-charged the grant for services provided to score 29,000 proficiency tests. The total fee for performing such services was \$278,400, however, the District recorded expenditures in the amount of \$306,240.

*Effect:* The \$27,840 are questioned costs.

\$ 27,840

*Cause:* Due to the method used to enter the purchase order into the computer system, the computer created an automatic accrual at year-end that was in excess of the remaining balance due for the services performed. District personnel relied on the computer to generate the accrual and did not verify the accuracy of the accrual.

*Recommendation:* At year-end, District personnel should evaluate the automatic accruals generated by the computer system and verify that the accruals are accurately calculated and appropriately charged to the grants.

**CLARK COUNTY SCHOOL DISTRICT  
CURRENT STATUS OF PRIOR YEAR FINDINGS  
FOR THE YEAR ENDED JUNE 30, 2003**

There were no findings reported for the year ended June 30, 2002.

**CLARK COUNTY SCHOOL DISTRICT  
AUDITOR'S COMMENTS  
JUNE 30, 2003**

CURRENT YEAR STATUTE COMPLIANCE

The Clark County School District conformed to all significant statutory constraints on its financial administration during the year.

PROGRESS ON PRIOR YEAR STATUTE COMPLIANCE

The District monitored all significant constraints during the year ended June 30, 2003.

PRIOR YEAR RECOMMENDATIONS

There were no recommendations made in the audit report for the year ended June 30, 2002.

CURRENT YEAR RECOMMENDATIONS

We did not note any financial weaknesses of a magnitude to justify inclusion within this report.

However, our audit did identify recommendations to improve procedures and accountability that have been included in our management letter dated October 9, 2003.

**CLARK COUNTY SCHOOL DISTRICT  
NEVADA REVISED STATUTES  
354.6113 AND 354.6115  
JUNE 30, 2003**

NEVADA REVISED STATUTE 354.6113

Nevada Revised Statute 354.6113 requires that the audit report must include a statement by the auditor indicating whether the annual budget and audit report of the local government prepared pursuant to NRS 354.624 specifically identify the fund and: (Our responses are in italics.)

- A. Indicate in detail the capital projects that have been constructed with money from the fund.

*The Bond Fund (a Capital Projects Fund) was created by Clark County School District in accordance with Nevada Revised Statute 354.6113. At June 30, 2003, the Schedule of Revenues, Expenditures and Changes in Fund Balance for the Fund is included in the financial statements at Schedule A-8. This schedule reports the total expenditures during the year for capital projects. The Business Office of the Clark County School District maintains detailed records of each capital project constructed.*

- B. Specify the amount of money, if any, that will be deposited in the fund for the next fiscal year.

*The amount of money that is expected to be deposited into the fund via sale of bonds, transfers from other funds, and local sources of revenue has been incorporated in the District's 2003-04 budget.*

- C. Specify any proposed capital projects that will be constructed with money from the fund during the next fiscal year.

*The Board of School Trustees for the District approved a Capital Improvement Plan on September 22, 2003. The proposed capital projects have been incorporated in the District's 2003-04 budget.*

- D. Identify any planned accumulation of the money in the fund.

*The planned accumulation and the planned uses thereof have been incorporated in the District's 2003-2004 budget.*

NEVADA REVISED STATUTE 354.6115

A fund was created in accordance with Nevada Revised Statute 354.6115, “Fund to stabilize operations of local government and mitigate effects of natural disaster”. However, the fund is inactive and had no fund balance at any time during the year. In future periods, funds may be deposited and/or accumulated in the Fund for Budget Stabilization if in any year general fund revenues have exceeded appropriated expenditure levels and the ending fund balance is not less than 2 percent of total general fund revenues as required by District Regulation 3110.



**KAFOURY, ARMSTRONG & CO.**  
A PROFESSIONAL CORPORATION  
CERTIFIED PUBLIC ACCOUNTANTS

## INDEPENDENT ACCOUNTANT'S REPORT

To the Board of Trustees of the  
Clark County School District  
Clark County, Nevada

We have reviewed the assertion provided by management in accordance with Nevada Revised Statute 354.624(5)(a):

- The identified funds are being used expressly for the purposes for which they were created.
- The funds are administered in accordance with accounting principles generally accepted in the United States of America.
- The reserved fund balances/net assets in the funds were reasonable and necessary to carry out the purposes of the funds at June 30, 2003 (based on the interpretation of reasonable and necessary provided by the Legislative Counsel Bureau).
- The sources of revenues, including transfers, available for the funds are as noted in the financial statements.
- The funds conform to significant statutory and regulatory constraints on its financial administration during the year ended June 30, 2003.
- The balance and net assets of the funds are as noted in the financial statements.

This assertion is the responsibility of the management of the Clark County School District.

Our review was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. A review is substantially less in scope than an examination, the objective of which is the expression of an opinion on the assertion. Accordingly, we do not express such an opinion.

Based on our review, nothing came to our attention that caused us to believe that the assertion provided by management referred to above is not fairly stated in all material respects.

*Kafoury, Armstrong & Co.*

Las Vegas, Nevada  
October 9, 2003